

City of Salmon Arm
Statement of Financial Information
For the Year Ended December 31, 2024



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Statement of Financial Information Approval

For the Year Ended December 31, 2024

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the Financial Information Act.

Patrick Gramiak Chief Financial Officer May 30, 2025 Alan Harrison Mayor May 30, 2025

The City of Salmon Arm
Financial Statements
For the Year Ended December 31, 2024

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Management's Responsibility for Financial Reporting

The accompanying financial statements of The City of Salmon Arm are the responsibility of management and have been approved by the Chief Financial Officer and Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Certain amounts used in the preparation of the financial statements are based on management's best estimates and judgments. Actual results could differ as additional information becomes available in the future. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The City of Salmon Arm maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the City of Salmon Arm's assets are appropriately accounted for and adequately safeguarded.

The City of Salmon Arm's Chief Financial Officer and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and are ultimately responsible for reviewing and approving the financial statements.

Chief Financial Officer and Council members meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards. The independent auditor's report expresses their opinion on these financial statements. The auditors have full and free access to the accounting records and the Chief Financial Officer and Council of the The City of Salmon Arm.

Signed by:	
Che.	Chief Financial Officer
71C0CDE8D42F4FE Signed by:	
Alan Harrison	Mayor
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Independent Auditor's Report

To the Mayor and Council of City of Salmon Arm,

Opinion

We have audited the financial statements of City of Salmon Arm (the "City"), which comprise the statement of financial position as at December 31, 2024, and the statement of operations, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2024, and its results of operations, its change in net financial assets, and its cash flows for the year then ended in accordance with the Canadian Public Sector Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter - Unaudited Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the attached Schedules to the City's financial statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Regional District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Regional District's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.



Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Salmon Arm, British Columbia May 12, 2025

The City of Salmon Arm Statement of Financial Position

As at December 31	2024	2023
Financial Assets		
Cash	\$ 3,964,360	\$ 2,513,927
Investments (Note 3)	90,302,839	83,969,856
Accounts Receivable	.==	054.554
Property Taxes	977,090	851,551
Trade	2,213,147	1,575,343
Water and Sewer Levies	616,399	398,912
Land Held for Sale	500,798	500,798
Inventories for Resale	98,140	114,537
M.F.A Debt Reserve (Note 4)	1,449,934	1,430,976
Loan Receivable (Note 5)	161,000	168,000
	100,283,707	91,523,900
Liabilities		
Accounts Payable and Accrued Liabilities	8,737,736	5,203,548
Assets Retirement Obligation (Note 6)	5,955,689	5,804,764
Deposits and Performance Bonds	1,801,579	1,935,502
Prepaid Property Taxes and Levies	3,380,588	3,867,491
Deferred Revenues (Note 7)	832,721	798,904
Deferred Development Cost Charges (Note 8)	16,113,359	13,934,150
M.F.A. Debt Reserve (Note 4)	1,449,934	1,430,976
Long Term Liability	138,439	161,512
Long-Term Debt (Note 9)	19,931,587	21,547,117
	58,341,632	54,683,964
Net Financial Assets	41,942,075	36,839,936
Non-Financial Assets		
Tangible Capital Assets (Note 10)	250,344,353	249,288,052
Inventories of Supplies	928,997	582,285
Prepaid Expenses	33,154	30,888
		<u> </u>
	251,306,504	249,901,225
Accumulated surplus (Note 11)	\$293,248,579	\$286,741,160

Signed by:

Chief Financial Officer
Patrick GPATTIAK, CPA, CA

The City of Salmon Arm Statement of Operations

	Budget 2024	Actual	Actual
For The Year Ended December 31	(Note 16)	2024	2023
	,		
Revenues			
Taxation - Net (Note 12)	\$ 22,755,855	\$22,667,107	\$ 21,346,010
Transportation Parcel Tax (Note 12)	1,165,800	1,171,050	1,165,800
Frontage Tax (Note 12)	2,510,695	2,507,054	2,493,894
Government Transfers (Note 13)	8,026,270	3,793,783	9,669,318
Grants - Other	171,570	123,627	162,534
Sales of services	9,344,900	9,070,216	8,190,135
Licenses, Permits and Fines	894,950	946,960	941,083
Rentals, Leases and Franchises	1,011,020	1,004,654	1,042,709
Return on Investments	1,875,230	4,412,594	4,172,174
Penalties and Interest	238,800	312,784	260,748
Other Revenue	48,300	47,654	102,736
Development and Other Contributions	1,149,260	917,929	6,831,862
Gain on Disposal of Tangible Capital Assets	-	-	35,863
Loss on Asset Retirement Obligation Settlements		-	(14,028)
	49,192,650	46,975,412	56,400,838
Expenses			
General Government Services	7,526,622	5,957,073	5,884,312
Protective Services	7,626,580	7,672,886	6,401,453
Transportation Services	6,582,310	11,293,948	10,754,687
Environmental, Health and Development Services	3,785,760	3,754,195	3,351,517
Recreation and Cultural Services	4,936,915	4,652,794	4,071,576
Water and Sewer Services	5,389,435	7,137,097	6,834,988
	35,847,622	40,467,993	37,298,533
Annual Surplus	13,345,028	6,507,419	19,102,305
Accumulated Surplus, Beginning of Year	286,741,160	286,741,160	267,638,855
Accumulated Surplus, End of Year	\$300,086,188	\$293,248,579	\$286,741,160

The City of Salmon Arm Statement of Change in Net Financial Assets

For The Year Ended December 31	Budget 2024 (Note 16)	Actual 2024	Actual 2023
Annual surplus	\$ 13,345,028	\$ 6,507,419	\$ 19,102,305
Acquisition of Tangible Capital Assets Amortization of Tangible Capital Assets Land Held for Resale	(28,779,695) - -	(10,815,230) 9,758,926 -	(18,773,703) 9,260,517 500,798
	(15,434,667)	5,451,115	10,089,917
Acquisition of Inventories of Supplies Acquisition of Prepaid Expenses Usage of Inventories of Supplies Usage of Prepaid Expenses	- - - -	(928,997) (33,152) 582,285 30,888	(582,285) (30,887) 627,317 75,654
Net Change in Net Financial Assets	(15,434,667)	5,102,139	10,179,716
Net Financial Assets, Beginning of Year	36,839,936	36,839,936	26,660,220
Net Financial Assets, End of Year	\$ 21,405,269	41,942,075	\$ 36,839,936

The City of Salmon Arm Statement of Cash Flows

For the Year Ended December 31	2024	2023
Cash Flows from Operating Activities	Ć (507 440	40 402 205
Annual Surplus	\$ 6,507,419	19,102,305
Items Not Involving Cash	((02,400)	(775 700)
Actuarial Adjustments	(692,109)	(775,708)
Amortization Expense	9,758,926	9,260,517
Accretion Expense	150,924	147,099
Developer Contributed Tangible Capital Assets	(397,806)	(5,891,657)
Gain on Disposal of Tangible Capital Assets	-	(35,863)
Loss on Settlement of Asset Retirement Obligation	-	14,028
Changes in Non-Cash Operating Items		
Accounts Receivable	(980,829)	2,321,652
Accounts Payable	3,534,187	(577,937)
Deferred Revenues	33,817	(373,815)
Deferred Development Cost Charges	2,179,209	857,196
Deposits and Performance Bonds	(133,923)	(395,849)
Inventories for Resale	16,397	(27,273)
Inventories of Supplies	(346,712)	45,033
Loan Receivable	7,000	-
Long Term Liability	(23,073)	(23,073)
Prepaid Expense	(2,266)	32,697
Prepaid Property Taxes and Levies	(486,903)	276,865
	19,124,258	23,956,217
Cash Flows From Investing Activity		
Increase in Investments	(6,332,984)	(10,115,247)
Cash Flows From Capital Activity		
Acquisition of Tangible Capital Assets	(10,417,420)	(12,882,046)
Proceeds on Disposal of Tangible Capital Assets	-	35,864
Tangible Capital Asset Additions due to Asset Retirement Obligation	-	59,995
Retirement of Asset Retirement Obligations		(48,601)
	(10,417,420)	(12,834,788)
	(10) 111) 120)	(12,001,100)
Cash Flows from Financing Activities		
Issuance of Long Term Debt	125,000	2,000,000
Repayment of Long Term Debt	(1,048,421)	(1,311,533)
	(923,421)	688,467
Lancon La Cod B. Cod War	4 450 405	4 (01 (10
Increase In Cash During Year	1,450,433	1,694,649
Cash, Beginning of Year	2,513,927	819,278
Cash, End of Year	\$ 3,964,360	\$ 2,513,927

December 31, 2024

1. Summary of Significant Accounting Policies

British Columbia and is engaged in the operation of a municipality.

Basis of Presentation The financial statements include the accounts of all funds of the City.

All inter fund transactions have been eliminated. The statements have been prepared in accordance with Canadian Public Sector Accounting

Standards.

Accrual Accounting The financial statements are prepared using the accrual basis of

accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or creation

of a legal obligation to pay.

Revenue Recognition

Revenues from transactions with performance obligations are recognized when (at a point in time) or as (over a period of time) the City satisfies the performance obligations, which occurs when control of the benefits associated with the promised goods or services has passed to the payor.

The City recognizes revenue from users of the water, sewer, solid waste disposal, building permits, and rentals of City property services on a straight-line basis over the period of time that the relevant performance obligations are satisfied by the City.

The City recognizes revenue from administrative services, development permits, sales of goods and other licenses and permits at the point in time that the City has performed the related performance obligations and control of the related benefits has passed to the payor.

Revenue from transactions without performance obligations is recognized at realizable value when the City has authority to claim or retain an inflow of economic resources received or receivable and there is a past transaction or event that gives rise to the economic resources.

The City recognizes revenue from tax penalties and interest, parking fines, and other revenue without associated performance obligations at the realizable value at the point in time when the City is authorized to collect these revenues.

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized, and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts.

Government grants and transfers, which include legislative grants, are recognized in the financial statements in the period in which events giving rise to the transfer occur, providing the transfers are authorized, eligibility criteria has been met and reasonable estimates on the amount can be made.

The accounts are maintained on an accrual basis except for temporary borrowing of the City. Grants in lieu of taxes are also recorded on a cash basis because it is not possible to estimate the amounts receivable.

Restricted Revenue

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the external contributor, and are recognized as revenue when used for the purpose specified.

Financial Instruments

Cash and equity instruments quoted in an active market are measured at fair value (hierarchy level one - quoted market prices). All other financial instruments, are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations.

When investment income and realized and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as revenue in the period in which the resources are used for the purpose specified.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. For investments measured at cost, the cost method records the initial investment at cost and earnings from such investments are recognized only to the extent received or receivable. When an investment is written down to recognize an impairment loss, the new carrying value is deemed to be the new cost basis for subsequent accounting purposes.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.

Transaction costs are added to the carrying value for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

Government Transfers

When the City is the recipient, government transfers are recognized as revenue when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

When the City is the transferor, government transfers are recognized as an expense when they are authorized and all eligibility criteria have been met by the recipient.

Development Cost Charges

Development cost charges (DCC) collected to pay for capital costs due to development are recorded as deferred revenue. DCC's are recognized as revenue during the period in which the related development costs are incurred.

Deferred Revenue

The City recognizes deferred revenue for amounts received in advance for services that will be provided or obligations that will be fulfilled in future periods. Deferred revenue includes amounts collected for business licenses, recycling fees, and conditional grants received from government and non-government entities. Various fees collected in advance for these services are recognized as revenue over the period in which the related service or regulatory oversight is provided. Any amounts received for multi-year licenses or permits are recognized on a performance basis over the applicable license or permit period. Conditional grants are recognized as revenue when all criteria have been met.

Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Tangible Capital Assets and Amortization

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all cost directly attributable to the acquisition or construction of the tangible capital asset, including transportation, site preparation, design, engineering, and legal fees. Contributed tangible capital assets are recorded at their fair value on the date of contribution, except in unusual circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

Buildings	10 to 50 years
Information Technology infrastructure	3 to 10 years
Machinery and Equipment	5 to 25 years
Parks Infrastructure	10 to 100 years
Transportation infrastructure	10 to 75 years
Utility infrastructure	20 to 70 years
Vehicles	10 to 25 years

Inventories

Inventories for resale are classified as financial assets and are measured at the lower of cost and net realizable value. Inventories of supplies are classified as non-financial assets and are measured at the lower of cost and replacement cost.

Intangible Assets

Intangible assets include works of art and historic assets located throughout City Hall. They are not reflected in these financial statements.

Reserves

Reserves for future expenditures are non-statutory reserves which represent an appropriation of surplus for specific purposes. Transfers to reserves for future expenditures represent amounts set aside to finance future projects and accumulations for specific purposes.

Statutory reserve funds are restricted by the Community Charter and associated Municipal Bylaws. Statutory reserve funds are funded 100% by cash and investments.

Long Term Debt

Long term debt is recorded net of any sinking fund balances. Debt charges, including interest, are charged to current operations. Interest charges are accrued for the period from the date of the last interest payment to the end of the year.

Employee Future Benefits

The City participates in a multi-employer defined benefit pension plan, however, sufficient information is not available to use defined benefit accounting. Therefore, the City accounts for the plan as if it were a defined contribution plan. As such, no pension liability is included in the City's financial statements and contributions are recognized as an expense in the year to which they relate. All full-time employees are eligible to participate in the plan. Contributions are a defined amount based upon a set percentage of salary.

Asset Retirement Obligations

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

Liabilities are recognized for statutory, contractual, or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development, or normal operation of the assets. The liability is initially recorded at fair value, which is an amount that is the best estimate of the expenditure required to retire a tangible capital asset determined using present value calculation, and the resulting costs are capitalized as part of the carrying amount of the related tangible capital asset. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. The changes in the liability for the passage of time are recorded as accretion expense in the Statement of Operations and Accumulated Surplus and all other changes are adjusted to the tangible capital asset. This cost is amortized over the useful life of the tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

Contaminated Sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contamination exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

Management has assessed its potential liabilities under the new standard including sites that are no longer in productive use and sites which the City accepts responsibility. There were no such sites that had contamination in excess of an environmental standard which required remediation at this time, therefore no liability was recognized as at December 31, 2024.

Budget Figures

The budget figures are from the Annual Budget Bylaw adopted on or before May 15 of each year. They have been reallocated to conform to PSAS financial statement presentation. Subsequent amendments have been made by Council to reflect changes in the budget as required by law.

Use of Estimates

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Significant estimates in these financial statements include the valuation of accounts receivable, useful life and amortization of tangible capital assets, asset retirement obligations, and contingent liabilities.

Loan Guarantees

The City has guaranteed a loan to assist the Salmon Arm Tennis Club in the financing and construction of an Indoor Tennis Facility. When it is determined that a loss is likely, a provision for loss is recorded. The provision is determined using the best estimates available and taking into consideration the principal amount outstanding, any guaranteed accrued and unpaid interest, any amounts recoverable from the borrower and from the sale of assets pledged as security, and all known circumstances. The provision for loan losses is reviewed by management on an annual basis

2. Change in Accounting Policy

Effective January 1, 2024, the City adopted new Public Sector Accounting Handbook Standard PS 3400 - Revenue. The standard provides guidance on accounting for certain types of revenue transactions. For transactions with performance obligations, revenue is recognized when (or as) the City satisfies the performance obligation. This change in accounting policy has been applied prospectively with no restatement of prior periods.

3. Investments		
	2024	2023
Guaranteed Investment Certificate	\$ 3,000,000	\$ 2,000,000
MFA Pooled Investment Funds	87,707,072	82,301,031
Debenture Bonds	300,000	300,000
Less amounts held in trust (Note 17)	(704,233)	(631,175)
	\$90,302,839	\$ 83,969,856

Investments are carried at cost or amortized cost.

The guaranteed investment certificate earns interest at a fixed rate of 5.73% with a maturity date of February 2025.

MFA pooled investment funds earn rates of return that are based on the market performance of a basket of securities with no fixed rate of return. The 2024 annual rate of return was 4.82% (2024 - 5.07%).

Debenture bonds have a floating interest rate of interest per annum, with a maturity date of October 2083.

4. Reserves - Municipal Finance Authority

The City issues the majority of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debenture proceeds are withheld as cash deposits by the Municipal Finance Authority as a Debt Reserve Fund. The City also executes demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature.

The details of the cash deposits and demand notes at the year end are as follows:

	Demand Notes		Cash Deposits		Total	
General Fund	\$	478,582	\$	338,637	\$	817,219
Water Fund		369,407		202,259		571,666
Sewer Fund		38,575		22,474		61,049
Total Long Term Debt	\$	886,564	\$	563,370	\$	1,449,934

December 31, 2024

5. Loan Receivable

The City has entered into a loan agreement with the Salmon Arm Tennis Club to assist in the financing of an Indoor Tennis Facility at 3440 Okanagan Avenue SE, Salmon Arm, BC. The outstanding balance at December 31, 2024 was \$161,000 (2023 - \$168,000). The loan is non-interest bearing with monthly payments of \$583, and is scheduled to mature in December 2047.

6. Asset Retirement Obligations

The City's asset retirement obligation consists of the following obligations:

a) Buildings

The City owns and operates several buildings that are known to have asbestos and lead paint which represents a health hazard upon remediation, that creates a legal obligation to remove it. The buildings all have an estimated useful life of 10 to 50 years from the date of completion of construction, of which various numbers of years remain. Estimated costs have been discounted to the present value using a discount rate of 2.6% per annum (2023 - 2.6%).

b) Leases

The City has entered into various lease agreements for land use for parks, IT, and transportation infrastructure. The lease terms create legal obligations for the City to remove structures upon termination of the agreements. The lease terms range from 3 to 100 years. Estimated costs have been discounted to present value using a discount rate of 2.6% per annum (2023 - 2.6%).

c) Utility Infrastructure

The City owns underground pipes used for utility delivery that contain asbestos. There is a legal obligation to remove any portions of the pipes that are exposed. The pipes all have an estimated useful life of 20 to 70 years from the date of completion of construction, of which various numbers of years remain. Estimated costs have been discounted to the present value using a discount rate of 2.6% per annum (2023 - 2.6%).

d) Other Hazardous Assets

The City owns several other assets that have a legal obligation to remediate due to hazardous substances. These assets include fuel tanks and transformers containing PCBs. The assets all have an estimated useful life of 40 to 55 years from the date of completion of construction, of which various numbers of years remain. Estimated costs have been discounted to the present value using a discount rate of 2.6% per annum (2023 - 2.6%).

December 31, 2024

6. Asset Retirement Obligations (continued)

Changes in the asset retirement obligation in the year are as follows:

Asset Retirement Obligation	General	Sewer	Water	2024
Opening Balance Accretion Expense	\$ 3,585,879 \$ 93,233	1,355,925 \$ 35,254	862,961 \$ 22,437	5,804,765 150,924
Closing Balance	\$ 3,679,112 \$	1,391,179 \$	885,398 \$	5,955,689

Asset Retirement Obligation	General	Sewer	Water	2023
Opening Balance	\$ 3,481,651 \$	1,321,564 \$	841,092 \$	5,644,307
Additions	59,995	-	-	59,995
Settlements	 (46,637)	-	-	(46,637)
Accretion Expense	90,870	34,361	21,868	147,099
Closing Balance	\$ 3,585,879 \$	1,355,925 \$	862,960 \$	5,804,764

7. Deferred Revenue

Deferred revenue consists primarily of business licenses, prepaid recycling fees, and conditional grants received from government and non-government sources. Business licenses are recognized in the year in which they are valid. Recycling fees are recognized when recycling services are provided. Conditional grants are recognized as revenue when all criteria have been met.

	2023	Received	ecognized in Revenue	2024
Recycling User Fee Rebate Grants Other	\$ 266,120 264,214 268,570	\$ 268,215 \$ 406,265 621,320	(266,120) \$ (476,548) (519,315)	268,215 193,931 370,575
Total Deferred Revenue	\$ 798,904	\$ 1,295,800 \$	(1,261,983)\$	832,721

8. Development Cost Charges

Development cost charges ("DCC's") are imposed by the City for the purposes of providing funds to pay the capital costs of providing, constructing, altering or expanding infrastructure, as well as acquiring and improving parkland. The funds are recorded as restricted revenues when received and are recognized as revenue when the related expenses are incurred.

			Contribution om Developers		
	2023	Interest		Transfers	2024
Drainage Barks	\$2,199,197	\$112,704	\$210,924 \$	-	\$ 2,522,825
Parks Water	759,805 4,439,902	43,546 230,246	215,290 508,349	(204,794)	1,018,641 4,973,703
Sewer Highways	4,134,030 2,401,216	215,600 124,545	505,031 276,518	(58,750)	4,854,661 2,743,529
	\$13,934,150	\$726,641	\$1,716,112 \$	(263,544)	\$16,113,359

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9. Long Term Debt

	Bylaw	Maturity Date	Interest Rate	1	Balance Outstanding 2024	(Balance Outstanding 2023
General Fund							
City Hall and Law Courts	3334	2034	5.950	\$	4,972,868	\$	5,349,407
City Hall and Law Courts	3479	2035	0.973		379,485		403,768
Blackburn Park	3569	2027	3.900		64,167		84,126
Underpass 20/21 Street	3758	2029	2.250		818,932		964,314
New Cemetery	4048	2040	2.750		748,475		782,959
Blackburn Park Improvement	4072	2035	2.750		316,679		339,961
Airport Taxiway Charlie	4289	2040	1.990		701,661		738,567
Ross Street Underpass	4500	2049	2.240		4,708,551		4,833,935
Property Acquisition	4549	2026	4.050		318,000		424,000
				\$	13,028,818	\$	13,921,037
Water Fund							
Water	3458	2025	1.530	\$	72,167	\$	106,182
Water	3551	2026	1.530	•	147,802	Τ.	217,469
Water	3576	2028	3.790		2,403,846		2,948,156
Water	3816	2030	1.280		780,068		895,132
Water	3793	2041	1.470		33,840		35,280
Water	4644	2028	4.050		100,000		-
Water	4543	2026	4.050		2,225,000		2,200,000
				\$	5,762,723	\$	6,402,219
Sewer Fund							
Sewer	4051	2035	2.750		1,140,046		1,223,861
					1,140,046		1,223,861
				\$	19,931,587	\$	21,547,117

The gross interest paid relating to the above noted debt was \$1,436,285 (2023 - \$1,341,830).

December 31, 2024

9. Long Term Debt (Continued)

Future principle requirements, not including sinking fund additions, on existing debt:

	Ger	neral Fund	,	Water Fund	Sewer Fund	Total
2025 2026	\$	553,332 553,332	\$	2,656,438 531,439	\$ 63,650 63,650	\$ 3,273,420 1,148,421
2027 2028 2029 2030 and thereafter		553,332 435,478 435,478 3,837,053		378,212 378,212 75,976 86,774	63,650 63,650 63,650 381,899	995,194 877,340 575,104 4,305,726
Actuarial Adjustment Total Long Term Debt	\$	6,368,005 6,660,813 13,028,818	\$	4,107,051 1,655,672 5,762,723	\$ 700,149 439,897 1,140,046	\$ 11,175,205 8,756,382 19,931,587

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10. Tangible Capital Assets

			Machinery and		Information Technology	Parks	Utility	Transportation	Work In	2024
For the Year Ended December 31	Land	Buildings	Equipment	Vehicles	Infrastructure	Infrastructure	Infrastructure	Infrastructure	Progress	Total
Cost, Beginning of Year	\$40,561,136	\$ 78,413,411	\$13,806,442	\$6,096,691	\$ 2,271,887	\$ 13,136,759	\$ 81,248,765	\$ 166,885,410	\$ 5,763,548	\$ 408,184,049
Additions	-	67,294	645,307	644,049	244,812	19,810	315,049	2,331,550	6,547,359	10,815,230
Work In Progress Completed	-	3,285,751	78,814	-	23,069	-	1,750,626	2,396,771	(7,535,031)	-
Disposals	(500 500)	-	(11,973)	(28,015)	-	-	-	-	-	(39,988)
Assets Held for Resale	(500,798)	-	-		<u> </u>	-	<u>-</u>			(500,798)
Balance, End of Year	40,060,338	81,766,456	14,518,590	6,712,725	2,539,768	13,156,569	83,314,440	171,613,731	4,775,876	418,458,493
Accumulated Amortization										
Balance, Beginning of Year	-	31,220,036	5,694,369	3,751,600	1,762,813	7,088,161	32,080,527	76,797,696	-	158,395,202
Amortization	-	1,723,390	816,271	331,916	129,029	351,510	1,409,047	4,997,763	-	9,758,926
Disposals	-	-	(11,973)	(28,015)	-	-	-	-	-	(39,988)
Balance, End of Year		32,943,426	6,498,667	4,055,501	1,891,842	7,439,671	33,489,574	81,795,459	-	168,114,140
Net Book Value, End of Year	40,060,338	48,823,030	8,019,923	2,657,224	647,926	5,716,898	49,824,866	89,818,272	4,775,876	250,344,353
			Machinery		Information					
			and		Technology	Parks	Utility	Transportation	Work In	2023
For the Year Ended December 31	Land	Buildings	Equipment	Vehicles	Infrastructure	Infrastructure	Infrastructure	Infrastructure	Progress	Total
Cost, Beginning of Year	\$40,127,936	\$ 75,999,495	\$13,016,014	\$ 5,880,340	\$ 2,237,562	\$ 12,864,330	\$ 78,313,488		\$19,876,089 \$	
Additions	433,200	967,469	839,745	301,680	34,325	54,824	1,885,596	5,869,964	8,386,900	18,773,703
Assets Held for Resale	(500,798)	-	-	-	-	-	-	-	-	(500,798)
Work In Progress Completed	-	1,446,448	32,336	-	-	217,605	1,049,680	19,753,372	(22,499,441)	· · · ·
Disposals		-	(81,653)	(85,329)	-	-	-	· · ·	-	(166,982)
Balance, End of Year	40,060,338	78,413,412	13,806,442	6,096,691	2,271,887	13,136,759	81,248,764	166,885,413	5,763,548	407,683,254
Accumulated Amortization										
Balance, Beginning of Year	-	29,171,060	4,982,372	3,509,491	1,645,224	6,526,510	30,300,310	72,152,963	-	148,287,930
Amortization	-	1,655,912	793,650	327,438	117,589	358,990	1,365,445	4,641,493	-	9,260,517
Asset Retirement Obligations	-	393,064	-		-	202,661	414,772	3,240	=	1,013,737
Disposals	-	-	(81,653)	(85,329)	-	- ,	,	-,	-	(166,982)
Balance, End of Year	-	31,220,036	5,694,369	3,751,600	1,762,813	7,088,161	32,080,527	76,797,696	-	158,395,202
Net Book Value, End of Year	40,060,338	47,193,376	8,112,073	2,345,091	509,074	6,048,598	49,168,237	90,087,717	5,763,548	249,288,052

Tangible capital assets that were contributed by developers for various infrastructure projects were \$397,806 (2023 - \$5,891,657).

December 31, 2024

11. Accumulated Surplus

Surplus Invested in Tangible Capital Assets Accumulated General Surplus Accumulated Water Surplus Accumulated Sewer Surplus 3,311,741 Accumulated Sewer Surplus 270,942,802	35,367,367 3,631,331 2,883,919
	, , , , , , , , , , , , , , , , , , ,
270,742,002	204,317,302
Unexpended Capital	
General Operating 1,205,109	1,198,665
Water Operating 1,332,941	
Sewer Operating 1,659,800	, ,
4,197,850	4,373,647
Statutory Reserves	
Cemetery Columbarium 83,081	
Cemetery Development 164,696	
Community Centre Major Maintenance 1,360,238	
Emergency Apparatus 758,009	
Equipment Replacement 2,689,707	
Fire Department Building and Equipment 193,535	•
General Capital 1,337,978	
Growing Communities Fund 4,740,352	
Landfill Site Repurchase 256,621	
Parks Development 587,292	,
Police Vehicle Replacement 276,043	
Sewer Major Maintenance 3,899,919	
Water Major Maintenance 1,760,456	2,042,382
18,107,927	18,047,931
\$ 293,248,579	\$ 286,741,160

December 31, 2024

12. Taxation

Taxation revenue comprises the following amounts raised less transfers to other governments:

		2024	2023
Taxes Collected: Property Taxes Transportation Parcel Tax Frontage Tax - Water Frontage Tax - Sewer 1% Utility Tax	\$	37,381,370 1,171,050 1,502,432 1,004,622 354,553	\$ 35,225,116 1,165,800 1,495,776 998,118 343,414
Collections for Other Governments Province of BC (School Taxes) BC Assessment Authority Regional Hospital District Columbia Shuswap Regional District Okanagan Regional Library Municipal Finance Authority Downtown Improvement Area	_	41,414,027 10,698,214 259,371 1,615,296 1,428,982 845,344 1,408 220,201 15,068,816	39,228,224 10,152,228 246,463 1,605,781 1,202,187 802,766 1,362 211,733 14,222,520
Net Taxes Available for Municipal Purposes	\$	26,345,211	\$ 25,005,704
As presented for financial statement purposes: Taxation - Net Transportation parcel tax Frontage tax	\$ <u>\$</u>	22,667,107 1,171,050 2,507,054 26,345,211	\$ 21,346,010 1,165,800 2,493,894 25,005,704

December 31, 2024

13. Government Transfers						
		Budget 2024		Actua 2024		Actual 2023
General Fund - Grants in Lieu of Taxes Federal Government Province of British Columbia Provincial Government Agencies	\$	19,000 30,000 137,300	\$	18,598 29,763 170,180	\$	18,586 29,649 137,861
General Fund - Operating Grants	-	186,300	Ş	218,541	\$	186,096
Federal Government and Province of British Columbia Arterial Street Lighting Municipal Regional District Tax Small Communities Protection Traffic Fine Revenue Sharing Destination BC Poverty Reduction Grant CRI FireSmart Community Funding Canada Summer Jobs Local Government Climate Action Public Safety Canada - BSCF Growing Communities Fund	\$	3,100 280,000 150,000 160,000 15,000 - 194,935 - 147,000 290,100	\$	3,076 379,063 172,500 155,000 21,456 - 62,128 9,682 - 303,326	\$	3,076 337,994 173,000 163,000 15,000 39,778 37,551 7,040 147,082 230,179 6,089,000
UBCM Complete Communities Community Works Fund Local Government Housing Initiative Next Generation 911 Grant Community Emergency Preparedness Fund Plan H Grant - Anti-Racism Strategy	\$	150,000 835,000 - - - - - 2,225,135	\$	147,836 - 241,158 445 27,940 5,760 1,529,370	\$	2,164 873,549 - - - - - 8,118,413
General Fund - Capital Grants Federal Government and Province of British Columbia Community Works Fund BC Active Transportation Infrastructure ICBC - Road Improvement Program BC Rural Dividend Canada Community Revitalization Fund	\$	2,660,835 411,000 - 100,000 84,000	\$	948,226 411,000 - 100,000 68,491	\$	- - 111,800 - 15,509
BC Air Access Program Clean BC Communities Local Government Climate Action Plan Adams Lake Indian Band	<u>_</u>	309,000 50,000	•	36,787 430,960 50,408	<u>, </u>	1,237,500
	\$	3,614,835	Ş	2,045,872	\$	1,364,809
Total Operating Grants Total Capital Grants Total Grants	\$	2,411,435 3,614,835 6,026,270		1,747,911 2,045,872 3,793,783	\$	8,304,509 1,364,809 9,669,318
Total Federal Grants	\$	3,888,935		1,348,323	\$	1,144,863
Total Provincial Grants		2,137,335		2,445,460		8,524,455
Total Grants	_\$	6,026,270	<u> </u>	3,793,783	\$	9,669,318

December 31, 2024

14. Contingent Liabilities and Commitments

Pension Liabilities

The City of Salmon Arm and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2023, the plan has about 256,000 active members and approximately 129,000 retired members. Active members include approximately 45,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The City of Salmon Arm paid \$729,579 (2023 - \$678,847) for employer contributions while employees contributed \$657,028 (2023 - \$619,459) to the plan in fiscal 2024.

The next valuation will be as at December 31, 2024, with results available in 2025.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

Columbia Shuswap Regional District

Columbia Shuswap Regional District (the "Regional District") debt is, under the provisions of the Local Government Act, a joint and several liability of the Regional District and each member municipality within the Regional District, including the City of Salmon Arm. The loan agreements with the Regional District and the Municipal Finance Authority provide that, if at any time the scheduled payments provided for in the agreements are not sufficient to meet the Authority's obligations with respect to such borrowing, the resulting deficiency becomes a liability of the member municipalities.

December 31, 2024

14. Contingencies Liabilities and Commitments - (continued)

Contractual Obligation

The City has entered into a contract with the Shuswap Recreation Society to manage the Recreation and Shaw Centres and is contingently liable for deficits incurred when expenses exceed revenues. The City provides an annual provision for the operation and maintenance of these facilities.

Other

The City is the defendant in various lawsuits. In the opinion of management, the overall estimation of loss is not determinable. These claims have not been provided for in the consolidated financial statements. Settlement, if any, made with respect to these actions, would be expected to be accounted for as a charge to expenditures in the period in which realization is known.

Guarantor Agreement

The City has entered into an agreement to act as a loan guarantor to assist the Salmon Arm Tennis Club in the financing of an Indoor Tennis Facility at 3440 Okanagan Avenue SE, Salmon Arm, BC. The outstanding balance at December 31, 2024 was \$690,991 (2023 - \$712,133). The loan bears interest at 4.47% (2023 - 4.47%) repayable in monthly installments of \$4,156. The loan has a term of 25 years and is secured by the assets of the Tennis Club and an indemnity agreement from the City.

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15. Commitments

The City has entered into various agreements and contracts for services for periods ranging from one to five years.

16. Budget

The City of Salmon Arm 2024 to 2028 Financial Plan Bylaw No. 4616 (Financial Plan Bylaw) was adopted by Council on January 8, 2024. The Financial Plan Bylaw was prepared utilizing a budget method consistent with Local Governments while the actual operating results have been prepared in accordance with the requirements of PSAS. The Financial Plan Bylaw was prepared on a modified accrual basis while the actual operating results utilizing PSAS requirements were prepared on a full accrual basis. The Financial Plan Bylaw projected the use of Reserve Fund transfers and prior year surpluses to balance the Financial Plan. PSAS requires that the actual operating results capitalize all tangible capital expenditures and that an amortization expense for tangible capital assets be included. The Financial Plan Bylaw expenses all tangible capital expenditures as opposed to including an amortization expense. As a result, the Financial Plan Bylaw figures presented in the Statements of Operations and Change in Net Financial Debt represent the Financial Plan Bylaw adopted by Council on January 8, 2024 with adjustments as follows:

Financial Plan Bylaw	\$ -
Add:	
Capital Grants	3,614,835
Capital Expenditures	36,922,020
Debt Repayment	1,101,645
Transfer to Reserve Accounts	4,218,540
Transfer to Reserve Funds	1,271,700
Transfer from DCC Reserve Funds	350,750
Other Development Contributions	798,510
Less:	
Transfer from Prior Year Surplus	(573,890)
Transfer from Reserve Accounts	(4,144,342)
Transfer to Capital Reserves Accounts	(30,214,740)
Budget Surplus as per Statement of Operations	\$ 13,345,028

December 31, 2024

17. Trust Funds

Trust funds are not included in the City's Financial Statements. The City administers a Cemetery Maintenance Fund for the perpetual care and maintenance of the City owned and operated cemeteries. As at December 31, 2024, the Trust Fund balance is \$601,957 (2023 - \$540,951). The City holds investments on behalf of the Fire Training Centre. As at December 31, 2024, the Fire Training Centre investment balance is \$102,276 (2023 - \$90,224).

18. Comparative Figures

Certain comparative figures have been updated to conform to current year presentation.

19. Financial Instrument Risk

The City is exposed to credit risk, liquidity risk, and interest rate risk from its financial instruments. This note describes the City's objectives, policies, and processes for managing those risks and the methods used to measure them. Further qualitative and quantitative information in respect of these risks is presented below and throughout these financial statements.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The City is exposed to credit risk through its cash, accounts receivable, and investments.

The City manages it credit risk by holding cash at federally regulated chartered banks with cash accounts insured up to \$100,000. The City measures its exposure to credit risk based on how long amounts have been outstanding, and historical experience regarding collections. The maximum exposure to credit risk at the financial statement date is the carrying value of its cash and accounts receivable. Accounts receivable arise primarily as a result of trade, taxes and utilities receivable. Based on this knowledge, credit risk of cash and accounts receivable are assessed as low.

The City manages exposure to credit risk for portfolio investments by ensuring adequate diversification and by maintaining its investments in the Municipal Finance Authority (MFA) which meets the investment requirements of Section 183 of the *Community Charter* of the Province of BC. As a result, the City has reduced exposure to market or value risk. The maximum exposure to credit risk on portfolio investments is outlined in Note 3.

Liquidity risk

Liquidity risk is the risk that the City will encounter difficulty in meeting obligations associated with financial liabilities. The Municipality is exposed to liquidity risk through its accounts payable and accrued liabilities, long-term debt and investments.

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19. Financial Instrument Risk (Continued)

The City manages this risk by maintaining highly liquid investments, staggering maturity dates of investments, and by closely monitoring cash flow activities. Also to help manage the risk, the City has in place a planning, budgeting and forecasting process to help determine the funds required to support the normal operating requirements. The City's five-year financial plan is approved by the Mayor and Council, which includes operational activities and capital investments. The City measures its exposure to liquidity risk based on the results of cash forecasting and expected outflows and extensive budgeting.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The City is exposed to interest rate risk through its long-term debt and investments.

The City manages interest rate risk on its long-term debt by holding all debt through MFA at a fixed rate, with refinancing typically being completed at the five or ten year mark. Therefore, fluctuations in market interest rates would not impact future cash flows and operations relating to long-term debt. See Note 10 for interest rates and maturity dates for long term debt.

Investments that are subject to interest rate risk are MFA pooled investment funds (see Note 4). The risk is caused by changes in interest rates. As interest rates rise, the fair value of the MFA pooled investment funds notes decrease and, as interest rates fall, the fair value of these investments increase.

As a result of diversification by security type, only a portion of the overall investment portfolio is exposed to interest rate risk. As at December 31, 2023 the amount of the investment portfolio exposed was \$82,301,031 (2022 - \$70,973,018) per Note 4. To mitigate interest rate risk and market risk on its investments, the City holds its MFA long term pooled investment funds for 10 years or longer.

20. Segment Reporting

The City of Salmon Arm is a municipal government that provides a range of services to its citizens. The City is governed by an elected Council comprised of a Mayor and six (6) Councilors whose authority is set out in the Community Charter and Local Government Act. For management reporting purposes, the City's operations and activities are organized and reported by Fund. The General Fund has been further segmented for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

City services are provided by departments and their activities are reported in these funds. Certain departments have been separately disclosed in the segmented information, along with the services they provide, as follows:

December 31, 2024

20. Segment Reporting (Continued)

General Government Services

Legislative Services, Information Services, Customer Service, Financial Services and Human Resources. Legislative Services is responsible for the statutory obligations under the Community Charter and Local Government Act and provides the legal and administrative support to City Council. It is responsible for recording resolutions, decisions and minutes of Council to allow the direction and policies of Council to be carried out. Legislative Services manages the City's property and liability insurance portfolio, freedom of information inquiries, municipal elections and referendums, the corporate document management system, City Policy Manual and completion of the City's Annual Report and Civic Calendar. The role of the Information Services is to provide reliable, stable and current technology systems to all City departments. Information Services maintains all servers, workstations, firewalls, printers, digital cameras, scanners, telephones, cellular phones, pagers, security systems, Geographic Information Systems (GIS) and the corporate website. Customer Service recognizes the importance of its customers and endeavours to provide quality services in a timely and efficient manner to reflect the growing and changing needs of our citizens. Customer Service representatives provide information and service in building inspection, cash payments, taxation, transit, pet and business licensing, etc. Financial Services provides financial expertise, information, guidance and advice on day-to-day operational matters to internal and external customers. Financial Services develops financial policies and procedures which assist Council and guide staff in shaping the direction of the City.

Financial Services provides accurate and full disclosure on the financial affairs of the City as set out in the Community Charter and Local Government Act. This information includes annual municipal reporting forms, operational and capital budgets, setting of annual property tax and water and sewer rates, annual financial statements, long term financial plan, investments, public bodies report, etc. Long term growth management strategies such as the Long Term Financial Plan, Five (5) Year Capital Plan, and the Long Term Equipment and Infrastructure Replacement Plans are developed and implemented to better plan for our community. Human Resources is responsible for all issues surrounding the employees of the City of Salmon Arm. It represents the City in union negotiations and is key in setting human resource policies and procedures. Human Resources encourages and coordinates staff development, training and recognition programs to better and more efficiently deliver services to the community and plays a major role in recruiting, transferring, promoting and retaining the best people for the job.

December 31, 2024

20. Segment Reporting (Continued)

Protective Services

Fire Prevention and Suppression, Police Protection, Bylaw Enforcement, Building Inspection, Business Licensing and Animal Control Services. The City provides community-based fire prevention and suppression services and responds to a geographical area of 183 square kilometres. It provides fire protection services to approximately 6,573 properties (residential, commercial, etc.) and inspection services to approximately 1,050 buildings. Fire Prevention and Suppression encompasses a Rescue Team designed, pursuant to WorkSafe BC, to provide rescue services to municipal employees who work in areas where identifiable hazards are present and manages the City Safety Program. The Police Department strives to provide a quality service to the community which includes calls for service, proactive enforcement and interaction with the community to gain insight into community concerns so that policing priorities may be set. Salmon Arm is policed by the Royal Canadian Mounted Police. Bylaw Enforcement encompasses all matters relating to the enforcement of City bylaws, and for the maintenance and accuracy of all files on matters relating to court actions on behalf of the City of Salmon Arm. Building Inspection addresses residential, commercial, institutional and industrial building construction within the City. The focus is to provide the public and the building industry with high quality service such that the structural integrity of the buildings constructed conform to the requirements of the BC Building Code and zoning, building and servicing bylaws and are safe for their intended purpose. Business Licensing is responsible for reviewing and issuing business licenses within the City. Business applications and premises are inspected to ensure that they are safe for the public and that they meet zoning bylaw requirements. Animal Control enforces the Animal Control regulations within the City and the issuance of dog licenses.

Transportation Services

This function is comprised of engineering, public works (transit, roadway systems, bridge repair, storm drainage, sidewalks, boulevards, street lighting, airport, downtown parking, etc.) utilities, parks, municipal facilities, marina/wharf, garage, vehicle and equipment fleet and cemeteries and provides a broad spectrum of services to the community. These services are provided in a participative fashion between City Council, the public, management and employees in a safe, effective, efficient and financially responsible manner. Transportation Services is responsible for the maintenance of over 224 kilometres (excluding the Trans Canada Highway and Highway 97B) of roadway, 80 kilometres of sidewalk, as well as, 112 kilometres of storm sewer complete with retention ponds and currently operates a +/- 145 unit municipal fleet of major vehicles and equipment.

Environmental, Health and Development Services

Development Services, Community Development Services and Public Health and Welfare Services. Development Services provides community planning, subdivision and development application facilitation. Taking into account various Council approved policies, bylaws, and procedures, it provides Council with professional advice on land use planning issues and is the coordinating department for the processing and approval of development applications to meet the community's objectives. It also provides advice to other City departments, community and business groups, developers, property owners, and citizens. It is responsible for the creation and recommendation of bylaws, policies and procedures to maintain the community's quality of life. Community Development Services provides services regarding environmental concerns, heritage matters, etc. Public Health and Welfare Services provides cemetery services to the citizens of the City.

December 31, 2024

20. Segment Reporting (Continued)

Recreational and Cultural Services

Recreational and Leisure Services (Multi-Use Facility, Auditorium and Pool), and Park and Wharf Services. Recreational and Leisure Services' mandate is to provide diverse family and adult oriented recreational activities with a view of promoting active living and quality of life in the community. The City strives to maximize the productivity of resources, to provide good cost recovery of the taxpayers' dollars and provide affordable recreational opportunities for the citizens of Salmon Arm. The Multi-Use Facility promotes community events and concerts, in addition to, hockey, ringette, speed skating, and figure skating. The Recreation Centre provides a wide range of services from pool and facility rentals, racquetball and squash, weight training, programming, etc. to promote the health and wellness of our citizens. Recreational programming such as scuba diving, summer French and music lessons, canoeing, babysitter courses, and summer soccer camps are all components of this function. The Parks and Wharf Services is proud to promote community pride in parks through the use and enjoyment of our many green spaces and natural amenities through carefully managed maintenance and improvement of park facilities. It projects a positive impression for citizens and visitors by ensuring that facilities, parks and playing fields are safe, clean and well-maintained while at the same time protecting the environment for future generations.

The City maintains five hundred seventy one (571) hectares of park land; this includes developed, natural, and passive parks, marinas, wharves, beaches, walking trails, lawn bowling, horseshoes and playing fields. Parks receive ongoing maintenance such as turf management, hanging flower baskets, downtown flower planters, irrigation systems, general park maintenance (bathrooms, garbage control), parkland design and construction, special events and sports field construction. The City works closely with community groups to achieve localized objectives such as neighbourhood parks where the efforts and contributions of local business owners, property owners, volunteers and the City come together to enhance and build new parks.

Utilities

The Utilities function, through a schedule of systematic new improvements, upgrades and replacements, strives to maintain and improve the efficient delivery and the high quality of water and sanitary sewer services to the community. It plays an integral role in maintaining the health, safety and well-being of the community. The Water and Sewer Utilities are self-liquidating funds which must provide for their own revenues through fees, taxes and other charges to support the expenditures required to operate and maintain infrastructure into the future.

December 31, 2024

20. Segment Reporting (Continued)

Water Utility Services

This Utility function provides for the delivery of safe drinking water to the citizens of Salmon Arm. The municipal water system consists of two main raw water sources, chlorine treatment systems for the water sources and an extensive water pumping, distribution and storage system. The City's water supply is by way of three (3) sources: East Canoe Creek at Metford Dam, Shuswap Lake at Canoe Beach and a minor water supply from Rumball Creek for irrigation at the Mt. Ida Cemetery. Treatment of the water sources (except Rumball Creek) is by primary disinfection with chlorine. The distribution system includes approximately 205 km of watermain varying in diameter from 100mm to 1000mm. The City waterworks system provides quality water through a gravity and pump system. The primary water sources are from Shuswap Lake - 97% and the Metford Dam - 3%. The waterworks system is relatively complex and is comprised of eight (8) zones, eight hundred sixty four (864) hydrants, eight (8) pumping stations, fourteen (14) reservoirs, and one (1) dam with a total storage capacity of 33,199 cubic metres and over 6,300 connections. The treatment process utilizes chlorination for the purposes of disinfection. The water supply consistently meets the Canadian Drinking Water Guidelines, BC Drinking Water Protection Act and the Safe Drinking Water Regulations.

Sewer Utility Services

The City provides effective collection and treatment of waste water to meet the guidelines set by the Ministry of Environment to protect the public and the environment. It operates both the treatment plant and seven (7) lift stations safely and at optimum efficiency. The sanitary sewer system has approximately 130 kilometres of mainline and 5,415 service connections.

December 31, 2024

20. Segmented Reporting (Continued)

For the Year Ended December 31		General Government Services	Protective Services	Transportation Services				Environmental, Health, and Development Services	Recreation and Cultural Services	l Sewer Utility Services	Water Utility Services	2024 Total
Revenue												
Taxation - Net	\$	22,667,107 \$	-	\$	- \$	-	\$ -	\$ -	\$ -	\$ 22,667,107		
Transportation Parcel Tax		-	-	1,171,0	50	-	-	-	-	1,171,050		
Frontage Tax		-	-		-	-	-	1,004,622	1,502,432	2,507,054		
Grants		2,900,688	217,572	414,0		5,760	255,685		-	3,793,781		
Grants - Other		-	-	60,7		2,250	60,600		-	123,627		
Sales of Services		68,385	173,197	1,165,8	23	1,192,842	6,829	2,716,923	3,746,217	9,070,216		
Licenses, Permits and Fines		79,995	749,488		-	117,478	=	-	=	946,961		
Rentals, Leases and Franchises		834,280	54,756	35,0		-	44,459	,	12,150	1,004,654		
Return on Investments		2,999,739	69,358	198,7	20	32,244	87,778			4,412,592		
Penalties and Interest		270,908	- -		-	-	-	18,193	23,683	312,784		
Other Revenue		4,628	1,140	30,6		-	11,198			47,658		
Developer and Other Contributions Gains on Disposal of Tangible Capital Assets Loss on Disposal on ARO Settlement		37,950 - -	-	355,7	57 - -	-	154,700 - -	- -	369,521 - -	917,928 - -		
Total Revenue		29,863,680	1,265,511	3,431,9	04	1,350,574	621,249	4,175,535	6,266,959	46,975,412		
Expenses												
Wages and Benefits		2,373,191	1,981,546	2,115,6	21	1,049,803	2,553,436	954,712	1,185,010	12,213,319		
Insurance		273,902	46,450	93,8	40	133	67,717		42,140	577,059		
Community Grants		257,384	-		-	-	-	-	-	257,384		
Professional and Legal Fees		99,707	-		-	15,531	-	-	-	115,238		
Utilities and Property Taxes		62,630	70,994	201,2	.30	910	35,183	268,598	384,682	1,024,227		
Repairs and Maintenance		-	109,699	819,1	60	20,845	639,457		162,533	1,841,474		
Contracts		578,315	4,932,234	1,059,6		2,065,919	449,156		299,810	9,559,445		
Operating Expenses		464,970	289,240	849,7	07	573,004	409,428	484,119	356,099	3,426,567		
Collections for Other Governments		13,696	-		-	-	-	-	-	13,696		
Amortization		1,063,559	242,723	5,944,0		-	440,808		1,160,547	9,758,928		
Interest and Debt Issue Expenses		709,770	-	201,7		28,050	33,250		507,366	1,529,732		
Accretion Expenses		59,949	-	8,9	25	-	24,359	35,254	22,437	150,924		
Total Expenses		5,957,073	7,672,886	11,293,9	48	3,754,195	4,652,794	3,016,473	4,120,624	40,467,993		
Net Surplus (Deficit)	\$	23,906,607 \$	(6,407,375)	\$ (7,862,0	44) \$	(2,403,621)	\$ (4,031,545) \$ 1,159,062	\$ 2,146,335	\$ 6,507,419		

December 31, 2024

20. Segmented Reporting (Continued)

For the Year Ended December 31	C	General Government Services	Protective Services	Transportation Services	invironmental, Health, and I Development Services	Recreation and Cultural Services	Sewer Utility Services	Water Utility Services	2023 Total
Revenue									
Taxation - Net	\$	21,346,010	\$ - \$	-	\$ - \$	- :	\$ -\$	- \$	21,346,010
Transportation Parcel Tax		-	-	1,165,800	-	-	-	-	1,165,800
Frontage Tax		=	-	· · · -	-	-	998,118	1,495,776	2,493,894
Grants		8,100,882	200,551	1,352,376	-	15,509	=	-	9,669,318
Grants - Other		=	-	92,184	2,250	68,100	=	-	162,534
Sales of Services		90,296	210,011	1,171,570	1,201,631	3,036	2,516,319	2,997,272	8,190,135
Licenses, Permits and Fines		13,884	816,104	-	111,095	-	-	-	941,083
Rentals, Leases and Franchises		873,580	45,320	34,554	-	43,655	24,000	21,600	1,042,709
Return on Investments		2,628,499	83,749	179,323	30,540	86,205	567,951	595,907	4,172,174
Penalties and Interest		219,793	-	-	-	-	18,514	22,441	260,748
Other Revenue		=	1,910	91,864	60	8,902	=	-	102,736
Developer and Other Contributions		201,590	-	4,468,555	-	60,670	922,945	1,178,102	6,831,862
Gains (loss) on Disposal of		9,648	-	26,215	-	-	-	-	35,863
Tangible Capital Assets									
Loss on Disposal on ARO Settlement		-	-	(14,028)	-	-	-	-	(14,028)
Total Revenue		33,484,182	1,357,645	8,568,413	1,345,576	286,077	5,047,847	6,311,098	56,400,838
Expenses									
Wages and Benefits		2,430,911	1,905,148	2,087,758	1,032,057	2,222,901	953,220	1,133,310	11,765,305
Insurance		244,775	45,540	99,191	120	61,297	47,505	38,016	536,444
Community Grants		332,542	-	-	-	-	=	-	332,542
Professional and Legal Fees		147,041	-	-	10,887	-	1,393	-	159,321
Utilities and Property Taxes		64,503	72,197	226,466	1,029	32,265	269,957	406,374	1,072,791
Repairs and Maintenance		-	78,952	773,088	26,662	604,695	104,071	150,045	1,737,513
Contracts		460,187	3,698,904	1,011,056	1,812,068	217,773	169,331	222,521	7,591,840
Operating Expenses		388,601	372,488	778,755	440,644	437,062	475,661	367,863	3,261,074
Collections for Other Governments		12,753	-	-	-	-	-	-	12,753
Amortization		1,042,621	228,224	5,577,155	-	435,734	870,353	1,106,430	9,260,517
Interest and Debt Issue Expenses		701,948	-	192,520	28,050	36,107	76,910	385,799	1,421,334
Accretion Expenses		58,430	-	8,698	-	23,742	34,361	21,868	147,099
Total Expenses		5,884,312	6,401,453	10,754,687	3,351,517	4,071,576	3,002,762	3,832,226	37,298,533
Net Surplus (Deficit)	\$	27,599,870	\$ (5,043,808) \$	(2,186,274)	\$ (2,005,941) \$	(3,785,499	\$ 2,045,085\$	2,478,872 \$	19,102,305

The City of Salmon Arm

Schedule 1 - COVID-19 Safe Restart Grant (Unaudited)

For the Year Ended December 31

In response to COVID-19, the Province of British Columbia provided COVID-19 Safe Restart Grants to support local governments with increased operating costs, lower revenues and fiscal pressures related to COVID-19. The City received \$3,598,000 in 2020.

The COVID-19 Safe Restart Grant is unconditional and has been accounted for as an unrestricted government transfer; recognized as revenue in the year received. The following schedule outlines how the City has utilized the grant funding.

	 2024	2023
Interest Income	\$ 35,924	\$ 76,365
Revenue Shortfalls: General Government Services Protective Services Recreation and Cultural Services Transportation Services	- - - (45,000)	(37,000) (160,000) (53,500) (322,900)
Expenditures: Community Grants Recreation and Cultural Services Transportation Services	- (51,040) (45,000)	(23,200) (169,136) (109,845)
Net (Deficit)	(105,116)	(799,216)
Balance, Beginning of Year	745,404	1,544,620
Balance, End of Year	\$ 640,288	\$ 745,404

The City of Salmon Arm

Schedule 2 - Growing Communities Fund (Unaudited)

For the Year Ended December 31

The Province of British Columbia distributed conditional GCF grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The GCF provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia. The City received \$6,089,000 in 2023.

The GCF Grant has been accounted for as an unrestricted government transfer; recognized in the year received. The grant has been placed to the credit of a dedicated reserve fund. The following schedule outlines how the City has utilized the grant funding.

	2024
Interest Income	\$ 266,163
Expenditures: Local Road Improvements and Upgrades Sidewalks, Curbing, and Lighting	(807,367) (241,128)
Net Deficit	(782,332)
Balance, Beginning of Year	5,522,684
Balance, End of Year	\$ 4,740,352

Work related to Housing Needs Reports and pre-zoning requirements:

2023 GCF Investments	Project Highlights
Property Acquisition - Local Road Improvements	Housing Needs Report - Re-routing of the intersection at 9 Ave NE and 30 St NE to support expansion of student housing at Okanagan College and existing lots at a higher density.

The City of Salmon Arm

Schedule 3 - Local Government Housing Initiative (Unaudited)

For the Year Ended December 31

The Government of British Columbia has provided grant-based funding to help facilitate implementation and support local governments to meet new legislative requirements of Bill 44 Housing Statutes (Residential Development) Amendment Act and Bill 47 Housing Statutes (Transit-Oriented Areas) Amendment Act, and to adopt new authorities under Bill 46 Housing Statutes (Development Financing) Amendment Act and Bill 16 Housing Statutes Amendment Act.

A total of \$51 million has been distributed to 160 municipalities, 27 regional districts and the Islands Trust. The LGHI Grant has been accounted for as an unrestricted government transfer; recognized in the year received. The following schedule outlines how the City has utilized the grant funding:

Funding received	\$	2024 241,158
Expenditures: Contracted services Salaries		61,622 7,266
Total expenditures	_	68,888
Balance, Beginning of Year		241,158
Balance, End of Year	\$	172,270



Statement of Council Indemnities & Expenses (Unaudited) For the Year Ended December 31, 2024

A statement showing remuneration and expenses paid to each Elected Official during the Year 2024.

						Life	e & Health	
Name	Position	on Remuneration E			Expenses		Benefit	Total
Harrison, Alan	Mayor	\$	77,595	\$	8,446	\$	2,877	\$ 88,917
Cannon, Debbie	Councillor		29,948		7,398		2,877	40,224
Flynn, Kevin	Councillor		29,742		5,695		2,877	38,314
Gonnella, James	Councillor		29,948		5,584		2,877	38,409
Lavery, Timothy	Councillor		29,948		290		2,877	33,115
Lindgren, Sylvia	Councillor		29,894		7,323		3,013	40,230
Wallace-Richmond, Louise	Councillor		29,948		21,023		2,877	53,849
Total		\$	257,025	\$	55,758	\$	20,275	\$ 333,058



Statement of Employee Remuneration and Expenses (Unaudited) For the Year Ended December 31, 2024

A statement showing the gross remuneration, including vacation and overtime banks, and expenses paid to each employee whose total remuneration exceeded \$75,000 during the Year 2024.

Name	Position	Rer	nuneration	Expense		Total
Adams, Kenneth	Mechanic	\$	85,643	\$ -	\$	85,643
Arvay, Mervin	Utility Supervisor	•	104,240	179	•	104,419
Baker, Jason	Utility Person III		78,934	541		79,476
Bartsch, Travis	Bylaw Enforcement Officer II		76,565	3,779		80,343
Boyd, Scott	Equipment Operator III		75,111	-		75,111
Buxton, Michael	Director of Planning & Community Services		146,292	872		147,164
Collens, Joseph	Mechanic		85,439	_		85,439
Crowe, Jerid	Wastewater Treatment Plant Operator I		85,568	694		86,262
Day, Cory	Capital Works Supervisor		100,612	130		100,742
Frese, Hart	Chief Operator of Waste Water Treatment Plan		103,030	-		103,030
Gerow, Darin	Manager of Roads & Parks		152,047	4,328		156,376
Graham, Kirk	Supervisor of Roads & Transportation		109,886	130		110,016
Greencorn, Jamie	Roads & Transportation Sub Foreman		81,017	-		81,017
Guidos, Carmen	Fire Fighter		100,883	489		101,372
Hansen, Kevin	Supervisor of Parks & Facilities		109,649	844		110,493
Harris, Corey	Supervisor Fleet & Facilities		78,148	344		78,492
Hay, Jonathan	Parks Sub Foreman		79,522	1,365		80,887
Jackson, Erin	Chief Administrative Officer		209,555	16,897		226,452
Jamieson, Michael	Equipment Operator V		76,599	-		76,599
Jovicic, Dusan	Building Inspector III		80,450	1,162		81,611
Larson, Chris	Senior Planner		88,280	605		88,886
Lebeter, Gary	Deputy Fire Chief		78,790	2,355		81,145
Moore, Christopher	Engineering Assistant II		89,954	2,555		89,954
Muller, Raymon	Utility Person III		75,569	542		76,111
Niewenhuizen, Robert	Director of Engineering & Public Works		151,233	952		152,186
	Accountant		81,790	1,115		82,905
Orr, Ryan	GIS Coordinator/IT Coordinator		-	843		,
Patterson, Gregg	Utility Sub Foreman		87,886 88 104	1,842		88,729
Philps, Jason			88,104	1,042		89,946
Rasmuson, John	Manager of Utilities		120,461			121,707
Romyn, Brent	Water Treatment Plant Operator III		87,682	2,128		89,810
Shirley, Brad	Fire Chief		135,282	685		135,967
Smyrl, Melinda	Planner III/Manager of Planning & Building		100,234	990		101,224
Stalker, Doug	Operator III of Waste Water Treatment Plant		87,186	179		87,365
Stefanyk, Kyle	Equipment Operator IV		78,614	- 0.544		78,614
Stevenson, Tyler	Fire Prevention Public Education		90,535	2,511		93,046
Tomson, Richard	Tradesman Certified Fabricator Millwright		85,237	-		85,237
Tulak, Devon	Operator II of Water Treatment Plant		85,856	592		86,448
Tulak, Tracy	Manager Financial Services		88,560	1,685		90,245
Turley, Samuel	Carpentar II		80,619	-		80,619
Van De Cappelle, Chelsea			151,738	2,817		154,554
Webb, Rick	Chief Operator of Water Treatment Plant		103,885	-		103,885
West, Rhonda	Deputy Corporate Officer		93,184	3,353		96,537
Wilson, Jennifer	Service Delivery Management Coordinator/City	'	127,044	4,897		131,940
Young, Linden	Mechanic		85,478	-		85,478
Employee Wages	Over \$75,000.00	4	4,362,390	61,090		4,423,480
Employee Wages	Under \$75,000.00	į	5,357,290	53,326	;	5,410,616
Total		\$ 9	9,719,680	\$114,416	\$!	9,834,096



Reconciliation of Remuneration (Unaudited) For the Year Ended December 31, 2024

A reconciliation of the difference between wages and benefits listed on the Financial Statements and the total remuneration listed.

Description						
Council Indemnity \$	257,025					
Employees Wages	9,719,680					
Revenue Canada Agency (Employers CPP and EI)	615,405					
Pension	729,579					
Work Safe B.C.	370,271					
Employer Health Tax	136,963					
Other (including accrual versus cash basis* and labour capitalized)	384,396					
Wages and Benefits Per Note 20 - Segmented Reporting \$	12,213,319					

^{*}The variance between the Schedule of Remuneration and Expenses and the Salaries and benefits expenses reported on the consolidated financial statements of the City are due to various factors including:

- The Remuneration and Expenses schedule is based on actual cash payments made during the fiscal year (including payouts of vacation and overtime banks) whereas the consolidated financial statement figure is determined on an accrual basis; and,
- The Salaries and benefits includes benefits that are recorded at full cost on the consolidated financial statements and includes items such as employer portions of federal deductions, retirement benefits and medical benefits.



For the Year Ended December 31, 2024

Name	Amount
1149439 BC Ltd	\$ 29,877
478868 BC Ltd O/A Mcdiarmid Construction	163,657
A & D Asphalt Solutions	201,499
Acera Insurance Services Ltd	108,872
Adams Lake Indian Band	31,624
Aecom Canada Ltd	64,739
All Phase Electric Ltd.	106,731
Alumichem Canada Inc	258,745
Andrew Sheret Limited	31,590
Avenue Machinery Corp	32,024
Avex Architecture Inc.	32,742
Bar Engineering	80,590
Bardsley Tennis Services	42,431
Baumanis Timber Contracting Ltd.	37,969
BC - Employer Health Tax	136,963
BC Hydro & Power Authority	947,792
BC Transit	775,038
BDO Canada LLP	40,845
Bedroc Greenhouses Inc	27,251
Big Rock Construction Company Ltd	1,004,098
Black Press Group Ltd.	39,726
Blackburn Excavating Ltd.	269,197
Bolt Electric	36,144
Braby Motors Ltd.	181,043
Brightly Software Canada Inc	34,089
Btr Landscaping Ltd.	40,892
Canadian Pacific Railway Company	92,211
Caro Analytical Services Ltd	27,242
Centralsquare Canada Software Inc A	48,324
Centrix Control Solutions Lp	277,512
Chance'S Bulk Unloading Ltd.	132,692
Clear Tech Industries Inc.	47,888
Columbia Shuswap Regional District	235,611
Commissionaires BC	40,009
Cool Creek Energy Ltd.	334,645



For the Year Ended December 31, 2024

Name	Amount
D Webb Contracting Ltd.	2,187,420
Delta Irrigation Ltd	37,717
Digital Postage On Call	29,400
Duka Environmental Services Ltd	25,878
Eecol Electric Corp	128,208
Electric Motor & Pump Service Ltd	42,610
Esri Canada	82,578
Exo Contracting Inc	307,247
Extropic Energy Inc	38,626
Fabco Plastics Western (Bc) Limited	70,118
Fletcher Paine Associates Ltd.	38,335
Flowsystems Distribution Inc	150,721
Forsite Consultants Ltd.	31,836
Fortis BC - Natural Gas	102,088
Fountain Tire (Salmon Arm Southwest) Ltd.	44,949
Fulton & Company LLP	39,761
General Assembly Excavating (1994) Ltd.	670,367
Gentech Engineering Inc	68,677
Gorge Creek Logging Ltd	41,160
Grizzly Curb & Concrete Ltd.	176,127
Group Health Global - Trust	577,305
Guillevin International Inc.	40,003
Heritage Business Interiors Inc	31,740
Home Building Centre - Salmon Arm	31,720
Infinite Road Marking Ltd	76,974
Inskip Electric Ltd.	29,181
ISL Engineering	42,641
Kendrick Equipment (2003) Ltd	34,056
Kimco Controls Ltd	118,035
Kootenay Monument Installations	41,002
KS2 Management Ltd	145,357
Lawson Engineering Ltd.	167,544
Leko Precast Ltd	75,999
Licker Geospatial Consulting Ltd	157,296



For the Year Ended December 31, 2024

Name	Amount
Limb Master Tree Service	26,093
Line West Ltd	66,391
MADA Contracting	124,537
Mcelhanney Ltd.	101,719
Metro Motors Ltd	130,852
Modus Planning Design & Engagement Inc	103,372
Motion Industries (Canada) Inc	25,736
Mounce Construction Ltd	732,289
Municipal Insurance Association Of BC	230,629
Municipal Pension Plan - Employer's Portion	729,579
Nufloors	91,922
Okanagan Aggregates Ltd	1,660,636
Okanagan Traffic Control Inc.	45,323
Onsite Engineering Ltd	134,568
Peak Air Industrial	103,025
Petrovalue Products Canada Inc	614,910
Prairie Coast Equipment	39,326
R.F. Binnie & Associates Ltd.	35,551
Ramtech Enterprises Ltd	26,684
Ramtech Environmental Products	48,738
Receiver General For Canada	4,892,734
Receiver General For Canada - Employers CPP & El	615,405
Reliable Septic Services Inc.	40,596
Rise Up Indigenous Wellness	45,518
Rite-Way Fencing (2000) Inc.	38,967
Rocky Mountain Phoenix Inc.	447,452
Rogers Wireless Inc	30,076
Rona (Vernon)	26,432
Salmon Arm Gravel Products Ltd	47,405
Salmon Arm Janitorial Ltd.	125,705
Salmon Arm Ready Mix Ltd	35,480
SCV Contractors	851,960
Shaw Business A Dvision Of Shaw Telecom Gp	37,258
Shaws Enterprises Ltd	25,306
Shuswap Family Resource Centre	117,844
Shuswap Hut And Trail Alliance	48,218



For the Year Ended December 31, 2024

Name	Amount
Shuswap Recreation Society	267,234
Skysail Technologies	195,742
Spatial Technologies (2017) Inc.	44,908
Stantec Consulting Ltd	154,184
Suncor Energy Products Partnership	29,489
The Steadfast Foundation	26,161
Titan Sport Systems Ltd	109,650
Total Office Supply Ltd.	41,161
Trademark Glassworks Ltd.	26,224
Urban Systems Ltd	79,569
Vadium Security Inc.	72,731
W.H. Laird Holdings Ltd	32,242
Western Road Distribution Inc	114,222
Wholesale Fire & Rescue Ltd	38,244
Wolseley Canada Inc	187,856
Wood Bay Turf Technolgies/Wood Bay	28,560
Working Enterprises Consulting & Benefits	147,870
Worksafe BC	370,271
WSP Canada Inc	95,551
Zappone Aggregate Processors	41,419
Supplier Accounts Over \$25,000	26,476,499
Supplier Accounts Under \$25,000	2,034,132
Total	\$ 28,510,632



Statement of Payments for the Purpose of Grants or Contributions (Unaudited)

For the Year Ended December 31, 2024

A statement of organizations paid grants or contributions of \$25,000 or more during the Year 2024.

Name		Amount
CAFF Cociety	ф	07.404
S.A.F.E. Society	\$	27,181
Salmon Arm Downtown Improvement Association		220,201
Salmon Arm Economic Development Society		673,427
Salmon Arm Folk Music Society		53,000
Salmon Arm Museum & Heritage Association		175,906
Shuswap District Arts Council		55,738
Shuswap Hut And Trail Alliance		51,500
Shuswap Immigrant Services Society		36,477
Shuswap Community Foundation		80,203
Grants or Contributions Over \$25,000.00		1,373,633
Grants or Contributions Under \$25,000.00		42,017
Total	\$	1,415,650



Reconciliation of Payments Made for the Provision of Remuneration, Expenses, Goods and Services (Unaudited) For the Year Ended December 31, 2024

A reconciliation showing the gross remuneration and expenses paid to employees and suppliers during the Year 2024, compared to total expenses on the Financial Statements.

Description	Amount
Council Indemnity and Expenses	\$ 333,058
Employees Wages and Expenses	9,834,096
Payments Made for the Provision of Goods and Services	28,510,632
Grants or Contributions	1,415,650
Total Disbursements	40,093,436
Total Expenses Per Note 20 - Segemented Information	40,467,993
Difference*	(374,557)
Accretion Per Note 20, Not a Cash Expense	150,924
Amortization Per Note 20, Not a Cash Expense	9,758,928
Capital Purchases Per Statement of Cash Flows, Not in Note 20	(10,417,420)
Interest and Debt Issuance Expense, Not Included in Payments to Suppliers	1,529,732
Other Adjustments* Change in Accounts Payable, Inventory & Prepaid Expenses	 (647,607)
Variance (0%)	\$ 0

^{*}The difference between the Schedule of Payments Made for the Provision of Goods and Services and the Total Expenses for the Audited Financial Statements are due to:

- The financial statements are prepared on an accrual basis and this report is on a cash basis. This
 would include adjustments for opening and closing balances of inventory, prepaid expenses and
 accounts payables; and,
- GST is included in the payments made to suppliers, but is net of rebate in the financial statement total.



Statement of Guarantee and Indemnity Agreements (Unaudited) For the Year Ended December 31, 2024

The City of Salmon Arm has one (1) guarantee and indemnity agreement, outlined below.

The City has entered into an agreement to act as a loan gaurantor to assist the Salmon Arm Tennis Club in the financing of an Indoor Tennis Facility at 3440 Okanagan Avenue SE, Salmon Arm, BC. The outstanding balance at December 31, 2024 was \$690,991 (2023 - \$712,133). The loan bears interest at 4.47% (2023 - 4.47%) repayable in monthly instalments of \$4,156. The loan has a term of 25 years and is secured by the assets of the Tennis Club and an indemnity agreement from the City.



Statement of Severance Agreements (Unaudited) For the Year Ended December 31, 2024

There were no severance agreements under which payment commenced between the City of Salmon Arm and its non-unionized employees during the fiscal year 2024.