

1. January 18, 2021 Special Council Meeting (Budget)

Documents:

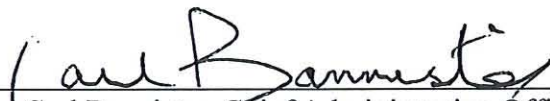
[JANUARY 18, 2021 COUNCIL AGENDA PACKAGE.PDF](#)
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[SPECIFIC REFERRALS - PUBLIC.PDF](#)

AGENDA

Special Council Meeting

**Monday, January 18, 2020
9:00 a.m.**

**Council Chamber of City Hall
500 – 2 Avenue NE**



Carl Bannister, Chief Administrative Officer

Page #	Item #	Description
	1.	CALL TO ORDER
	2.	DECLARATION OF INTEREST
	3.	PRESENTATIONS
	4.	INTRODUCTION OF BYLAWS
1 – 34	1.	City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429 – First, Second and Third Readings
	5.	OTHER BUSINESS
	6.	IN-CAMERA SESSION
35 – 36	7.	ADJOURNMENT

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Item 4.1

CITY OF SALMON ARM

Date: January 18, 2021

Moved: Councillor

Seconded: Councillor

THAT: the bylaw entitled City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429 be read a first, second and third time.

Vote Record

- ☐ Carried Unanimously
- ☐ Carried
- ☐ Defeated
- ☐ Defeated Unanimously

Opposed:

- ☐ Harrison
- ☐ Cannon
- ☐ Eliason
- ☐ Flynn
- ☐ Lavery
- ☐ Lindgren
- ☐ Wallace Richmond

CITY OF SALMON ARM

Date: December 24, 2020
 To: Mayor Harrison and Members of Council
 From: Chelsea Van de Cappelle, Chief Financial Officer
 Subject: 2021 Budget

Recommendation

THAT: Bylaw No. 4429 cited as "City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429" be given 3 readings.

Background

The 2021 Budget reflects a 3.07% tax increase and a 1.30% new growth factor. New growth is based on the previous year's development to October 31st. The new growth factor is estimated new tax revenue as a result of new assessments on construction.

Summarized below is the impact of a 3.07% tax increase for each multiple of \$100,000.00 of assessed value:

- Residential - \$11.97
- Business - \$32.63

Historically, the City's new growth factor has been fairly strong and has assisted in providing funding for new services and initiatives as opposed to funding existing services. Normally, the cost of existing services will remain constant for a period of time and then spike once the service hits its capacity. An example of this would be in the area of roads - as new roads develop existing labour and associated equipment is able to absorb new infrastructure to a certain limit or capacity then it spikes and additional equipment and manpower is required. In other words, the City has been able to utilize tax revenue from new growth (as opposed to raising property taxes) which should have been used 'theoretically' for the expansion of existing services, with minimal increases to existing labour and equipment for other community minded initiatives.

Historical Growth Rates:

Year	Rate	Year	Rate	Year	Rate
2021	-	2014	2.33%	2007	3.64%
2020	2.03%	2013	2.32%	2006	2.80%
2019	2.01%	2012	1.53%	2005	3.06%
2018	2.15%	2011	1.20%	2004	2.38%
2017	1.91%	2010	0.20%	2003	1.30%
2016	2.07%	2009	2.53%	2002	4.04%
2015	1.24%	2008	3.66%	2001	1.55%

The 2021 Budget also includes a 2% increase in Water and Sewer User Fees as approved by Council in August 2020. It should be noted, however, that the 2021 Budget does not reflect an increase to the Water and Sewer Frontage Taxes. Similarly, the Transportation Parcel Tax and the Solid Waste Recycling levies remain unchanged.

The following sections outline some of the more significant issues affecting the budget.

2020 Municipal Tax Increase

In April 2020, Council approved a reduction to the 2020 tax increase from 2.52% to 0% in response to the COVID-19 pandemic. A one-time transfer from the Emergency Reserve of \$470,460.00 funded this. However, the reduced revenues and increased costs that made up this budget increase in 2020 remain built into the City's budget and form, in part, the tax increase being proposed for 2021.

In addition, Council approved the 'parking' of several capital projects in 2020, majority of which have been released. There remains two (2) projects that have not yet been released including the Bump Out (5 Ave Se – 2 Ave SE) and Beverage Recycling Canisters. These have been carried forward and included in the 2021 budget, pending Council's approval to proceed.

COVID 19 Safe Restart Grant

The City was fortunate to receive a COVID-19 Safe Restart Grant in 2020 equal to \$3,598,000. The funding was provided to assist local governments to address operational issues and fiscal pressures as a result of COVID-19. Eligible costs were left quite broad to provide latitude for local governments to address priorities that are being experienced locally. The cost categories identified by the Ministry of Municipal Affairs was non-exhaustive and includes:

- Revenue Shortfalls;
- Facility Reopening and Operating Costs;
- Emergency Planning and Response Costs;
- Bylaw Enforcement and Protective Services;
- Computer and Technology Costs;
- Services for Vulnerable Persons; and
- Other Related Costs.

At this time, it is difficult to quantify the result that the pandemic has had on the City's financial position in 2020. However, it is estimated that up to \$730,000.00 could be required and it is therefore recommended to leave at least this amount in the COVID 19 Grant Reserve.

In regards to 2021, \$450,100.00 is being proposed to be utilized to offset operating deficits, increased COVID related costs and capital upgrades. The following is a summary of the proposed uses of the grant, with more detailed explanations within respective budget sections below.

Operational:

General – COVID Leave Wages	\$30,000.00
General – Administration – Postage	3,500.00
General – Sidewalk Café Fees	900.00
Bylaw Enforcement	45,200.00
Fire – Burning Permits	7,000.00
Parks – Baseball Field Recovery	7,500.00
Shaw Centre – Operating Deficit	87,500.00
Recreation Centre – Operating Deficit	98,000.00
	<u>\$279,600.00</u>

Capital:

Public Works Building – OH&S Upgrade	\$157,000.00
Shaw Centre – Recreation Management Software	3,000.00
Recreation Centre – Recreation Management Software	3,000.00
Recreation Centre – Turnstiles	7,500.00
	<u>\$170,500.00</u>
	<u>\$450,100.00</u>

In 2020, Council authorized the waiving of the Sidewalk Café Application (\$300.00) and Rental Fee (\$150.00) for two (2) businesses for 2021 in response to the COVID 19 pandemic. There is concern that this may fall under the general prohibition against assistance to business outlined in the Community Charter. Rather than waiving fees in an effort to support businesses during this time, it is recommended that the City amend the Fee for Service bylaw to allow for a temporary fee removal. This would “waive” the 2021 fee for all businesses applying for a Sidewalk Café. A motion of Council is required. Suggested Motion:

AND THAT: Bylaw No. 2498 cited as “City of Salmon Arm Fee for Service Bylaw No. 2498” be amended to reduce the Sidewalk Café Application Fee and Associated Rental Fee to \$0 for the 2021 year or until such time as deemed reasonable to re-instate.

It is estimated that this would result in a \$900.00 reduction in Revenue (two applications), for which is proposed to be funded in 2021 by the COVID 19 Safe Restart Grant.

Moreover, staff expect to receive a number of requests for funding related to COVID 19 hardships from not-for-profit organizations which provide municipal services or the like. It is therefore recommended that a portion of the COVID 19 Grant Reserve be withheld to address these requests. In 2020, Council authorized the reallocation of expense savings (\$20,000.00) to a “COVID 19 Emergency Grant Fund” to assist other registered charities and not-for-profit organizations in providing community support work during the pandemic. An allocation for this has not been included in the 2021 budget.

Further to the general prohibition against assistance to business, requests for funding from the business community should be provided instead to a partner not-for-profit organization (i.e. Shuswap Community Foundation) to administer.

Strategic Planning

A number of assessments and plans were completed in 2020 including:

- Housing Needs Assessment;
- Community Housing Strategy;
- Community Emissions/Energy Plan;
- Cultural Master Plan; and
- Poverty Reduction Strategy.

At present, the City is undertaking an update to its Corporate Strategic Plan. It is envisioned that this plan will provide an opportunity to create a shared vision and set a strategic direction for future decision-making. As this plan will likely be a key driver in the implementation strategy of the above noted plans and no other direction has been provided by Council thus far, no allocation has been in the 2021 budget.

Asset Management

In November 2020, staff presented Council with an update on the City's current Asset Management work. To assist Council in its decision making, it was requested that staff identify any items identified through our asset management process as they relate to the proposed 2021 budget. In response to this, the departmental capital budgets now include a column identifying capital requests related to Replacements (R), Improvements or Upgrades (U), and New Infrastructure (N). While we continue to fill data gaps and compile the information, staff have provided more detail on larger projects identified through the Asset Management Summaries in the respective sections below.

Other Revenue – Interest Income

The COVID 19 crisis has lead the Bank of Canada to decrease its benchmark rate in an effort to minimize the economic impact. As a result, the City has seen a significant reduction in the earning rate of its investments in 2020. Given the uncertainty surrounding the economic recovery, the interest rates used for estimation of revenues has been reduced from 1.5-2% to 0.5% to agree to current earning rates. This has resulted in a net reduction in interest revenue utilized within the general budget of \$77,000.00.

While the net effect of the interest earned on the City's various reserve accounts is nil (i.e. interest earned is transferred to the originating investment), the City could see a negative impact on its Long Term Financial Plan and Debt Strategy as reserve balances take longer to accrue.

Rental Revenue – Law Courts/Crown Counsel/Corrections

In accordance with the lease agreements held with the British Columbia Buildings Corporation, the City will see a reduction in rental revenue for the above three (3) leases as follows:

- During the first fifteen (15) years of the lease, the Crown Counsel and Corrections leases required the tenant to repay the Tenant Improvement Allowance. Effective April 1, 2021, this allowance has been paid in full and the

rental payments will be reduced accordingly. This has resulted in a combined reduction in rental revenue of \$16,000.00.

- As part of the lease agreements, the tenant advanced the City, as a rental balloon prepayment, \$1,000,000.00 to assist with the construction of the current City Hall building. Beginning in year sixteen (16) of the lease, April 1, 2021, this prepayment is to be used to offset the tenants obligation to pay base rent, operating costs and taxes. The tenant will still be responsible for repayment of the Tenant Improvements associated with the Law Courts, as well as parking fees and associated GST. This will result in a decrease in rental revenue in 2021 of approximately \$301,120.00.

Over the past fifteen (15) years, the City has been annually transferring funds to reserve to offset this reduction in revenue. This transfer will be required in 2021 and 2022, with a review of final balances required in 2023. The current balance in this reserve is \$858,000.00. The 2021 budget recommends a transfer to this reserve of \$70,000.00, as done in prior years; and a transfer from the reserve to offset the reduction in revenue equal to \$301,120.00.

Wages and Benefits

The 2021 Budget contains changes relative to exempt staff salaries, CUPE wages and benefits. As this issue has staffing and collective bargaining implications - staff will review this component "In-Camera" with Council, if necessary.

Small Community Grant

As in past years, the budget includes an allocation (\$190,000.00) for the receipt of the Small Communities Protection Grant. Small community grants are unconditional grants for municipalities to assist in providing basic services and is available for municipalities with populations up to approximately 19,000. The last census information (2016) reflected the City's population at 18,698. The next Census of Population will take place in May 2021, at which time the City may have a population over the threshold established by this grant. As a result, there is a risk that the City will no longer qualify for the grant.

Debenture Debt

The 2021 Budget reflects the costs of borrowing for the following debentures as approved by Council in 2019.

- Airport Taxiway Charlie \$ 845,000.00 – General Fund

The Airport Taxiway Charlie debt servicing cost in 2021 represents annual interest and principal repayments, funded by revenues generated from new construction.

The 2021 Budget recommends borrowing for the following (provided in more detail in the respective section below):

- Zone 2 Booster Station \$1,720,000.00 – Water Fund
*As approved through the 2020 Budget
- Zone 5 Booster Station ~~\$1,315,000.00~~ – Water Fund
\$3,035,000.00

The repayment of these debts would be funded, in part, by the 2% increase in water user fees in 2022 as previously approved by Council. A staff report, including the Loan Authorization Bylaw, will be forthcoming to Council in 2021 and will outline the public assent process that must be undertaken prior commencing these projects.

As cited in previous reports to Council the use of long-term debt and the accumulation of reserves to undertake certain projects is prudent and a combination of both funding mechanisms is a good strategy to maintain a healthy financial foundation. While long-term debt should not be a means to finance all projects, projects with an expenditure threshold of one-half million dollars or more should generally be financed through long-term debt or a combination of debt and reserves.

The borrowing limit established pursuant to Provincial Legislation is based on the City's ability to pay. Municipalities are empowered to borrow to a maximum of 25% of revenues. The City's current debt capacity ratio is approximately 30.92% of this prescribed limit. The reality is that there are some City projects that cannot be undertaken unless long-term debt is accessed.

It should be noted that the City has been very diligent in accumulating reserves for specific purposes and in the recent past the City has not borrowed funds to finance any Public Works equipment or Fire Apparatuses (including the new Fire Ladder Truck purchased in 2020 for just under \$1.6 million).

The City has been equally as diligent in retiring its debenture debt early. The City's outstanding debt at December 31, 2019 was:

- General \$17,058,400.50
 - Water \$ 6,979,374.76
 - Sewer \$ 2,350,614.40
- \$26,388,389.66

Note: The above noted figures do not include proposed debts that may or may not be undertaken.

Over the next three (3) years, three (3) debenture debts will mature including those loans for the Fire Hall and Little Mountain Sports Complex, drainage improvements and sewer infrastructure upgrades which will reduce the City's annual debt repayments by \$334,615.00.

Solid Waste and Recycling

The 2021 Budget reflects a user fee levy of \$101.00 (no change from 2020) and the estimated number of residential users is 6,666.

As Council is aware, the City introduced Food Waste Collection in July of 2019. The program has been running successfully and as expected, the City has seen a reduction in garbage tonnage taken to the landfill.

Historical Data:

No. of Users:

No. of Units	2016	2017	2018	2019	2020	2021 (Estimate)
Garbage	6,157	6,297	6,393	6,559	6,666	6,666
Food Waste	-	-	-	6,573	6,688	6,696

Tipping Fees Rates (Rate Per Unit):

	2016	2017	2018	2019	2020	2021 (Estimate)
Garbage	\$1.93	\$2.14	\$2.28	\$1.60	\$2.30*	\$1.30
Food Waste	-	-	-	\$0.73	\$1.90*	\$1.50

*2020 Budget Estimate

Amount of Tonnage:

	2016	2017	2018	2019	2020
Garbage	2,035,865	2,138,835	2,184,690	1,572,455	1,137,107*
Food Waste	-	-	-	481,770	955,579*

*Year-end Estimate

The 2021 budget proposes a reduction in the garbage tipping fee to \$1.30 per unit and a decrease to the food waste tipping fee to \$1.50 per unit. The reduction in the garbage tipping rate is the result of reduced tonnage, while considering actual number of users. The food waste tipping rate has been adjusted to reflect tonnage and tipping data collected to date. The net result is an anticipated decrease in tipping fees of approximately \$105,000.00.

In addition, the budget reflects an anticipated reduction (\$16,700.00) in curbside collection costs due to lower diesel fuel prices and an increase in administrative costs (\$4,900.00) and bin purchases costs (\$8,000.00). As a whole, the Solid Waste and Recycling function is projecting a deficit in 2021 resulting in a transfer from reserve of \$28,000.00.

Given the anticipated function deficit and corresponding transfer from reserve in 2021, the levy has not been reduced. The reserve was established as a result of past surpluses within the Solid Waste and Recycling function. The intent of the reserve is to absorb further increases to expenditures associated with the collection of solid waste and recycling and service changes. The reserve also serves as a contingency plan when and if the Recycle BC program is phased out or eliminated. The reserve also provides the City with flexibility to address future issues or cost implications without impacting the users in terms of:

- Opportunities to gather user data and establish historical trends for decision-making;
- Tipping fee increases to projected expenditure levels;
- Contract changes and increases;
- Cushion future cost increases associated with:
 - Conversion of sanitation vehicles from diesel fuel to natural gas;
 - Program expansion;
 - Further expansion of the organic yard waste collection;
 - Continued advertising/educational campaign to enhance and promote recycling and reduction of solid waste; and
 - Recycling audit, etc.

The estimated balance in the Solid Waste and Recycling Reserve is approximately \$371,000.00; although the actual tipping fee costs for 2020 are anticipated to result in savings of approximately \$125,000.00.

Protective Services – Law Enforcement

The primary focus of Bylaw Enforcement since inception has been managing parking and traffic violations. With the City's growth nearing 20,000 citizens, the volume of bylaw violations and complaints have increased and so has the complexity of complaints and expectations by the community for the City to handle a wider array of issues and bylaw infractions. The present focus of the Bylaw Enforcement Officer is somewhat narrow and challenged to effectively manage a growing list of regulations and expectations (e.g. irrigation/sprinkling, panhandling, smoking in parks, camping in parks, pesticide use, zoning, land use, unsightly premise complaints, unlawful secondary suites, chickens, noise and other nuisance complaints). Other bylaws potentially on the horizon, such as the regulation of vacation rentals, will only add to this list and strain.

The current Bylaw Enforcement position has been augmented by a part-time summer student position since 2000. While animal control continues to be contracted (Commissionaires), when looking at other communities, such as Penticton with eight (8) Bylaw Enforcement positions for a population of 40,000, it becomes clearer that Salmon Arm is lacking in this department.

As a result, the 2021 budget includes an allocation for an additional full-time Bylaw Enforcement Officer offset in part by the elimination of the part-time summer position. Moreover, with the onset of the COVID 19 pandemic, the bylaw enforcement function has seen an increase in land use complaints, squatting/camping on both private and public land and increased expectations related to Ministerial Orders. As a result, \$45,200.00 of the COVID 19 Restart Grant has been used to offset approximately 30% of both officers time as it relates to COVID 19. It should be noted however, that these costs will eventually need to be funded by general tax revenue in the future.

Fire Protective Services

The Fire Services budget essentially reflects the same level of service.

At this time, the bylaw relating to Fire Prevention and the Fire Department requires residents to obtain a permit to conduct a campfire. The City's permitting process requires residents to physically attend City Hall to complete the necessary paperwork and obtain a permit. Permits are issued on an annual basis and generally results in a significant amount of traffic within the building. Given the current Provincial Health Orders (PHO's) related to COVID 19, staff are recommending suspending the requirement for campfire permits only for 2021 in an effort to reduce the in-person contact at City Hall. It is estimated that this would result in a \$7,000.00 reduction in Burning Permit Revenue, for which is proposed to be funded in 2021 by the COVID 19 Safe Restart Grant.

The City will be required to amend both the Fire Prevention and the Fire Department and Fee for Service bylaw to allow for this temporary adjustment. A motion of Council is required. Suggested Motion:

THAT: Bylaw No. 3792 cited as "City of Salmon Arm Fire Prevention and Fire Department Bylaw No. 3792" be amended to allow campfires to be conducted without the issuance of a permit for the 2021 year or until such time as deemed reasonable to re-instate.

AND THAT: Bylaw No. 2498 cited as "City of Salmon Arm Fee for Service Bylaw No. 2498" be amended to reduce the Campfire Burning Permit Fee to \$0 for the 2021 year or until such time as deemed reasonable to re-instate.

The 2021 budget includes an allocation to reserve for a Paid On Call Remuneration Review, last completed in 2017. As this issue has staffing implications, staff will review this component "In-Camera" with Council, if necessary.

The Capital Budget proposes to replace Unit No. 224 – 2005 Dodge Ram Truck for an estimated \$60,000.00 pursuant to the Fire Truck Replacement Schedule. It is proposed to fund \$25,000.00 of the purchase from the Fire Emergency Apparatus Reserve and the remaining \$35,000.00 from General Revenue.

The budget includes a transfer to the Fire Emergency Apparatus Reserve of \$205,000.00 (estimated 2021 balance following budgeted transfers - \$13,000.00) and the Fire Buildings and Equipment Reserve of \$40,000.00 (estimated 2021 balance - \$300,000.00). It should be noted, even with the annual reserve allocation noted above; the Fire Emergency Apparatus Reserve is still significantly underfunded.

Building Services

The 2021 Budget reflects the same level of service.

Police Services

Overall, the Police Services budget reflects an increase of \$120,290.00. The Police budget has consistently over the past years, been a prominent factor behind the tax increases and this year is no exception. As outlined by E Division (report to Council June 2020), the Police Force budget projects an increase of \$113,733.00 which is largely attributed to increases in wages and pensions, training, and software.

As approved by Council in 2020, the proposed budget includes an increase in member strength from nineteen (19) to twenty (20) members. As discussed with Staff Sargent West, the majority of the Provincial Approvals have been received and it is anticipated that this member will be active in February 2021. The budget increase has been adjusted to reflect a one month vacancy in this regard (approximately \$11,600.00).

Further in July 2020, Council accepted the repayment options of the Earned Retirement Benefits (ERB) and Retroactive Green Timber Accommodation obligations (GT). The annual repayment costs associated with this Settlement Agreement of \$36,000.00 have been included and funded from the Police Operating Reserve.

Based on historical data, the detachment has never been at full complement, typically averaging 1-2 position vacancies experienced throughout the year. Consequently the budget allocation has been reduced by \$140,000.00 (as per Council past practice). When dealing with scarce dollars it is not prudent to budget for items that likely will not materialize. There is a risk with this practice; however, Council has sufficient funds within the Special Investigations and Major Maintenance Reserves to cover the shortfall in the event that the City is billed for twenty (20) members.

2021 Police Force Budget Summary:

Estimated Annual Cost of Additional Member	\$140,200.00
Less: One Month Vacancy	(11,600.00)
Less: Part Year Allocation from 2020	(61,680.00)
Budget Increase – Additional Member	66,920.00
E Division Projected Budget Increase (Adjusted to Calendar)	110,300.00
Plus: Earned Retirement Benefit Settlement	23,080.00
Plus: Retroactive Green Timber Accommodation Settlement	12,840.00
Change in Estimate for Vacancies (Increase)	(52,000.00)
Change in Vehicle Estimate (Increase) (Budgeted Separate)	(2,600.00)
E-Division Budget Changes/Rounding Estimates	(6,540.00)
Net Budget Increase	\$152,000.00

As per past practice, to mitigate the tax increase, a transfer from the Police Operating Reserve of \$59,000.00 (total \$95,000.00 including the ERB and GT payments) was included to help soften and phase increasing Police Force costs. However, it is important to note that the RCMP pay contract is still under negotiation and when settled the City will have an outstanding obligation for retroactive wages. Currently E-Division has estimated that this could be \$30,500.00 per member from January 1, 2017 to December 31, 2020. Assuming the obligation is based on nineteen (19) members, the

City would be responsible for \$579,500.00. The City currently has \$400,000.00 remaining in the Police Operating Reserve to address retroactive pay and intends to allocate any police cost savings and additional funding to reserve during the 2020 yearend process.

The Capital Budget reflects that three (3) vehicles are scheduled for replacement in 2021, one of which is carried forward from 2020. The vehicles are funded from reserve.

The Capital Budget includes two projects funded from General Revenue, Police Building Cell Bay Door (\$16,000.00) and an upgrade to the Card Swipe System (\$30,000.00).

Transportation Services

Operation and Maintenance

The increases to the Transportation Services budget are as a result of a number of factors such as:

- Administration Revenue – \$43,300.00 – Attributed to increased costs associated with shared administration, assessments and studies and capital of the public works function;
- Transfer In From Reserves – (\$107,000.00) – Attributed to the change in funding from reserves;
- Common Services - \$29,000.00 – Attributed to the reallocation of labour and equipment charges related to Gravel Pit Operations from Inventory;
- Machinery and Equipment - \$0 – Increase of \$100,175.00 attributed to new equipment and vehicles added to the fleet and increased repair and maintenance costs. Net impact is zero has the increased costs are reflected in the charge out rate of the equipment and expensed within the equipment accounts throughout all of the City's departmental budgets;
- Engineering – Surveys – (\$10,000.00) – Attributed to a reduction in survey costs.
- Road Allowances – (\$35,000.00) – Attributed to reduced costs in Weed Control – Roadside Mowing (\$10,000.00) and Road Allowance Maintenance (\$25,000.00);
- Bridges and Crossings – (\$100,500.00) – Attributed to the reduction in CP Rail grade crossing rehabilitation requirements. Nothing scheduled for 2021;
- Street Lighting - \$20,000.00 – Attributed to increasing hydro costs;
- Major Maintenance – (\$10,000.00) – Attributed to reduced costs associated with Restoration of Gravel Roads;
- Long-Term Debt – (\$102,180.00) (net) - Attributed to interest savings on the Ross Street Underpass debenture (\$93,280.00) and on the Drainage Short Term Borrowing debenture (\$8,900.00). The savings on the Ross Street Underpass debenture have been transferred to the Ross Street Underpass Reserve to offset future costs of the project;
- Transfer to Reserves – (\$67,720.00) (net of ERRF) – Attributed to decreased allocation to the Drainage reserve (\$141,000.00) and elimination of the allocation to the Shuswap & 10 Ave Round-A-Bout (\$15,000.00) and Gateway Signage (\$10,000.00). Also includes a \$15,000.00 transfer to a new reserve for the construction of a Greenhouse; and
- Capital – \$305,750.00 (net of asphaltic overlays) – To address priority projects, discussed below.

Transportation Capital Projects

The issue of General Revenue funding for transportation capital projects has been brought to the attention of Council for a number years and it cannot be stressed enough. The City has been able to fund some of its capital projects from the Community Works Fund (e.g. Gas Tax) or reserves. However, the amount of General Revenue funding being allocated to transportation and, in particular, transportation capital must be increased. The allocation is too low and it is simply not sustainable. It is strongly recommended that this budget be increased to better reflect the needs of the community. The 2021 budget allocation reflects an increase of \$305,750.00. In an effort to soften the impact on the tax rate, the following capital projects as identified through asset management work were removed by staff from the budget:

• 16 Avenue NE (Lamb Subdivision – 30 Street NE) – Extension	\$200,000.00
• 10 Street SW (22 Avenue SW – 1881 10 Street SW) – Extension	\$145,000.00
• 45 Avenue NE (25 – 30 Street NE) – Paving and Upgrade	\$150,000.00
	\$495,000.00

Based on past budget requests and actual expenditures it was recommended that transportation projects funded from General Revenue should be approximately one (1) million dollars (inclusive of sidewalks, curb and gutter, major maintenance for public works buildings, drainage, road studies, new machinery and equipment, roads). The initial projections from the Asset Management Summaries suggest that overall annual ‘replacements’ for these asset classes will be five (5) to six (6) million dollars. This does not consider any ‘improvements or new infrastructure’, but does include two (2) million per year in asphaltic overlays.

The Pavement Management System, which refers largely to roads and asphaltic overlays, recommends an annual allocation of \$2.7 million to improve its network rating, which is currently on the low side of a “poor” rating. The Transportation Parcel Tax, which funds the current Asphaltic Overlays program, was increased in 2019 to \$150.00 per parcel to assist with the funding deficit. While the increase did provide additional revenues, it is still significantly below the recommended level to maintain or improve the City’s road network. It was proposed to phase in the required increases, resulting in an additional \$200,000.00 being allocated in 2020. As in 2020, the 2021 budget proposes an additional \$200,000.00 towards this program.

Historical funding from General Revenue (net of Transportation Parcel Tax Funding):

- 2016 – \$467,000.00
- 2017 – \$813,000.00
- 2018 – \$499,000.00
- 2019 – \$415,000.00
- 2020 – \$856,500.00 (Budget)
- 2021 – \$1,162,250.00 (Proposed Budget)

The transportation capital budget includes the phase 1 upgrade of the public works building as related to operational, health and safety requirements. Phase 1 includes an upgrade to the existing office areas, a parts, lunchroom, washroom and first aid room addition and a locker room upgrade. The total estimated cost of the project is

\$903,000.00, including a 10% contingency as the estimates are from 2017. As both the water and sewer functions make use of the shared space, the cost has been split proportionately (60% General, 20% Water and 20% Sewer). Reserves for this project were established a number of years ago and are being used to offset \$560,000.00 of the total cost.

The common areas of the public works building are cramped and do not easily allow for proper physical distancing as required by the COVID 19 PHO's. The upgrade of the building is timely and will help to improve the physical distancing space and safety of staff members. Given this, it is recommend that the remaining cost of the project be funded as follows:

• General Capital	\$100,000.00
• Safety Initiative Reserve	\$ 86,000.00
• COVID 19 Safe Restart Grant	<u>\$157,000.00</u>
	\$343,000.00

Machinery & Equipment – Public Works

The 2021 budget includes the trade in of a recently purchased 2019 John Deere Backhoe for a 2021 model. Following receipt of the unit, it was discovered that the hydraulic operation of the backhoe as quoted in the RFP and supplied was not the same as the backhoe provided for demonstration by staff prior to purchase. Staff are recommending the trade in of this unit for a model with the appropriate hydraulic pump to ensure quick and safe operation. The trade in cost is \$25,665.00, due to depreciation of the current backhoe.

Transit Services

The Transit Services budgets reflect no change in anticipated revenues/expenditures related to COVID 19, but does include the allocation as previously approved by Council for enhanced transit options.

As advised by BC Transit, the Federal and Provincial governments have committed to providing joint contributions under the 'Safe Restart' program to support transit services. These funds are to provide relief to Local Government Partners to help meet their share of costs to maintain transit service levels during the COVID 19 recovery period. The City has been allocated \$130,646.00 under this contribution agreement. It is anticipated that approximately 50% (\$65,323.00) will be used to offset reduced revenues/increased expenses experienced in 2020 with the remainder being carried forward to 2021. The funds are held by BC Transit. Given the grant funding available, the Transit Services budget has not been reduced at this time.

Downtown Parking

In keeping with the Long Term Debt Strategy and Capital Plan (LTDS), the budget proposes to decrease the Specified Area Tax Levy while increasing the General Revenue funding for this function. Otherwise, the operational budget is relatively unchanged.

As per council resolution, to allow for credit card pay parking, the capital budget includes an allocation of \$8,500.00 to purchase EMV3 card readers for six (6) recently purchased "Pay by Plate" parking stations. The budget also includes funding of \$5,200.00 for anticipated software licenses and bank charges.

As in 2020, the budget includes a transfer to the Smart Parking Meters Reserve of \$25,000.00 for the purchase of new downtown parking metering technology. Modernized equipment offers convenience by allowing users to pay with credit/debit and smart phone apps. In addition, the equipment could streamline the monitoring, administration and enforcement of parking control; however the cost to purchase these types of meters is significant.

Airport Services

The Shuswap Regional (Salmon Arm) Airport function largely reflects regular operations. Major Maintenance projects include a Weather Station Upgrade, NAV System Upgrade and Removal of the Old Underground Fuel Tanks, all funded from reserves.

As per the CSRD Establishment Bylaw, their contributions towards the Airport are exclusive of capital. As such, the additional funding for the Gas Shack Replacement (\$20,000.00) is to be born by the City.

Cemetery Services

The 2021 budget includes a 1% increase in Cemetery Fees as approved by Council in December 2020.

The Mt. Ida Cemetery function reflects the same level of service with a small reduction in Columbarium demand now that the Shuswap Memorial Cemetery is open. As previously communicated with Council, the digitization of Cemetery records is underway and a reserve established for this purpose is no longer required. The 2021 budget proposes the closure of the Cemetery Digitization Reserve for \$21,500.00. These funds are proposed to offset \$9,000.00 in Irrigation Upgrades with the remainder being transferred to a Cemetery Major Maintenance Reserve (\$13,500.00).

The Shuswap Memorial Cemetery reflects decreases in revenue projections and expenses. Now that the Cemetery has been open for a full year, historical data is available to assist in budgetary projections. The net increase to the cost of the function is \$18,025.00.

Planning and Development

Overall, the Planning and Development budget reflects an increase of \$34,900.00. In June 2019, Council approved changes and increases to the Development Services Fee Schedule. Now that a year has past, historical data is available to support a more refined budget estimate of revenue. This practice has resulted in a net decrease in revenue of \$9,900.00.

In addition, there are new costs associated with ALC Exclusion Applications (\$7,000.00) and increasing advertising costs (\$4,000.00). The 2021 budget also includes an allocation for Heritage Projects (\$5,000.00) and membership in the Community Energy Association (\$2,500.00), previously funded from the Climate Action Reserve. Finally, it is proposed to complete an Ortho-photo Update in 2021, funded from reserve for same.

Park Services

The Park Services budget essentially reflects the same level of service with an overall increase of \$88,210.00 attributed to the following:

- Rental Revenue – (\$12,750.00) – Attributed to reduced Canoe Beach Rental Revenue as a result of surrendered leases (\$10,550.00) and elimination of Little Mountain Park Naming Revenue (\$2,400.00) which is now paid to the Shuswap Recreation Society. The Canoe Beach Rental Agreements are due to expire in 2021 and will not be renewed. The City will see a net reduction in revenue of \$59,140.00 (\$109,140.00 less transfer to reserve for Canoe Beach - Rental Lot Area of \$50,000.00).
- Park and Facility Maintenance - \$20,645.00 – Attributed to various small increases throughout the budget;
- Major Maintenance - \$29,500.00 – Largely attributed to the re-keying of washroom/concession locks (\$25,000.00);
- Assessments and Studies - \$10,000.00 – To provide for a dangerous tree assessment on the west slope of Little Mountain Park;
- Transfer to Reserves – (\$20,000.00) (net) – Attributed to decreased and eliminated allocations to reserves as account balances are considered sufficient; and
- Capital – \$33,500.00 – To address priority projects.

Included in the Parks Major Maintenance budget is the costs associated with the recovery of the baseball infields for \$7,500.00. In response to COVID 19, the City enforced a hiring freeze in 2020. As a result, reduced staff allowed for only essential maintenance of City parks thereby neglecting the up-keep of the baseball infields. Given this cost is entirely the result of COVID 19 pressures; it is proposed to fund the expense from the COVID 19 Safe Restart Grant.

Similar to the Transportation budget, the following major maintenance and capital projects as identified through asset management work were removed by staff from the budget:

Marine Park Landscaping and Retaining Wall	\$10,000.00
Klahani Park – New Parking Gravel	8,000.00
Canoe Beach Tree Removal and Replacement	7,000.00
McGuire Lake Landscaping	10,000.00
Washroom Light Retrofits	5,000.00
Hanging Basket Repair and Replacement	7,500.00
Raven Community Park – Basketball Court Replacement	50,000.00
Ayles Parking Lot Landscape Replacement	9,500.00
Foreshore Trail Turn Around	10,000.00
Marine Park Paved Path Extension	16,000.00

McGuire Lake New Parking (West Side)	40,000.00
McGuire Lake New Rose Garden	6,000.00
McGuire Lake Memorial Walkway Extension	24,000.00
Blackburn Park Path Extension (to 10 Avenue)	15,000.00
	<u>\$218,000.00</u>

Greenways

The Greenways Committee has recommended that \$52,000.00 be included in the 2021 Budget as follows:

• SASS Bypass Trails – Legal & Surveying	\$20,000.00
• Shuswap Memorial Cemetery – Parking Improvements	\$16,000.00
• Foreshore Trail Improvements to Wet Sections	<u>\$16,000.00</u>
	\$52,000.00

Given the constraints on funding in the 2021 Budget, this amount has been reduced to \$36,000.00 thereby eliminating \$16,000.00 for the Foreshore Trail Improvements. Further, the Shuswap Memorial Cemetery Parking Improvements are being funded from the Greenways Initiatives Reserve.

While the capital budget does not propose any projects as related to the Canoe Beach, Blackburn Park or Klahani Park Master Plans, it does include allocations to reserves established to assist in funding these initiatives in the future.

Shaw Centre

The Shaw Centre function reflects a nominal net increase, however the operating budget has increased \$109,000.00 which is largely attributed to COVID 19. At the time the 2021 budget was prepared by the Shuswap Recreation Society (SRS), facility use had resumed and was demonstrating improvement in terms of both PHO's and user comfort levels. At this time, it was estimated that 2021 revenues would decline approximately 30%. Expectations were capped based on 2020's actual usage, unless there was concrete information to support a different assumption. However, recent changes as related to COVID 19 (i.e. current PHO's), has brought forward concerns that the estimates used were too optimistic given the volatile environment. While the budget proposed is based on original assumptions, the SRS estimates a further increase in the deficit of approximately \$258,000.00 due to revised revenue expectations. Given the uncertainty of realization, it is recommended that \$260,000.00 remain within the COVID 19 Grant Reserve to offset the potential increase in operating deficit.

The increases to the operating budget are a result of a number of factors; most directly related to COVID 19. The net operating effect of the pandemic (\$87,500.00) is proposed to be funded from the COVID 19 Safe Restart Grant. A detailed summary is as follows:

- Ice Revenues – (\$34,000.00) – Attributed to reduced revenue expectations from COVID 19 for Men's Hockey (\$3,000.00), Figure Skating (\$10,000.00), Hockey Tournaments (\$5,000.00) and all other various users (\$16,000.00);
- Facility Rentals – (\$10,000.00) – Attributed to new lease rental rate;

- Food Services - \$9,000.00 – Food services was closed due to significant COVID 19 restrictions. The SRS estimated a fall 2021 reopening allowing for additional revenues to be generated;
- Special Events – (\$27,000.00) – Attributed to the inability to host BC Hockey, hockey tournaments and other events due to COVID 19;
- Naming Rights Revenue – (\$10,000.00) – Attributed to newly negotiated fees;
- Vending Machine Sales – (\$5,000.00) – Attributed to reduced public traffic for events etc. due to COVID 19;
- Remote Sports Complexes – (\$9,000.00) – Attributed to loss in a regular user for which is not expected to be recovered until after the pandemic;
- Energy Costs – (\$10,000.00) – Attributed to the new ice plant;
- Cleaning Costs and Labour - \$16,000.00 – Attributed to enhanced cleaning protocols as required by the PHO's;
- Other – \$4,000.00 (net) – Attributed to changes in wages, CPP and annual software licensing costs;
- Major Maintenance - \$14,000.00 (net) – Attributed to Seat Back Replacements (\$3,000.00), Compressor Motor Replacement (\$12,000.00), Hockey Net Replacements (\$2,500.00), Kick Strips for Hucal Pond (\$2,500.00), and two (2) Water Bottle Filling Stations (\$4,500.00). The use of water fountains is not in accordance with WCB and the COVID 19 PHO's orders. These stations are proposed to be funded from the COVID 19 Safe Restart Grant.

The capital budget includes the replacement of decking (\$80,000.00) and the Zamboni (\$131,000.00), both of which are funded from reserve. The budget also includes new Facility Management Software. The current software has been discontinued and is no longer supported. The new software will allow for online booking and account management to support reduced face-to-face interaction. The cost of the software has been split equally between the Shaw and SASCU Recreation Centre and 30% is proposed to be funded from the COVID 19 Safe Restart Grant (\$3,000.00 each).

Recreation Centre

The Recreation Centre function reflects a nominal net increase, however the operating budget has increased \$90,425.00 which is largely attributed to COVID 19. As was the case for the Shaw Centre, the Recreation Centre budget is also based on a 30% decline in revenues, capped based on 2020's actual usage. Given this, the SRS estimates a further increase in the deficit of approximately \$184,500.00 due to revised revenue expectations. Given the uncertainty of realization, it is recommended that \$185,000.00 remain within the COVID 19 Grant Reserve to offset the potential increase in operating deficit.

The increases to the operating budget are a result of a number of factors; most directly related to COVID 19. The net operating effect of the pandemic (\$98,000.00) is proposed to be funded from the COVID 19 Safe Restart Grant. A detailed summary is as follows:

- Pool Programs and Rentals – (\$108,000.00) – Attributed to reduced revenue expectations from COVID 19;
- Facility Rentals – (\$5,000.00) – Attributed to the anticipated loss of irregular and more significant event rentals due to the pandemic;

- Sales of Service – (\$1,000.00) (net) – Attributed to net loss in Fun Guide Advertising, swimming product and vending machine sales as a result of COVID 19;
- Programs – (\$5,000.00) – Attributed to reduced type and size of programs due to COVID 19;
- Cleaning Costs and Labour – \$4,000.00 – Attributed to enhanced cleaning protocols as required by the PHO's.
- Aquatics Labour – (\$27,000.00) – Attributed to capacity restrictions as required by COVID 19;
- Other – \$13,000.00 (net) – Attributed to changes in administrative costs, wages, CPP and annual software licensing costs;
- Maintenance and Utility Costs – (\$18,000.00) – Attributed to reduced patron usage;
- Major Maintenance – (\$2,800.00) (net) – Attributed to Belimo Valves (\$5,000.00), Alarm System (\$5,000.00), Chair Replacement (\$8,000.00), and one (1) Water Bottle Filling Stations (\$2,000.00). The use of water fountains is not in accordance with WCB and the COVID 19 PHO's orders. This station is proposed to be funded from the COVID 19 Safe Restart Grant.

The capital budget includes new Facility Management Software as previously discussed. The cost of the software has been split equally between the Shaw and SASCU Recreation Centre and 30% is proposed to be funded from the COVID 19 Safe Restart Grant (\$3,000.00 each). The budget also includes Turnstiles (\$15,000.00), supported by the Facility Management Software, which will reduce face-to-face interaction and improve physical distancing of users at reception. It is proposed to fund 50% (\$7,500.00) of this cost from the COVID 19 Safe Restart Grant.

In May of 2019, Council supported, in principal, the Salmon Arm Recreation Campus Redevelopment Feasibility Study prepared by HCMA Architecture + Design. This report produced a building program and concept options that could be used to make decisions for future progression of this project. The next step to consider is the completion of a Pre-Design and Schematic Design, estimated to cost approximately \$300,000.00. In anticipation of these costs, \$50,000.00 has been transferred to the Recreation Amenities Reserve, funded as follows:

- Transfer to the Recreation Centre Major Maintenance Reserve of \$55,000.00 has been reduced by \$30,000.00 and redirected to the Recreation Amenities Reserve; and
- Transfer to the Civic Building Major Maintenance Reserve of \$20,000.00 has been redirected to the Recreation Amenities Reserve.

Wharf

The 2021 Budget reflects the same level of service, however includes \$30,000.00 for a Wharf Tenure Study and \$15,000.00 for phase 2 of the Canoe (Old Federal) Wharf. In an effort to minimize the tax increase, both expenditures are to be funded by the Wharf/Float Major Maintenance Reserve.

Long Term Debt Strategy and Capital Plan

Council has been apprised that many of the initiatives contained in the Long Term Debt Strategy and Capital Plan (LTDS) adopted by Council on March 26, 2018, have been implemented into the Financial Plan including the early payout of debenture debts, undertaking new debenture debts, redirecting reserves towards new projects, completing major capital works, etc. It is anticipated that an update to the LTDS will be completed in the coming year.

Specific Referrals

Please refer to the Specific Referral Summary to review which allocations have been included in the budget.

Water and Sewer Funds

As noted above both the Water and Sewer Funds reflect an increase of 2% to address increasing costs pertaining to labour, equipment and materials; maintain reserves and adequate annual capital upgrades. The City has been a very good steward regarding user fee increases and as a result they have been infrequent. For the most part increases have been absorbed as a result of development and reducing reserve allocations.

The impact of the residential water and sewer user fee increase is as follows:

	2020	2021	Difference
Sewer	\$314.70	\$321.00	\$6.30
Water	\$280.70	\$286.30	\$5.60
	\$595.40	\$607.30	\$11.90
Discount	(\$ 59.54)	(\$ 60.73)	(\$1.19)
Net	\$535.86	\$546.57	\$10.71

The annual increase to a residential user is \$10.71 in 2021.

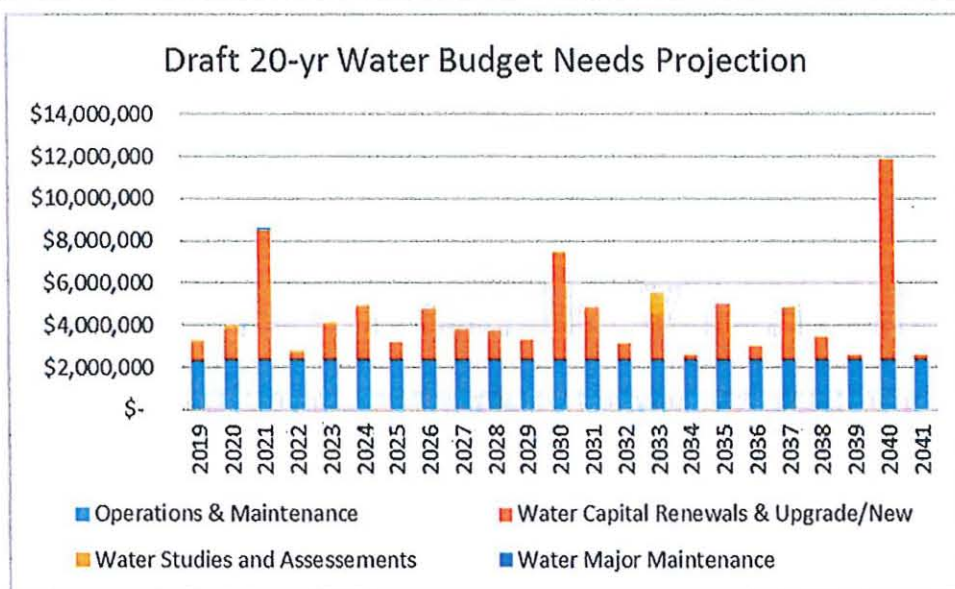
The increase in user fees will result in new water and sewer revenue of approximately \$51,631.00 and \$44,507.00 respectively.

Capital Expenditures

For the most part, the Utility Funds are funding approximately \$700,000.00 in infrastructure upgrades from water/sewer revenues. This reflects that user fees and frontage taxes are not 'only' funding maintenance and debenture payments, but are also contributing to capital infrastructure thus reducing the need to borrow funds for smaller scale upgrades.

Water Fund

The Water Asset Management planning process has significantly advanced allowing a draft projection of the water funding requirements over a twenty (20) year planning horizon based on preliminary 'useful life' estimates for infrastructure. More detailed condition assessments will be prioritized for assets that are nearing the end of their anticipated useful life and those deemed critical. This will adjust the anticipated required expenditures. The draft twenty (20) year Water Budget Needs Projection is illustrated below.



Water infrastructure started to be installed within the City prior to 1950 resulting in many water assets reaching their anticipated useful life within the twenty (20) year planning horizon. The majority of the spikes in the chart above are a result of aging infrastructure; however, some are capacity related upgrades. A few projects are discussed below:

Zone 2 Booster Station - 2020

The Zone 2 Booster Station, located at Canoe Beach, is one of two main boosters that feeds the treated water from the Water Treatment Plant into the water system. As discussed in the prior year, the Zone 2 Booster Station has reached its anticipated useful life and is subject to failure under multiple modes such as outdated MCC (support and parts no longer available), flooding, age related failure and most concerning to staff, corrosion of the external piping which could lead to substantial service outages (months). Through the Asset Management Risk Evaluation process, the Zone 2 Booster was considered to be a "Very High" risk with immediate corrective action required.

The Zone 2 Booster Station upgrade was approved in the 2020 budget estimated at \$2 million of which it was proposed to borrow \$1.7 million. This estimate has since been revised to include borrowing costs for an additional \$20,000.00. The repayment of this debt is estimated to be \$115,570.00 annually and can be absorbed within the existing budget by reducing the transfer to the Water Major Maintenance Reserve Fund.

The project is ongoing and a staff report, including the Loan Authorization Bylaw, will be forthcoming to Council in 2021 and will outline the public assent process that must be undertaken prior to this project commencing.

Zone 5 Booster Station - 2021

The Zone 5 Booster Station feeds into the Zone 5 reservoir providing water to large portions of the SE quadrant of the City including the Industrial Park. The existing booster station has exceeded its useful life and the existing reservoir is incapable of providing volumes required for four (4) hour fire flows. Upgrades to the booster station

include pumps capable of providing domestic and fire flows without necessary reliance on the reservoir volumes.

Through the Asset Management Risk Evaluation process for 2021, the Zone 5 Booster Station was revised from “High” to a “Very High” risk due to increased development in the lower SE quadrant putting further usage pressure on the system.

The Zone 5 Booster Station upgrade has been included in the 2021 budget estimated at \$2,315,000.00 (inclusive of borrowing costs) of which it is proposed to borrow \$1,315,000.00. The repayment of this debt is estimated to be \$88,360.00 annually and could, in part, be absorbed within the existing budget and otherwise offset by a one-time use of reserves. That said however, water fees will need to be reviewed further for 2023 to ensure they are sufficient to support future repayments.

Future Capital Expenditures

As previously noted, the City’s water infrastructure is starting to reach its anticipated useful life. Not all will require replacement on schedule (where possible, condition assessments will be used to delay investments until truly necessary); however, the scale of potential replacements is significant. Specifically there were incredible investments into water infrastructure between 1966 and 1970 that will be potentially aging out within the planning horizon.

The estimates below are based on \$350.00 per meter pro-rated from a detailed cost estimate of the Trans Canada Highway East project.

Date Range	Pre 1950	1951 – 1955	1956 – 1960	1961 – 1965	1966 - 1970
Kilometers	6.4	3.0	6.6	8.0	30.0
Est. \$ Million	\$2.2	\$1.0	\$2.3	\$2.8	\$10.5

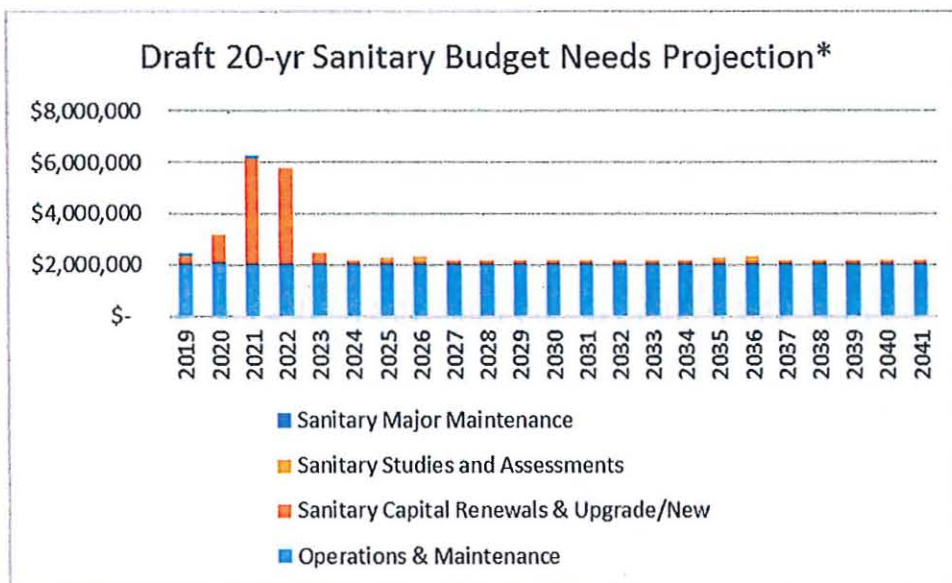
The City’s Water Master Plan was completed in 2010. Some significant future projects of note are listed below:

- Trans Canada Highway East (from 20 Ave NE to 50 St NE), installed in 1949, 3.8 kilometers in length and replacement cost is estimated at \$1.3 million dollars;
- Highway 97B from Countryside Mobile Park to 20 Ave SE, installed between 1948 and 1962 is 1.9 kilometers in length and replacement cost is estimated at \$1.5 million dollars;
- Foothills Road from 10 Ave SE and 10 St SW, installed in 1955 and 1.3 kilometers in length and replacement cost is estimated at \$1.35 million (partially completed in 2017);
- Zone 5 Booster Station relocation and reconstruction, estimated construction cost at \$5 million dollars; and
- Zone 2 Reservoir Reconstruction, estimated construction cost at \$1 million.

As a result, \$140,000.00 has been transferred to the Water Major Maintenance Reserve Fund in 2020.

Sewer Fund

The Sanitary Asset Management planning process has significantly advanced and similar to Water, has allowed for a draft projection of sewer funding requirements over a twenty (20) year planning horizon. More detailed condition assessments will be prioritized for assets that are nearing the end of their anticipated useful life and those deemed critical. This will adjust the anticipated required expenditures. The draft twenty (20) year Sewer Budget Needs Projection is illustrated below.



**The 2022 budget does not include the WPCC Stage IV Upgrade, as the scale of the chart renders other years illegible.*

Unlike the water system, the majority of the sanitary sewer infrastructure is not expected to age out over the twenty (20) year project horizon having been installed in the 1970's and newer. However there are upgrades required to increase capacity due to development; as well as some infrastructure that is not performing up to anticipated useful life and will require 'early' replacement (i.e. Sanitary Foreshore Main).

WPCC Stage IV Upgrade

The WPCC is quickly reaching its design capacity of 15,000 people with the most recent study indicating capacity will be reached in 2020, after which a deterioration in effluent quality can be expected. Planning for the Stage IV Upgrade has been ongoing. The site selection study is now complete and will be presented to Council in the new year. Current estimates indicate the Stage IV upgrade will cost between \$50 and \$100 million dollars depending on location.

This project is likely to have a significant impact on the City's debt position and the Long Term Debt Strategy and as discussed above is restricted by Provincial Legislation on the City's ability to pay.

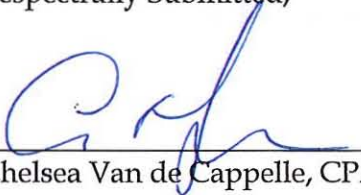
Future Sewer Capital Expenditures

The City completed its Sanitary Sewer Master Plan in 2016, as part of this process a risk evaluation was completed on the City's 125 km of sanitary sewer mains. Findings estimate that 1,200 metres of clay tile pipe will have exceeded its useful life in 2034. In addition, promoted by growth, the City may need to address system capacity constraints resulting in capital upgrades to gravity mains, pump stations and forcemains, etc.

Some significant future projects of note are listed below:

- Water Pollution Control Centre - Stage IV Upgrade, estimated construction cost of \$50 - \$100 million; and
- Foreshore Main - Stage 2 (of 4), estimated construction cost at \$3.6 million, and stage 3 (of 4) at \$3 million.

Respectfully Submitted,



Chelsea Van de Cappelle, CPA

Shuswap Recreation Society

Memo

To: City of Salmon Arm Council
From: Darby Boyd
CC: Shuswap Recreation Society – Board of Directors, Chelsea Van de Cappelle, CFO
Date: December 21, 2020
Re: Budget estimation risks - 2021

I am writing to provide a summary of the significant estimation risks for our most variable and volatile revenue streams in the Shaw Centre and the SASCU Recreation Centre for 2021.

Scenario 1:

When we started budget preparation in August 2020 regional and national Covid-19 conditions were stabilizing and facility use had resumed and was demonstrating continuous improvement of both sanctions and user comfort levels. Based on these trends and discussions with both staff and users our outlook was optimistic. Based on the conditions and analysis at that time we estimated that 2021 revenues would decline by approximately 26% (Shaw 30%; SASCU 18%) in 2021. Based on these assumptions we provided the following budgeted deficits:

- **Shaw Centre: \$760,347;**
- **SASCU Recreation Centre: \$750,260;**

Scenario 2:

Changing conditions over the past 2 months have cast significant doubt about achieving the original revenue expectations. In discussing the matter at the CSA it was decided that we would provide an estimation range of possible revenue declines rather than changing the originally approved and submitted budget. Some of the more significant areas of change are as follows:

Shaw Centre:

- Ice rentals (January – August): We lost 6 of 17 adult hockey teams and recovered 2 after October only to have all teams banned after the most recent December 2020 Orders. The SAMHA is going to try and continue their usual booking levels by hosting games between local teams only if permitted in January. The SAMHA has concerns though that not hosting out of town teams may result in less funds to maintain ice rental hours as in prior years. Total budgeted revenue loss: \$170,281;
- Hockey School: Budgeted revenue loss: \$28,253;
- Silverbacks (January – April): This revenue is contractual, but collection is doubtful if the team is unable to play games in SA. Budgeted revenue loss: \$17,600;

- Facility rentals (January – June): This includes mainly the Home Show in April and Grad in June. Budgeted revenue loss: \$13,107;
- Memorial Indoor Sports Field rentals (January – March): Budgeted revenue loss: \$29,017;

Total at risk revenues in the first 8 months of 2021 at the Shaw Centre is \$258,258. This estimation utilized specific identification of at-risk revenue streams for a specific period. This estimate assumes the resumption of non-sanctioned play and activities in September of 2021.

SASCU Recreation Centre:

- Public Swimming: Pool capacity approaches up to 300 patrons for our busiest Public Swimming events. Under the new Orders we are limiting this amount to 30 persons. Lap swimming which under cramped conditions could host 8 swimmers per lane is restricted to 2 patrons per lane. Budgeted revenues are stated at \$137,746 (20% below 2019 budget) while actual revenues are down 72% since re-opening in August. A full 72% reduction would increase our budgeted deficit by an additional \$89,357;
- Swim Lessons: Public demand has been lower but as expected and when combined with the decline in staff levels during the Covid-19 shut down we have a diminished capacity to offer lessons at the same levels achieved in previous years. Budgeted revenues are stated at \$59,170 (35% below 2019 budget) while actual revenues are down 69% since re-opening in August. A full 69% reduction would increase our budgeted deficit by an additional \$31,000;
- Aquafit: Attendance used to reach 80 patrons during popular sessions that are now capped at 20 persons. Budgeted revenues are stated at \$48,905 (12% below 2019 budget) while actual revenues are down 50% since re-opening in August. A full 50% reduction would increase our budgeted deficit by an additional \$21,036;
- Programs: Budgeted revenues are stated at \$20,656 (18% below 2019 budget) while actual revenues are down 95% since re-opening in August. A full 95% reduction would increase our budgeted deficit by an additional \$19,390;
- Facility Rentals: Budgeted revenues are stated at \$85,457 (6% below 2019 budget) while actual revenues are down 24% since re-opening in August. A full 24% reduction would increase our budgeted deficit by an additional \$16,602;
- Field Rentals: Budgeted revenues are stated at \$28,796 (5% below 2019 budget) while actual revenues are down 24% since re-opening in August. A full 24% reduction would increase our budgeted deficit by an additional \$5,863;

Total at risk revenues in 2021 at the SASCU Recreation Centre is \$183,248. This estimation utilized the realized decline in capacity and demand since re-opening for the entire 2021 year. Overall the total at risk revenues in 2021 at the both the Shaw Centre and the SASCU Recreation Centre is \$441,506.

Recommendation:

I believe that the original budgets contain significant revenue estimation risk and I would recommend that a reserve of \$450,000 be established to cover declines in revenues as result of extended PHO sanctions, user comfort levels and other restrictions (i.e. staffing) on the use of our facilities into 2021.

Darby Boyd

CITY OF SALMON ARM

BYLAW NO. 4429**A bylaw respecting the 2021 to 2025 Financial Plan**

WHEREAS in accordance with the provisions of Section 165 of the Community Charter, the Council is required, by bylaw, to adopt a financial plan for the period of at least five years;

NOW THEREFORE the Council of the City of Salmon Arm, in the Province of British Columbia, in an open meeting assembled, hereby enacts as follows:

1. "Schedule "A" attached hereto, and forming part of the bylaw is hereby declared to be the 2021 to 2025 Financial Plan of the City of Salmon Arm.

2. SEVERABILITY

If any part, section, sub-section, clause of this bylaw for any reason is held to be invalid by the decisions of a Court of competent jurisdiction, the invalid portion shall be severed and the decisions that it is invalid shall not affect the validity of the remaining portions of this bylaw.

3. ENACTMENT

Any enactment referred to herein is a reference to an enactment of British Columbia and regulations thereto as amended, revised, consolidated or replaced from time to time.

4. EFFECTIVE DATE

This bylaw shall come into full force and effect upon adoption of same.

5. CITATION

This bylaw may be cited for all purposes as "City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429".

READ A FIRST TIME THIS DAY OF 2021

READ A SECOND TIME THIS DAY OF 2021

READ A THIRD TIME THIS DAY OF 2021

ADOPTED BY COUNCIL THIS DAY OF 2021

MAYOR

CORPORATE OFFICER

Schedule "A" - Bylaw #4429

City of Salmon Arm**2021 - 2025 Financial Plan**

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Consolidated Revenues					
Property and MRDT Taxes - Net	\$20,077,050	\$20,478,591	\$ 20,888,163	\$ 21,305,926	\$ 21,732,045
Frontage & Parcel Taxes	3,673,055	3,746,516	3,821,446	3,897,875	3,975,833
Sales of Service	8,528,585	8,699,157	8,873,140	9,050,603	9,231,615
Revenue From Own Sources	2,277,045	2,322,586	2,369,038	2,416,419	2,464,747
Rentals	467,735	477,090	486,632	496,365	506,292
Federal Government Transfers	-	-	-	-	-
Provincial Government Transfers	363,100	370,362	377,769	385,324	393,030
Other Government Transfers	227,615	232,167	236,810	241,546	246,377
Transfer From Prior Year Surplus	570,520	581,930	593,569	605,440	617,549
Transfer From Reserve Accounts	1,354,535	1,381,626	1,409,259	1,437,444	1,466,193
Transfer From Reserve Funds	-	-	-	-	-
Total Consolidated Revenues	\$37,539,240	\$38,290,025	\$ 39,055,826	\$ 39,836,942	\$ 40,633,681
Consolidated Expenditures					
General Government Services	\$ 3,752,660	\$ 3,827,713	\$ 3,904,267	\$ 3,982,352	\$ 4,061,999
Protective Services	6,089,270	6,211,055	6,335,276	6,461,982	6,591,222
Transportation Services	5,400,205	5,508,209	5,618,373	5,730,740	5,845,355
Environmental Health Services	55,010	56,110	57,232	58,377	59,545
Environmental Development Service	2,671,025	2,724,446	2,778,935	2,834,514	2,891,204
Recreation and Cultural Services	4,910,130	5,008,333	5,108,500	5,210,670	5,314,883
Fiscal Services - Interest	1,272,088	1,297,530	1,323,481	1,349,951	1,376,950
Fiscal Services - Principal	1,204,180	1,228,264	1,252,829	1,277,886	1,303,444
Capital Expenditures	4,162,250	2,332,092	3,034,371	2,929,967	3,063,500
Transfer to Surplus	-	-	-	-	-
Transfer to Reserve Accounts	2,003,422	3,956,893	3,380,394	3,613,091	3,610,419
Transfer to Reserve Funds	1,088,700	1,110,474	1,132,683	1,155,337	1,178,444
Water Services	2,708,950	2,763,129	2,818,392	2,874,760	2,932,255
Sewer Services	2,221,350	2,265,777	2,311,093	2,357,315	2,404,461
Total Consolidated Expenditures	\$37,539,240	\$38,290,025	\$ 39,055,826	\$ 39,836,942	\$ 40,633,681

Schedule "A" - Bylaw #4429

2021 - 2025 Financial Plan**City of Salmon Arm**

2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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Capital Projects**Finances Acquired**

General Operating Fund	\$ 2,676,250	\$ 1,305,092	\$ 1,959,371	\$ 1,954,967	\$ 1,871,500
Water Operating Fund	766,000	500,000	500,000	800,000	391,000
Sewer Operating Fund	720,000	527,000	575,000	175,000	801,000
Federal Government Grants	2,297,956	-	-	-	1,000,000
Provincial Government Grants	4,772,956	-	-	-	1,000,000
Prior Year Surplus	18,000	-	-	-	-
Reserve Accounts	9,918,365	15,000	340,000	1,200,000	3,300,000
Reserve Funds	4,548,965	710,000	550,000	1,122,000	2,000,000
Development Cost Charges	1,612,750	3,335,000	3,445,000	3,373,000	1,000,000
Short Term Debt	-	-	-	-	-
Long Term Debt	7,824,925	-	-	500,000	2,000,000
Developer Contributions	2,306,000	44,000	40,000	40,000	-

Total Funding Sources

\$ 37,462,167	\$ 6,436,092	\$ 7,409,371	\$ 9,164,967	\$ 13,363,500
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Finances Applied

Transportation Infrastructure	\$ 21,045,892	\$ 3,622,000	\$ 3,619,500	\$ 5,219,500	\$ 7,193,000
Buildings	1,500,365	144,000	458,500	140,000	20,000
Land	-	-	300,000	-	-
IT Infrastructure	257,800	55,000	65,000	185,000	70,000
Machinery and Equipment	1,691,965	513,092	443,871	397,967	1,761,000
Vehicles	1,704,000	-	-	-	135,000
Parks Infrastructure	1,835,030	260,000	262,500	782,500	212,500
Utility Infrastructure	9,427,115	1,842,000	2,260,000	2,440,000	3,972,000

Total Capital Expense

\$ 37,462,167	\$ 6,436,092	\$ 7,409,371	\$ 9,164,967	\$ 13,363,500
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Departmental Summary:

2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
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General Government Services	\$ 193,770	\$ 122,500	\$ 138,500	\$ 208,500	\$ 120,000
Protective Services	2,159,550	140,000	55,000	55,000	125,000
Transportation Services	23,106,202	3,918,500	4,233,500	5,518,500	8,849,000
Environmental Health Services	53,510	2,500	327,500	27,500	2,500
Environmental Development Services	-	-	-	-	-
Recreation and Cultural Services	2,104,520	335,592	319,871	840,467	275,000
Water Services	6,380,000	1,390,000	1,760,000	2,340,000	691,000
Sewer Services	3,464,615	527,000	575,000	175,000	3,301,000

Total by Department

\$ 37,462,167	\$ 6,436,092	\$ 7,409,371	\$ 9,164,967	\$ 13,363,500
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06/01/2021

2021-2025 FP Bylaw (Cap)

Schedule "B" – Bylaw #4429
2021 Revenue Policy Disclosure

1. Table One (1) reflects the proportion of total revenue proposed to be raised from each funding source in 2021. Property taxes form the greatest proportion of revenue of the City. The first column details the proposed percentage of revenue including Conditional Government Transfers and the second column shows the proposed percentage of revenue excluding Conditional Government Transfers. Conditional Government Transfers are funds provided by other levels of government or government agencies to fund specific projects. The absence of this funding would result in an increase to property taxes, debt borrowing or funding from reserves or other sources (ie. developers, donations, etc.) or result in the project not being undertaken.

The City collects three (3) types of parcel tax; a water frontage tax; a sewer frontage tax and a transportation parcel tax. The water and sewer frontage tax rate is applied to each parcel of land taxable foot frontage. The frontage rate is comprised of a capital debt repayment component plus 10% of the water and sewer operation and maintenance budget for preventative maintenance of the utilities infrastructure. The City introduced a transportation parcel tax in 2003. The transportation parcel tax is collected to maintain the City's transportation network to an adequate level to minimize future reconstruction costs and ensure the network is safe from hazards and disrepair. To this end, the transportation parcel tax provides a stable and dedicated source of funding. The transportation parcel tax was specifically implemented on a "flat rate per parcel" rather than an "ad velorum tax" basis recognizing that all classes of property are afforded equal access to the City's transportation network and should contribute to its sustainability equally. This method directed tax dollars away from business and industry to residential.

The City also receives a Municipal Regional District Tax (MRDT) which is levied and collected by the Provincial Government on all daily accommodation rentals within the City. Under the direction and approval of the Accommodation Industry, the City has applied to the Provincial Government to levy a 2% MRDT which will be utilized on initiatives that will increase exposure/awareness of Salmon Arm as a tourism destination with emphasis on off-season event expansion.

The City endorses a 'user pay' philosophy in its collection of fees and charges. Such fees and charges (ie. development, building, plumbing and fire permits, recreational program and rental fees and cemetery services) are reviewed annually to ensure adequate cost recovery for the provision of services. The policy of the City is to work towards full cost recovery for services provided. The objective in reviewing fees and charges periodically is to measure the cost of providing municipal services versus the cost recovery established through user fees and charges. Development Cost Charges are based on the City's Long Term Financial Plan. Included in this percentage is the City's investment income. The City exercises a stringent cash management plan to maximize investment and interest income.

Other sources of revenue provide funding for specific functions such as the Columbia Shuswap Regional District's contribution to the Shuswap Regional Airport, Recreation Centre, Shaw Centre, Cemeteries and Fire Training Centre.

The proceeds from borrowing and developer contributions fund capital projects pursuant to the City's Long Term Financial Plan.

Schedule "B" – Bylaw #4429
2021 Revenue Policy Disclosure

Table 1: Proportions of Total Revenue

Revenue Source	Percentage to Total Revenue	Percentage to Total Revenue
	Includes Conditional Government Transfers	Excludes Conditional Government Transfers
Property Taxes	38.02%	46.48%
Parcel Taxes	6.95%	8.50%
User Fees, Charges and Interest Income	21.34%	26.10%
Other Sources	18.87%	0.81%
Proceeds From Borrowing	14.82%	18.11%
	100.00%	100.00%

2. Table Two (2) reflects the distribution of property tax between the different property classes. The objective of the City is to set tax rates in order to maintain tax stability while maintaining equality between the property classes. The policy of the City is to develop a tax rate which maintains the proportionate relationship between the property classes. Inflationary increases in assessments are reduced to reflect only the 'real' increase attributed to new construction for each property class. This allows the property owner to be confident that, in any year, their property tax bill will only increase as much as their proportion of the increase in tax revenue required year to year.

The City has reviewed the property tax multiple structure and adjusted the property tax multiple for Class 4 (Major Industry) by shifting \$50,000.00 in general municipal taxes from Class 4 (Major Industry) to Class 1 (Residential) for the taxation year 2020 in keeping with its objective to maintain tax stability while maintaining equality between property classes.

The City reviewed the property tax multiple structure and equalized the general municipal property tax rate and associated multiple for Class 5 (Light Industry) and Class 6 (Business) by shifting general municipal property taxes from Class 5 (Light Industry) to Class 6 (Business) commencing in 2017. This property tax stability strategy is in keeping with its objective to maintain tax stability while maintaining equality between property classifications.

Assessment values fluctuate as market values change in one class or another. It is this market value change that may precipitate an amendment to the class multiple.

The Provincial Government has legislated a municipal taxation rate cap for the Class 2 (Utilities) assessments. The City of Salmon Arm Class 2 (Utilities) general municipal property tax rate adheres to this legislation.

Schedule "B" – Bylaw #4429
2021 Revenue Policy Disclosure

Table 2: Distribution of Property Taxes Between Property Classes

Property Class	2020 Tax Rate	Class Multiple	Percentage to Total Property Tax	Percentage to Total Property Assessment Value
Residential	3.8984	1.00:1	66.25%	85.27%
Utilities	23.7386	6.09:1	0.83%	0.18%
Supportive Housing	0.000	0.00:1	0.00%	0.00%
Major Industry	66.4164	17.04:1	2.81%	0.21%
Light Industry	10.6288	2.73:1	2.47%	1.17%
Business	10.6288	2.73:1	26.93%	12.72%
Managed Forest Land	7.9356	2.04:1	0.00%	0.00%
Recreational/Non Profit	2.8219	0.72:1	0.12%	0.22%
Farm	12.7025	3.26:1	0.59%	0.23%

3. The City adopted a Permissive Tax Exemption Policy in 1998 which outlines the eligibility criteria to receive a permissive tax exemption. The Annual Municipal Report for 2019 contains a schedule of permissive tax exemptions granted for the year and the amount of tax revenue exempted.

Commencing in 1999, the City provided a three (3) year permissive tax exemption for each eligible organization. These include religious institutions, historical societies, some recreational facilities, service organizations and cultural institutions.

Table 3: Permissive Tax Exemptions

Organization	General Municipal Tax Exemption	Other Government Tax Exemption	Total
Churches	\$ 44,379.50	\$ 19,529.00	\$ 63,908.50
Non Profit Societies	399,877.00	175,351.00	575,288.00
Senior Centers	18,462.00	5,603.00	24,065.00
Other	3,837.00	1,266.00	5,103.00
Sports Clubs	283,064.00	85,211.00	368,275.00
Total	\$ 749,619.50	\$ 286,960.00	\$ 1,036,579.50

Schedule "B" – Bylaw #4429
2021 Revenue Policy Disclosure

4. The Official Community Plan for the City of Salmon Arm identifies the revitalization of the downtown as a priority. As a result, in 2005, the City established a Downtown Revitalization Tax Exemption Program pursuant to City of Salmon Arm Revitalization Tax Exemption Bylaw No. 3471.

The Revitalization Tax Exemption Program is a tool that Council is using to encourage property investment in the downtown area (hereinafter referred to as the Revitalization Area). Council's objective is to stimulate and reinforce development initiatives in the Revitalization Area by promoting property investment within the C-2, "Town Centre Commercial Zone" and to reinforce the City's investment in infrastructure upgrades and beautification projects.

City of Salmon Arm Revitalization Tax Exemption Bylaw No. 3741 establishes property tax exemptions in respect of construction of a new improvement or alteration of an existing improvement where the alteration has a value in excess of \$75,000.00 to encourage revitalization in the Revitalization Area.

Table 4: Revitalization Tax Exemptions

Area	2015 General Municipal Tax Exemption	2016 General Municipal Tax Exemption	2017 General Municipal Tax Exemption	2018 General Municipal Tax Exemption	2019 General Municipal Tax Exemption	2020 General Municipal Tax Exemption
C-2 "Downtown Commercial Zone"	\$ 45,846.66	\$ 34,828.47	\$ 29,851.20	\$ 24,304.74	\$ 24,657.03	\$ 18,939.56

5. The Official Community Plan for the City of Salmon Arm identifies the revitalization of the "Industrial Zones" as a priority. As a result, in 2014, the City established an Industrial Revitalization Tax Exemption Program pursuant to City of Salmon Arm Revitalization Tax Exemption Bylaw No. 4020.

The Revitalization Tax Exemption Program is a tool that Council is using to encourage property investment in the "Industrial Zones" (hereinafter referred to as the Revitalization Area). Council's objective is to stimulate and reinforce development initiatives in the Revitalization Area by promoting property investment within the "Industrial Zone" and to reinforce the City's investment in infrastructure upgrades and beautification projects.

City of Salmon Arm Revitalization Tax Exemption Bylaw No. 4020 establishes general municipal property tax exemptions in respect of construction of a new improvement or alteration of an existing improvement where the alteration has a value in excess of \$300,000.00 to encourage revitalization in the Revitalization Area.

This bylaw shall have an expiration date of five (5) years from the date of adoption.

Schedule "B" – Bylaw #4429
2021 Revenue Policy Disclosure

Table 5: Revitalization Tax Exemptions

Area	2016 General Municipal Tax Exemption	2017 General Municipal Tax Exemption	2018 General Municipal Tax Exemption	2019 General Municipal Tax Exemption	2020 General Municipal Tax Exemption
"Industrial Zone"	\$ 0.00	\$ 0.00	\$ 5,425.51	\$ 5,400.26	\$ 7,614.60

Item 7.1

CITY OF SALMON ARM

Date: January 18, 2021

Moved: Councillor Cannon

Seconded: Councillor Wallace Richmond

THAT: the Special Council Meeting of January 18, 2021, be adjourned.

Vote Record

- ☐ Carried Unanimously
 - ☐ Carried
 - ☐ Defeated
 - ☐ Defeated Unanimously
- Opposed:

- ☐ Harrison
- ☐ Cannon
- ☐ Eliason
- ☐ Flynn
- ☐ Lavery
- ☐ Lindgren
- ☐ Wallace Richmond

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**City of Salmon Arm
General Revenue Fund
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>			
Taxes			
Real Property	\$ 19,674,700	\$ 18,862,450	\$ 812,250
Special Assessments	3,673,055	3,634,055	39,000
	<u>23,347,755</u>	<u>22,496,505</u>	<u>851,250</u>
1% Utility Taxes	<u>317,470</u>	<u>316,300</u>	<u>1,170</u>
Grants In Lieu of Taxes			
Provincial Government & Other	111,500	111,600	(100)
Federal	15,600	17,500	(1,900)
	<u>127,100</u>	<u>129,100</u>	<u>(2,000)</u>
Provincial Tax Program			
Municipal Regional District Tax	<u>174,000</u>	<u>200,000</u>	<u>(26,000)</u>
Sales of Service	3,581,585	3,601,365	(19,780)
Other Revenue From Own Sources	2,090,010	2,334,830	(244,820)
Rentals	467,735	788,665	(320,930)
Transfer From Other Governments	580,715	612,970	(32,255)
Transfer From Prior's Years Surplus	461,520	940,105	(478,585)
Transfer From Reserve Accounts	1,302,035	949,060	352,975
Transfer From Reserve Funds	-	-	-
Collections For Other Governments	12,122,810	11,745,085	377,725
	<u>\$ 44,572,735</u>	<u>\$ 44,113,985</u>	<u>\$ 458,750</u>
<u>Expenditures</u>			
General Government Services	\$ 3,752,660	\$ 3,744,175	\$ 8,485
Protective Services	6,089,270	5,948,340	140,930
Transportation Services	5,400,205	5,663,870	(263,665)
Environment Health & Dev. Services	2,726,035	2,946,927	(220,892)
Recreation and Cultural Services	4,910,130	4,567,520	342,610
Fiscal Services	1,485,985	1,563,470	(77,485)
Capital Expenditures	2,676,250	2,338,230	338,020
Transfer To Reserve Accounts	1,802,035	2,035,463	(233,428)
Transfer To Reserve Funds	948,700	935,200	13,500
Transfer To Utilities	2,442,435	2,417,435	25,000
Transfer To Other Governments	12,339,030	11,953,355	385,675
	<u>44,572,735</u>	<u>44,113,985</u>	<u>458,750</u>
General Revenue Fund Surplus	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 44,572,735</u>	<u>\$ 44,113,985</u>	<u>\$ 458,750</u>

City of Salmon Arm
General Revenue
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>Revenue</u>				
Taxes				
10 1110 0000	Real Property	\$ 19,423,940	\$ 18,614,220	\$ 809,720
10 1110 0020	Specified Area Levy - Parking	55,000	60,000	(5,000)
10 1110 0030	Specified Area Levy - Wharf	-	-	-
10 1110 0040	Specified Area Levy - BIA	195,760	188,230	7,530
	Total Taxes	<u>19,674,700</u>	<u>18,862,450</u>	<u>812,250</u>
Special Assessments				
10 1111 0100	Water Frontage Tax	1,470,000	1,460,000	10,000
10 1111 0200	Sewer Frontage Tax	970,000	955,000	15,000
10 1111 0300	SIR Parcel Tax	8,620	8,620	-
10 1111 0400	Transportation Parcel Tax	1,222,000	1,208,000	14,000
10 1111 0500	73 Avenue Watermain Parcel Tax (LSA)	2,435	2,435	-
	Total Special Assessments	<u>3,673,055</u>	<u>3,634,055</u>	<u>39,000</u>
1% Utility Taxes				
10 1112 0010	BC Hydro	187,450	190,700	(3,250)
10 1112 0020	Fortis BC	74,375	69,500	4,875
10 1112 0030	Telus	33,500	34,500	(1,000)
10 1112 0040	Shaw Cablesystems	22,145	21,600	545
	Total 1% Utility Taxes	<u>317,470</u>	<u>316,300</u>	<u>1,170</u>
Grants in Lieu of Taxes				
Federal Grant in Lieu of Taxes				
10 1210 0000	Federal Government	<u>15,600</u>	<u>17,500</u>	<u>(1,900)</u>
Provincial Grant in Lieu of Taxes				
10 1220 0000	Provincial Government	26,500	27,000	(500)
10 1230 0000	Provincial Agencies	29,000	29,000	-
10 1240 0000	BC Hydro	56,000	55,600	400
	Total Provincial Grants in Lieu	<u>111,500</u>	<u>111,600</u>	<u>(100)</u>
	Total Grants in Lieu of Taxes	<u>127,100</u>	<u>129,100</u>	<u>(2,000)</u>
Provincial Tax Program				
10 1300 0000	Municipal Regional District Tax	<u>174,000</u>	<u>200,000</u>	<u>(26,000)</u>
	Total Provincial Tax Program	<u>174,000</u>	<u>200,000</u>	<u>(26,000)</u>

City of Salmon Arm
General Revenue
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
	Sales of Service			
	General Government Services			
10 1410 0010	Miscellaneous	3,000	5,000	(2,000)
10 1410 0020	Tax Certificates	20,000	20,000	-
10 1410 0030	Photocopy & Fax Recovery	-	-	-
10 1410 0040	School Administration Fee	9,500	10,000	(500)
10 1410 0050	Admin. Charges - Fire Training Centre	1,890	1,890	-
10 1410 0055	Admin. Charges - Solid Waste/Recycling	20,000	15,000	5,000
10 1410 0056	Admin. Charges - MMBC	11,600	11,500	100
10 1410 0060	Maps, Plans, OCP, etc.	1,000	1,000	-
10 1410 0070	Latecomer Fees	-	-	-
10 1410 0075	Controlled Substance/Safe Premises	-	-	-
10 1410 0080	City Hall Parking	6,700	6,700	-
10 1410 0095	Other	8,300	8,000	300
	Total General Gov't Services	81,990	79,090	2,900
	Protective Services			
	Fire Protection Services	55,750	50,150	5,600
	Fire Training Centre	3,000	2,000	1,000
	Building Inspection Services	500	500	-
	Police Protection Services	29,500	33,500	(4,000)
	Law Enforcement Services	-	-	-
	Other Protective Services	-	-	-
	Total Protective Services	88,750	86,150	2,600
	Transportation Services			
	Transportation Services	670,100	643,100	27,000
	Transit Services	157,850	162,850	(5,000)
	Airport Services	380,000	390,000	(10,000)
	Downtown Parking Services	84,500	89,500	(5,000)
	Total Transportation Services	1,292,450	1,285,450	7,000
	Environmental Health Services			
	Environmental			
10 1442 1000	Electric Vehicle Charging Station - User Fees	-	500	(500)
	Total Electric Vehicle Charging Station	-	500	(500)

**City of Salmon Arm
General Revenue
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
	Public Health and Welfare			
	Solid Waste Services			
10 1500 1000	Solid Waste/Recycling Collection	673,300	659,530	13,770
10 1500 1010	Food Waste Opt-In Service	1,800	1,800	-
10 1500 1020	Food Waste Bins	200	500	(300)
10 1500 1030	Recycling Bins	-	-	-
10 1500 3000	MMBC - Curbside Revenue	241,400	237,610	3,790
10 1500 3010	MMBC - Education Revenue	5,000	4,900	100
10 1500 3020	MMBC - Administration Revenue	11,600	11,500	100
10 1500 9000	Bag Tag Sales	22,800	21,300	1,500
	Total Solid Waste/Recycling Services	956,100	937,140	18,960
	Cemetery Services			
	Mt. Ida	41,900	47,300	(5,400)
	Shuswap Memorial	60,550	100,250	(39,700)
	Total Cemetery Services	102,450	147,550	(45,100)
	Total Public Health & Welfare	1,058,550	1,084,690	(26,140)
	Environmental Development Services			
	Planning & Development Services	200	200	-
	Total Environmental Development Services	200	200	-
	Conference Development Services			
	Conference Development	-	-	-
	Total Conference Development Services	-	-	-
	Recreational and Cultural Services			
	Shaw Centre	222,295	211,600	10,695
	Park Services	2,500	2,500	-
	SASCU Recreation Centre Services	833,850	850,185	(16,335)
	Wharf Services	1,000	1,000	-
	Total Rec. & Cultural Services	1,059,645	1,065,285	(5,640)
	Total Sales of Service	3,581,585	3,601,365	(19,780)
	Other Revenue From Own Sources			
	General Government Services			
10 1510 0010	Taxation Penalties	120,000	130,000	(10,000)
10 1510 0020	Interest on Taxes	30,000	40,000	(10,000)
10 1510 0025	Interest - Vendor Discounts	2,000	1,000	1,000

**City of Salmon Arm
General Revenue
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
10 1510 0030	Interest - Other	20,000	25,000	(5,000)
10 1510 0035	Interest - Royal Bank	3,000	5,000	(2,000)
10 1510 0040	Interest - MFA	50,000	110,000	(60,000)
10 1510 1005	Interest - Gen - Future Expenditures	325	355	(30)
10 1510 1010	Interest - Gen - Insurance Deductible	125	370	(245)
10 1510 1015	Interest - Ortho Process	270	650	(380)
10 1510 1020	Interest - Contingencies	1,280	3,775	(2,495)
10 1510 1045	Interest - Climate Action	1,105	2,925	(1,820)
10 1510 1050	Interest - Doubtful Accounts	330	970	(640)
10 1510 1070	Interest - Holiday/Severance	30	90	(60)
	Interest - Tech., Equip. & Software	200	-	200
10 1510 1105	Interest - GPS	220	645	(425)
10 1510 1120	Interest - Office Equipment	285	685	(400)
10 1510 1150	Interest - Photocopier	235	670	(435)
10 1510 1170	Interest - Civic Vehicles	40	145	(105)
10 1510 1250	Interest - Records Management	265	775	(510)
10 1510 1280	Interest - Law Courts	3,905	9,720	(5,815)
10 1510 1310	Interest - General Safety Initiatives	675	1,995	(1,320)
10 1510 1320	Interest - Labour Relations	585	1,225	(640)
10 1510 1325	Interest - Wages and Benefits	1,375	3,355	(1,980)
10 1510 1360	Interest - Legal Fees	955	2,805	(1,850)
10 1510 1380	Interest - Elec Parking Ticket Writer	165	480	(315)
10 1510 1420	Interest - VoIP Equipment	45	1,370	(1,325)
10 1510 1440	Interest - Near Line of Site - Upgrade	70	210	(140)
10 1510 1450	Interest - Audio/Video Equip.	50	75	(25)
10 1510 1460	Interest - Canada 150 Celebrations	90	490	(400)
10 1510 1465	Interest - Communication Plan	75	155	(80)
10 1510 1470	Interest - Web Mapping Upgrade	155	305	(150)
10 1510 1475	Interest - Website Upgrade	155	305	(150)
10 1510 1480	Interest - Civic Building - Major Maintenance	615	1,225	(610)
10 1510 1485	Interest - Civic Bldg - Carpet Replacement	515	1,070	(555)
10 1510 1490	Interest - Training & Development	215	635	(420)
10 1510 1500	Interest - Server Software	40	115	(75)
10 1510 1515	Interest - Senior Centre Structure Eng.	350	150	200
10 1510 1520	Interest - Strategic Wildfire Plan	80	230	(150)
10 1510 1525	Interest - Recreation Amenities	1,385	1,140	245
10 1510 1535	Interest - Affordable Housing	470	3,000	(2,530)
	Interest - Memorial Arena Major Maintenance	100	-	100
	Interest - Strategic Plan Update	250	-	250
10 1510 1550	Interest - Debt Retirement	560	1,275	(715)
10 1510 1560	Interest - Caseware	50	150	(100)
10 1510 1565	Interest - Property Acquisition	365	6,150	(5,785)
	Interest - Active Transportation	75	-	75
10 1510 2130	Interest - Fire Radio & Pager Replacement	355	965	(610)
10 1510 2150	Interest - IAFF	415	1,220	(805)
10 1510 2170	Interest - Fire - Other	640	1,730	(1,090)

**City of Salmon Arm
General Revenue
2021 Final Budget**

<u>Revenue</u>	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 1510 2210 Interest - Police Operating Costs	2,440	3,630	(1,190)
10 1510 2220 Interest - Prison Cell Retro Fit	290	855	(565)
10 1510 2225 Interest - Police Building - Genset	80	235	(155)
10 1510 2230 Interest - Police Building - Major Maintenance	540	1,220	(680)
10 1510 2235 Interest - Police - Storage Building	425	950	(525)
10 1510 2260 Interest - Police - Special Investigations	660	1,945	(1,285)
10 1510 2295 Interest - Police Building - Roof	395	1,165	(770)
10 1510 4110 Interest - Snow Removal	1,285	2,460	(1,175)
10 1510 4140 Interest - Drainage Reserve	1,860	3,225	(1,365)
10 1510 4150 Interest - Rock Inventory	110	330	(220)
10 1510 4160 Interest - South Canoe Pit	1,325	3,740	(2,415)
10 1510 4175 Interest - Street Lighting Conversion (LED)	285	835	(550)
10 1510 4230 Interest - Shoemaker Hill	2,785	6,620	(3,835)
10 1510 4245 Interest - TCH Intersections	785	2,320	(1,535)
10 1510 4255 Interest - 4th St Connector - 10th/Bayview SE	880	925	(45)
10 1510 4280 Interest - Downtown Brick Crossing	755	2,225	(1,470)
10 1510 4285 Interest - Shuswap Street (TCH - 2 Ave)	725	2,125	(1,400)
10 1510 4290 Interest - Underpass	9,325	21,855	(12,530)
10 1510 4295 Interest - Surveying	50	155	(105)
10 1510 4325 Interest - 20/21 St NE - Intersection	1,990	4,685	(2,695)
10 1510 4345 Interest - City Centre Trans Study	80	235	(155)
10 1510 4360 Interest - CSA - Lot 3 (Jackson) Frontage	-	5	(5)
10 1510 4365 Interest - Outflow Rehabilitation/Cleaning	360	1,060	(700)
10 1510 4370 Interest - Agricultural Ditching	460	1,350	(890)
10 1510 4375 Interest - 10 Ave SW Road	390	1,155	(765)
10 1510 4390 Interest - Grade Rail Crossing Assessment	70	310	(240)
10 1510 4395 Interest - Gravel Pit Remediation	105	310	(205)
10 1510 4400 Interest - Transit Services	740	1,840	(1,100)
10 1510 4405 Interest - Drainage Bylaw Development	80	240	(160)
10 1510 4420 Interest - Truck Hoist	110	325	(215)
10 1510 4435 Interest - Public Works - M&E Storage Building	460	1,355	(895)
10 1510 4510 Interest - Specified Area Parking	8,360	23,350	(14,990)
10 1510 4525 Interest - General Parking Lots	7,180	17,865	(10,685)
10 1510 4540 Interest - Public Works (OH&S)	510	755	(245)
10 1510 4545 Interest - TCH West Project	825	1,690	(865)
10 1510 4550 Interest - Shuswap & 10 Ave Round-A-Bout	255	380	(125)
10 1510 4555 Interest - Ironside Bridge	155	225	(70)
10 1510 4565 Interest - 60 Street NW - Culvert Design	180	525	(345)
10 1510 4570 Interest - Alexander Street (S,C&G)	-	375	(375)
10 1510 4575 Interest - Public Works Inventory Storage	5	300	(295)
10 1510 4580 Interest - Canoe Beach Road Rehab.	280	450	(170)
Interest - Lakeshore Road Rehab.	125	-	125
Interest - 10 St/5 Ave SW Round-A-Bout	125	-	125
10 1510 4710 Interest - Airport - Major Maint	1,705	4,540	(2,835)
10 1510 4720 Interest - Airport - Snow Removal	555	1,705	(1,150)
10 1510 4725 Interest - Airport - Lighting	540	1,510	(970)

**City of Salmon Arm
General Revenue
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
10 1510 4730	Interest - Airport - Fuel System	430	1,275	(845)
10 1510 4740	Interest - Airport Equipment Replacement	1,380	3,965	(2,585)
10 1510 4755	Interest - Marketing & Promotion	215	570	(355)
10 1510 4760	Interest - Airport - Taxiway	1,535	4,525	(2,990)
10 1510 4765	Interest - Airport - Tree Encroachment	700	2,210	(1,510)
10 1510 4775	Interest - Airport - Com/Ind. Lands	-	235	(235)
10 1510 4785	Interest - Airport - Decom. Tanks	55	155	(100)
	Interest - Airport - Gas Shack (CSA Capital)	100	-	100
	Interest - Airport - Capital Improvements	125	-	125
10 1510 6010	Interest - SM Cemetery - Storage Building	360	610	(250)
10 1510 6015	Interest - SM Cemetery - Columbarium	160	320	(160)
10 1510 6020	Interest - SM Cemetery - Development	180	230	(50)
10 1510 6525	Interest - Cemetery Building Replacement	815	2,255	(1,440)
10 1510 6545	Interest - Cemetery Digitizing Records	110	330	(220)
10 1510 7515	Interest - OCP Related Studies	445	1,010	(565)
10 1510 7525	Interest - DCC Bylaw Review	415	40	375
10 1510 7535	Interest - Planning - Ind/Com Subd. Airport	265	545	(280)
10 1510 7555	Interest - Planning - Heritage Related Activities	15	45	(30)
10 1510 7570	Interest - Env - Solid Waste/Recycling Program	2,595	11,760	(9,165)
10 1510 7575	Interest - Env - Zoning Bylaw	260	620	(360)
10 1510 7580	Interest - Env - Hillside Dev. Guidelines	110	320	(210)
10 1510 7585	Interest - Env - Contaminated Sites	295	865	(570)
10 1510 7590	Interest - Flood Hazard/Risk Assessment	315	930	(615)
10 1510 8120	Interest - Shaw Centre - Major Maint.	2,510	6,440	(3,930)
10 1510 8130	Interest - Shaw Centre - ERRF	595	1,600	(1,005)
10 1510 8140	Interest - Shaw Centre - Operating	1,465	3,290	(1,825)
10 1510 8150	Interest - Recreation Centre - Operating	430	1,375	(945)
10 1510 8420	Interest - Bikeways	715	1,960	(1,245)
10 1510 8425	Interest - Parks Preplan	390	775	(385)
10 1510 8430	Interest - Canoe Beach	2,080	5,385	(3,305)
10 1510 8435	Interest - Parks Master Plan	50	155	(105)
10 1510 8470	Interest - Greenway Initiatives	85	255	(170)
10 1510 8475	Interest - Refuse Containers	-	160	(160)
10 1510 8485	Interest - Little Mtn. Fieldhouse Major Maint.	525	1,320	(795)
10 1510 8490	Interest - Jackson Fieldhouse Major Maint.	420	1,095	(675)
10 1510 8510	Interest - Canoe Beach Park Improvements	100	75	25
10 1510 8515	Interest - Ross Street Plaza Bike Racks	50	145	(95)
10 1510 8520	Interest - Canoe Beach Master Plan	165	480	(315)
10 1510 8525	Interest - Parks - McGuire - Japanese Garden	155	385	(230)
10 1510 8530	Interest - Parks - Peter Jannick Park	600	1,540	(940)
10 1510 8540	Interest - Parks - Blackburn Park	890	385	505
10 1510 8550	Interest - Doubtful Account - R. Treat	140	420	(280)
10 1510 8555	Interest - People's Corner	255	760	(505)
10 1510 8565	Interest - Cultural Master Plan	45	300	(255)
10 1510 8580	Interest - West Bay Connector Trail	1,115	2,345	(1,230)
10 1510 8585	Interest - Bike Skills Park	155	1,060	(905)

**City of Salmon Arm
General Revenue
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>Revenue</u>				
10 1510 8595	Interest - Canoe Boat Launch - Pier Replac.	205	305	(100)
10 1510 8600	Interest - Jackson Park Improvements	405	1,905	(1,500)
10 1510 8860	Interest - Wharf/Float Major Maintenance	6,750	18,845	(12,095)
10 1511 0000	Interest - Dev. Contributions	12,670	36,390	(23,720)
10 1512 0000	Franchise Fee - Fortis BC Energy Inc.	220,000	222,600	(2,600)
10 1512 9000	Administration Charge - GIS/IT	273,400	215,000	58,400
10 1512 9090	Other	-	-	-
	Total General Gov't Services	832,380	1,047,520	(215,140)
Protective Services				
	Fire Training Centre	500	1,000	(500)
	Fire Protection Services	5,500	12,500	(7,000)
	Building Inspection Services	370,000	370,000	-
	Police Protection Services	-	-	-
Law Enforcement Services				
10 1524 0100	MTI Fines	2,500	2,500	-
10 1524 0500	Traffic Fines	10,000	15,000	(5,000)
10 1524 0800	Bylaw Infractions	500	500	-
	Total Law Enforcement	13,000	18,000	(5,000)
Other Protective Services				
10 1525 0100	Business Licences	270,000	270,000	-
10 1525 0200	Sidewalk Cafes - Application Fees	600	-	600
10 1525 0325	Sustenance Fees	-	100	(100)
10 1525 0350	Sale of Unclaimed Dogs	100	100	-
10 1525 0375	Impoundment Fees	500	100	400
10 1525 0400	Dog Licences	16,000	18,000	(2,000)
10 1525 0500	Dog Licences - Contractor Sales	-	-	-
10 1525 0800	Other	-	-	-
10 1525 0600	Wildfire Prevention - Timber Sales	9,500	55,000	(45,500)
	Total Other Protective Services	296,700	343,300	(46,600)
	Total Protective Services	685,700	744,800	(59,100)
	Transportation Services	477,555	433,755	43,800

**City of Salmon Arm
General Revenue
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>			
Public Health and Welfare			
Cemetery Services			
Mt. Ida	5,975	6,205	(230)
Shuswap Memorial	5,900	10,150	(4,250)
Total Cemetery Services	11,875	16,355	(4,480)
Total Public Health & Welfare	11,875	16,355	(4,480)
Environmental Development Services			
Planning & Dev. Services	82,500	92,400	(9,900)
Total Env. Dev. Services	82,500	92,400	(9,900)
Recreational and Cultural Services			
Shaw Centre	-	-	-
Park Services	-	-	-
Recreation Centre Services	-	-	-
Total Rec.& Cultural Services	-	-	-
Total Other Rev. Own Sources	2,090,010	2,334,830	(244,820)
Rentals			
General Government Services			
10 1600 0000 Law Courts	169,030	401,200	(232,170)
10 1600 0010 Crown Counsel	17,400	64,600	(47,200)
10 1600 0020 Corrections	11,600	44,000	(32,400)
10 1600 0030 Sidewalk Cafes - Annual Rent	300	-	300
10 1600 1000 Shaw Cable (Shaw Go Wifi)	-	-	-
	198,330	509,800	(311,770)
Protective Services	83,500	80,000	3,500
Transportation Services	50	50	-
Airport Services	32,515	32,725	(210)
Environmental Health and Development Services			
10 1640 1100 Industrial Park Lease	-	-	-
10 1640 1110 Chamber of Commerce - VIC Sublease	-	-	-
Total Env. Health & Dev.	-	-	-

**City of Salmon Arm
General Revenue
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
	Recreational and Cultural Services			
	Shaw Centre	-	-	-
	Park Services	113,340	126,090	(12,750)
	Recreation Centre Services	-	-	-
	Wharf	40,000	40,000	-
	Total Rec. & Cultural Services	153,340	166,090	(12,750)
	Total Rentals	467,735	788,665	(321,230)
Transfers From Other Governments				
Unconditional Transfers				
10 1700 2000	Small Communities Protection Grant	190,000	190,000	-
10 1700 3000	Traffic Fine Revenue Sharing Grant	160,000	167,890	(7,890)
10 1700 4000	COVID-19 Safe Restart Grant	-	-	-
	Total Unconditional Transfers	350,000	357,890	(7,890)
Conditional Transfers				
10 1759 0000	Arterial St Lighting	3,100	3,100	-
10 1760 0000	Other (ICBC - Pedestrian Crossing)	-	15,000	(15,000)
	Total Conditional Transfers	3,100	18,100	(15,000)
Conditional Transfers - Other Governments				
	Regional District - Airport	140,165	135,150	5,015
	Regional District - Cemetery - Mt. Ida	2,250	2,250	-
	Regional District - Multiplex	60,600	60,600	-
	Regional District/Sicamous - FTC	20,600	20,980	(380)
10 1810 0830	Community Works Fund	-	-	-
10 1810 0625	Other (BC Hydro Re-greening Grant)	4,000	-	4,000
10 1810 1080	Community Child Care Grant	-	10,000	(10,000)
10 1810 1090	Food Hub Feasibility Grant	-	-	-
10 1810 1100	Rogers Hometown Hockey (EDS - MRDT)	-	8,000	(8,000)
10 1810 1120	Food Hub Grant	-	-	-
10 1810 9000	Other	-	-	-
	Total Conditional Transfers	227,615	236,980	(9,365)
	Total Transfers Other Gov'ts	580,715	612,970	(32,255)

**City of Salmon Arm
General Revenue
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
Transfer From Other Funds				
Transfer From Reserve Accounts and Surpluses				
10 1920 0010	Prior Years' Surplus	461,520	940,105	(478,585)
10 1920 1005	Future Expenditure	125	-	125
	Res. Acct - Gen - Orthophoto Upgrade	50,000	-	50,000
10 1920 1045	Res. Acct - Gen - Climate Action	-	18,000	(18,000)
10 1920 1280	Res. Acct - Gen - Law Courts	301,120	-	301,120
10 1920 1325	Res. Acct - Gen - Wages and Benefits	130,000	150,000	(20,000)
10 1920 1460	Res. Acct - Gen - Canada 150 Celebrations	17,500	25,800	(8,300)
10 1920 1480	Res. Acct - Gen - Civic Building	9,000	9,000	-
	Res. Acct - Gen - Server/Workstation Upgrade	7,800	-	7,800
10 1920 1520	Res. Acct - Gen - Strategic Wildfire Plan	-	15,000	(15,000)
	Res. Acct - Gen - Affordable Housing	-	50,990	(50,990)
	Res. Acct - Gen - Strategic Plan Update	45,000	-	45,000
10 1920 1580	Res. Acct - Gen - COVID 19 Safe Restart	279,600	-	279,600
10 1920 2210	Res. Acct - Police - Operating	95,000	-	95,000
10 1920 2225	Res. Acct - Police - RCMP Bldg Genset	-	15,700	(15,700)
10 1920 2230	Res. Acct - Police - RCMP Bldg Major Maint.	6,000	14,000	(8,000)
10 1920 4280	Res. Acct - Trans - Downtown Brick Crossings	15,000	15,000	-
10 1920 4370	Res. Acct - Trans - Agricultural Ditching	-	91,000	(91,000)
10 1920 4400	Res. Acct - Trans - Transit Services	20,000	20,000	-
	Res. Acct - Trans - Outflow Rehab./Cleaning	14,000	-	14,000
10 1920 4510	Res. Acct - Specified Area Parking	20,000	63,300	(43,300)
10 1920 4555	Res. Acct - Trans - Ironside Bridge Upgrade	-	30,000	(30,000)
10 1920 4710	Res. Acct - Airport - Major Maintenance	44,500	74,050	(29,550)
10 1920 4725	Res. Acct - Airport - Lighting	-	37,500	(37,500)
10 1920 4750	Res. Acct - Airport - Tree Encroachment	110,000	110,000	-
10 1920 4755	Res. Acct - Airport - Marketing and Promotion	-	19,575	(19,575)
	Res. Acct - Airport - Snow Removal	6,000	-	6,000
	Res. Acct - Airport - Decom. Old Tanks	10,500	-	10,500
	Res. Acct - Mt. Ida Cem. - Digitizing Records	21,500	-	21,500
10 1920 7555	Res. Acct - Enviro. - Heritage Related Activities	-	2,675	(2,675)
10 1920 7570	Res. Acct - Enviro. - Solid Waste/Rec. Program	28,000	156,260	(128,260)
10 1920 8150	Res. Acct - SASCU Rec. Centre - Operating	-	15,500	(15,500)
	Res. Acct - Parks - Greenway Initiatives	16,000	-	16,000
	Res. Acct - Parks - Canoe Beach Gen. Improv.	9,800	-	9,800
	Res. Acct - Wharf/Float - Major Maintenance	30,000	-	30,000
80 1810 0100	Fire Training Centre	15,590	15,710	(120)
	Fire Training Centre - Surplus	-	-	-
	Total Transfer Reserves/Surplus	1,763,555	1,889,165	(125,610)
Transfer From Reserve Funds				
Perpetual Care Fund		-	-	-

City of Salmon Arm
General Revenue
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>				
	DCC - Parks Reserve Fund	-	-	-
	Total Transfer From Reserve Funds	-	-	-
	Collections for Other Governments			
10 1981 1000	Residential School Taxes	6,188,000	5,800,000	388,000
10 1981 2000	Non-Residential School Taxes	2,360,000	2,360,000	-
10 1982 0000	Regional Hospital District	1,536,000	1,537,450	(1,450)
10 1983 0000	BC Assessment Authority	204,000	204,000	-
10 1984 0000	Regional District	1,023,000	1,023,315	(315)
10 1987 0000	Regional District - SIR	54,400	54,410	(10)
10 1985 0000	Okanagan Regional Library	756,500	765,000	(8,500)
10 1986 0000	Municipal Finance Authority	910	910	-
	Total Collections Other Gov'ts	12,122,810	11,745,085	377,725
	Total Revenue	44,572,735	44,113,985	458,450

City of Salmon Arm
General Government Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Legislative			
10 2110 0010 Council Indemnities	234,000	232,000	2,000
10 2110 0020 Council Expenses	94,650	94,950	(300)
10 2110 0025 Council Mentorship Program	-	2,500	(2,500)
Total Legislative	328,650	329,450	(800)
General Administrative			
Civic Building Maintenance			
10 2121 1101 Civic Building Maint. - Lab.	20,000	20,000	-
10 2121 1102 Civic Building Maint. - Equip.	2,500	2,500	-
10 2121 1104 Civic Building Maint. - Contr.	80,000	80,000	-
10 2121 1105 Civic Building Maint. - Mats.	5,000	5,000	-
10 2121 1106 Civic Building Maint. - Hydro	56,000	56,000	-
10 2121 1107 Civic Building Maint. - Nat. Gas	9,700	9,700	-
10 2121 1111 Civic Building Maint. - W/S	5,000	5,500	(500)
10 2121 1310 Civic Building Maint. - Jan.	49,500	47,125	2,375
10 2121 1311 Civic Building Maint. - Alarms	2,500	3,000	(500)
10 2121 1320 Civic Building Maint. - Insurance	15,000	15,000	-
10 2121 1504 Civic Building Maint. - Leased Area	2,500	2,500	-
Total Civic Building Maintenance	247,700	246,325	1,375
Administration			
10 2129 0001 Salaries and Benefits	1,732,000	1,711,500	20,500
10 2129 0015 Other	130,000	125,000	5,000
10 2129 0020 Travel	2,000	3,500	(1,500)
10 2129 0030 Postage	20,000	16,500	3,500
10 2129 0035 Courier	500	500	-
10 2129 0050 Telephone	8,000	8,000	-
10 2129 0060 Cellular	3,500	3,500	-
10 2129 0070 Advertising	22,000	22,000	-
10 2129 0080 Bad Debts	1,000	1,000	-
10 2129 0085 Debt Collection Costs	500	1,000	(500)
10 2129 0090 Legal Services	50,000	50,000	-
10 2129 0110 Memberships & Dues	24,000	23,000	1,000
10 2129 0120 Office Supplies	20,000	20,000	-
10 2129 0130 Photocopier Expense	15,000	16,000	(1,000)
10 2129 0134 Communications - Contr. Service	5,000	5,000	-
10 2129 0135 Communications - Materials	-	2,500	(2,500)
10 2129 0140 Taxation Expense	17,000	18,500	(1,500)
10 2129 0145 LTSA	1,500	1,500	-
10 2129 0150 Audit and Accounting	20,000	20,000	-
10 2129 0155 Annual Report	2,000	4,000	(2,000)
10 2129 0160 Staff Training	20,000	20,000	-
10 2129 0161 Staff Training - Labour	2,500	5,000	(2,500)
10 2129 0162 Staff Training - Equipment	-	-	-

City of Salmon Arm
General Government Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2129 0165 Conferences and Seminars	10,000	10,000	-
10 2129 0180 Employee Incentive - Morale	2,000	2,000	-
10 2129 0190 Relocation	-	-	-
10 2129 0197 Contracted Services	-	-	-
10 2129 0200 Recruitment Expense	3,000	3,000	-
10 2129 0201 Labour Relations - Labour/Mgmt Meetings	5,000	3,000	2,000
10 2129 0204 Labour Relations - Contr.	25,000	25,000	-
10 2129 0220 Council/Staff Orientation/Retreat	-	-	-
10 2129 0230 Strategic Corporate Plan - Update (CF - Res)	45,000	-	45,000
10 2129 0240 Property Tax Write Offs	-	-	-
10 2129 0250 Emp. Assistance Plan / Assessments	2,500	2,500	-
10 2129 0260 Publications & Reference Materials	2,000	2,000	-
10 2129 0275 Administrative Initiatives	-	-	-
10 2129 0280 Retirement/Long Service Awards	7,000	7,000	-
10 2129 0290 Other	20,500	20,500	-
10 2129 0295 Storage	2,000	2,000	-
10 2129 0300 Miscellaneous	2,500	2,500	-
10 2129 0301 Union Signing Bonus	-	-	-
10 2129 0310 Office Equipment	5,000	5,000	-
10 2129 0320 Workplace Initiatives	2,000	3,500	(1,500)
10 2129 0325 Video Training Library	500	500	-
10 2129 0330 Workplace Initiatives - Lunch & Learn Mtgs	3,000	3,000	-
10 2129 0401 CUPE Retro Pay	-	-	-
10 2129 0501 Exempt Salary Review	-	-	-
10 2129 0601 Investigations - Interviews - Lab.	-	-	-
10 2129 0602 Investigations - Interviews - Equip.	-	-	-
10 2129 0604 Investigations - Interviews - Contr.(CF)	20,000	20,000	-
10 2129 0801 COVID-19 - Lab.	30,000	-	30,000
Total Administration	<u>2,283,500</u>	<u>2,189,500</u>	<u>94,000</u>

Safety Program

10 2135 0001 Safety Coordinator - Wages and Benefits	88,600	88,400	200
10 2135 0004 Safety Coordinator - Contr.	-	-	-
10 2135 0010 Day of Mourning	100	-	100
10 2135 0060 Cellular	-	100	(100)
10 2135 0110 Memberships and Dues	260	260	-
10 2135 0120 Office Supplies	1,500	1,000	500
10 2135 0150 Employee Safety Assessments	2,800	2,500	300
10 2135 0160 Employee Safety Training	14,650	7,900	6,750
10 2135 0161 Employee Safety Training - Labour	3,500	3,500	-
10 2135 0162 Employee Safety Training - Equipment	1,000	1,000	-
10 2135 0164 Contracted Services - SMS (CF)	10,000	10,000	-
10 2135 0165 Conferences & Seminars	4,000	4,100	(100)
10 2135 0190 Relocation	-	-	-
10 2135 0200 Recruitment	-	-	-
10 2135 0260 Publications & Reference Materials	750	750	-
10 2135 0301 Safety - Field Inspections - Lab.	3,000	3,000	-
10 2135 0302 Safety - Field Inspections - Equip.	300	1,100	(800)

**City of Salmon Arm
General Government Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2135 0310 Safety Supplies & Equipment	2,750	5,000	(2,250)
10 2135 0311 Safety Supplies & Equipment - Lab.	-	-	-
10 2135 0400 Immunizations	1,500	1,500	-
Total Safety Program	<u>134,710</u>	<u>130,110</u>	<u>4,600</u>

Technologies

10 2145 0001 Wages and Benefits	-	-	-
10 2145 0110 Publications and Memberships	300	250	50
10 2145 0145 BC Online	-	-	-
10 2145 0160 Training and Development	-	-	-
10 2145 0220 Consulting	80,000	70,000	10,000
10 2145 0315 Small Computer/Office Equipment	5,500	5,500	-
10 2145 0320 Computer Maintenance Contracts	96,500	74,000	22,500
10 2145 0325 VoIP - WAN	-	-	-
10 2145 0330 Computer Supplies	6,000	18,500	(12,500)
10 2145 0335 VoIP Rentals	-	-	-
10 2145 0340 Workstation Rentals	-	-	-
10 2145 0345 Server Rentals	-	25,000	(25,000)
10 2145 0360 Communications - Fibre/Internet	26,000	28,000	(2,000)
Total Technologies	<u>214,300</u>	<u>221,250</u>	<u>(6,950)</u>

GIS System

10 2155 0001 Wages and Benefits	82,700	72,800	9,900
10 2155 0020 Travel	100	100	-
10 2155 0060 Cellular Phone	550	550	-
10 2155 0160 Training and Development	3,300	3,300	-
10 2155 0200 Contracted Service - Consulting	-	10,000	(10,000)
10 2155 0280 GIS Maintenance Contracts	46,600	45,000	1,600
10 2155 0290 GIS Supplies & Maintenance	3,000	3,000	-
Total GIS System	<u>136,250</u>	<u>134,750</u>	<u>1,500</u>

Major Maintenance

10 2165 0100 Printers	3,000	3,000	-
Civic Building - Front Entrance Logo (CF - Res)	5,000	5,000	-
Civic Building - Fountain (CF - Res)	4,000	4,000	-
Total Major Maintenance	<u>12,000</u>	<u>12,000</u>	<u>-</u>
Total General Administrative	<u>3,028,460</u>	<u>2,933,935</u>	<u>94,525</u>

Other General Government

Administrative

10 2175 0100 Elections	-	-	-
10 2175 0101 Elections - Lab	-	-	-
10 2175 0102 Elections - Equip.	-	-	-
10 2175 0160 Professional Development	14,500	14,500	-

**City of Salmon Arm
General Government Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2175 0500 Insurance - Property	8,000	10,000	(2,000)
10 2175 0510 Insurance - Liability	154,000	143,000	11,000
10 2175 0530 Insurance - Claims	25,000	20,000	5,000
10 2175 0531 Property Claims - Lab.	5,000	5,000	-
10 2175 0532 Property Claims - Equip.	-	-	-
10 2175 0534 Property Claims - Contr.	-	-	-
10 2175 0535 Property Claims - Mats.	-	-	-
10 2175 0600 Property Appraisals	10,000	10,500	(500)
10 2175 0650 IRMC - Issues	5,000	5,000	-
Total Administrative	<u>221,500</u>	<u>208,000</u>	<u>13,500</u>
Grants			
Grants In Lieu of Rental Charges			
10 2180 1300 Prestige Convention Room Rental	-	-	-
Total Grants In Lieu of Rental Charges	<u>-</u>	<u>-</u>	<u>-</u>
Other Grants			
10 2190 1750 Salmon Arm Art Gallery - Operating	42,750	42,500	250
10 2190 1900 SA Folk Music Society	-	52,900	(52,900)
10 2190 2200 Scholarship - S.A.S.S.	500	500	-
10 2190 2800 Shuswap Foundation - Endowment Fund	5,000	5,000	-
10 2190 3270 SPCA	12,000	12,000	-
10 2190 3800 Shuswap Trail Alliance - Operating Grant	45,000	44,000	1,000
10 2190 2400 New Years Baby	100	100	-
10 2190 3990 DIA - Community Clean Up Day	500	500	-
SA Children's Festival - Canada Day	-	8,200	(8,200)
Shuswap Middle School - Court Resurfacing (CF)	10,700	10,700	-
10 2190 4250 CMHA/BC Housing – DCC Subsidy	-	36,190	(36,190)
10 2190 4300 Lakeside Community Church - Permissive Taxes	-	2,700	(2,700)
10 2190 4310 COVID-19 Emergency Grant Fund	-	-	-
10 2190 5000 Other Grants	57,500	57,500	-
Total Other Grants	<u>174,050</u>	<u>272,790</u>	<u>(98,740)</u>
Total Grants	<u>174,050</u>	<u>272,790</u>	<u>(98,740)</u>
Total Other General Government	<u>395,550</u>	<u>480,790</u>	<u>(85,240)</u>
Total General Government	<u>3,752,660</u>	<u>3,744,175</u>	<u>8,485</u>

**City of Salmon Arm
Protective Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire Protection Services			
Fire Protection Services	\$ 1,154,270	\$ 1,188,340	\$ (34,070)
Total Fire Protection Services	<u>1,154,270</u>	<u>1,188,340</u>	<u>(34,070)</u>
Fire Training Centre			
Fire Training Centre	<u>33,690</u>	<u>33,190</u>	<u>500</u>
Total Fire Training Centre	<u>33,690</u>	<u>33,190</u>	<u>500</u>
Building Inspection Services			
Building Department	<u>338,350</u>	<u>335,750</u>	<u>2,600</u>
Total Building Inspection Services	<u>338,350</u>	<u>335,750</u>	<u>2,600</u>
Police Protection Services			
Police Protection Services	<u>4,343,400</u>	<u>4,180,500</u>	<u>162,900</u>
Total Police Protection Services	<u>4,343,400</u>	<u>4,180,500</u>	<u>162,900</u>
Law Enforcement Services			
10 2265 0001 Wages and Benefits	150,900	99,900	51,000
10 2265 0020 Travel	-	-	-
10 2265 0025 Vehicle Allocation	6,500	7,000	(500)
10 2265 0035 Courier	100	100	-
Storage	1,500	-	1,500
10 2265 0101 Student Help	-	10,200	(10,200)
10 2265 0110 Memberships & Dues	60	60	-
10 2265 0120 Office Expense (CF - \$3,500)	4,500	4,500	-
10 2265 0160 Training and Development	1,500	1,500	-
Recruitment	1,000	-	1,000
10 2265 0201 Bylaw Infractions - Lab.	-	-	-
10 2265 0202 Bylaw Infractions - Equip.	-	-	-
10 2265 0204 Bylaw Infractions - Contr.	1,000	3,300	(2,300)
10 2265 0205 Bylaw Infractions - Mats.	-	-	-
10 2265 0290 Vandalism Reward Policy	2,000	3,000	(1,000)
10 2265 0300 Other	1,500	500	1,000
Total Law Enforcement Services	<u>170,560</u>	<u>130,060</u>	<u>40,500</u>

City of Salmon Arm
Protective Services
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Other Protective Services				
Dog Control				
10 2275 0125	Dog Tags	800	800	-
10 2275 0300	Other	3,200	3,200	-
10 2275 0304	Animal Control - Contr. Service	40,000	39,000	1,000
10 2275 0320	Animal Control - Incentive Program	-	-	-
	Total Dog Control	<u>44,000</u>	<u>43,000</u>	<u>1,000</u>
Business Licences				
10 2278 0070	Advertising	-	-	-
10 2278 0120	Office Supplies	-	-	-
10 2278 0300	Other	-	-	-
	Total Business Licences	<u>-</u>	<u>-</u>	<u>-</u>
Emergency Services				
10 2279 0100	Wildfire	-	-	-
10 2279 0110	Strategic Wildfire Plan	-	15,000	(15,000)
10 2279 0120	Wildfire Prevention - Timber Removal	5,000	22,500	(17,500)
	Total Emergency Services	<u>5,000</u>	<u>37,500</u>	<u>(32,500)</u>
	Total Other Protective Services	<u>49,000</u>	<u>80,500</u>	<u>(31,500)</u>
	Total Protective Services	<u>\$ 6,089,270</u>	<u>\$ 5,948,340</u>	<u>\$ 140,930</u>

City of Salmon Arm
Transportation Services
2021 Final Budget

	<u>2021 Amended Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Transportation Services			
Transportation Budget	\$ 4,511,605	\$ 4,661,440	\$ (149,835)
Total Transportation Services	<u>4,511,605</u>	<u>4,661,440</u>	<u>(149,835)</u>
Downtown Parking Services			
Downtown Parking Budget	85,800	127,600	(41,800)
Total Downtown Parking Services	<u>85,800</u>	<u>127,600</u>	<u>(41,800)</u>
Airport Services			
Airport Budget	802,800	874,830	(72,030)
Total Airport Services	<u>802,800</u>	<u>874,830</u>	<u>(72,030)</u>
Total Transportation Services	<u>\$ 5,400,205</u>	<u>\$ 5,663,870</u>	<u>\$ (263,665)</u>

City of Salmon Arm
Environmental Health and Development Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Environmental Health Services				
Environmental				
10 2450 1200	Contaminated Sites	-	-	-
10 2450 1210	Community Energy Plan	-	15,000	(15,000)
10 2450 1250	Environmental Studies (CF)	10,000	10,000	-
10 2450 1280	Civic Bldgs - Asbestos (CF)	18,750	18,750	-
10 1450 1300	Other	-	-	-
	Total Environmental	<u>28,750</u>	<u>43,750</u>	<u>(15,000)</u>
Electric Vehicle Charging Station				
10 2450 1301	EV Charging Station - Lab.	-	200	(200)
10 2450 1302	EV Charging Station - Equip.	-	200	(200)
10 2450 1304	EV Charging Station - Contr.	-	500	(500)
10 2450 1305	EV Charging Station - Mats.	-	100	(100)
10 2450 1306	EV Charging Station - Hydro - Station	-	4,000	(4,000)
10 2450 1307	EV Charging Station - Hydro - User	-	500	(500)
10 2450 1312	EV Charging Station - Lease	-	12	(12)
10 2450 1313	EV Charging Station - Licenses & Fees	-	260	(260)
	Total Electric Vehicle Charging Station	<u>-</u>	<u>5,772</u>	<u>(5,772)</u>
Mosquito Control				
10 2450 1401	Mosquito Control - Lab.	-	-	-
10 2450 1402	Mosquito Control - Equip.	-	-	-
10 2450 1404	Mosquito Control - Contr.	14,100	14,100	-
10 2450 1405	Mosquito Control - Mats.	-	-	-
	Total Mosquito Control	<u>14,100</u>	<u>14,100</u>	<u>-</u>
Water Quality Initiatives				
10 2450 1510	Shuswap Watershed Council	12,160	20,000	(7,840)
10 2450 1590	Other	-	-	-
	Total Water Quality Initiatives	<u>12,160</u>	<u>20,000</u>	<u>(7,840)</u>
	Total Environmental Health Services	<u>55,010</u>	<u>83,622</u>	<u>(28,612)</u>
Public Health and Welfare Services				
Access Awareness				
10 2505 0001	Access Awareness - Lab.	8,500	8,500	-
10 2505 0002	Access Awareness - Equip.	2,000	2,000	-
10 2505 0004	Access Awareness - Contr.	1,400	1,400	-
10 2505 0005	Access Awareness - Mats.	4,100	4,100	-
	Total Access Awareness	<u>16,000</u>	<u>16,000</u>	<u>-</u>

City of Salmon Arm
Environmental Health and Development Services
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Bear Awareness				
10 2505 0101	Bear Awareness - Lab.	-	-	-
10 2505 0102	Bear Awareness - Equip.	-	-	-
10 2505 0104	Bear Awareness - Contr.	-	-	-
10 2505 0105	Bear Awareness - Mats.	-	-	-
	Total Bear Awareness	-	-	-
Community Housing				
10 2505 0200	Community Housing Strategy	-	14,800	(14,800)
		-	14,800	(14,800)
Solid Waste/Recycling Services				
Residential Program				
10 2505 1001	Wages & Benefits	42,000	42,200	(200)
10 2505 1000	Sanitation/Recycling - Collection - Contr.	643,300	660,000	(16,700)
10 2505 2000	Sanitation - Landfill Tipping Fees	225,000	330,000	(105,000)
10 2505 3000	Sanitation - Bag Tags - Contr.	15,200	14,200	1,000
10 2505 4000	Administration Charges - CSA	20,000	15,000	5,000
10 2505 4010	Administration Charges - MMBC	11,600	11,500	100
10 2505 4500	Website/Mobile App	2,000	2,000	-
10 2505 6000	Organic Yard Waste Collection - Contr.	-	-	-
10 2505 8000	Bag Tag Printing Costs	-	1,500	(1,500)
10 2505 9000	Advertsing, Promotion and Education	17,000	17,000	-
10 2505 9001	Student Help - Education	-	-	-
10 2505 9020	Food Waste Bins	5,600	-	5,600
10 2505 9025	Recycling Bins	2,400	-	2,400
10 2505 9030	Reusable Shopping Bags	-	-	-
	Total Residential Program	984,100	1,093,400	(109,300)
Downtown Program				
10 2508 1000	Recycling - D/T Collection - Contr.	5,000	5,000	-
	Total Downtown Program	5,000	5,000	-
	Total Solid Waste/Recycling Services	989,100	1,098,400	(109,300)
Healthy Communities				
10 2510 0000	Community Health Promotions	-	-	-
	Total Community Health Promotions	-	-	-

City of Salmon Arm
Environmental Health and Development Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Cemetery Services			
Cemetery - Mt. Ida	137,635	180,315	(42,680)
Cemetery - Shuswap Memorial	89,400	115,325	(25,925)
Total Cemetery Services	<u>227,035</u>	<u>295,640</u>	<u>(68,605)</u>
Total Public Health & Welfare Services	<u>1,232,135</u>	<u>1,424,840</u>	<u>(192,705)</u>
Environmental Development Services			
Planning and Development Services			
Planning & Development Services	811,650	746,325	65,325
Total Planning & Development Services	<u>811,650</u>	<u>746,325</u>	<u>65,325</u>
Economic Development Services			
10 2630 0100 Tourism Information - Chamber of Com.	-	137,140	(137,140)
Visitor Services	137,140	-	137,140
10 2630 0200 Economic Development Society	311,100	340,000	(28,900)
10 2630 0400 Inashiki, Japan - Twinning	5,000	5,000	-
10 2630 0500 Awards - National/Provincial Winners	-	-	-
10 2630 0600 Conference Development	-	-	-
10 2630 0700 Business Centre	-	-	-
10 2630 0800 Municipal Regional District Program	174,000	200,000	(26,000)
10 2630 0805 MRDT Provincial Administration Fee	-	-	-
10 2630 0910 Communications Protocol Meeting	-	-	-
10 2630 9000 Other - Economic Development Services	-	-	-
10 2630 0920 Visitor Service Strategy	-	-	-
Total Economic Development Services	<u>627,240</u>	<u>682,140</u>	<u>(54,900)</u>
Community Development Services			
10 2630 9300 Community Child Care Initiative	-	10,000	(10,000)
10 2630 9600 Poverty Reduction Plan	-	-	-
Total Community Development Services	<u>-</u>	<u>10,000</u>	<u>(10,000)</u>
Industrial Park Properties			
10 2640 0100 Industrial Park Lease Properties	-	-	-
Total Industrial Park Property	<u>-</u>	<u>-</u>	<u>-</u>
Total Community Development Services	<u>1,438,890</u>	<u>1,438,465</u>	<u>425</u>
Total Env. Health & Development Services	<u>\$ 2,726,035</u>	<u>\$ 2,946,927</u>	<u>\$ (220,892)</u>

**City of Salmon Arm
Recreation and Cultural Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Recreation and Cultural Services			
Shaw Centre Services	\$ 1,032,145	\$ 912,230	\$ 119,915
Park Services	2,062,205	1,920,645	141,560
Senior Centres			
Senior Resource Centre			
10 2740 1010 Senior Resource Centre - Operations	23,000	22,550	450
Total Senior Resource Centre	23,000	22,550	450
Senior Centres - Building Maintenance			
Downtown Drop-In Senior Centre			
10 2741 1001 Downtown Drop-In Sr. Centre - Lab.	4,000	4,000	-
10 2741 1002 Downtown Drop-In Sr. Centre - Equip.	800	800	-
10 2741 1004 Downtown Drop-In Sr. Centre - Contr.	700	700	-
10 2741 1005 Downtown Drop-In Sr. Centre - Mats.	1,000	1,000	-
10 2741 1011 Downtown Drop-In Sr. Centre - W/S	-	-	-
10 2741 1500 Downtown Drop-In Sr. Centre - Ins.	500	500	-
Total Downtown Drop-In Senior Centre	7,000	7,000	-
Branch 109 Senior Centre			
10 2742 1001 Branch 109 Senior Centre - Lab.	3,000	3,000	-
10 2742 1002 Branch 109 Senior Centre - Equip.	1,000	1,000	-
10 2742 1004 Branch 109 Senior Centre - Contr.	100	100	-
10 2742 1005 Branch 109 Senior Centre - Mats.	100	100	-
10 2742 1011 Branch 109 Senior Centre - W/S	-	-	-
10 2742 1500 Branch 109 Senior Centre - Ins.	-	-	-
Total Branch 109 Senior Centre	4,200	4,200	-
Total Senior Centres - Building Maint.	11,200	11,200	-
Major Maintenance - Senior Buildings			
Downtown Drop-In Sr. Centre - MM			
10 2743 0000 Cosmetic Brick Repairs (CF)	-	5,000	(5,000)
10 2743 0010 Structural Tie and Bolt (CF)	-	5,000	(5,000)
Exterior Repairs	10,000	-	10,000
Total Senior Centres	44,200	43,750	450

**City of Salmon Arm
Recreation and Cultural Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Memorial Arena Sports Complex			
10 2744 0001 Memorial Arena Sports Complex - Lab.	1,800	1,800	-
10 2744 0002 Memorial Arena Sports Complex - Equip.	2,500	2,500	-
10 2744 0004 Memorial Arena Sports Complex - Contr.	4,800	2,800	2,000
10 2744 0005 Memorial Arena Sports Complex - Mats.	500	500	-
10 2744 0006 Memorial Arena Sports Complex - Hydro	-	-	-
10 2744 0007 Memorial Arena Sports Complex - N. Gas	-	-	-
10 2744 0011 Memorial Arena Sports Complex - W/S	-	-	-
10 2744 0500 Memorial Arena Sports Complex - Ins.	300	300	-
Total Memorial Arena Sports Complex	<u>9,900</u>	<u>7,900</u>	<u>2,000</u>
Recreation Centre Services	<u>1,616,110</u>	<u>1,542,020</u>	<u>74,090</u>
Wharf Services	<u>106,670</u>	<u>65,775</u>	<u>40,895</u>
Total Recreation and Cultural Services	<u>4,871,230</u>	<u>4,492,320</u>	<u>378,910</u>
Other Recreational and Cultural Services			
Museums			
10 2765 1500 Haney Heritage - Insurance	4,400	4,400	-
Total Museums	<u>4,400</u>	<u>4,400</u>	<u>-</u>
Other			
10 2768 0070 Canada Day Celebrations	17,000	17,000	-
10 2768 0120 Rogers Hometown Hockey	-	28,000	(28,000)
10 2768 0080 Cultural Master Plan (Res)	-	8,300	(8,300)
10 2768 0100 Art Gallery - Map of Canada (Res)	17,500	17,500	-
Total Other	<u>34,500</u>	<u>70,800</u>	<u>(36,300)</u>
Total Other Recreational & Cultural	<u>38,900</u>	<u>75,200</u>	<u>(36,300)</u>
Total Recreation and Cultural Services	<u>\$ 4,910,130</u>	<u>\$ 4,567,520</u>	<u>\$ 342,610</u>

**City of Salmon Arm
Fiscal Services
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Fiscal Services				
	Interest on Temporary Borrowings	\$ -	\$ -	\$ -
10 2822 0100	Interest on Prepaid Taxes	-	10,000	(10,000)
10 2811 0200	Interest and Bank Charges	10,000	10,000	-
10 2812 1200	Interest - #3184 - Little Mountain	6,750	6,750	-
10 2812 1300	Interest - #3334 - CSA/Law Courts	589,050	589,050	-
10 2812 1400	Interest - #3479 - CSA/Law Courts	12,240	12,240	-
10 2812 1700	Interest - #3569 - Blackburn Park	7,100	7,100	-
10 2812 2000	Interest - #3758 - 20/21 St Underpass	56,250	56,250	-
10 2812 2200	Interest - #4048 - Shuswap Memorial Cemetery	28,050	28,050	-
10 2812 2300	Interest - #4072 - Blackburn Park Improvements	13,750	13,750	-
10 2812 2400	Interest - #4244 - Drainage Improvements	5,100	14,000	(8,900)
10 2812 2500	Interest - #4500 - Ross Street Underpass	118,720	212,000	(93,280)
10 2812 2600	Interest - #4289 - Airport Taxiway Charlie	16,815	16,900	(85)
		<u>863,825</u>	<u>976,090</u>	<u>(112,265)</u>
10 2813 0600	Principal - #2841 - Shaw Centre	-	-	-
10 2813 1200	Principal - #3184 - Little Mountain	9,075	9,075	-
10 2813 1300	Principal - #3334 - CSA/Law Courts	149,010	149,010	-
10 2813 1400	Principal - #3479 - CSA/Law Courts	12,470	12,470	-
10 2813 1700	Principal - #3569 - Blackburn Park	10,600	10,600	-
10 2813 2000	Principal - #3758 - 20/21 St Underpass	83,960	83,960	-
10 2813 2200	Principal - #4048 - Shuswap Memorial Cemetery	26,185	26,185	-
10 2813 2300	Principal - #4072 - Blackburn Park Improvements	17,680	17,680	-
10 2813 2400	Principal - #4244 - Drainage Improvements	167,000	167,000	-
10 2813 2500	Principal - #4500 - Ross Street Underpass	111,400	111,400	-
10 2813 2600	Principal - #4289 - Airport Taxiway Charlie	34,780	-	34,780
		<u>622,160</u>	<u>587,380</u>	<u>34,780</u>
		<u>\$ 1,485,985</u>	<u>\$ 1,563,470</u>	<u>\$ (77,485)</u>

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
General Capital Services			
General Government Services			
General Services			
CSA Facility	\$ -	\$ -	-
	-	-	-
Information Technology Services			
Printers	-	-	-
	-	-	-
GIS Services			
Data Collection	-	-	-
	-	-	-
Total General Government Services	-	-	-
Protective Services			
Fire Protection Services	62,500	30,000	32,500
Fire Training Centre	-	-	-
Building Inspection Services	-	-	-
Police Protection Services	46,000	-	46,000
Bylaw Enforcement Services	-	-	-
Total Protective Services	108,500	30,000	78,500
Transportation Services			
Transportation Services	2,384,250	2,064,500	319,750
Downtown Parking Services	8,500	20,000	(11,500)
Airport Services	20,000	15,000	5,000
Total Transportation Services	2,412,750	2,099,500	313,250

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Public Health and Welfare Services			
Cemetery Services			
Mt. Ida Cemetery	-	3,230	(3,230)
Shuswap Memorial Cemetery	-	-	-
Total Cemetery Services	-	3,230	(3,230)
Total Public Health & Welfare Services	-	3,230	(3,230)
Environmental Development Services			
Interpretive Centre	-	-	-
Planning & Development Services	-	-	-
Total Env. Development Services	-	-	-
Recreational and Cultural Services			
SASCU Recreation Centre	14,500	15,000	(500)
Shaw Centre	7,000	85,500	(78,500)
Park Services	133,500	100,000	33,500
Wharf Services	-	5,000	(5,000)
Total Recreational & Cultural Services	155,000	205,500	(50,500)
Total Capital Expenditures	2,676,250	2,338,230	338,020
Transfer to Reserve Accounts			
10 2825 1005 General - Future Expenditure	-	32,868	(32,868)
10 2825 1000 General - Council Initiative	25,000	25,000	-
10 2825 1280 General - Law Courts (Accelerated Res.)	70,000	70,000	-
10 2825 1015 General - Othro Process	10,000	10,000	-
10 2825 1470 General - Web Mapping Upgrade	10,000	10,000	-
10 2825 1120 General - Office Equipment	10,000	10,000	-
10 2825 1150 General - Photocopier/Printer	10,000	10,000	-
10 2825 1170 General - Civic Vehicles	8,000	8,000	-
10 2825 1450 General - Audio/Video Equipment - Council Chambers	5,000	5,000	-
10 2825 1475 General - Website Upgrade	10,000	10,000	-
10 2825 1485 General - Civic Building - Carpet Replac./Re-Painting	30,000	30,000	-
General - Technology, Equipment & Software	32,800	-	32,800
10 2825 1515 General - Senior Centre - Drop In - Structural Eng.	15,000	15,000	-
10 2825 1325 General - Wages and Benefits	-	-	-
10 2825 1525 General - Recreation Amenities	50,000	50,000	-
10 2825 1540 General - Forestry Management	4,500	32,500	(28,000)
10 2825 1545 General - Memorial Arena - Major Maintenance	20,000	20,000	-
10 2825 1570 General - Active Transportation	-	20,000	(20,000)
10 2825 1575 General - Food & Urban Agricultural Plan	-	5,000	(5,000)
10 2825 2130 Fire - Radios & Pager Replacement	5,000	5,000	-

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire - Paid on Call Remuneration Review	10,000	-	10,000
FTC - Major Maintenance	2,500	2,500	-
FTC - Pumper Fire Truck	2,000	2,000	-
FTC - Hose	1,000	1,000	-
Police - Operating	-	-	-
Police - RCMP Building - Major Maint.	15,000	30,700	(15,700)
Police - RCMP Building - Roof	15,000	15,000	-
Trans. - 20 Ave/20 St Intersection Realignment	59,630	59,630	-
Trans. - Shoemaker Hill/Auto Road Ext.	300,000	300,000	-
Trans. - 4 St Connector-10 St/Bayview SE	60,000	60,000	-
Trans. - M & E Storage Building	25,000	25,000	-
Trans. - Drainage	-	141,000	(141,000)
Trans. - Underpass	93,280	-	93,280
Trans. - Public Works Renovation (OH&S)	50,000	50,000	-
Trans. - TCH West Project (Road and Storm)	25,000	25,000	-
Trans. - Shuswap & 10 Ave Round-A-Bout	-	25,000	(25,000)
Trans. - Gateway Signage	-	10,000	(10,000)
Trans. - Greenhouse	15,000	-	15,000
Parking - General - Parking Lots	190,000	170,000	20,000
Parking - Smart Parking Meters	25,000	25,000	-
Airport - Major Maintenance	15,000	15,000	-
Airport - ERRF	6,500	6,500	-
Airport - Lighting	8,200	8,200	-
Airport - Snow Removal	5,000	5,000	-
Planning - OCP & Related Studies	20,000	20,000	-
Planning - Zoning Bylaw Review	10,000	10,000	-
Mt. Ida Cemetery - Major Maintenance	13,500	-	13,500
Shus. Memorial Cemetery - Development	10,000	10,000	-
Shaw Centre - Major Maintenance	45,000	-	45,000
Shaw Centre - Operating	10,000	-	10,000
Shaw Centre - Equipment Replacement	10,000	-	10,000
Recreation Centre - Operating	5,000	5,000	-
Parks - West Bay Connector Trail	55,645	55,645	-
Parks - Little Mountain Sports Fieldhouse	5,000	15,000	(10,000)
Parks - Jackson Fieldhouse	-	10,000	(10,000)
Parks - Bikeways	10,000	10,000	-
Parks - Canoe Beach Rental Lot Area	50,000	50,000	-
Parks - Parks Preplan	25,000	25,000	-
Parks - McGuire Park - Japanese Garden	-	5,000	(5,000)
Parks - Peter Jannick Naturalist Park	15,000	15,000	-
Parks - Bike Skills Park	-	10,000	(10,000)
Parks - Blackburn Park	50,000	50,000	-
Parks - Canoe Boat Launch - PIER Replacement	20,000	20,000	-
Parks - Klahani Park	15,000	-	15,000
Wharf - Wharf/Float - Major Maintenance	80,000	80,000	-
Total Transfer To Reserve Accounts	<u>1,687,555</u>	<u>1,735,543</u>	<u>(47,988)</u>

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Interest - Reserve Accounts				
10 2828 1005	Interest - General - Future Expenditure	325	355	(30)
10 2828 1010	Interest - General - Insurance Deductible	125	370	(245)
10 2828 1015	Interest - General - Ortho Process	270	650	(380)
10 2828 1020	Interest - General - Contingencies	1,280	3,775	(2,495)
10 2828 1045	Interest - General - Climate Action	1,105	2,925	(1,820)
10 2828 1050	Interest - General - Doubtful Accounts	330	970	(640)
10 2828 1070	Interest - General - Holiday & Severance	30	90	(60)
	Interest - General - Tech., Equip. & Software	200	-	200
10 2828 1105	Interest - General - GPS	220	645	(425)
10 2828 1120	Interest - General - Office Equipment	285	685	(400)
10 2828 1150	Interest - General - Photocopiers/Printers	235	670	(435)
10 2828 1170	Interest - General - Civic Vehicles	40	145	(105)
10 2828 1250	Interest - General - Records Management	265	775	(510)
10 2828 1280	Interest - General - Law Courts	3,905	9,720	(5,815)
10 2828 1310	Interest - General - Safety Initiatives	675	1,995	(1,320)
10 2828 1320	Interest - General - Labour Relations	585	1,225	(640)
10 2828 1325	Interest - General - Wages and Benefits	1,375	3,355	(1,980)
10 2828 1360	Interest - General - Legal	955	2,805	(1,850)
10 2828 1380	Interest - General - Elec Pkg Ticket Writer	165	480	(315)
10 2828 1420	Interest - General - VoIP Equipment	45	1,370	(1,325)
10 2828 1440	Interest - General - Near Line of Site - Upgrade	70	210	(140)
10 2828 1450	Interest - Audio/Video Equip.	50	75	(25)
10 2828 1460	Interest - General - Canada 150 Celebrations	90	490	(400)
10 2828 1465	Interest - General - Communication Plan	75	155	(80)
10 2828 1470	Interest - General - Web Mapping Upgrade	155	305	(150)
10 2828 1475	Interest - General - Website Upgrade	155	305	(150)
10 2828 1480	Interest - General - Civic Building	615	1,225	(610)
10 2828 1485	Interest - General - Civic Bldg - Carpet/Paint	515	1,070	(555)
10 2828 1490	Interest - General - Training & Development	215	635	(420)
10 2828 1500	Interest - General - Server Software	40	115	(75)
10 2828 1515	Interest - General - Senior Centre Structure Eng.	350	150	200
10 2828 1520	Interest - General - Strategic Wildfire Plan	80	230	(150)
10 2828 1525	Interest - General - Recreation Amenities	1,385	1,140	245
11 2828 1535	Interest - General - Affordable Housing	470	3,000	(2,530)
	Interest - General - Memorial Arena Major Maint.	100	-	100
	Interest - General - Strategic Plan Update	250	-	250
12 2828 1550	Interest - General - Debt Retirement	560	1,275	(715)
13 2828 1560	Interest - General - Caseware	50	150	(100)
14 2828 1565	Interest - General - Property Acquisition	365	6,150	(5,785)
	Interest - General - Active Transportation	75	-	75
10 2828 2130	Interest - Fire - Radio/Pager Repl	355	965	(610)
10 2828 2150	Interest - Fire - IAFF	415	1,220	(805)
10 2828 2170	Interest - Fire - Other	640	1,730	(1,090)
10 2828 2210	Interest - Police - RCMP Operating	2,440	3,630	(1,190)
10 2828 2220	Interest - Police - Prisoner Cell Retrofit	290	855	(565)

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
10 2828 2225	Interest - Police - RCMP Building - Genset	80	235	(155)
10 2828 2230	Interest - Police - RCMP Building - Major Maint.	540	1,220	(680)
10 2828 2235	Interest - Police - RCMP Storage Building	425	950	(525)
10 2828 2260	Interest - Police - RCMP Special Investigations	660	1,945	(1,285)
10 2828 2295	Interest - Police - RCMP Building - Roof	395	1,165	(770)
10 2828 4110	Interest - Trans - Ice & Snow Removal	1,285	2,460	(1,175)
10 2828 4140	Interest - Trans - Drainage	1,860	3,225	(1,365)
10 2828 4150	Interest - Trans - Crushed Rock Inventory	110	330	(220)
10 2828 4160	Interest - Trans - South Canoe Pit	1,325	3,740	(2,415)
10 2828 4175	Interest - Trans - Street Light Conv. (LED)	285	835	(550)
10 2828 4230	Interest - Trans - Shoemaker Hill	2,785	6,620	(3,835)
10 2828 4245	Interest - Trans - TCH Intersections	785	2,320	(1,535)
10 2828 4255	Interest - Trans - 4 St Connector - 10 St	880	925	(45)
10 2828 4280	Interest - Trans - Downtown Brick Crossing	755	2,225	(1,470)
10 2828 4285	Interest - Trans - Shus St (TCH-2 Ave SE)	725	2,125	(1,400)
10 2828 4290	Interest - Trans - Underpass	9,325	21,855	(12,530)
10 2828 4295	Interest - Trans - Surveying	50	155	(105)
10 2828 4325	Interest - Trans - 20 Ave/21 St NE Inter.	1,990	4,685	(2,695)
10 2828 4345	Interest - Trans - City Centre Trans Study	80	235	(155)
10 2828 4360	Interest - Trans - CSA-Lt3(Jkson)Frtg	-	5	(5)
10 2828 4365	Interest - Trans - Outfall Reh./Cleaning	360	1,060	(700)
10 2828 4370	Interest - Trans - Agricultural Ditching	460	1,350	(890)
10 2828 4385	Interest - Trans - 10 Ave SE - Storm Ext.	390	1,155	(765)
10 2828 4390	Interest - Trans - Grade Rail Assessment	70	310	(240)
10 2828 4395	Interest - Trans - Gravel Pit Remediation	105	310	(205)
10 2828 4400	Interest - Trans - Transit Services	740	1,840	(1,100)
10 2828 4405	Interest - Trans - Drainage Bylaw Dev.	80	240	(160)
10 2828 4420	Interest - Trans - Truck Hoist	110	325	(215)
10 2828 4435	Interest - Trans - PW M&E Storage Bldg	460	1,355	(895)
10 2828 4510	Interest - Parking - Specified Area Parking	8,360	23,350	(14,990)
10 2828 4525	Interest - Parking - General Parking Lots	7,180	17,865	(10,685)
10 2828 4540	Interest - Trans - Public Works (OH&S)	510	755	(245)
10 2828 4545	Interest - Trans - TCH West Project	825	1,690	(865)
10 2828 4550	Interest - Trans - Shuswap & 10 Ave Round-A-Bout	255	380	(125)
10 2828 4555	Interest - Trans - Ironside Bridge	155	225	(70)
10 2828 4565	Interest - Trans - 60 Street NW - Culvert Design	180	525	(345)
10 2828 4570	Interest - Trans - Alexander Street (S,C&G)	-	375	(375)
10 2828 4575	Interest - Public Works Inventory Storage	5	300	(295)
10 2828 4580	Interest - Canoe Beach Road Rehab.	280	450	(170)
	Interest - Lakeshore Road Rehab.	125	-	125
	Interest - 10 St/5 Ave SW Round-A-Bout	125	-	125
10 2828 4710	Interest - Airport - Major Maint	1,705	4,540	(2,835)
10 2828 4720	Interest - Airport - Snow Removal	555	1,705	(1,150)
10 2828 4725	Interest - Airport - Airport Lighting	540	1,510	(970)
10 2828 4730	Interest - Airport - Airport Fuel System	430	1,275	(845)
10 2828 4740	Interest - Airport - Airport ERRF	1,380	3,965	(2,585)
10 2828 4755	Interest - Airport - Airport Mkting and Promo	215	570	(355)

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
10 2828 4760	Interest - Airport - Airport - Taxiway	1,535	4,525	(2,990)
10 2828 4765	Interest - Airport - Airport - Tree Encroach.	700	2,210	(1,510)
10 2828 4775	Interest - Airport - Airport - Com./Ind. Land	-	235	(235)
10 2828 4785	Interest - Airport - Airport - Decom. Tanks	55	155	(100)
	Interest - Airport - Airport - Gas Shack	100	-	100
	Interest - Airport - Airport - Capital Improvements	125	-	125
10 2828 6010	Interest - Cemetary - SM Cem. - Storage Bldg	360	610	(250)
10 2828 6015	Interest - Cemetary - SM Cem. - Columbarium	160	320	(160)
10 2828 6020	Interest - Cemetary - SM Cem. - Development	180	230	(50)
10 2828 6525	Interest - Cemetary - Cemetary Bldg Replacemen	815	2,255	(1,440)
10 2828 6545	Interest - Cemetary - Cem. Digitizing Records	110	330	(220)
10 2828 7515	Interest - Planning - OCP Related Studies	445	1,010	(565)
10 2828 7525	Interest - Planning - DCC Bylaw Review	415	40	375
10 2828 7535	Interest - Planning - Ind./Com. Subd (Airport)	265	545	(280)
10 2828 7555	Interest - Planning - Heritage Related Act.	15	45	(30)
10 2828 7570	Interest - Env. - Solid Waste/Rec. Program	2,595	11,760	(9,165)
10 2828 7575	Interest - Planning - Planning - Zoning Bylaw	260	620	(360)
10 2828 7580	Interest - Planning - Hillside Dev. Guidelines	110	320	(210)
10 2828 7585	Interest - Environmental - Contaminated Sites	295	865	(570)
10 2828 7590	Interest - Environmental - Flood Hazard/Risk Assess	315	930	(615)
10 2828 8120	Interest - Shaw Centre - Shaw - Major Maint.	2,510	6,440	(3,930)
10 2828 8130	Interest - Shaw Centre - Shaw - ERF	595	1,600	(1,005)
10 2828 8140	Interest - Shaw Centre - Shaw Operating	1,465	3,290	(1,825)
10 2828 8150	Interest - Recreation Centre - Operating	430	1,375	(945)
10 2828 8420	Interest - Parks - Parks - Bikeways	715	1,960	(1,245)
10 2828 8425	Interest - Parks - Parks Preplan	390	775	(385)
10 2828 8430	Interest - Parks - Canoe Beach Rental	2,080	5,385	(3,305)
10 2828 8435	Interest - Parks - Parks - Master Plan	50	155	(105)
10 2828 8470	Interest - Parks - Greenways Initiatives	85	255	(170)
10 2828 8475	Interest - Parks - Refuse Cont. - DT	-	160	(160)
10 2828 8485	Interest - Parks - Lti Mtn Fieldhouse Repl.	525	1,320	(795)
10 2828 8490	Interest - Parks - Jackson Fieldhouse Repl.	420	1,095	(675)
10 2828 8510	Interest - Parks - Canoe Beach Pk Imp.	100	75	25
10 2828 8515	Interest - Parks - Ross St. Plaza Bike Rack	50	145	(95)
10 2828 8520	Interest - Parks - Canoe Beach Masterplan	165	480	(315)
10 2828 8525	Interest - Parks - McGuire Pk - Japanese	155	385	(230)
10 2828 8530	Interest - Parks - Peter Jannick Pk (2yr)	600	1,540	(940)
10 2828 8540	Interest - Parks - Blackburn Park	890	385	505
10 2828 8550	Interest - Parks - Doubt. Acct. - R. Treat	140	420	(280)
10 2828 8555	Interest - Parks - People's Corner	255	760	(505)
10 2828 8565	Interest - Parks - Cultural Master Plan	45	300	(255)
10 2828 8580	Interest - Parks - West Bay Connec. Trail	1,115	2,345	(1,230)
10 2828 8585	Interest - Parks - Bike Skills Park	155	1,060	(905)
10 2828 8595	Interest - Parks - Canoe Boat Launch - Pier Replac.	205	305	(100)
10 2828 8600	Interest - Parks - Jackson Park Improv.	405	1,905	(1,500)
10 2828 8860	Interest - Warf - Wharf Float/Major Maint.	6,750	18,845	(12,095)
80 2828 2120	Interest - FTC - Fire Training Centre	500	1,000	(500)

City of Salmon Arm
Transfer to Own Reserves and Funds
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
80 2828 4010 Interest - FTC - Major Maintenance	-	-	-
80 2828 4020 Interest - FTC - Pumper Fire Truck	-	-	-
80 2828 4030 Interest - FTC - FTC Hose	-	-	-
10 2828 0000 Interest - Developer Contributions	12,670	36,390	(23,720)
Total Interest on Reserve Accounts	114,480	299,920	(185,440)
Total Transfer Reserve Accts/Surplus	1,802,035	2,035,463	(233,428)

Transfer to Reserve Funds

Mt. Ida Cemetery - Columbarium	-	-	-
Mt. Ida Cemetery - Development	-	-	-
Fire - Emergency Apparatus	205,000	205,000	-
Fire - Buildings and Equipment	25,000	25,000	-
Parking - Parking Specified Area	73,700	85,200	(11,500)
Police - Vehicles	60,000	60,000	-
Recreation Centre - Major Maintenance	25,000	25,000	-
Shaw Centre - Equipment Replacement	-	-	-
Trans. - Equipment Replacement	560,000	535,000	25,000
Total Transfer to Reserve Funds	948,700	935,200	13,500

Water and Sewer Operating Funds

10 2860 1000 Water Frontage Tax	1,470,000	1,460,000	10,000
10 2860 2000 Sewer Frontage Tax	970,000	955,000	15,000
10 2860 3000 73 Avenue Watermain Parcel Tax (LSA)	2,435	2,435	-
Total Water and Sewer Funds	2,442,435	2,417,435	25,000
	\$ 7,869,420	\$ 7,726,328	\$ 143,092

City of Salmon Arm
Taxes to Other Governments
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Taxes to Other Governments			
10 2880 1000 Residential School Taxes	\$ 6,188,000	\$ 5,800,000	\$ 388,000
10 2880 2000 Non-Residential School Taxes	2,360,000	2,360,000	-
10 2880 3000 Regional Hospital District	1,536,000	1,537,450	(1,450)
10 2880 4000 Regional District	1,023,000	1,023,315	(315)
10 2880 4500 Regional District - SIR Parcel	8,620	8,620	-
10 2880 8000 Regional District - SIR Levy	54,400	54,410	(10)
10 2880 5000 Okanagan Regional Library	756,500	765,000	(8,500)
10 2880 6000 B.C. Assessment Authority	204,000	204,000	-
10 2880 7000 Municipal Finance Authority	910	910	-
Total Taxes to Other Governments	<u>12,131,430</u>	<u>11,753,705</u>	<u>377,725</u>
Grants In Lieu of Taxes			
10 2885 1000 School District	6,950	6,950	-
10 2885 2000 Regional Hospital District	1,500	1,200	300
10 2885 4000 Regional District	3,000	2,900	100
10 2885 6000 B.C. Assessment Authority	190	170	20
10 2885 7000 Municipal Finance Authority	-	-	-
10 2885 8000 Regional District - SIR Levy	200	200	-
Total Grants in Lieu of Taxes	<u>11,840</u>	<u>11,420</u>	<u>420</u>
Transfer to Other Agencies			
10 2888 1000 Downtown Improvement Area - BIA	195,760	188,230	7,530
Total Transfers to Other Agencies	<u>195,760</u>	<u>188,230</u>	<u>7,530</u>
Total Transfer to Other Governments	<u>\$ 12,339,030</u>	<u>\$ 11,953,355</u>	<u>\$ 385,675</u>

City of Salmon Arm
General Capital Expenditures
2021 Final Budget

Project	Total Expenditure	General Revenue	Other Contrib.	Grants	Cem. Dev. Reserve	General Capital	Unexpended Reserve	Surplus	Long Term Debt	Police Vehicle	Emerg. Apparatus	DCC Drainage	Res. Accts	DCC Underpass	Equip Repl Reserve	DCC Roads	Parks Dev. Res.
<u>GENERAL GOVT SERVICES</u>																	
<i>General</i>																	
City Hall - Office Relocation	15,970	-	-	-	-	-	15,970	-	-	-	-	-	-	-	-	-	-
	15,970	-	-	-	-	-	15,970	-	-	-	-	-	-	-	-	-	-
<i>Information Technology</i>																	
Computer Equipment (CF)	161,000	-	-	-	-	-	30,000	-	-	-	-	-	131,000	-	-	-	-
Printers	16,800	-	-	-	-	-	-	-	-	-	-	-	16,800	-	-	-	-
	177,800	-	-	-	-	-	30,000	-	-	-	-	-	147,800	-	-	-	-
<i>GIS Services</i>																	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total General Gov't Services	193,770	-	-	-	-	-	45,970	-	-	-	-	-	147,800	-	-	-	-
<u>PROTECTIVE SERVICES</u>																	
Fire Department	1,589,000	62,500	-	-	-	-	15,000	-	-	-	1,464,000	-	47,500	-	-	-	-
Fire Training Centre	52,000	-	-	-	-	-	-	18,000	-	-	-	-	34,000	-	-	-	-
Building Inspection Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Police Protection Services	518,550	46,000	-	-	-	-	49,550	-	-	165,000	-	-	258,000	-	-	-	-
Bylaw Enforcement Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Protective Services	2,159,550	108,500	-	-	-	-	64,550	18,000	-	165,000	1,464,000	-	339,500	-	-	-	-
<u>TRANSPORTATION SERVICES</u>																	
Roads and Transportation Services	21,522,702	2,384,250	1,891,000	5,312,912	-	225,000	267,400	-	4,789,925	-	-	50,000	5,179,000	84,000	1,260,465	78,750	-
Downtown Parking Services	28,500	8,500	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-
Airport Services	1,555,000	20,000	-	1,125,000	-	-	-	-	-	-	-	-	410,000	-	-	-	-
Total Transportation Services	23,106,202	2,412,750	1,891,000	6,437,912	-	225,000	287,400	-	4,789,925	-	-	50,000	5,589,000	84,000	1,260,465	78,750	-
<u>ENVIRONMENTAL HEALTH AND DEVELOPMENT SERVICES</u>																	
Mt. Ida Cemetery	48,000	-	-	-	20,000	-	28,000	-	-	-	-	-	-	-	-	-	-
Shuswap Memorial Cemetery	5,510	-	-	-	-	-	5,510	-	-	-	-	-	-	-	-	-	-
Planning & Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Envir. Health & Development	53,510	-	-	-	20,000	-	33,510	-	-	-	-	-	-	-	-	-	-
<u>RECREATION AND CULTURAL SERVICES</u>																	
Shaw Centre	240,000	7,000	-	-	-	-	8,000	-	-	-	-	-	225,000	-	-	-	-
Shuswap Memorial Arena	11,000	-	-	-	-	-	-	-	-	-	-	-	11,000	-	-	-	-
Little Mountain Fieldhouse	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	-
Parks	1,089,420	133,500	30,000	365,000	-	125,000	145,420	-	-	-	-	-	133,000	-	-	-	157,500
Recreation Centre	25,000	14,500	-	-	-	-	-	-	-	-	-	-	10,500	-	-	-	-
Wharf Capital	734,100	-	-	-	-	-	-	-	-	-	-	-	734,100	-	-	-	-
Total Rec. & Cultural Service	2,104,520	155,000	30,000	365,000	-	125,000	153,420	-	-	-	-	-	1,118,600	-	-	-	157,500
Total 2021 Capital Expenditures	27,617,552	2,676,250	1,921,000	6,802,912	20,000	350,000	584,850	18,000	4,789,925	165,000	1,464,000	50,000	7,194,900	84,000	1,260,465	78,750	157,500

**City of Salmon Arm
Fire Protection Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>			
Municipal Funding	\$ 1,388,520	\$ 1,385,690	\$ 2,830
Other Funding	-	-	-
Sales of Service	55,750	50,150	5,600
Revenue From Own Sources	5,500	12,500	(7,000)
Transfer From Reserve	12,000	5,000	7,000
Total Revenue	<u>\$ 1,461,770</u>	<u>\$ 1,453,340</u>	<u>\$ 8,430</u>

Expenditures

Fire Stations and Buildings	\$ 77,610	\$ 73,060	\$ 4,550
Administration	310,000	337,150	(27,150)
Fire Fighting Force	333,320	332,320	1,000
Investigation & Prevention	101,200	102,850	(1,650)
Water Supply & Hydrants	93,000	92,000	1,000
Training	83,090	102,660	(19,570)
Rescue	14,800	14,000	800
Dispatching	35,700	33,200	2,500
Fire Fleet Operations	82,750	81,300	1,450
Fire Fighting Supplies	17,800	14,800	3,000
Fire Alarm Systems	-	-	-
Major Maintenance	-	-	-
Studies and Assessments	5,000	5,000	-
Transfer To Reserves	245,000	235,000	10,000
Capital Expenditures	62,500	30,000	32,500
	<u>1,461,770</u>	<u>1,453,340</u>	<u>8,430</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 1,461,770</u>	<u>\$ 1,453,340</u>	<u>\$ 8,430</u>

City of Salmon Arm
Fire Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
City of Salmon Arm	\$ 1,388,520	\$ 1,385,690	\$ 2,830
Other	-	-	-
Total Taxation	<u>1,388,520</u>	<u>1,385,690</u>	<u>2,830</u>
Sales of Service			
10 1421 0100 Alarm Monitoring	150	150	-
10 1421 0200 False Alarms	1,000	1,000	-
10 1421 0300 Utility Monitoring	-	-	-
10 1421 0400 Recovery - Fire Dispatching	-	-	-
10 1421 0500 Sale of Fixed Assets	-	-	-
10 1421 0600 Recovery - Adams Lake Indian Band	30,000	30,000	-
10 1421 0650 Recovery - Neskonlith Indian Band	12,600	11,500	1,100
10 1421 0700 Fire Suppression Services - Kault Hill	12,000	7,500	4,500
10 1421 0800 Other	-	-	-
Total Sales Of Service	<u>55,750</u>	<u>50,150</u>	<u>5,600</u>
Revenue From Own Sources			
10 1521 0100 Burning Permits	5,000	12,000	(7,000)
10 1521 0200 Fire Bylaw Permits	500	500	-
10 1521 0800 Other	-	-	-
Total Revenue From Own Sources	<u>5,500</u>	<u>12,500</u>	<u>(7,000)</u>
Transfer From Reserve Accounts			
Prior Years Surplus (CF)	5,000	5,000	-
Fire - Other Reserve	-	-	-
General - COVID 19 Safe Restart Grant	7,000	-	7,000
Total Transfer From Reserve Accounts	<u>12,000</u>	<u>5,000</u>	<u>7,000</u>
Total Revenue	<u>\$ 1,461,770</u>	<u>\$ 1,453,340</u>	<u>\$ 8,430</u>

City of Salmon Arm
Fire Protection Services
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Fire Stations and Buildings				
Station #1 - Canoe				
10 2223 1001	Bldgs & Grounds - Lab.	\$ 1,200	\$ 1,200	\$ -
10 2223 1002	Bldgs & Grounds - Equip.	200	200	-
10 2223 1004	Bldgs & Grounds - Contr.	6,100.00	5,250	850
10 2223 1005	Bldgs & Grounds - Mats.	600.00	800	(200)
10 2223 1006	Bldgs & Grounds - Hydro	3,500.00	3,500	-
10 2223 1007	Bldgs & Grounds - Nat. Gas	2,000.00	2,000	-
10 2223 1011	Bldgs & Grounds - W/S	900.00	900	-
10 2223 1500	Bldgs & Grounds - Ins.	1,000.00	1,200	(200)
	Total Station #1 - Canoe	15,500	15,050	450
Station #2 - Broadview				
10 2223 2001	Bldgs & Grounds - Lab.	3,900	3,000	900
10 2223 2002	Bldgs & Grounds - Equip.	1,000	1,000	-
10 2223 2004	Bldgs & Grounds - Contr.	4,500	4,300	200
10 2223 2005	Bldgs & Grounds - Mats.	400	500	(100)
10 2223 2006	Bldgs & Grounds - Hydro	3,000	3,000	-
10 2223 2007	Bldgs & Grounds - Nat. Gas	3,000	3,000	-
10 2223 2011	Bldgs & Grounds - W/S	1,200	1,200	-
10 2223 2500	Bldgs & Grounds - Ins.	1,100	1,400	(300)
	Total Station #2 - Broadview	18,100	17,400	700
Station #3 - Main				
10 2223 3001	Bldgs & Grounds - Lab.	3,000	3,000	-
10 2223 3002	Bldgs & Grounds - Equip	1,000	1,000	-
10 2223 3004	Bldgs & Grounds - Contr.	12,000	7,000	5,000
10 2223 3005	Bldgs & Grounds - Mats.	1,000	4,300	(3,300)
10 2223 3006	Bldgs & Grounds - Hydro	4,700	4,700	-
10 2223 3007	Bldgs & Grounds - Nat. Gas	5,000	5,000	-
10 2223 3011	Bldgs & Grounds - W/S	700	600	100
10 2223 3500	Bldgs & Grounds - Ins.	2,100	2,400	(300)
	Total Station #3 - Main	29,500	28,000	1,500
Station #4 - Gleneden				
10 2223 4001	Bldgs & Grounds - Lab.	300	300	-
10 2223 4002	Bldgs & Grounds - Equip	50	50	-
10 2223 4004	Bldgs & Grounds - Contr.	6,900	4,800	2,100
10 2223 4005	Bldgs & Grounds - Mats.	400	400	-
10 2223 4006	Bldgs & Grounds - Hydro	2,000	2,000	-
10 2223 4007	Bldgs & Grounds - Nat. Gas	3,500	3,500	-

City of Salmon Arm
Fire Protection Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
10 2223 4011 Bldgs & Grounds - W/S	360	360	-
10 2223 4500 Bldgs & Grounds - Ins.	1,000	1,200	(200)
Total Station #4 - Gleneden	14,510	12,610	1,900
Total Fire Stations and Buildings	77,610	73,060	4,550

Administration

10 2224 0001 Wages and Benefits	269,000	268,500	500
10 2224 0020 Travel	1,500	1,500	-
10 2224 0035 Courier	1,000	750	250
10 2224 0050 Telephone	6,500	6,500	-
10 2224 0060 Cellular	2,000	2,000	-
10 2224 0070 Advertising	1,500	1,500	-
10 2224 0101 Clerical - Wages and Benefits	15,000	40,000	(25,000)
10 2224 0110 Memberships and Dues	1,400	1,400	-
10 2224 0120 Office Supplies	2,000	3,000	(1,000)
10 2224 0130 Photocopier Expenses	1,000	1,000	-
10 2224 0140 Office Equipment	500	1,900	(1,400)
10 2224 0160 Conferences and Seminars	5,000	5,000	-
10 2224 0290 Uniforms	2,500	3,000	(500)
10 2224 0295 Laundry	800	800	-
10 2224 0300 Miscellaneous - Fire Protection	300	300	-
10 2224 0501 Acting Fire Chief - Wages and Benefits	-	-	-
Total Administration	310,000	337,150	(27,150)

Fire Fighting Force

10 2225 0300 Miscellaneous	300	300	-
10 2225 0304 Contracted Services	1,500	1,500	-
10 2225 0310 Annual Banquet	2,820	2,820	-
10 2225 0315 Small Equipment	-	-	-
10 2225 0330 Drivers Licence Medical	300	300	-
10 2225 1140 Workers' Compensation	6,700	5,600	1,100
10 2225 1150 R.R.S.P.	15,000	15,000	-
10 2225 1160 Fire Fighter Refurbishment	500	500	-
10 2225 1180 Insurance/Benefits - Fire Fighting Force	20,000	18,000	2,000
10 2225 1190 Fire Fighter Apparel	11,500	9,500	2,000
10 2225 5001 Payroll - Fire Fighting Force	165,000	160,000	5,000
10 2225 5011 Payroll - Additional Practice Remuneration	15,000	25,000	(10,000)
10 2225 5101 Payroll - Honorarium	21,600	21,600	-
10 2225 5201 Payroll - Standby Time	73,000	72,200	800
Total Fire Fighting Force	333,220	332,320	900

City of Salmon Arm
Fire Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire Investigation and Prevention			
10 2226 0001 Fire Prevention - Wages and Benefits	96,500	98,000	(1,500)
10 2226 0050 Cellular Phone	200	350	(150)
10 2226 0150 Fire Investigations - Materials	500	500	-
10 2226 0160 Conferences - Fire Investigation & Prev.	2,000	2,000	-
10 2226 0165 Conferences - Public Education	-	-	-
10 2226 0170 Public Education	2,000	2,000	-
Total Fire Investigation and Prevention	<u>101,200</u>	<u>102,850</u>	<u>(1,650)</u>
Water Supply and Hydrants			
10 2227 0004 Hydrant Maint - Contr. Service	93,000	92,000	1,000
Total Water Supply and Hydrants	<u>93,000</u>	<u>92,000</u>	<u>1,000</u>
Training			
10 2228 0001 Training Officer - Wages and Benefits	-	68,250	(68,250)
10 2228 0004 Training - Contr.	-	-	-
10 2228 0004 Training - Equipment Maintenance	-	500	(500)
10 2228 0005 Training - Materials & Supplies	4,500	4,000	500
10 2228 0101 Training - Paid on Call Department Maintenance	50,000	-	50,000
10 2228 0160 Training - Courses & Seminars	11,500	12,700	(1,200)
10 2228 0165 Training - Conferences	1,500	1,500	-
10 2228 0170 Training - FTC	15,590	15,710	(120)
Total Training	<u>83,090</u>	<u>102,660</u>	<u>(19,570)</u>
Rescue			
10 2229 0005 Rescue Supplies & Equipment	5,000	3,500	1,500
10 2229 0320 Rescue Equipment - Maintenance	1,000	1,500	(500)
10 2229 0321 Rescue Equipment - Maintenance - Lab.	300	500	(200)
10 2229 0330 Air Pak Maintenance	7,500	7,500	-
10 2229 0340 Extinguishers - Maintenance	1,000	1,000	-
Total Rescue	<u>14,800</u>	<u>14,000</u>	<u>800</u>
Dispatching			
10 2229 0504 Dispatching - Contr.	26,000	23,500	2,500
10 2229 0510 Dispatching - Other	5,500	5,500	-
10 2229 0550 Dispatching - Communications	700	2,500	(1,800)
10 2229 0570 Dispatching - Software	3,500	1,700	1,800
Total Dispatching	<u>35,700</u>	<u>33,200</u>	<u>2,500</u>

City of Salmon Arm
Fire Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire Fleet Operation			
Unit # 211 - 2007 Freightliner (T-1)			
10 2230 0304 Unit # 211 - Contr.	2,000	1,800	200
10 2230 0305 Unit # 211 - Mats.	1,000	3,000	(2,000)
10 2230 0310 Unit # 211 - Ins.	1,400	1,300	100
10 2230 0320 Unit # 211 - Fuel & Oil	500	500	-
	<u>4,900</u>	<u>6,600</u>	<u>(1,700)</u>
Unit # 212 - 2002 International (T-4 - 0930 ME)			
10 2230 0404 Unit # 212 - Contr.	2,000	10,500	(8,500)
10 2230 0405 Unit # 212 - Mats.	900	400	500
10 2230 0410 Unit # 212 - Ins.	1,400	1,300	100
10 2230 0420 Unit # 212 - Fuel & Oil	500	500	-
	<u>4,800</u>	<u>12,700</u>	<u>(7,900)</u>
Unit # 224 - 2005 Dodge (T-9)			
10 2230 0504 Unit # 224 - Contr.	750	1,500	(750)
10 2230 0505 Unit # 224 - Mats.	200	500	(300)
10 2230 0510 Unit # 224 - Ins.	800	700	100
10 2230 0520 Unit # 224 - Fuel & Oil	2,500	3,000	(500)
Total Unit # 224 - 2005 Dodge	<u>4,250</u>	<u>5,700</u>	<u>(1,450)</u>
Unit # 214 - 2009 ALF (E3)			
10 2230 0604 Unit # 214 - Contr.	2,500	2,500	-
10 2230 0605 Unit # 214 - Mats.	1,500	500	1,000
10 2230 0610 Unit # 214 - Ins.	1,600	1,500	100
10 2230 0620 Unit # 214 - Fuel & Oil	800	800	-
	<u>6,400</u>	<u>5,300</u>	<u>1,100</u>
Unit # 215 -1986 GMC Mini Pump (E5)			
10 2230 0704 Unit # 215 - Contr.	1,500	1,500	-
10 2230 0705 Unit # 215 - Mats.	300	400	(100)
10 2230 0710 Unit # 215 - Ins.	800	750	50
10 2230 0720 Unit # 215 - Fuel & Oil	800	400	400
	<u>3,400</u>	<u>3,050</u>	<u>350</u>

City of Salmon Arm
Fire Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Unit # 217 - 2018 Chevrolet Tahoe			
10 2230 0904 Unit # 217 - 2018 Chevrolet Tahoe - Contr.	600	600	-
10 2230 0905 Unit # 217 - 2018 Chevrolet Tahoe - Mats.	300	300	-
10 2230 0910 Unit # 217 - 2018 Chevrolet Tahoe - Ins.	1,200	1,200	-
10 2230 0920 Unit # 217 - 2018 Chevrolet Tahoe - Fuel & Oil	1,200	1,600	(400)
	<u>3,300</u>	<u>3,700</u>	<u>(400)</u>
Unit # 218 - 2015 Freightline Fire Truck (E-1)			
10 2230 1004 Unit # 218 - Contr.	2,500	2,500	-
10 2230 1005 Unit # 218 - Mats.	1,500	200	1,300
10 2230 1010 Unit # 218 - Ins.	1,500	1,500	-
10 2230 1020 Unit # 218 - Fuel & Oil	500	500	-
	<u>6,000</u>	<u>4,700</u>	<u>1,300</u>
Unit # 220 - 2010 Ranger Truck (T-8)			
10 2230 1204 Unit # 220 - Contr.	1,500	1,700	(200)
10 2230 1205 Unit # 220 - Mats.	3,300	200	3,100
10 2230 1210 Unit # 220 - Ins.	1,400	1,250	150
10 2230 1220 Unit # 220 - Fuel & Oil	1,200	700	500
	<u>7,400</u>	<u>3,850</u>	<u>3,550</u>
Unit # 221 - 1996 Spartan (L-3)			
10 2230 1304 Unit # 221 - Contr.	2,500	3,000	(500)
10 2230 1305 Unit # 221 - Mats.	500	600	(100)
10 2230 1310 Unit # 221 - Ins.	1,600	1,500	100
10 2230 1320 Unit # 221 - Fuel & Oil	500	500	-
10 2230 1330 Unit # 221 - Certification	800	800	-
	<u>5,900</u>	<u>6,400</u>	<u>(500)</u>
Unit # 205 - 1934 Chevrolet (Museum Truck)			
10 2230 1404 Unit # 205 - Contr.	100	100	-
10 2230 1405 Unit # 205 - Mats.	100	100	-
10 2230 1410 Unit # 205 - Ins.	200	200	-
10 2230 1420 Unit # 205 - Fuel & Oil	-	-	-
	<u>400</u>	<u>400</u>	<u>-</u>

**City of Salmon Arm
Fire Protection Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Unit # 223 - 2005 Freightliner Hub (E-4)			
10 2230 1604 Unit # 223 - 2005 Freightliner - Contr.	2,500	2,500	-
10 2230 1605 Unit # 223 - 2005 Freightliner - Mats.	1,500	400	1,100
10 2230 1610 Unit # 223 - 2005 Freightliner - Ins.	1,400	1,400	-
10 2230 1620 Unit # 223 - 2005 Freightliner - Fuel & Oil	600	600	-
Total Unit # 223 - 2005 Freightliner Hub	<u>6,000</u>	<u>4,900</u>	<u>1,100</u>
Unit # 225 - Trench Rescue Trailer			
10 2230 1704 Unit # 225 - Trench Rescue Trailer - Contr.	300	300	-
10 2230 1705 Unit # 225 - Trench Rescue Trailer - Mats.	200	200	-
10 2230 1710 Unit # 225 - Trench Rescue Trailer - Ins.	250	250	-
10 2230 1730 Unit # 225 - Trench Rescue Trailer - Certification	-	-	-
Total Unit # 225 - Trench Rescue Trailer	<u>750</u>	<u>750</u>	<u>-</u>
Unit # 213 - 2012 Freightliner (E-2)			
10 2230 1804 Unit # 213 - 2012 Freightliner (E-2) - Contr.	2,500	2,500	-
10 2230 1805 Unit # 213 - 2012 Freightliner (E-2) - Mats.	1,500	1,300	200
10 2230 1810 Unit # 213 - 2012 Freightliner (E-2) - Ins.	1,500	1,450	50
10 2230 1820 Unit # 213 - 2012 Freightliner (E-2) - Fuel & Oil	800	1,000	(200)
Total Unit # 213 - 2012 Freightliner (E-2)	<u>6,300</u>	<u>6,250</u>	<u>50</u>
Unit #226 - 2016 Cargo Trailer			
10 2230 1904 Unit #226 - 2016 Cargo Trailer - Contr.	200	200	-
10 2230 1905 Unit #226 - 2016 Cargo Trailer - Mats.	100	100	-
10 2230 1910 Unit #226 - 2016 Cargo Trailer - Ins.	350	300	50
10 2230 1920 Unit #226 - 2016 Cargo Trailer - Fuel and Oil	-	-	-
Total Unit #226 - 2016 Cargo Trailer	<u>650</u>	<u>600</u>	<u>50</u>
Other			
10 2230 2004 Air Compressor - Maintenance	2,000	2,000	-
10 2230 2110 Radio Licenses	3,500	3,500	-
Total Other	<u>5,500</u>	<u>5,500</u>	<u>-</u>
Unit #227 - 2018 SX XC Kawasaki Mule All Terrain Vehicle			
10 2230 2504 Unit #227 - 2018 SX XC Kawasaki Mule - Contr.	300	400	(100)
10 2230 2505 Unit #227 - 2018 SX XC Kawasaki Mule - Mats.	100	200	(100)
10 2230 2510 Unit #227 - 2018 SX XC Kawasaki Mule - Ins.	100	100	-

City of Salmon Arm
Fire Protection Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2230 2520	Unit #227 - 2018 SX XC Kawasaki Mule - Fuel and	50	100	(50)
	Total Unit #227 - 2018 SX XC Kawasaki Mule	550	800	(250)
Unit #228 - 2018 John Deere 825M All Terrain Vehicle				
10 2230 2604	Unit #228 - 2018 John Deere 825M - Contr.	300	400	(100)
10 2230 2605	Unit #228 - 2018 John Deere 825M - Mats.	100	200	(100)
10 2230 2610	Unit #228 - 2018 John Deere 825M - Ins.	100	100	-
10 2230 2620	Unit #228 - 2018 John Deere 825M - Fuel and Oil	50	100	(50)
	Total Unit #228 - 2018 John Deere 825M	550	800	(250)
Unit #229 - ATV Trailer				
10 2230 2704	Unit #229 - ATV Trailer - Contr.	100	100	-
10 2230 2705	Unit #229 - ATV Trailer - Mats.	100	100	-
10 2230 2710	Unit #229 - ATV Trailer - Ins.	300	300	-
10 2230 2720	Unit #229 - ATV Trailer - Fuel and Oil	-	-	-
	Total Unit #229 - ATV Trailer	500	500	-
Unit #230 - 2018 Hub Freightliner (T-2)				
10 2230 2804	Unit #230 - 2018 Hub Freightliner (T-2) - Contr.	2,000	2,000	-
10 2230 2805	Unit #230 - 2018 Hub Freightliner (T-2) - Mats.	1,500	300	1,200
10 2230 2810	Unit #230 - 2018 Hub Freightliner (T-2) - Ins.	1,800	1,550	250
10 2230 2820	Unit #230 - 2018 Hub Freightliner (T-2) - Fuel and Oil	800	800	-
	Total Unit #230 - 2018 Hub Freightliner (T-2)	6,100	4,650	1,450
Unit #231 - 2001 La-France Rescue Truck (R-3)				
10 2230 2904	Unit #231 -2001 La-France Rescue- Contr.	2,000	2,500	(500)
10 2230 2905	Unit #231 -2001 La-France Rescue- Mats.	1,500	400	1,100
10 2230 2910	Unit #231 -2001 La-France Rescue- Ins.	1,200	850	350
10 2230 2920	Unit #231 -2001 La-France Rescue- F&Oil	600	400	200
	Total Unit #231 -2001 La-France Rescue (R-3)	5,300	4,150	1,150
Unit #232 - 2021 Rosenbauer Aerial Ladder Truck (L3)				
	Unit #232 - 2021 Rosenbauer Ladder - Contr.	1,000	-	1,000
	Unit #232 - 2021 Rosenbauer Ladder- Mats.	300	-	300
	Unit #232 - 2021 Rosenbauer Ladder- Ins.	2,000	-	2,000
	Unit #232 - 2021 Rosenbauer Ladder- F&Oil	500	-	500
	Total Unit #232 - 2021 Rosenbauer Ladder	3,800	-	3,800
	Total Fire Fleet Operations	82,750	81,300	1,450

City of Salmon Arm
Fire Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire Fighting Supplies			
10 2231 0310 Fire Fighting Equipment	12,000	10,500	1,500
10 2231 0320 Fire Fighting Apparel/Accessories	-	-	-
10 2231 0330 Fire Hose - Maintenance	300	300	-
10 2231 0340 Radios And Pagers - Maintenance	4,000	3,000	1,000
10 2231 0350 Fire Fighting Foam	1,000	-	1,000
10 2231 0355 Small Equipment	-	-	-
10 2231 0360 Fire Fighting Equipment Maintenance	500	1,000	(500)
Total Fire Fighting Supplies	<u>17,800</u>	<u>14,800</u>	<u>3,000</u>
Fire Alarm Systems			
10 2232 0050 Telephones	-	-	-
10 2232 0300 Other	-	-	-
Total Fire Alarm Systems	<u>-</u>	<u>-</u>	<u>-</u>
Major Maintenance			
10 2241 1010 Thermal Imaging Cameras	-	-	-
Total Major Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
Studies and Assessments			
10 2240 1004 Superior Tanker Shuttle Accreditation (CF)	5,000	5,000	-
Total Studies and Assessments	<u>5,000</u>	<u>5,000</u>	<u>-</u>
Transfer To Reserve Funds			
10 2825 2130 Fire - Radio/Pager Replacement Reserve	5,000	5,000	-
10 2825 2160 Fire - Paid On Call Remuneration Review	10,000	-	10,000
10 2830 2110 Fire - Fire Buildings & Equipment Reserve	25,000	25,000	-
10 2830 2120 Fire - Emergency Apparatus Reserve	205,000	205,000	-
Total Transfer To Reserve Fund	<u>245,000</u>	<u>235,000</u>	<u>10,000</u>
Capital Expenditures			
Aerial Ladder Truck - Unit No. 232	-	-	-
4 x 4 - 3/4 Ton Truck	35,000	-	35,000
Tough Books Tablets	-	-	-
Fire Hose	5,000	10,000	(5,000)
Radios and Pagers	-	-	-
Rescue Jack Strut System	7,500	-	7,500
Turnout Gear	15,000	20,000	(5,000)
Total Capital Expenditures	<u>62,500</u>	<u>30,000</u>	<u>32,500</u>
	<u>\$ 1,461,670</u>	<u>\$ 1,453,340</u>	<u>\$ 8,330</u>

City of Salmon Arm
Fire Protection Services
Capital Expenditure Budget
2021 Final Budget

Project		Total Expenditure	General Revenue	Fire Buildings Reserve	Fire Vehicles Reserve Fund	Reserve Account	Unexp. Reserve
Aerial Ladder Truck - Unit No. 232 (CF)	R	\$ 1,439,000	\$ -	\$ -	\$ 1,439,000	\$ -	\$ -
4 x 4 - 3/4 Ton Truck	R	60,000	35,000		25,000		
Tough Books Tablets	R/U	40,000	-			40,000	
Radios and Pagers	R	7,500	-			7,500	
Rescue Jack Strut System	N	7,500	7,500				
Fire Hose	R	5,000	5,000				
Turnout Gear	R	30,000	15,000				15,000
		\$ 1,589,000	\$ 62,500	\$ -	\$ 1,464,000	\$ 47,500	\$ 15,000

City of Salmon Arm
Regional Fire Training Centre
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
<u>REVENUE</u>			
Municipal Funding	\$ 15,590	\$ 15,710	\$ (120)
Other Funding	20,600	20,980	(380)
Sales of Service	3,000	2,000	1,000
Revenue From Own Sources	500	1,000	(500)
Transfer From Reserve	-	-	-
Total Revenue	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

EXPENDITURES

Fire Training Centre Building Maint.	\$ 13,500	\$ 14,000	\$ (500)
Administration	2,740	2,740	-
Training	50	50	-
Equipment Maintenance	16,400	15,400	1,000
Fire Training Centre Supplies	1,000	1,000	-
Transfer To Reserves	6,000	6,500	(500)
Capital Expenditures	-	-	-
	<u>39,690</u>	<u>39,690</u>	<u>-</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

City of Salmon Arm
Regional Fire Training Centre
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue				
Funding				
80 1810 0100	City of Salmon Arm	\$ 15,590	\$ 15,710	\$ (120)
80 1810 0200	CSRD	17,170	17,560	(390)
80 1810 0300	District of Sicamous	3,430	3,420	10
80 1810 0900	Other	-	-	-
	Total Grants	<u>36,190</u>	<u>36,690</u>	<u>(500)</u>
Sales of Service				
80 1400 0100	User Fees	1,000	1,000	-
80 1400 0200	Direct Training Costs	2,000	1,000	1,000
80 1400 0300	Training - Other Agencies	-	-	-
81 1400 0400	Training - Justice Institute Certificate	-	-	-
81 1400 0500	Training - Trainers & Evaluators	-	-	-
80 1400 0900	Other	-	-	-
	Total Sales of Service	<u>3,000</u>	<u>2,000</u>	<u>1,000</u>
Revenue From Own Sources				
80 1500 0900	Other	-	-	-
80 1510 2120	Interest Income - FTC Reserve	500	1,000	(500)
80 1510 4010	Interest Inc. - Major Maintenance	-	-	-
80 1510 4020	Interest Inc. - Pumper Fire Truck	-	-	-
80 1510 4030	Interest Inc. - FTC Hose	-	-	-
	Total Revenue From Own Sources	<u>500</u>	<u>1,000</u>	<u>(500)</u>
Transfer From Reserves				
	Prior Year Surplus	-	-	-
80 1920 0100	Transfer From Reserve	-	-	-
	Total Transfer From Reserve Accounts	<u>-</u>	<u>-</u>	<u>-</u>
	Total Revenue	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

**City of Salmon Arm
Regional Fire Training Centre
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire Training Centre Buildings				
Fire Training Centre Maintenance				
80 2100 1001	Fire Training Centre - Labour	\$ 1,000	\$ 1,000	\$ -
80 2100 1002	Fire Training Centre - Equip.	300	300	-
80 2100 1004	Fire Training Centre - Contr.	4,000	4,000	-
80 2100 1005	Fire Training Centre - Mats.	1,000	1,000	-
80 2100 1006	Fire Training Centre - Hydro	1,600	1,600	-
80 2100 1007	Fire Training Centre - Nat.Gas	2,000	2,000	-
80 2100 1010	Fire Training Centre - Ins.	600	600	-
80 2100 1011	Fire Training Centre - W & S	200	200	-
80 2100 1015	Fire Training Centre - Janitorial	1,500	1,500	-
	Total Fire Training Centre Maintenance	12,200	12,200	-
Smoke House Maintenance				
80 2100 2001	Smoke House - Labour	-	-	-
80 2100 2002	Smoke House - Equip.	-	-	-
80 2100 2004	Smoke House - Contr.	-	-	-
80 2100 2005	Smoke House - Mats.	-	-	-
80 2100 2006	Smoke House - Hydro	-	-	-
80 2100 2007	Smoke House - Nat. Gas	-	-	-
80 2100 2010	Smoke House - Ins.	-	-	-
80 2100 2011	Smoke House - W & S	-	-	-
	Total Smoke House Maintenance	-	-	-
Burn Building Maintenance				
80 2100 3001	Burn Building - Labour	-	-	-
80 2100 3002	Burn Building - Equip.	-	-	-
80 2100 3004	Burn Building - Contr.	1,000	1,500	(500)
80 2100 3005	Burn Building - Mats.	300	300	-
80 2100 3006	Burn Building - Hydro	-	-	-
80 2100 3007	Burn Building - Nat. Gas	-	-	-
80 2100 3010	Burn Building - Insurance	-	-	-
80 2100 3011	Burn Building - W & S	-	-	-
	Total Burn Building Maintenance	1,300	1,800	(500)
	Total Fire Training Centre Buildings	13,500	14,000	(500)
Administration				
80 2300 0010	Administration Charge	1,890	1,890	-
80 2300 0020	Travel	300	300	-
80 2300 0035	Courier	-	-	-
80 2300 0050	Telephone	450	450	-
80 2300 0070	Advertising	-	-	-

City of Salmon Arm
Regional Fire Training Centre
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
80 2300 0100	Legal Fees	-	-	-
80 2300 0110	Memberships And Dues	-	-	-
80 2300 0120	Office Supplies	100	100	-
	Total Administration	<u>2,740</u>	<u>2,740</u>	<u>-</u>
Training				
80 2400 0100	Course Development	-	-	-
80 2400 0110	Reference Library - Manuals	-	-	-
80 2400 0120	Training Office Supplies	50	50	-
80 2400 0125	Training Computer Maint/Supplies	-	-	-
80 2400 0130	Photocopier Costs	-	-	-
80 2400 0140	Training - Other Agencies	-	-	-
80 2400 0150	Training - Justice Institute Certificate	-	-	-
80 2400 0140	Training - Trainers & Evaluators	-	-	-
	Total Training	<u>50</u>	<u>50</u>	<u>-</u>
Equipment Maintenance				
Fire Truck Maintenance				
80 2500 0101	Fire Truck - Labour	-	-	-
80 2500 0102	Fire Truck - Equip.	-	-	-
80 2500 0104	Fire Truck - Contr.	2,500	2,500	-
80 2500 0105	Fire Truck - Mats.	300	300	-
80 2500 0110	Fire Truck - Insurance	1,000	1,000	-
80 2500 0120	Fire Truck - Fuel and Oil	200	200	-
	Total Fire Truck Maintenance	<u>4,000</u>	<u>4,000</u>	<u>-</u>
Air Compressor Maintenance				
80 2500 0201	Air Compressor - Labour	-	-	-
80 2500 0202	Air Compressor - Equip.	-	-	-
80 2500 0204	Air Compressor - Contr.	2,500	2,000	500
80 2500 0205	Air Compressor - Mats.	100	200	(100)
80 2500 0210	Air Compressor - Insurance	-	-	-
80 2500 0220	Air Compressor - Fuel And Oil	-	-	-
	Total Air Compressor Maintenance	<u>2,600</u>	<u>2,200</u>	<u>400</u>
Flammable Tray Maintenance				
80 2500 0301	Flammable Trays - Labour	-	-	-
80 2500 0302	Flammable Trays - Equip.	-	-	-
80 2500 0304	Flammable Trays - Contr.	100	300	(200)
80 2500 0305	Flammable Trays - Mats.	100	100	-
80 2500 0307	Flammable Trays - Nat. Gas	-	-	-
80 2500 0308	Flammable Trays - Propane	-	-	-
	Total Flammable Tray Maintenance	<u>200</u>	<u>400</u>	<u>(200)</u>

**City of Salmon Arm
Regional Fire Training Centre
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Extinguisher Maintenance			
80 2500 0401 Extinguisher - Labour	-	-	-
80 2500 0402 Extinguisher - Equip.	-	-	-
80 2500 0404 Extinguisher - Contr.	300	300	-
80 2500 0405 Extinguisher - Mats.	-	-	-
Total Extinguisher Maintenance	<u>300</u>	<u>300</u>	<u>-</u>
Air Pak Maintenance			
80 2500 0501 Air Pak - Labour	-	-	-
80 2500 0502 Air Pak - Equip.	-	-	-
80 2500 0504 Air Pak - Contr.	3,500	3,500	-
80 2500 0505 Air Pak - Mats.	100	300	(200)
Total Air Pak Maintenance	<u>3,600</u>	<u>3,800</u>	<u>(200)</u>
Prop Maintenance			
80 2500 0601 Prop - Labour	-	-	-
80 2500 0602 Prop - Equip.	-	-	-
80 2500 0604 Prop - Contr.	2,000	2,000	-
80 2500 0605 Prop - Mats.	300	300	-
80 2500 0607 Prop - Natural Gas	-	-	-
80 2500 0608 Prop - Propane	3,000	2,000	1,000
Total Prop Maintenance	<u>5,300</u>	<u>4,300</u>	<u>1,000</u>
Other Equipment			
80 2500 0901 Other Equipment - Lab.	-	-	-
80 2500 0902 Other Equipment - Equip.	-	-	-
80 2500 0904 Other Equipment - Contr.	300	300	-
80 2500 0905 Other Equipment - Mats.	100	100	-
80 2500 0910 Other Equipment - Insurance	-	-	-
80 2500 0920 Other Equipment - Fuel & Oil	-	-	-
Total Other Equipment Maintenance	<u>400</u>	<u>400</u>	<u>-</u>
Total Equipment Maintenance	<u>16,400</u>	<u>15,400</u>	<u>1,000</u>
Fire Training Centre Supplies			
80 2700 0100 Small Tools	500	500	-
80 2700 0200 Fire Hose - Maintenance	-	-	-
80 2700 0300 Radio Maintenance	500	500	-
80 2700 0400 Foam	-	-	-
80 2700 0900 Other - Projector	-	-	-
Total Fire Training Centre Supplies	<u>1,000</u>	<u>1,000</u>	<u>-</u>

City of Salmon Arm
Regional Fire Training Centre
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Transfer to Reserves - Interest				
80 2828 2120	Interest - FTC	500	1,000	(500)
80 2828 4010	Interest - Major Maintenance	-	-	-
80 2828 4020	Interest - Pumper Fire Truck	-	-	-
80 2828 4030	Interest - FTC - Hose	-	-	-
	Total Transfer to Reserves Interest	<u>500</u>	<u>1,000</u>	<u>(500)</u>
Transfer To Reserves				
80 2825 4010	FTC - Major Maintenance Reserve	2,500	2,500	-
80 2825 4020	Pumper Truck Reserve	2,000	2,000	-
80 2825 4030	FTC - Hose/Equipment	1,000	1,000	-
	Total Transfer To Reserves	<u>5,500</u>	<u>5,500</u>	<u>-</u>
	Total Transfer To Reserves	<u>6,000</u>	<u>6,500</u>	<u>(500)</u>
Capital Expenditures				
	Paving	-	-	-
	Burn Building Replacements	-	-	-
	Classroom - Chairs	-	-	-
	Hose	-	-	-
	Total Capital Expenditures	<u>-</u>	<u>-</u>	<u>-</u>
		<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

City of Salmon Arm
Regional Fire Training Centre
Capital Expenditure Budget
2021 Final Budget

Project		Total Expenditure	FTC Revenue	FTC Reserve	FTC Surplus
FTC - Paving	R	\$ 10,000	\$ -	\$ -	\$ 10,000
Hose	R	4,000	-	4,000	
Classroom - Chairs	R	8,000	-		8,000
Burn Building Replacements (3)	R	30,000	-	30,000	
		\$ 52,000	\$ -	\$ 34,000	\$ 18,000

City of Salmon Arm
Building Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>			
Municipal Funding	\$ (28,150)	\$ (30,750)	\$ 2,600
Sales of Service	500	500	-
Other Revenue From Own Source	370,000	370,000	-
Transfer From Reserve	-	-	-
Prior Years Surplus	-	-	-
Total Revenue	<u>\$ 342,350</u>	<u>\$ 339,750</u>	<u>\$ 2,600</u>

Expenditures

Administration	\$ 338,350	\$ 335,750	\$ 2,600
Transfer To Reserves	4,000	4,000	-
Capital Expenditures	-	-	-
	<u>342,350</u>	<u>339,750</u>	<u>2,600</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 342,350</u>	<u>\$ 339,750</u>	<u>\$ 2,600</u>

City of Salmon Arm
Building Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
City of Salmon Arm	\$ (28,150)	\$ (30,750)	\$ 2,600
Other	-	-	-
Total Taxation	<u>(28,150)</u>	<u>(30,750)</u>	<u>2,600</u>
Sales of Service			
10 1422 0100 Other	500	500	-
Total Sales of Service	<u>500</u>	<u>500</u>	<u>-</u>
Other Revenue From Own Sources			
10 1522 0100 Building Permits	\$ 350,000	\$ 350,000	\$ -
10 1522 0400 Plumbing Permits	20,000	20,000	-
Total Other Revenue From Own Sources	<u>370,000</u>	<u>370,000</u>	<u>-</u>
Transfer From Reserves			
Prior Years Surplus	-	-	-
Building Reserve	-	-	-
Total Transfer From Reserves	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue	<u>\$ 342,350</u>	<u>\$ 339,750</u>	<u>\$ 2,600</u>

City of Salmon Arm
Building Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
Administration			
10 2245 0001 Wages & Benefits	\$ 318,000	\$ 315,000	\$ 3,000
10 2245 0020 Travel	100	100	-
10 2245 0025 Vehicle Expense	6,500	7,000	(500)
10 2245 0060 Cellular Telephones	1,600	1,500	100
10 2245 0100 Legal Fees	3,000	3,000	-
10 2245 0110 Memberships & Dues	2,000	2,000	-
10 2245 0120 Office Supplies	1,500	1,500	-
10 2245 0145 LTSA	250	250	-
10 2245 0160 Staff Training	1,200	1,200	-
10 2245 0165 Conferences & Seminars	4,000	4,000	-
10 2245 0300 Other	200	200	-
10 2245 0310 Recruitment Costs	-	-	-
Total Administration	338,350	335,750	2,600
Transfer To Reserves			
10 2825 1170 Civic Vehicle Reserve	4,000	4,000	-
Total Transfer To Reserves	4,000	4,000	-
Capital Expenditures			
Building Inspection Vehicle	-	-	-
Total Capital Expenditures	-	-	-
Total Expenditures	\$ 342,350	\$ 339,750	\$ 2,600

City of Salmon Arm
 Building Services
 Capital Expenditure Budget
 2020 Final Budget

Project	Total Expenditure	General Revenue	Civic Vehicle	Reserve Account	Reserve Unexp.
	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -

City of Salmon Arm
Police Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>REVENUE</u>			
Municipal Funding	\$ 4,055,400	\$ 3,935,110	\$ 120,290
Grants	160,000	167,890	(7,890)
Sales of Service	29,500	33,500	(4,000)
Revenue From Own Sources	-	-	-
Rentals	83,500	80,000	3,500
Transfer From Reserve	151,000	69,700	81,300
Total Revenue	<u>\$ 4,479,400</u>	<u>\$ 4,286,200</u>	<u>\$ 193,200</u>

EXPENDITURES

Police Building Maintenance	\$ 122,300	\$ 120,000	\$ 2,300
Policing	4,160,100	3,996,500	163,600
Fiscal Services	-	-	-
Assessment and Studies	35,000	35,000	-
Major Maintenance	26,000	29,000	(3,000)
Transfer To Reserves	90,000	105,700	(15,700)
Capital Expenditures	46,000	-	46,000
	<u>4,479,400</u>	<u>4,286,200</u>	<u>193,200</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 4,479,400</u>	<u>\$ 4,286,200</u>	<u>\$ 193,200</u>

City of Salmon Arm
Police Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
City of Salmon Arm	\$ 4,055,400	\$ 3,935,110	\$ 120,290
Other	-	-	-
Total Taxation	<u>4,055,400</u>	<u>3,935,110</u>	<u>120,290</u>
Grants			
10 1700 3000 Traffic Fine Revenue Sharing	160,000	167,890	(7,890)
Other	-	-	-
Total Grants	<u>160,000</u>	<u>167,890</u>	<u>(7,890)</u>
Revenue From Own Sources			
10 1423 0100 RCMP Criminal Document	21,000	25,000	(4,000)
10 1423 0200 RCMP Document Serving	-	-	-
10 1423 0400 RCMP False Alarms	6,000	6,000	-
10 1423 0500 Special Event Policing	-	-	-
10 1423 0800 RCMP Other	2,500	2,500	-
Total Sales of Service	<u>29,500</u>	<u>33,500</u>	<u>(4,000)</u>
Rentals			
10 1610 0000 Federal Govt - Police Building	83,500	80,000	3,500
10 1624 1010 NOHR - Wireless Communications	-	-	-
Total Rentals	<u>83,500</u>	<u>80,000</u>	<u>3,500</u>
Reserves			
Surplus (CF)	50,000	40,000	10,000
10 1920 2210 Police - Operating	95,000	-	95,000
Police Building - Genset	-	15,700	(15,700)
Police Building - Major Maint. (CF)	6,000	14,000	(8,000)
Total Transfer In From Reserves	<u>151,000</u>	<u>69,700</u>	<u>81,300</u>
Total Revenue	<u>\$ 4,479,400</u>	<u>\$ 4,286,200</u>	<u>\$ 193,200</u>

City of Salmon Arm
Police Protection Services
2021 Final Budget

	<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Expenditures			
RCMP Building Maintenance			
10 2251 1101 RCMP Bldg Maint - Lab.	\$ 21,000	\$ 20,000	\$ 1,000
10 2251 1102 RCMP Bldg Maint - Equip.	5,000	5,000	-
10 2251 1104 RCMP Bldg Maint - Contr.	22,000	22,000	-
10 2251 1105 RCMP Bldg Maint - Mats.	4,000	4,000	-
10 2251 1106 RCMP Bldg Maint - Hydro	25,000	25,000	-
10 2251 1107 RCMP Bldg Maint - Nat Gas	12,000	12,000	-
10 2251 1110 RCMP Bldg Maint - Jan.	26,800	25,500	1,300
10 2251 1111 RCMP Bldg Maint - W & S	2,500	2,500	-
10 2251 1112 RCMP Bldg Maint - Taxes	1,000	1,000	-
10 2251 1120 RCMP Bldg Maint - Ins.	3,000	3,000	-
Total RCMP Building Maintenance	<u>122,300</u>	<u>120,000</u>	<u>2,300</u>
Policing			
10 2255 0001 Wages & Benefits - Clerical	294,000	284,000	10,000
10 2255 0101 Wages & Benefits - Court Liason	185,600	185,500	100
Training & Development - Clerical	5,000	-	5,000
10 2255 0125 Interest and Bank Charges	-	-	-
10 2255 0310 Auxiliary Police	3,000	-	3,000
10 2255 0320 Citizen's Crime Watch Patrol	3,500	5,000	(1,500)
10 2255 0340 RCMP Police Force	3,537,000	3,385,000	152,000
10 2255 0360 Prisoner Cost	100,000	100,000	-
10 2255 0370 Victim Service Program	27,000	27,000	-
10 2255 0380 Special Event Policing	-	-	-
10 2255 0390 CCVE	-	-	-
10 2255 0400 DNA Analysis Services	5,000	10,000	(5,000)
Total Policing	<u>4,160,100</u>	<u>3,996,500</u>	<u>163,600</u>
Fiscal Services			
10 2812 0500 Interest - Bylaw #2403	-	-	-
10 2813 0500 Principal - Bylaw #2403	-	-	-
Total Fiscal Services	<u>-</u>	<u>-</u>	<u>-</u>
Assessment and Studies			
10 2258 0000 Cell Block - Tender Document Dev. (CF)	15,000	15,000	-
10 2258 0020 Storage Bay - Design (CF)	20,000	20,000	-
Total Assessment and Studies	<u>35,000</u>	<u>35,000</u>	<u>-</u>

City of Salmon Arm
Police Protection Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Major Maintenance			
10 2259 0060 Computer Wiring Upgrade (CF - \$5,000)	11,000	11,000	-
10 2259 0070 Cell Bay Door	-	8,000	(8,000)
10 2259 0080 Building - Front Door Refurbishment (CF)	5,000	5,000	-
10 2259 0090 Fencing Extension (CF - \$5,000)	10,000	5,000	5,000
Total Major Maintenance	<u>26,000</u>	<u>29,000</u>	<u>(3,000)</u>
Reserves			
10 2825 2210 RCMP Operating	-	-	-
10 2825 2230 Building - Major Maint. Reserve	15,000	30,700	(15,700)
10 2825 2235 Storage Bay Building Const. Reserve	-	-	-
10 2825 2295 Police Building - Roof	15,000	15,000	-
10 2830 2210 Vehicle Replacement Reserve	60,000	60,000	-
Total Transfer To Reserves	<u>90,000</u>	<u>105,700</u>	<u>(15,700)</u>
Capital Expenditures			
Police Building - Hazardous Room	-	-	-
Police Building - Prison Cell Impr.	-	-	-
Police Building - Guard Room Impr.	-	-	-
Police Building - Cell Bay Door	16,000	-	16,000
Police Building - Card Swipe System	30,000	-	30,000
Parking Lot Repairs	-	-	-
Police Building - Roof Replacement	-	-	-
Police Vehicles	-	-	-
Total Capital Expenditures	<u>46,000</u>	<u>-</u>	<u>46,000</u>
	<u>\$ 4,479,400</u>	<u>\$ 4,286,200</u>	<u>\$ 193,200</u>

City of Salmon Arm
 Police Protection Services
 Capital Expenditure Budget
 2021 Final Budget

Project		Total Expenditure	General Revenue	Unexp Reserve	Vehicle Reserve Fund	Reserve Account
Police Building - Hazardous Chemical Room (CF)	N	\$ 29,550	\$ -	\$ 29,550	\$ -	\$ -
Police Building - Prison Cell Improvements (CF)	U	70,000	-	-	-	70,000
Police Building - Guard Room Improvements (CF)	U	20,000	-	20,000	-	-
Police Building - Cell Bay Door (CF)	R	24,000	16,000	-	-	8,000
Police Building - Roof Replacement	R	120,000	-	-	-	120,000
Police Building - External Garage & Storage Design	N	20,000	-	-	-	20,000
Police Building - Card Swipe Access System	N	30,000	30,000	-	-	-
Parking Lot Repairs - Ph 1 (CF) and Ph 2	R	40,000	-	-	-	40,000
Police Vehicles	R	165,000	-	-	165,000	-
		\$ 518,550	\$ 46,000	\$ 49,550	\$ 165,000	\$ 258,000

City of Salmon Arm
Transportation Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>REVENUE</u>			
Municipal Funding	\$ 5,921,040	\$ 5,828,700	\$ 92,340
Transportation Parcel Tax	1,222,000	1,208,000	14,000
Grants	3,100	18,100	(15,000)
Sales of Service	827,950	805,950	22,000
Revenue From Own Sources	477,555	433,755	43,800
Rentals	50	50	-
Transfer From Reserve/Surplus	174,500	306,625	(132,125)
	<u>\$ 8,626,195</u>	<u>\$ 8,601,180</u>	<u>\$ 25,015</u>

EXPENDITURES

Workshop and Yard Maintenance	\$ 141,100	\$ 112,100	\$ 29,000
Other Building Maintenance	46,475	45,075	1,400
Administration and Supervision	705,750	717,750	(12,000)
Machinery and Equipment	-	-	-
Roads and Streets	2,134,950	2,142,450	(7,500)
Bridges and Other Crossings	16,845	117,345	(100,500)
Street Lighting	299,430	279,430	20,000
Traffic Services	191,565	196,175	(4,610)
Transit Services	680,790	680,790	-
Assessments and Studies	130,000	137,325	(7,325)
Major Maintenance	164,700	233,000	(68,300)
Fiscal Services	542,430	644,610	(102,180)
Transfer To Reserves	1,187,910	1,230,630	(42,720)
Capital Expenditures	2,384,250	2,064,500	319,750
	<u>8,626,195</u>	<u>8,601,180</u>	<u>25,015</u>
Surplus (Deficit) For the Year	-	-	-
	<u>\$ 8,626,195</u>	<u>\$ 8,601,180</u>	<u>\$ 25,015</u>

**City of Salmon Arm
Transportation Services
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
	Revenue			
	Taxation			
	City of Salmon Arm	\$ 5,921,040	\$ 5,828,700	\$ 92,340
10 1111 0400	Transportation Parcel Tax	1,222,000	1,208,000	14,000
	Total Taxation	7,143,040	7,036,700	106,340
	Grants			
10 1759 0000	Arterial Street Lighting - MOTH	3,100	3,100	-
10 1760 0000	Other (ICBC - Pedestrian Crossing)	-	15,000	(15,000)
	Total Grants	3,100	18,100	(15,000)
	Sales of Service			
	Transportation Services			
10 1430 0010	Custom Work	30,000	30,000	-
10 1430 0020	Equipment Earnings	560,000	535,000	25,000
10 1430 0040	Storm Sewer Connections	7,600	7,600	-
10 1430 0050	Road Maintenance - ALIB	70,000	68,000	2,000
10 1430 0060	Other	2,500	2,500	-
10 1430 0070	Sale of Fixed Assets	-	-	-
	Total Transportation Services	670,100	643,100	27,000
	Transit Services			
10 1430 0110	Transit Revenue	75,000	80,000	(5,000)
10 1430 0115	Transit Revenue - CSRD	3,000	3,000	-
10 1430 0120	Transit Passes	25,000	25,000	-
10 1430 0125	Transit Revenue - ALIB	28,000	28,000	-
10 1430 0130	Transit Advertising	1,350	1,350	-
10 1430 0160	Transit - NIB	500	500	-
10 1430 0170	Transit Revenue - CSRD - Rural Routes	25,000	25,000	-
	Total Transit Services	157,850	162,850	(5,000)
	Total Sales of Service	827,950	805,950	22,000

**City of Salmon Arm
Transportation Services
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue From Own Sources				
10 1532 0010	Administration Charge - Water	229,300	207,000	22,300
10 1532 0020	Administration Charge - Sewer	229,300	207,000	22,300
10 1532 0025	Administration Charge - Airport	18,955	19,755	(800)
10 1532 0060	Other	-	-	-
	Total Revenue From Own Sources	477,555	433,755	43,800
Rentals				
10 1630 1090	Lease - Grazing (Weightman)	50	50	-
10 1630 1100	Lease - Quonset Building - 921 - 17 St SW	-	-	-
	Total Rentals	50	50	-
Transfer From Reserve Accounts				
	Transfer From Prior Years' Surplus	125,500	150,625	(25,125)
10 1920 4400	Transfer From Reserve Transit Services	20,000	20,000	-
	Transfer From Downtown Brick Crossing	15,000	15,000	-
	Transfer From Outflow Rehabilitation/Cleaning	14,000	-	14,000
	Transfer From Agricultural Ditching	-	91,000	(91,000)
	Transfer From Ironside Bridge Upgrade	-	30,000	(30,000)
	Total Transfer from Reserve Accounts	174,500	306,625	(132,125)
	Total Revenue	\$ 8,626,195	\$ 8,601,180	\$ 25,015

**City of Salmon Arm
Transportation Services
2021 Final Budget**

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Common Services				
Workshop and Yard Maintenance				
10 2301 0001	Shop & Yard - Lab.	\$ 25,000	\$ 25,000	\$ -
10 2301 0002	Shop & Yard - Equip.	9,500	9,500	-
10 2301 0004	Shop & Yard - Contr.	20,000	20,000	-
10 2301 0005	Shop & Yard - Mats.	18,000	18,000	-
10 2301 0006	Shop & Yard - Hydro	17,500	17,500	-
10 2301 0007	Shop & Yard - Nat. Gas	5,500	5,500	-
10 2301 0011	Shop & Yard - W/S	5,500	5,500	-
10 2301 0250	Shop & Yard - Telephone	3,000	3,000	-
10 2301 0310	Shop & Yard - Janitor	8,100	8,100	-
	Total Shop & Yard Maintenance	112,100	112,100	-
Gravel Pit Operations				
	Gravel Pit Operations - Lab.	5,000	-	5,000
	Gravel Pit Operations - Equip.	24,000	-	24,000
	Gravel Pit Operations - Contr.	-	-	-
	Gravel Pit Operations - Mats.	-	-	-
	Total Gravel Pit Operations	29,000	-	29,000
	Total Workshop, Yard and Gravel Pit Maintenance	141,100	112,100	29,000
Other Land and Buildings				
Carpenters Shop - 100 30 Street SE				
10 2302 1001	Carpenters Shop - Lab.	1,000	2,000	(1,000)
10 2302 1002	Carpenters Shop - Equip.	450	450	-
10 2302 1004	Carpenters Shop - Contr.	500	-	500
10 2302 1005	Carpenters Shop - Mats.	450	2,500	(2,050)
10 2302 1006	Carpenters Shop - Hydro	-	-	-
10 2302 1007	Carpenters Shop - Nat. Gas	500	500	-
10 2302 1011	Carpenters Shop - W/S	-	-	-
10 2302 1250	Carpenters Shop - Telephone	-	-	-
	Total Carpenters Shop	2,900	5,450	(2,550)
Rental House - 541 - 3rd Street SW				
10 2302 2001	Rent.House - 541-3 St - Lab.	-	-	-
10 2302 2002	Rent.House - 541-3 St - Equip.	-	-	-
10 2302 2004	Rent.House - 541-3 St - Contr.	-	-	-
10 2302 2005	Rent.House - 541-3 St - Mats.	-	-	-
10 2302 2010	Rent.House - 541-3 St - Ins.	80	80	-
10 2302 2011	Rent.House - 541-3 St - W & S	-	-	-
10 2302 2012	Rent.House - 541-3 St - Taxes	-	-	-
	Total Rental House - 541-3 St SW	80	80	-

City of Salmon Arm
Transportation Services
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Gravel Pit Building Maintenance				
10 2302 7001	Gravel Pit Building Maintenance - Lab.	500	500	-
10 2302 7002	Gravel Pit Building Maintenance - Equip.	200	200	-
10 2302 7004	Gravel Pit Building Maintenance - Contr.	250	250	-
10 2302 7005	Gravel Pit Building Maintenance - Mats.	200	200	-
10 2302 7006	Gravel Pit Building Maintenance - Hydro	900	900	-
10 2302 7010	Gravel Pit Building Maintenance - Ins.	175	175	-
	Total Gravel Pit Building Maintenance	2,225	2,225	-
Land - 921 - 17 Street SW Maintenance				
10 2302 7101	Land - 921 - 17 Street SW Maintenance - Lab.	800	200	600
10 2302 7102	Land - 921 - 17 Street SW Maintenance - Equip.	450	100	350
10 2302 7104	Land - 921 - 17 Street SW Maintenance - Contr.	-	-	-
10 2302 7105	Land - 921 - 17 Street SW Maintenance - Mats.	100	100	-
10 2302 7110	Land - 921 - 17 Street SW Maintenance - Ins.	50	50	-
	Total Land - 921 - 17 Street SW Maintenance	1,400	450	950
Lots 8 & 9 (Plan KAP57618 - Ross Street NE)				
10 2302 7201	Lots 8 & 9 (Plan KAP57618 - Ross St NE) - Lab.	200	200	-
10 2302 7202	Lots 8 & 9 (Plan KAP57618 - Ross St NE) - Equip.	150	150	-
10 2302 7204	Lots 8 & 9 (Plan KAP57618 - Ross St NE) - Contr.	-	-	-
10 2302 7205	Lots 8 & 9 (Plan KAP57618 - Ross St NE) - Mats.	100	100	-
10 2302 7212	Lots 8 & 9 (Plan KAP57618 - Ross St NE) - Lease Rental	33,000	33,000	-
10 2302 7215	Lots 8 & 9 (Plan KAP57618 - Ross St NE) - Taxes	1,220	1,220	-
	Total Lots 8 & 9 (Plan KAP57618 - Ross Street NE)	34,670	34,670	-
Land - 720 22 Street NE				
10 2302 7301	Land - 720 22 Street NE - Lab.	900	900	-
10 2302 7302	Land - 720 22 Street NE - Equip.	1,200	1,200	-
10 2302 7304	Land - 720 22 Street NE - Contr.	-	-	-
10 2302 7305	Land - 720 22 Street NE - Mats.	100	100	-
10 2302 7310	Land - 720 22 Street NE - Ins.	-	-	-
10 2302 7311	Land - 720 22 Street NE - W & S	-	-	-
10 2302 7315	Land - 720 22 Street NE - Taxes	-	-	-
	Total Land - 720 22 Street NE	2,200	2,200	-
Land - 341 Fraser Avenue NW				
10 2302 7401	Land - 341 Fraser Avenue NW - Lab.	400	-	400
10 2302 7402	Land - 341 Fraser Avenue NW - Equip.	600	-	600
10 2302 7404	Land - 341 Fraser Avenue NW - Contr.	-	-	-
10 2302 7405	Land - 341 Fraser Avenue NW - Mats.	-	-	-
10 2302 7410	Land - 341 Fraser Avenue NW - Ins.	-	-	-

**City of Salmon Arm
Transportation Services
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
10 2302 7411	Land - 341 Fraser Avenue NW - W & S	-	-	-
10 2302 7415	Land - 341 Fraser Avenue NW - Taxes	-	-	-
	Total Land - 341 Fraser Avenue NW	1,000	-	1,000
Land - 391 Fraser Avenue NW				
10 2302 7501	Land - 391 Fraser Avenue NW - Lab.	400	-	400
10 2302 7502	Land - 391 Fraser Avenue NW - Equip.	600	-	600
10 2302 7504	Land - 391 Fraser Avenue NW - Contr.	-	-	-
10 2302 7505	Land - 391 Fraser Avenue NW - Mats.	-	-	-
10 2302 7510	Land - 391 Fraser Avenue NW - Ins.	-	-	-
10 2302 7511	Land - 391 Fraser Avenue NW - W & S	-	-	-
10 2302 7515	Land - 391 Fraser Avenue NW - Taxes	-	-	-
	Total Land - 391 Fraser Avenue NW	1,000	-	1,000
Land - 350 Narcisse Street NW				
10 2302 7601	Land - 350 Narcisse Street NW - Lab.	400	-	400
10 2302 7602	Land - 350 Narcisse Street NW - Equip.	600	-	600
10 2302 7604	Land - 350 Narcisse Street NW - Contr.	-	-	-
10 2302 7605	Land - 350 Narcisse Street NW - Mats.	-	-	-
10 2302 7610	Land - 350 Narcisse Street NW - Ins.	-	-	-
10 2302 7611	Land - 350 Narcisse Street NW - W & S	-	-	-
10 2302 7615	Land - 350 Narcisse Street NW - Taxes	-	-	-
	Total Land - 350 Narcisse Street NW	1,000	-	1,000
	Total Other Land and Buildings	46,475	45,075	1,400
Administration and Supervision				
Administration				
10 2305 0001	Wages & Benefits	326,000	329,000	(3,000)
10 2305 0010	BC One Call	2,000	2,000	-
10 2305 0020	Travel	500	1,000	(500)
10 2305 0035	Courier	2,750	2,750	-
10 2305 0060	Cellular	3,500	3,500	-
10 2305 0101	Wages & Benefits - PW Foremen	106,600	106,200	400
10 2305 0110	Memberships and Publications	1,500	1,500	-
10 2305 0120	Office Supplies	2,500	2,500	-
10 2305 0160	Conventions & Seminars	8,000	8,000	-
10 2305 0161	Organizational Culture/Risk Assessment Sessions	3,200	3,200	-
10 2305 0165	Training	5,000	5,000	-
10 2305 0190	Relocation Expense	-	-	-
10 2305 0191	Labour Management - Lab.	-	-	-
10 2305 0192	Labour Management - Equip.	-	-	-
10 2305 0200	Recruitment Expense (CF)	22,500	22,500	-
10 2305 0201	Standby Time - Lab.	5,500	5,500	-
10 2305 0290	Miscellaneous	500	500	-

City of Salmon Arm
Transportation Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
10 2305 0300 Safety Supplies	5,000	5,000	-
10 2305 0301 Safety Courses - Lab.	17,000	17,000	-
10 2305 0302 Safety Courses - Equip.	2,000	2,000	-
10 2305 0304 Safety Courses - Contr.	21,000	21,000	-
10 2305 0305 Small Tools - Carpenter/Mechanic Tools	5,000	5,000	-
10 2305 0310 Small Tools - Public Works	7,500	7,500	-
10 2305 0311 Asset Compilation (PSAB)	-	-	-
10 2305 0315 Small Equipment	4,000	4,000	-
10 2305 0320 After Hours Dispatch	4,500	4,500	-
10 2305 0325 Inventory Adjustments	-	-	-
10 2305 0330 Jury Duty	-	-	-
10 2305 0340 Drivers Licence Medicals	500	900	(400)
10 2305 0400 Boot Allowance	2,900	2,900	-
10 2305 0500 Insurance - Property	5,000	5,000	-
10 2305 0600 Radio Maintenance	5,000	5,000	-
10 2305 0700 Vehicle Allocation	16,900	14,800	2,100
10 2305 0801 Cost Estimates - Lab.	200	1,000	(800)
10 2305 0802 Cost Estimates - Equip.	-	200	(200)
10 2305 0900 Fleet Software	5,000	5,000	-
Total Administration	591,550	593,950	(2,400)

Engineering

10 2306 0001 Wages & Benefits	82,500	82,100	400
10 2306 0004 Engineering - Contr.	7,500	7,500	-
10 2306 0020 Travel	500	500	-
10 2306 0025 Vehicle Allocation	6,500	6,500	-
10 2306 0110 Memberships	1,700	1,700	-
10 2306 0120 Office Supplies	500	500	-
10 2306 0160 Seminars and Training	5,000	5,000	-
10 2306 0190 Relocation	-	-	-
10 2306 0200 Recruitment	-	-	-
10 2306 0250 Surveys	10,000	20,000	(10,000)
Total Engineering	114,200	123,800	(9,600)
Total Administration & Supervision	705,750	717,750	(12,000)

Machinery and Equipment

Oil & Water Tank - #801

10 2308 0101 Oil & Water Tank - Lab.	1,000	200	800
10 2308 0102 Oil & Water Tank - Equip.	-	-	-
10 2308 0104 Oil & Water Tank - Contr.	-	-	-
10 2308 0105 Oil & Water Tank - Mats.	800	150	650
10 2308 0120 Oil & Water Tank - Fuel & Oil	-	-	-
Total Oil & Water Tank - #801	1,800	350	1,450

City of Salmon Arm
Transportation Services
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Wacker Tamper - #802				
10 2308 0201	Wacker Tamper - Lab.	760	760	-
10 2308 0202	Wacker Tamper - Equip.	-	-	-
10 2308 0204	Wacker Tamper - Contr.	500	500	-
10 2308 0205	Wacker Tamper - Mats.	500	500	-
10 2308 0220	Wacker Tamper - Fuel	250	250	-
	Total Wacker Tamper - #802	2,010	2,010	-
Chainsaw - #804				
10 2308 0401	Chainsaw - Lab.	1,015	1,015	-
10 2308 0404	Chainsaw - Contr.	200	200	-
10 2308 0405	Chainsaw - Mats.	1,200	1,200	-
10 2308 0420	Chainsaw - Fuel & Oil	200	200	-
	Total Chainsaw - #804	2,615	2,615	-
Rescue Saw - #805				
10 2308 0501	Rescue Saw - Lab.	305	305	-
10 2308 0504	Rescue Saw - Contr.	200	200	-
10 2308 0505	Rescue Saw - Mats.	1,500	1,500	-
10 2308 0520	Rescue Saw - Fuel & Oil	200	200	-
	Total Rescue Saw - #805	2,205	2,205	-
Water Pumps #807				
10 2308 0701	Water Pumps - Lab.	205	205	-
10 2308 0704	Water Pumps - Contr.	-	-	-
10 2308 0705	Water Pumps - Mats.	200	200	-
10 2308 0720	Water Pumps - Fuel & Oil	100	100	-
	Total Water Pumps - #807	505	505	-
Cub Cadet Lawnmower - #808				
10 2308 0801	Cub Cadet Lawnmower - Lab.	100	100	-
10 2308 0804	Cub Cadet Lawnmower - Contr.	-	-	-
10 2308 0805	Cub Cadet Lawnmower - Mats.	200	200	-
10 2308 0820	Cub Cadet Lawnmower - Fuel & Oil	100	100	-
	Total Cub Cadet Lawnmower - #808	400	400	-
Hotsy 956BE Pressure Washer - #815				
10 2308 1501	Hotsy 956BE Pressure Washer - Lab.	510	510	-
10 2308 1504	Hotsy 956BE Pressure Washer - Contr.	-	-	-
10 2308 1505	Hotsy 956BE Pressure Washer - Mats.	400	400	-
10 2308 1520	Hotsy 956BE Pressure Washer - Fuel	100	100	-
	Total Hotsy 956BE Pressure Washer - #815	1,010	1,010	-

City of Salmon Arm
Transportation Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Snocrete Snow Blower - #816				
10 2308 1601	Snocrete Snow Blower - Lab.	5,555	3,555	2,000
10 2308 1602	Snocrete Snow Blower - Equip.	-	-	-
10 2308 1604	Snocrete Snow Blower - Contr.	-	-	-
10 2308 1605	Snocrete Snow Blower - Mats.	8,500	2,500	6,000
10 2308 1610	Snocrete Snow Blower - Ins.	-	-	-
10 2308 1620	Snocrete Snow Blower - Fuel & Oil	500	500	-
	Total Snocrete Snow Blower - #816	<u>14,555</u>	<u>6,555</u>	<u>8,000</u>
2006 Yamaha Generator - #818				
10 2308 1801	2006 Yamaha Generator - Lab.	315	315	-
10 2308 1804	2006 Yamaha Generator - Contr.	100	100	-
10 2308 1805	2006 Yamaha Generator - Mats.	100	100	-
10 2308 1820	2006 Yamaha Generator - Fuel & Oil	100	100	-
	Total 2006 Yamaha Generator - #818	<u>615</u>	<u>615</u>	<u>-</u>
Vibra Plate Tamper - #819				
10 2308 1901	Vibra Plate Tamper - Lab.	265	265	-
10 2308 1904	Vibra Plate Tamper - Contr.	150	150	-
10 2308 1905	Vibra Plate Tamper - Mats.	400	400	-
10 2308 1920	Vibra Plate Tamper - Fuel & Oil	200	200	-
	Total Vibra Plate Tamper - #819	<u>1,015</u>	<u>1,015</u>	<u>-</u>
Bauer Rainboy (Parks) - #822				
10 2308 2201	Bauer Rainboy - Lab.	100	100	-
10 2308 2204	Bauer Rainboy - Contr.	-	-	-
10 2308 2205	Bauer Rainboy - Mats.	100	100	-
10 2308 2210	Bauer Rainboy - Ins.	-	-	-
	Total Bauer Rainboy (Parks) - #822	<u>200</u>	<u>200</u>	<u>-</u>
Bonnell Hydraulic Sander - #825				
10 2308 2501	Bonnell Hydraulic Sander - Lab.	600	100	500
10 2308 2504	Bonnell Hydraulic Sander - Contr.	-	-	-
10 2308 2505	Bonnell Hydraulic Sander - Mats.	1,100	100	1,000
10 2308 2510	Bonnell Hydraulic Sander - Ins.	-	-	-
	Total Bonnell Hydraulic Sander - #825	<u>1,700</u>	<u>200</u>	<u>1,500</u>

City of Salmon Arm
Transportation Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
2017 Walker MT 23 - #827				
10 2308 2701	2017 Walker MT 23 - Lab.	3,030	2,030	1,000
10 2308 2704	2017 Walker MT 23 - Contr.	1,000	2,000	(1,000)
10 2308 2705	2017 Walker MT 23 - Mats.	1,000	2,000	(1,000)
10 2308 2710	2017 Walker MT 23 - Ins.	-	-	-
10 2308 2720	2017 Walker MT 23 - Fuel & Oil	1,000	800	200
	Total 2017 Walker MT 23 - #827	<u>6,030</u>	<u>6,830</u>	<u>(800)</u>
1990 Powerscreen Mark II - #833				
10 2308 3301	1990 Powerscreen Mark II - Lab.	10,315	10,315	-
10 2308 3302	1990 Powerscreen Mark II - Equip.	-	-	-
10 2308 3304	1990 Powerscreen Mark II - Contr.	2,000	2,000	-
10 2308 3305	1990 Powerscreen Mark II - Mats.	5,800	5,000	800
10 2308 3310	1990 Powerscreen Mark II - Ins.	-	100	(100)
10 2308 3320	1990 Powerscreen Mark II - Fuel & Oil	2,000	2,000	-
	Total 1990 Powerscreen Mark II - #833	<u>20,115</u>	<u>19,415</u>	<u>700</u>
Hole Hog (Water) - #841				
10 2308 4101	Hole Hog - Lab.	105	105	-
10 2308 4104	Hole Hog - Contr.	200	200	-
10 2308 4105	Hole Hog - Mats.	200	200	-
	Total Hole Hog (Water) - #841	<u>505</u>	<u>505</u>	<u>-</u>
Salt Hopper - #842				
10 2308 4201	Salt Hopper - Lab.	500	500	-
10 2308 4202	Salt Hopper - Equip.	-	-	-
10 2308 4204	Salt Hopper - Contr.	100	100	-
10 2308 4205	Salt Hopper - Mats.	200	200	-
10 2308 4220	Salt Hopper - Fuel & Oil	100	100	-
	Total Salt Hopper - #842	<u>900</u>	<u>900</u>	<u>-</u>
50' Radial Stacker - #843				
10 2308 4301	50' Radial Stacker - Lab.	635	635	-
10 2308 4304	50' Radial Stacker - Contr.	200	200	-
10 2308 4305	50' Radial Stacker - Mats.	1,000	1,000	-
10 2308 4310	50' Radial Stacker - Ins.	-	75	(75)
10 2308 4320	50' Radial Stacker - Fuel & Oil	50	50	-
	Total 50' Radial Stacker - #843	<u>1,885</u>	<u>1,960</u>	<u>(75)</u>

City of Salmon Arm
Transportation Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Monroe Slip In Sander - #847				
10 2308 4701	50' Radial Stacker - Lab.	200	-	200
10 2308 4704	50' Radial Stacker - Contr.	-	-	-
10 2308 4705	50' Radial Stacker - Mats.	200	-	200
10 2308 4710	50' Radial Stacker - Ins.	-	-	-
10 2308 4720	50' Radial Stacker - Fuel & Oil	-	-	-
	Total Monroe Slip In Sander - #847	<u>400</u>	<u>-</u>	<u>400</u>
2015 Husqvarna Concrete Saw - #852				
10 2308 5201	2015 Husqvarna Concrete Saw - Lab.	530	530	-
10 2308 5204	2015 Husqvarna Concrete Saw - Contr.	200	200	-
10 2308 5205	2015 Husqvarna Concrete Saw - Mats.	1,200	1,200	-
10 2308 5220	2015 Husqvarna Concrete Saw - Fuel	100	-	100
	Total 2015 Husqvarna Concrete Saw - #852	<u>2,030</u>	<u>1,930</u>	<u>100</u>
1998 Cat GP 25 Forklift - #859				
10 2308 5901	1998 Cat GP 25 Forklift - Lab.	845	845	-
10 2308 5904	1998 Cat GP 25 Forklift - Contr.	200	200	-
10 2308 5905	1998 Cat GP 25 Forklift - Mats.	720	720	-
10 2308 5910	1998 Cat GP 25 Forklift - Ins.	-	-	-
10 2308 5920	1998 Cat GP 25 Forklift - Fuel & Oil	225	225	-
	Total 1998 Cat GP 25 Forklift - #859	<u>1,990</u>	<u>1,990</u>	<u>-</u>
Caroni Flail Mower - #868				
10 2308 6801	Caroni Flail Mower - Lab.	200	420	(220)
10 2308 6804	Caroni Flail Mower - Contr.	-	-	-
10 2308 6805	Caroni Flail Mower - Mats.	100	600	(500)
	Total Caroni Flail Mower - #868	<u>300</u>	<u>1,020</u>	<u>(720)</u>
Anti Icing/Dust Control Tanker - #870				
10 2308 7001	Anti Icing/Dust Control Tanker - Lab.	600	405	195
10 2308 7002	Anti Icing/Dust Control Tanker - Equip.	-	-	-
10 2308 7004	Anti Icing/Dust Control Tanker - Contr.	-	-	-
10 2308 7005	Anti Icing/Dust Control Tanker - Mats.	1,000	200	800
10 2308 7010	Anti Icing/Dust Control Tanker - Ins.	-	-	-
10 2308 7020	Anti Icing/Dust Control Tanker - Fuel & Oil	75	75	-
	Total Anti Icing/Dust Control Tanker - #870	<u>1,675</u>	<u>680</u>	<u>995</u>
2016 Fisher SS Electric Sander - #871				
10 2308 7101	2016 Fisher SS Electric Sander - Lab.	805	805	-
10 2308 7104	2016 Fisher SS Electric Sander - Contr.	-	-	-

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10 2308 7105	2016 Fisher SS Electric Sander - Mats.	1,200	700	500
10 2308 7110	2016 Fisher SS Electric Sander - Ins.	-	-	-
10 2308 7120	2016 Fisher SS Electric Sander - Fuel & Oil	-	-	-
	Total 2016 Fisher SS Electric Sander - #871	<u>2,005</u>	<u>1,505</u>	<u>500</u>
Image Mini Inspection Camera - #875				
10 2308 7501	Image Mini Insp. Camera - Lab.	110	110	-
10 2308 7504	Image Mini Insp. Camera - Contr.	600	600	-
10 2308 7505	Image Mini Insp. Camera - Mats.	100	100	-
10 2308 7520	Image Mini Insp. Camera - Fuel & Oil	-	-	-
	Total Image Mini Insp. Camera - #875	<u>810</u>	<u>810</u>	<u>-</u>
40' Masterscreen Radial Stacker - #880				
10 2308 8001	40' Masterscreen Radial Stacker - Lab.	1,265	1,265	-
10 2308 8004	40' Masterscreen Radial Stacker - Contr.	-	-	-
10 2308 8005	40' Masterscreen Radial Stacker - Mats.	1,000	1,100	(100)
10 2308 8010	40' Masterscreen Radial Stacker - Ins.	-	-	-
10 2308 8020	40' Masterscreen Radial Stacker - Fuel & Oil	100	100	-
	Total 40' Masterscreen Radial Stacker - #880	<u>2,365</u>	<u>2,465</u>	<u>(100)</u>
2016 Ammann Plate Compactor - #883				
10 2308 8301	2016 Ammann Plate Compactor - Lab.	370	370	-
10 2308 8304	2016 Ammann Plate Compactor - Contr.	-	-	-
10 2308 8305	2016 Ammann Plate Compactor - Mat.	300	300	-
10 2308 8310	2016 Ammann Plate Compactor - Ins.	-	-	-
10 2308 8320	2016 Ammann Plate Compactor - Fuel	150	150	-
	Total 2016 Ammann Plate Compactor - #883	<u>820</u>	<u>820</u>	<u>-</u>
Weber 7500lbs Reversible Compactor - #891				
10 2308 9101	Weber Reversible Compactor - Lab.	370	370	-
10 2308 9004	Weber Reversible Compactor - Contr.	-	-	-
10 2308 9105	Weber Reversible Compactor - Mats.	300	300	-
10 2308 9120	Weber Reversible Compactor - Fuel & Oil	150	150	-
	Total Weber Reversible Compactor - #891	<u>820</u>	<u>820</u>	<u>-</u>
Swenson Cross Conveyor - #892				
10 2308 9201	Swenson Cross Conveyor - Lab.	1,315	1,315	-
10 2308 9204	Swenson Cross Conveyor - Contr.	500	500	-
10 2308 9205	Swenson Cross Conveyor - Mats.	2,000	2,000	-
10 2308 9220	Swenson Cross Conveyor - Fuel & Oil	100	100	-
	Total Swenson Cross Conveyor - #892	<u>3,915</u>	<u>3,915</u>	<u>-</u>

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Aquacide Pesticide Unit - #897				
10 2308 9701	Aquacide Pesticide Unit - Lab.	-	-	-
10 2308 9704	Aquacide Pesticide Unit - Contr.	-	-	-
10 2308 9705	Aquacide Pesticide Unit - Mats.	-	-	-
10 2308 9720	Aquacide Pesticide Unit - Fuel & Oil	-	-	-
	Total Aquacide Pesticide Unit - #897	-	-	-
2005 GMC Sierra 3/4 Ton - #911				
10 2309 1101	2005 GMC Sierra 3/4 Ton - Lab.	990	990	-
10 2309 1104	2005 GMC Sierra 3/4 Ton - Contr.	500	500	-
10 2309 1105	2005 GMC Sierra 3/4 Ton - Mats.	1,000	1,000	-
10 2309 1110	2005 GMC Sierra 3/4 Ton - Ins.	1,350	1,250	100
10 2309 1120	2005 GMC Sierra 3/4 Ton - Fuel & Oil	3,500	3,500	-
	Total 2005 GMC Sierra 3/4 Ton - #911	7,340	7,240	100
2002 Atlas Copco Compressor - Old #14				
10 2309 1401	Atlas Copco Compressor - Lab.	1,340	1,340	-
10 2309 1404	Atlas Copco Compressor - Contr.	2,500	2,500	-
10 2309 1405	Atlas Copco Compressor - Mats	1,000	1,000	-
10 2309 1410	Atlas Copco Compressor - Ins.	500	375	125
10 2309 1420	Atlas Copco Compressor - Fuel & Oil	100	100	-
	Total 2002 Atlas Copco Compressor - Old #14	5,440	5,315	125
2011 John Deere 1545 Mower - Old #22				
10 2309 2201	2011 John Deere 1545 Mower - Lab.	3,350	3,350	-
10 2309 2204	2011 John Deere 1545 Mower - Contr.	500	500	-
10 2309 2205	2011 John Deere 1545 Mower - Mats.	3,500	3,500	-
10 2309 2210	2011 John Deere 1545 Mower - Ins.	100	100	-
10 2309 2220	2011 John Deere 1545 Mower - Fuel & Oil	500	500	-
	Total 2011 John Deere 1545 Mower - #922	7,950	7,950	-
1968 Sicard Sweeper (Airport) - Old #23				
10 2309 2301	1968 Sicard Sweeper - Lab.	710	710	-
10 2309 2304	1968 Sicard Sweeper - Contr.	-	-	-
10 2309 2305	1968 Sicard Sweeper - Mats.	4,200	4,200	-
10 2309 2310	1968 Sicard Sweeper - Ins.	200	200	-
10 2309 2320	1968 Sicard Sweeper - Fuel & Oil	-	-	-
	Total 1968 Sicard Sweeper - Old #23	5,110	5,110	-

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2012 Walker Xero Radius Mower - #927				
10 2309 2701	2012 Walker Xero Radius Mower - Lab.	2,800	2,800	-
10 2309 2704	2012 Walker Xero Radius Mower - Contr.	1,500	1,500	-
10 2309 2705	2012 Walker Xero Radius Mower - Mats.	2,000	2,000	-
10 2309 2710	2012 Walker Xero Radius Mower - Ins.	-	-	-
10 2309 2720	2012 Walker Xero Radius Mower - Fuel & Oil	400	400	-
	Total 2012 Walker Xero Radius Mower - #927	6,700	6,700	-
1997 Aerostar Van - Old #29				
10 2309 2901	1997 Aerostar Van - Lab.	-	1,015	(1,015)
10 2309 2904	1997 Aerostar Van - Contr.	-	-	-
10 2309 2905	1997 Aerostar Van - Mats.	-	500	(500)
10 2309 2910	1997 Aerostar Van - Ins.	-	1,100	(1,100)
10 2309 2920	1997 Aerostar Van - Fuel & Oil	-	400	(400)
	Total 1997 Aerostar Van - #929	-	3,015	(3,015)
2004 Freightliner Dump/Plow - Old #30				
10 2309 3001	2004 Freightliner Dump/Plow - Lab.	11,500	11,150	350
10 2309 3002	2004 Freightliner Dump/Plow - Equip.	-	-	-
10 2309 3004	2004 Freightliner Dump/Plow - Contr.	2,000	2,000	-
10 2309 3005	2004 Freightliner Dump/Plow - Mats.	7,750	7,750	-
10 2309 3010	2004 Freightliner Dump/Plow - Ins.	1,700	1,700	-
10 2309 3020	2004 Freightliner Dump/Plow - Fuel & Oil	11,000	11,000	-
	Total 2004 Freightliner Dump/Plow - #930	33,950	33,600	350
2011 Trackless Sidewalk Tractor - Old #34				
10 2309 3401	2011 Trackless Sidewalk Tractor - Lab.	8,000	8,000	-
10 2309 3402	2011 Trackless Sidewalk Tractor - Equip.	100	100	-
10 2309 3404	2011 Trackless Sidewalk Tractor - Contr.	1,800	1,800	-
10 2309 3405	2011 Trackless Sidewalk Tractor - Mats.	8,200	8,200	-
10 2309 3410	2011 Trackless Sidewalk Tractor - Ins.	900	900	-
10 2309 3420	2011 Trackless Sidewalk Tractor - Fuel & Oil	4,200	4,200	-
	Total 2011 Trackless Sidewalk Tractor - Old #34	23,200	23,200	-

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2002 Chev 1/2 Ton - Old #37				
10 2309 3701	2002 Chev 1/2 Ton - Lab.	475	475	-
10 2309 3704	2002 Chev 1/2 Ton - Contr.	300	300	-
10 2309 3705	2002 Chev 1/2 Ton - Mats.	500	500	-
10 2309 3710	2002 Chev 1/2 Ton - Ins.	1,000	1,000	-
10 2309 3720	2002 Chev 1/2 Ton - Fuel & Oil	250	250	-
	Total 2002 Chev 1/2 Ton - Old #37	<u>2,525</u>	<u>2,525</u>	<u>-</u>
Ford Econoline Van - Old #38				
10 2309 3801	Ford Econoline Van - Lab.	1,515	1,515	-
10 2309 3804	Ford Econoline Van - Contr.	300	500	(200)
10 2309 3805	Ford Econoline Van - Mats.	1,000	1,000	-
10 2309 3810	Ford Econoline Van - Ins.	1,200	1,000	200
10 2309 3820	Ford Econoline Van - Fuel & Oil	500	500	-
	Total Ford Econoline Van - # Old 38	<u>4,515</u>	<u>4,515</u>	<u>-</u>
2002 Chev 1/2 Ton - Old #44				
10 2309 4401	Chev 1/2 Ton - Lab.	1,515	1,515	-
10 2309 4404	Chev 1/2 Ton - Contr.	400	400	-
10 2309 4405	Chev 1/2 Ton - Mats.	800	800	-
10 2309 4410	Chev 1/2 Ton - Ins.	1,200	1,200	-
10 2309 4420	Chev 1/2 Ton - Fuel & Oil	1,800	1,800	-
	Total Chev 1/2 Ton - # Old 44	<u>5,715</u>	<u>5,715</u>	<u>-</u>
2003 Chev 1/2 Ton - Old #48				
10 2309 4801	Chev 1/2 Ton - Lab.	1,515	1,515	-
10 2309 4804	Chev 1/2 Ton - Contr.	200	200	-
10 2309 4805	Chev 1/2 Ton - Mats.	800	800	-
10 2309 4810	Chev 1/2 Ton - Ins.	1,200	1,200	-
10 2309 4820	Chev 1/2 Ton - Fuel & Oil	1,900	1,900	-
	Total Chev 1/2 Ton - # Old 48	<u>5,615</u>	<u>5,615</u>	<u>-</u>

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JD6420 Tractor/Snow Blade/Flail - Old #50				
10 2309 5001	JD6420 Tractor/Snow Blade/Flail - Lab.	7,500	7,500	-
10 2309 5002	JD6420 Tractor/Snow Blade/Flail - Equip.	-	-	-
10 2309 5004	JD6420 Tractor/Snow Blade/Flail - Contr.	3,000	3,000	-
10 2309 5005	JD6420 Tractor/Snow Blade/Flail - Mats.	7,000	7,000	-
10 2309 5010	JD6420 Tractor/Snow Blade/Flail - Ins.	1,000	900	100
10 2309 5020	JD6420 Tractor/Snow Blade/Flail - Fuel & Oil	3,000	3,000	-
	Total JD6420 Tractor/Snow Blade/Flail - Old #50	21,500	21,400	100
2007 Concrete Saw - Old #52				
10 2309 5201	2007 Concrete Saw - Lab.	500	500	-
10 2309 5204	2007 Concrete Saw - Contr.	200	200	-
10 2309 5205	2007 Concrete Saw - Mats.	800	800	-
10 2309 5220	2007 Concrete Saw - Fuel	-	-	-
	Total 2007 Concrete Saw - #952	1,500	1,500	-
1993 F350 1 Ton Ford Deck/Welder (Mech) - Old #55				
10 2309 5501	1993 F350 1 Ton Ford Deck/Welder (Mech) - Lab.	2,030	2,030	-
10 2309 5504	1993 F350 1 Ton Ford Deck/Welder (Mech) - Contr.	-	-	-
10 2309 5505	1993 F350 1 Ton Ford Deck/Welder (Mech) - Mats.	1,000	1,000	-
10 2309 5510	1993 F350 1 Ton Ford Deck/Welder (Mech) - Ins.	700	600	100
10 2309 5520	1993 F350 1 Ton Ford Deck/Welder (Mech) - Fuel & Oil	1,200	1,200	-
	Total 1993 F350 1 Ton Ford Deck/Welder (Mech) - Old #55	4,930	4,830	100
2008 Jeep Compass - Old #62				
10 2309 6201	2008 Jeep Compass - Lab.	3,250	3,250	-
10 2309 6204	2008 Jeep Compass - Contr.	600	600	-
10 2309 6205	2008 Jeep Compass - Mats.	3,000	3,000	-
10 2309 6210	2008 Jeep Compass - Ins.	1,450	1,450	-
10 2309 6220	2008 Jeep Compass - Fuel	1,500	1,500	-
	Total 2008 Jeep Compass - Old #62	9,800	9,800	-
2005 Kubota Mower - Old #66				
10 2309 6601	2005 Kubota Mower - Lab.	1,015	1,015	-
10 2309 6604	2005 Kubota Mower - Contr.	-	-	-
10 2309 6605	2005 Kubota Mower - Mats.	1,000	1,000	-
10 2309 6610	2005 Kubota Mower - Ins.	-	-	-
10 2309 6620	2005 Kubota Mower - Fuel & Oil	200	200	-
	Total 2005 Kubota Mower - # Old 66	2,215	2,215	-

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Ford F350 4X4 Dump/Plow - Old #74				
10 2309 7401	Ford F350 4X4 Dump/Plow - Lab.	4,660	4,660	-
10 2309 7404	Ford F350 4X4 Dump/Plow - Contr.	1,000	1,000	-
10 2309 7405	Ford F350 4X4 Dump/Plow - Mats.	2,000	2,000	-
10 2309 7410	Ford F350 4X4 Dump/Plow - Ins.	950	950	-
10 2309 7420	Ford F350 4X4 Dump/Plow - Fuel & Oil	4,000	4,000	-
	Total Ford F350 4X4 Dump/Plow - Old #74	12,610	12,610	-
2005 GMC Safari Van - Old #77				
10 2309 7701	2005 GMC Safari Van - Lab.	2,355	2,355	-
10 2309 7704	2005 GMC Safari Van - Contr.	100	100	-
10 2309 7705	2005 GMC Safari Van - Mats.	3,200	3,200	-
10 2309 7710	2005 GMC Safari Van - Ins.	1,300	1,300	-
10 2309 7720	2005 GMC Safari Van - Fuel & Oil	1,500	1,500	-
	Total 2005 GMC Safari Van - Old #77	8,455	8,455	-
2009 Volvo BL70 Backhoe - Old #82				
	2009 Volvo BL70 Backhoe - Lab.	4,500	5,050	(550)
	2009 Volvo BL70 Backhoe - Contr.	2,000	4,300	(2,300)
	2009 Volvo BL70 Backhoe - Mat.	5,000	6,000	(1,000)
	2009 Volvo BL70 Backhoe - Ins.	1,100	800	300
	2009 Volvo BL70 Backhoe - Fuel	6,000	7,500	(1,500)
	Total 2009 Volvo BL70 Backhoe - Old #82	18,600	23,650	(5,050)
2010 Jeep Patriot - Old #90				
10 2309 9001	2010 Jeep Patriot - Lab.	1,000	1,000	-
10 2309 9004	2010 Jeep Patriot - Contr.	150	150	-
10 2309 9005	2010 Jeep Patriot - Mats.	1,300	1,300	-
10 2309 9010	2010 Jeep Patriot - Ins.	1,450	1,450	-
10 2309 9020	2010 Jeep Patriot - Fuel & Oil	1,900	1,900	-
	Total 2010 Jeep Patriot - Old #90	5,800	5,800	-
2004 Chev Silverado - Old #96				
10 2309 9601	2004 Chev Silverado - Lab.	1,090	1,090	-
10 2309 9604	2004 Chev Silverado - Contr.	400	400	-
10 2309 9605	2004 Chev Silverado - Mats.	500	500	-
10 2309 9610	2004 Chev Silverado - Ins.	1,200	1,100	100
10 2309 9620	2004 Chev Silverado - Fuel & Oil	2,000	2,000	-
	Total Chev Silverado - Old #96	5,190	5,090	100

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2003 Chev 1 Ton with Devilbiss Compressor - Old #55				
	2003 Chev 1 Ton with Devilbiss Compressor - Lab.	1,830	1,830	-
	2003 Chev 1 Ton with Devilbiss Compressor - Contr.	-	-	-
	2003 Chev 1 Ton with Devilbiss Compressor - Mats.	1,600	1,600	-
	2003 Chev 1 Ton with Devilbiss Compressor - Ins.	900	900	-
	2003 Chev 1 Ton with Devilbiss Compressor - Fuel & Oil	2,200	2,200	-
	Total 2003 Chev 1 Ton with Devilbiss Compressor - Old #55	<u>6,530</u>	<u>6,530</u>	-
Kubota ATV - #01				
10 2310 0101	Kubota ATV - Lab.	1,000	1,000	-
10 2310 0104	Kubota ATV - Contr.	500	500	-
10 2310 0105	Kubota ATV - Mats.	1,000	1,000	-
10 2310 0110	Kubota ATV - Ins.	100	100	-
10 2310 0120	Kubota ATV - Fuel & Oil	500	500	-
	Total Kubota ATV - #01	<u>3,100</u>	<u>3,100</u>	-
2018 Kubota M6-101 Tractor - #02				
10 2310 0201	2018 Kubota M6-101 Tractor - Lab.	3,500	3,500	-
10 2310 0204	2018 Kubota M6-101 Tractor - Contr.	1,000	1,000	-
10 2310 0205	2018 Kubota M6-101 Tractor - Mats.	1,500	1,500	-
10 2310 0210	2018 Kubota M6-101 Tractor - Ins.	1,200	1,200	-
10 2310 0220	2018 Kubota M6-101 Tractor - Fuel & Oil	1,500	1,500	-
	Total 2018 Kubota M6-101 Tractor - #02	<u>8,700</u>	<u>8,700</u>	-
2010 Baldor TS80 Portable Genset - #03				
10 2310 0301	2010 Baldor TS80 Portable Genset - Lab.	1,030	1,030	-
10 2310 0304	2010 Baldor TS80 Portable Genset - Contr.	-	-	-
10 2310 0305	2010 Baldor TS80 Portable Genset - Mats.	300	300	-
10 2310 0310	2010 Baldor TS80 Portable Genset - Ins.	600	600	-
10 2310 0320	2010 Baldor TS80 Portable Genset - Fuel	-	100	(100)
	Total 2010 Baldor TS80 Portable Genset - #03	<u>1,930</u>	<u>2,030</u>	<u>(100)</u>
2018 Toyota Rav Hybrid/UT - #04				
10 2310 0401	2018 Toyota Rav Hybrid/UT - Lab.	1,000	1,000	-
10 2310 0404	2018 Toyota Rav Hybrid/UT - Contr.	200	200	-
10 2310 0405	2018 Toyota Rav Hybrid/UT - Mats.	500	500	-
10 2310 0410	2018 Toyota Rav Hybrid/UT - Ins.	2,000	2,000	-
10 2310 0420	2018 Toyota Rav Hybrid/UT - Fuel	2,000	2,000	-
	Total 2018 Toyota Rav Hybrid/UT - #04	<u>5,700</u>	<u>5,700</u>	-

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2019 Cargo Mate/WTP Genset - #05				
10 2310 0501	2019 Cargo Mate/WTP Genset - Lab.	500	500	-
10 2310 0502	2019 Cargo Mate/WTP Genset - Equip.	-	-	-
10 2310 0504	2019 Cargo Mate/WTP Genset - Contr.	-	-	-
10 2310 0505	2019 Cargo Mate/WTP Genset - Mats.	300	300	-
10 2310 0510	2019 Cargo Mate/WTP Genset - Ins.	500	500	-
10 2310 0520	2019 Cargo Mate/WTP Genset - Fuel	100	100	-
	Total 2019 Cargo Mate/WTP Genset - #05	<u>1,400</u>	<u>1,400</u>	<u>-</u>
2014 Diamond C Triaxle Tilt Trailer - # 06				
10 2310 0601	2014 Diamond C Triaxle Tilt Trailer - Lab.	3,500	3,500	-
10 2310 0602	2014 Diamond C Triaxle Tilt Trailer - Equip.	-	-	-
10 2310 0604	2014 Diamond C Triaxle Tilt Trailer - Contr.	-	-	-
10 2310 0605	2014 Diamond C Triaxle Tilt Trailer - Mats.	3,000	3,500	(500)
10 2310 0610	2014 Diamond C Triaxle Tilt Trailer - Ins.	300	300	-
10 2310 0620	2014 Diamond C Triaxle Tilt Trailer - Fuel & Oil	-	-	-
	Total 2014 Diamond C Triaxle Tilt Trailer - #06	<u>6,800</u>	<u>7,300</u>	<u>(500)</u>
2020 Big Tex Roller Trailer - # 07				
10 2310 0701	2020 Big Tex Roller Trailer - Lab.	1,000	1,000	-
10 2310 0702	2020 Big Tex Roller Trailer - Equip.	-	-	-
10 2310 0704	2020 Big Tex Roller Trailer - Contr.	-	-	-
10 2310 0705	2020 Big Tex Roller Trailer - Mats.	500	500	-
10 2310 0710	2020 Big Tex Roller Trailer - Ins.	500	500	-
	Total 2020 Big Tex Roller Trailer - #07	<u>2,000</u>	<u>2,000</u>	<u>-</u>
Double Drum Roller - # 08				
10 2310 0801	Double Drum Roller - Lab.	1,000	1,000	-
10 2310 0802	Double Drum Roller - Equip.	-	-	-
10 2310 0804	Double Drum Roller - Contr.	1,000	1,000	-
10 2310 0805	Double Drum Roller - Mats.	1,000	1,000	-
10 2310 0810	Double Drum Roller - Ins.	800	800	-
	Double Drum Roller - Fuel & Oil	500	500	-
	Total Double Drum Roller - #08	<u>4,300</u>	<u>4,300</u>	<u>-</u>

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Concrete Saw Trailer - #09				
10 2310 0901	Concrete Saw Trailer - Lab.	510	510	-
10 2310 0904	Concrete Saw Trailer - Contr.	-	-	-
10 2310 0905	Concrete Saw Trailer - Mat.	500	500	-
10 2310 0910	Concrete Saw Trailer - Ins.	250	250	-
10 2310 0920	Concrete Saw Trailer - Fuel & Oil	-	-	-
	Total Concrete Saw Trailer - #09	1,260	1,260	-
1977 Onan Generator - #10				
10 2310 1001	1977 O.Generator - Lab.	1,450	1,450	-
10 2310 1004	1977 O.Generator - Contr.	100	100	-
10 2310 1005	1977 O.Generator - Mats.	550	550	-
10 2310 1010	1977 O.Generator - Ins.	500	500	-
10 2310 1020	1977 O.Generator - Fuel & Oil	100	100	-
	Total Onan Generator - #10	2,700	2,700	-
2018 Chev Silverado Truck - #11				
10 2310 1101	2018 Chev Silverado Truck - Lab.	1,800	1,800	-
10 2310 1104	2018 Chev Silverado Truck - Contr.	500	500	-
10 2310 1105	2018 Chev Silverado Truck - Mats.	1,000	1,000	-
10 2310 1110	2018 Chev Silverado Truck - Ins.	1,800	1,800	-
10 2310 1120	2018 Chev Silverado Truck - Fuel & Oil	2,500	2,500	-
	Total 2018 Chev Silverado Truck - #11	7,600	7,600	-
2007 Chev Cobalt (Dev Services) - #12				
10 2310 1201	2007 Chev Cobalt - Lab.	815	815	-
10 2310 1204	2007 Chev Cobalt - Contr.	200	200	-
10 2310 1205	2007 Chev Cobalt - Mats.	1,000	1,000	-
10 2310 1210	2007 Chev Cobalt - Ins.	1,350	1,350	-
10 2310 1220	2007 Chev Cobalt - Fuel & Oil	900	900	-
	Total 2007 Chev Cobalt - #12	4,265	4,265	-
2000 Bomag Vibratory Compactor - #13				
10 2310 1301	2000 B.V. Compactor - Lab.	1,050	1,050	-
10 2310 1304	2000 B.V. Compactor - Contr.	500	500	-
10 2310 1305	2000 B.V. Compactor - Mats.	1,000	1,000	-
10 2310 1310	2000 B.V. Compactor - Ins.	800	800	-
10 2310 1320	2000 B.V. Compactor - Fuel & Oil	500	500	-
	Total B.Vibratory Compactor - #13	3,850	3,850	-

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		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
2015 Atlas Copco Compressor - #14				
10 2310 1401	Atlas Copco Compressor - Lab.	1,500	1,500	-
10 2310 1404	Atlas Copco Compressor - Contr.	-	-	-
10 2310 1405	Atlas Copco Compressor - Mats	500	500	-
10 2310 1410	Atlas Copco Compressor - Ins.	650	650	-
10 2310 1420	Atlas Copco Compressor - Fuel & Oil	1,000	200	800
	Total 2015 Atlas Copco Compressor - #14	<u>3,650</u>	<u>2,850</u>	<u>800</u>
2019 Cargo Mate Trailer (UT) - #15				
10 2310 1501	2019 Cargo Mate Trailer (UT) - Lab.	500	500	-
10 2310 1504	2019 Cargo Mate Trailer (UT) - Contr.	100	100	-
10 2310 1505	2019 Cargo Mate Trailer (UT) - Mats.	300	300	-
10 2310 1510	2019 Cargo Mate Trailer (UT) - Ins.	300	500	(200)
10 2310 1520	2019 Cargo Mate Trailer (UT) - Fuel & Oil	-	-	-
	Total 2019 Cargo Mate Trailer (UT) - #15	<u>1,200</u>	<u>1,400</u>	<u>(200)</u>
2020 Cargo Mate Trailer (PW) - #16				
10 2310 1501	2020 Cargo Mate Trailer (PW) - Lab.	500	-	500
10 2310 1504	2020 Cargo Mate Trailer (PW) - Contr.	100	-	100
10 2310 1505	2020 Cargo Mate Trailer (PW) - Mats.	300	-	300
10 2310 1510	2020 Cargo Mate Trailer (PW) - Ins.	300	-	300
10 2310 1520	2020 Cargo Mate Trailer (PW) - Fuel & Oil	-	-	-
	Total 2020 Cargo Mate Trailer (PW) - #16	<u>1,200</u>	<u>-</u>	<u>1,200</u>
2001 Int'l Crane Truck - #17				
10 2310 1701	2001 Int'l Crane Truck - Lab.	3,090	3,090	-
10 2310 1704	2001 Int'l Crane Truck - Contr.	2,300	2,300	-
10 2310 1705	2001 Int'l Crane Truck - Mats.	2,500	2,500	-
10 2310 1710	2001 Int'l Crane Truck - Ins.	900	900	-
10 2310 1720	2001 Int'l Crane Truck - Fuel & Oil	1,500	1,500	-
	Total 2001 Int'l Crane Truck - #17	<u>10,290</u>	<u>10,290</u>	<u>-</u>
2020 Glabal M3 Mechanical Sweeper - #18				
10 2310 1801	2020 Global Mechanical Sweeper - Lab.	8,000	-	8,000
10 2310 1804	2020 Global Mechanical Sweeper - Contr.	500	-	500
10 2310 1805	2020 Global Mechanical Sweeper - Mats.	7,000	-	7,000
10 2310 1810	2020 Global Mechanical Sweeper - Ins.	1,200	-	1,200
10 2310 1820	2020 Global Mechanical Sweeper - Fuel & Oil	5,000	-	5,000
	Total 2020 Glabal M3 Mechanical Sweeper - #18	<u>21,700</u>	<u>-</u>	<u>21,700</u>

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2021 1/2 Ton Truck (New Unit) - #19				
	2021 1/2 Ton Truck - Lab.	1,500	-	1,500
	2021 1/2 Ton Truck - Contr.	500	-	500
	2021 1/2 Ton Truck - Mats.	1,000	-	1,000
	2021 1/2 Ton Truck - Ins.	1,500	-	1,500
	2021 1/2 Ton Truck - Fuel & Oil	4,000	-	4,000
	Total 2021 1/2 Ton Truck - #19	<u>8,500</u>	<u>-</u>	<u>8,500</u>
2001 SMI Airport Sweeper - #20				
10 2310 2001	2001 SMI Airport Sweeper - Lab.	2,530	2,530	-
10 2310 2004	2001 SMI Airport Sweeper - Contr.	500	500	-
10 2310 2005	2001 SMI Airport Sweeper - Mats.	4,000	4,000	-
10 2310 2010	2001 SMI Airport Sweeper - Ins.	850	850	-
10 2310 2020	2001 SMI Airport Sweeper - Fuel & Oil	1,000	1,000	-
	Total 2000 SMI Airport Sweeper - #20	<u>8,880</u>	<u>8,880</u>	<u>-</u>
2013 John Deere 770G Grader - #21				
10 2310 2101	2013 John Deere 770G Grader - Lab.	7,510	7,510	-
10 2310 2102	2013 John Deere 770G Grader - Equip.	-	-	-
10 2310 2104	2013 John Deere 770G Grader - Contr.	1,000	1,000	-
10 2310 2105	2013 John Deere 770G Grader - Mats.	9,500	7,500	2,000
10 2310 2110	2013 John Deere 770G Grader - Ins.	1,220	1,220	-
10 2310 2120	2013 John Deere 770G Grader - Fuel & Oil	7,000	7,000	-
	Total 2013 John Deere 770G Grader - #21	<u>26,230</u>	<u>24,230</u>	<u>2,000</u>
2015 Ram 1500 4x4 - #23				
10 2310 2301	2015 Ram 1500 4x4 - Lab.	750	750	-
10 2310 2304	2015 Ram 1500 4x4 - Contr.	200	200	-
10 2310 2305	2015 Ram 1500 4x4 - Mats.	1,500	2,500	(1,000)
10 2310 2310	2015 Ram 1500 4x4 - Ins.	1,600	1,600	-
10 2310 2320	2015 Ram 1500 4x4 - Fuel & Oil	4,000	4,000	-
	Total 2015 Ram 1500 4x4 - #23	<u>8,050</u>	<u>9,050</u>	<u>(1,000)</u>
2002 Farm King Mower - #24				
10 2310 2401	2002 Farm King Mower - Lab.	2,000	2,000	-
10 2310 2404	2002 Farm King Mower - Contr.	-	-	-
10 2310 2405	2002 Farm King Mower - Mats.	1,500	1,500	-
10 2310 2410	2002 Farm King Mower - Ins.	250	250	-
10 2310 2420	2002 Farm King Mower - Fuel & Oil.	-	-	-
	Total Farm King Mower - #24	<u>3,750</u>	<u>3,750</u>	<u>-</u>

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2005 Shorider Trailer - #26				
10 2310 2601	2005 Shorider Trailer - Lab.	205	205	-
10 2310 2604	2005 Shorider Trailer - Contr.	-	-	-
10 2310 2605	2005 Shorider Trailer - Mats.	300	300	-
10 2310 2610	2005 Shorider Trailer - Ins.	250	250	-
10 2310 2620	2005 Shorider Trailer - Fuel & Oil	-	-	-
	Total 2005 Shorider Trailer - #26	<u>755</u>	<u>755</u>	<u>-</u>
Toro Rake O Vac Sweeper/Vacuum - #28				
10 2310 2801	Toro Rake O Vac Sweeper/Vacuum - Lab.	510	510	-
10 2310 2804	Toro Rake O Vac Sweeper/Vacuum - Contr.	200	200	-
10 2310 2805	Toro Rake O Vac Sweeper/Vacuum - Mats.	500	500	-
10 2310 2810	Toro Rake O Vac Sweeper/Vacuum - Ins.	300	300	-
10 2310 2820	Toro Rake O Vac Sweeper/Vacuum - Fuel & Oil	175	175	-
	Total Toro Rake O Vac Sweeper/Vacuum - #28	<u>1,685</u>	<u>1,685</u>	<u>-</u>
2013 Graco Line Erradicator and Trailer - #29				
10 2310 2901	2013 Graco Line Erradicator and Trailer - Lab.	705	705	-
10 2310 2904	2013 Graco Line Erradicator and Trailer- Contr.	-	-	-
11 2310 2905	2013 Graco Line Erradicator and Trailer- Mats.	500	1,000	(500)
12 2310 2910	2013 Graco Line Erradicator and Trailer- Ins.	200	200	-
10 2310 2920	2013 Graco Line Erradicator and Trailer - Fuel & Oil	100	100	-
	Total 2013 Graco Line Erradicator and Trailer - #29	<u>1,505</u>	<u>2,005</u>	<u>(500)</u>
2021 Freightliner M2 - 106 Dump/Plow - #30				
10 2310 3001	2021 Freightliner M2 - 106 Dump/Plow - Lab.	9,000	-	9,000
10 2310 3004	2021 Freightliner M2 - 106 Dump/Plow - Contr.	2,000	-	2,000
10 2310 3005	2021 Freightliner M2 - 106 Dump/Plow - Mats.	6,250	-	6,250
10 2310 3010	2021 Freightliner M2 - 106 Dump/Plow - Ins.	1,700	-	1,700
10 2310 3020	2021 Freightliner M2 - 106 Dump/Plow - Fuel & Oil	9,000	-	9,000
	Total 2021 Freightliner M2 - 106 Dump/Plow - #30	<u>27,950</u>	<u>-</u>	<u>27,950</u>
2019 Toyota RAV Hybrid - #31				
10 2310 3101	2019 Toyota RAV Hybrid - Lab.	1,000	1,000	-
10 2310 3104	2019 Toyota RAV Hybrid - Contr.	200	200	-
10 2310 3105	2019 Toyota RAV Hybrid - Mats.	500	500	-
10 2310 3110	2019 Toyota RAV Hybrid - Ins.	2,200	2,200	-
10 2310 3120	2019 Toyota RAV Hybrid - Fuel & Oil	1,000	1,500	(500)
	Total 2019 Toyota RAV Hybrid - #31	<u>4,900</u>	<u>5,400</u>	<u>(500)</u>

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2011 Dodge Ram 5500 Dump/Plow - #32				
10 2310 3201	2011 Dodge Ram 5500 Dump/Plow - Lab.	6,600	5,720	880
10 2310 3204	2011 Dodge Ram 5500 Dump/Plow - Contr.	4,000	4,000	-
10 2310 3205	2011 Dodge Ram 5500 Dump/Plow - Mats.	5,000	3,000	2,000
10 2310 3210	2011 Dodge Ram 5500 Dump/Plow - Ins.	1,100	1,100	-
10 2310 3220	2011 Dodge Ram 5500 Dump/Plow - Fuel & Oil	4,500	4,500	-
	Total 2011 Dodge Ram 5500 Dump/Plow - #32	21,200	18,320	2,880
2017 Trackless Sidewalk Tractor - #34				
10 2310 3401	2017 Trackless Sidewalk Tractor - Lab.	6,320	6,320	-
10 2310 3404	2017 Trackless Sidewalk Tractor - Contr.	1,800	1,800	-
10 2310 3405	2017 Trackless Sidewalk Tractor - Mats.	5,500	5,500	-
10 2310 3410	2017 Trackless Sidewalk Tractor - Ins.	1,300	1,300	-
10 2310 3420	2017 Trackless Sidewalk Tractor - Fuel & Oil	4,000	3,200	800
	Total 2017 Trackless Sidewalk Tractor - #34	18,920	18,120	800
2007 Elgin Sweeper - #35				
10 2310 3501	2007 Elgin Sweeper - Lab.	6,000	5,455	545
10 2310 3504	2007 Elgin Sweeper - Contr.	500	500	-
10 2310 3505	2007 Elgin Sweeper - Mats.	7,000	7,000	-
10 2310 3510	2007 Elgin Sweeper - Ins.	1,150	1,150	-
10 2310 3520	2007 Elgin Sweeper - Fuel & Oil	5,500	5,000	500
	Total 2007 Elgin Sweeper - #35	20,150	19,105	1,045
2018 Toyota Rav Hybrid/Building - #36				
10 2310 3601	2018 Toyota Rav Hybrid/Building - Lab.	1,000	1,000	-
10 2310 3604	2018 Toyota Rav Hybrid/Building - Contr.	200	200	-
10 2310 3605	2018 Toyota Rav Hybrid/Building - Mats.	500	500	-
10 2310 3610	2018 Toyota Rav Hybrid/Building - Ins.	2,000	2,000	-
10 2310 3620	2018 Toyota Rav Hybrid/Building - Fuel & Oil	1,000	1,500	(500)
	Total 2018 Toyota Rav Hybrid/Building - #36	4,700	5,200	(500)
2019 Ford F250 4x4 Reg Cab - #37				
10 2310 3701	2019 Ford F250 4x4 Reg Cab - Lab.	1,000	1,000	-
10 2310 3704	2019 Ford F250 4x4 Reg Cab - Contr.	300	300	-
10 2310 3705	2019 Ford F250 4x4 Reg Cab - Mats.	500	500	-
10 2310 3710	2019 Ford F250 4x4 Reg Cab - Ins.	2,300	2,300	-
10 2310 3720	2019 Ford F250 4x4 Reg Cab - Fuel & Oil	1,500	1,500	-
	Total 2019 Ford F250 4x4 Reg Cab - #37	5,600	5,600	-

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2015 F250 4x4 w/ Utility Box - #38				
10 2310 3801	2015 F250 4x4 w/ Utility Box - Lab.	1,015	1,015	-
10 2310 3804	2015 F250 4x4 w/ Utility Box - Contr.	300	300	-
10 2310 3805	2015 F250 4x4 w/ Utility Box - Mats.	1,000	1,000	-
10 2310 3810	2015 F250 4x4 w/ Utility Box - Ins.	1,600	1,600	-
10 2310 3820	2015 F250 4x4 w/ Utility Box - Fuel & Oil	2,500	2,500	-
	Total 2015 F250 4x4 w/ Utility Box - #38	6,415	6,415	-
2015 F250 4x4 w/ Lift Gate - #39				
10 2310 3901	2015 F250 4x4 w/ Lift Gate - Lab.	1,600	1,015	585
10 2310 3904	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 3905	2015 F250 4x4 w/ Lift Gate - Mats.	2,500	1,500	1,000
10 2310 3910	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 3920	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	Total 2015 F250 4x4 w/ Lift Gate - #39	9,900	8,315	1,585
12' Boat, Motor, Trailer - #40				
10 2310 4001	12' Boat, Motor, Trailer - Lab.	315	315	-
10 2310 4005	12' Boat, Motor, Trailer - Mats.	300	300	-
10 2310 4010	12' Boat, Motor, Trailer - Ins.	100	100	-
10 2310 4020	12' Boat, Motor, Trailer - Fuel & Oil	100	100	-
	Total 12' Boat, Motor, Trailer - #40	815	815	-
2015 F250 4x4 w/ Lift Gate - #44				
10 2310 4401	2015 F250 4x4 w/ Lift Gate - Lab.	1,015	1,015	-
10 2310 4404	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 4405	2015 F250 4x4 w/ Lift Gate - Mats.	2,000	1,000	1,000
10 2310 4410	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 4420	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	Total 2015 F250 4x4 w/ Lift Gate - #44	8,815	7,815	1,000
2015 Dodge 5500 Dump/Plow - #45				
10 2310 4501	2015 Dodge 5500 Dump/Plow - Lab.	5,000	4,880	120
10 2310 4504	2015 Dodge 5500 Dump/Plow - Contr.	800	800	-
10 2310 4505	2015 Dodge 5500 Dump/Plow - Mats.	5,000	3,000	2,000
10 2310 4510	2015 Dodge 5500 Dump/Plow - Ins.	1,300	1,300	-
10 2310 4520	2015 Dodge 5500 Dump/Plow - Fuel & Oil	4,300	3,750	550
	Total 2015 Dodge 5500 Dump/Plow - #45	16,400	13,730	2,670

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2019 Ford F350 Truck/Crane/Dump - #46				
10 2310 4601	2019 Ford F350 Truck/Crane/Dump - Lab.	2,015	2,015	-
10 2310 4604	2019 Ford F350 Truck/Crane/Dump - Contr.	1,000	1,000	-
10 2310 4605	2019 Ford F350 Truck/Crane/Dump - Mats.	2,500	2,500	-
10 2310 4610	2019 Ford F350 Truck/Crane/Dump - Ins.	2,000	2,000	-
10 2310 4620	2019 Ford F350 Truck/Crane/Dump - Fuel & Oil	4,000	4,000	-
	Total 2019 Ford F350 Truck/Crane/Dump - #46	11,515	11,515	-
2015 F250 4x4 w/ Lift Gate - #48				
10 2310 4801	2015 F250 4x4 w/ Lift Gate - Lab.	1,015	1,015	-
10 2310 4804	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 4805	2015 F250 4x4 w/ Lift Gate - Mats.	2,000	1,000	1,000
10 2310 4810	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 4820	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	Total 2015 F250 4x4 w/ Lift Gate - #48	8,815	7,815	1,000
Rainbow Flatbed Hauler (Park) - #49				
10 2310 4901	Rainbow Hauler - Lab.	1,160	1,160	-
10 2310 4904	Rainbow Hauler - Contr.	5,100	100	5,000
10 2310 4905	Rainbow Hauler - Mats.	750	800	(50)
10 2310 4910	Rainbow Hauler - Ins.	300	250	50
	Total Rainbow Hauler (Parks) - #49	7,310	2,310	5,000
2013 John Deere 344 J Loader - #50				
10 2310 5001	2013 John Deere 344 J Loader - Lab.	7,315	7,315	-
10 2310 5004	2013 John Deere 344 J Loader - Contr.	1,000	1,000	-
10 2310 5005	2013 John Deere 344 J Loader - Mats.	15,500	7,000	8,500
10 2310 5010	2013 John Deere 344 J Loader - Ins.	1,000	1,000	-
10 2310 5020	2013 John Deere 344 J Loader - Fuel	8,300	8,300	-
	Total 2013 John Deer 344 J Loader - #50	33,115	24,615	8,500
2008 Jeep Compass - #51				
10 2310 5101	2008 Jeep Compass - Lab.	-	1,015	(1,015)
10 2310 5104	2008 Jeep Compass - Contr.	-	200	(200)
10 2310 5105	2008 Jeep Compass - Mats.	-	2,000	(2,000)
10 2310 5110	2008 Jeep Compass - Ins.	-	1,500	(1,500)
10 2310 5120	2008 Jeep Compass - Fuel	-	1,500	(1,500)
	Total 2008 Jeep Compass - #51	-	6,215	(6,215)

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2015 F250 4x4 w/ Lift Gate - #53				
10 2310 5301	2015 F250 4x4 w/ Lift Gate - Lab.	1,500	1,015	485
10 2310 5304	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 5305	2015 F250 4x4 w/ Lift Gate - Mats.	2,000	1,000	1,000
10 2310 5310	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 5320	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	Total 2015 F250 4x4 w/ Lift Gate - #53	9,300	7,815	1,485
2011 F350 Flatdeck (Carpenter) - #54				
10 2310 5401	2011 F350 Flatdeck (Carpenter) - Lab.	1,220	1,220	-
10 2310 5405	2011 F350 Flatdeck (Carpenter) - Mats.	1,000	1,000	-
10 2310 5410	2011 F350 Flatdeck (Carpenter) - Ins.	1,200	1,200	-
10 2310 5420	2011 F350 Flatdeck (Carpenter) - Fuel & Oil	3,200	3,200	-
	Total 2011 F350 Flatdeck (Carpenter) - #54	6,620	6,620	-
Mechanics Truck - #55				
10 2310 5501	Mechanics Truck - Lab.	1,830	-	1,830
10 2310 5504	Mechanics Truck - Contr.	-	-	-
10 2310 5505	Mechanics Truck - Mats.	1,600	-	1,600
10 2310 5510	Mechanics Truck - Ins.	900	-	900
10 2310 5520	Mechanics Truck - Fuel & Oil	2,200	-	2,200
	Total Mechanics Truck - #55	6,530	-	6,530
Graco Line Lazer/HH Paint Trailer - #56				
10 2310 5601	Graco Line Lazer/HH Paint Trailer - Lab.	420	420	-
10 2310 5604	Graco Line Lazer/HH Paint Trailer - Contr.	-	-	-
10 2310 5605	Graco Line Lazer/HH Paint Trailer - Mats.	1,600	1,600	-
10 2310 5610	Graco Line Lazer/HH Paint Trailer - Ins.	150	150	-
10 2310 5620	Graco Line Lazer/HH Paint Trailer - Fuel & Oil	200	200	-
	Total Graco Line Lazer/HH Paint Trailer - #56	2,370	2,370	-
2015 Freightliner Dump/Plow - #57				
10 2310 5701	2015 Freightliner Dump/Plow - Lab.	12,560	12,560	-
10 2310 5702	2015 Freightliner Dump/Plow - Equip.	-	-	-
10 2310 5704	2015 Freightliner Dump/Plow - Contr.	2,500	2,500	-
10 2310 5705	2015 Freightliner Dump/Plow - Mats.	10,500	10,500	-
10 2310 5710	2015 Freightliner Dump/Plow - Ins.	2,000	2,000	-
10 2310 5720	2015 Freightliner Dump/Plow - Fuel	12,500	12,500	-
	Total 2015 Freightliner Dump/Plow - #57	40,060	40,060	-

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2005 P7000 Forklift - # 58				
10 2310 5801	2005 P7000 Forklift - Lab.	950	950	-
10 2310 5804	2005 P7000 Forklift - Contr.	500	500	-
10 2310 5805	2005 P7000 Forklift - Mats.	1,600	1,600	-
10 2310 5810	2005 P7000 Forklift - Ins.	500	500	-
10 2310 5820	2005 P7000 Forklift - Fuel & Oil	580	580	-
	Total 2005 P7000 Forklift - #58	<u>4,130</u>	<u>4,130</u>	<u>-</u>
2013 Bobcat S590 Skid Steer Loader - #60				
10 2310 6001	2013 Bobcat S590 Skid Steer Loader - Lab.	4,775	4,775	-
10 2310 6004	2013 Bobcat S590 Skid Steer Loader - Contr.	1,000	1,000	-
10 2310 6005	2013 Bobcat S590 Skid Steer Loader - Mats.	5,500	5,500	-
10 2310 6010	2013 Bobcat S590 Skid Steer Loader - Ins.	900	900	-
10 2310 6020	2013 Bobcat S590 Skid Steer Loader - Fuel & Oil	4,500	3,700	800
	Total 2013 Bobcat S590 Skid Steer Loader - #60	<u>16,675</u>	<u>15,875</u>	<u>800</u>
2020 Toyota Rav Hybrid - #62				
10 2310 6201	2020 Toyota Rav Hybrid - Lab.	570	-	570
10 2310 6204	2020 Toyota Rav Hybrid - Contr.	500	-	500
10 2310 6205	2020 Toyota Rav Hybrid - Mats.	500	-	500
10 2310 6210	2020 Toyota Rav Hybrid - Ins.	2,200	-	2,200
10 2310 6220	2020 Toyota Rav Hybrid - Fuel	2,000	-	2,000
	Total 2020 Toyota Rav Hybrid - #62	<u>5,770</u>	<u>-</u>	<u>5,770</u>
2020 International Tandem Dump - #63				
10 2310 6301	2020 Int'l Tandem Dump - Lab.	10,000	13,430	(3,430)
10 2310 6302	2020 Int'l Tandem Dump - Equip.	-	-	-
10 2310 6304	2020 Int'l Tandem Dump - Contr.	3,000	3,000	-
10 2310 6305	2020 Int'l Tandem Dump - Mats.	8,000	10,000	(2,000)
10 2310 6310	2020 Int'l Tandem Dump - Ins.	2,000	1,800	200
10 2310 6320	2020 Int'l Tandem Dump - Fuel & Oil	10,000	11,000	(1,000)
	Total 2020 Internat'l Tandem Dump - #63	<u>33,000</u>	<u>39,230</u>	<u>(6,230)</u>
2015 Freightliner Dump/Plow - #64				
10 2310 6401	2015 Freightliner Dump/Plow - Lab.	11,380	11,380	-
10 2310 6402	2015 Freightliner Dump/Plow - Equip.	-	-	-
10 2310 6404	2015 Freightliner Dump/Plow - Contr.	3,000	3,000	-
10 2310 6405	2015 Freightliner Dump/Plow - Mats.	10,500	10,500	-
10 2310 6410	2015 Freightliner Dump/Plow - Ins.	2,100	2,100	-
10 2310 6420	2015 Freightliner Dump/Plow - Fuel & Oil	11,000	11,000	-
	Total 2015 Freightliner Dump/Plow - #64	<u>37,980</u>	<u>37,980</u>	<u>-</u>

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		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Tycrop Material Handler - #65				
10 2310 6501	Tycrop Material Handler (Parks) - Lab	100	100	-
10 2310 6505	Tycrop Material Handler (Parks) - Contr.	-	-	-
10 2310 6505	Tycrop Material Handler (Parks) - Mats.	100	100	-
10 2310 6510	Tycrop Material Handler (Parks) - Ins.	-	150	(150)
10 2310 6520	Tycrop Material Handler (Parks) - Fuel & Oil	-	-	-
	Total Tycrop Material Handler (Parks) - #65	200	350	(150)
2016 Kabota Mower - #66				
10 2310 6601	2016 Kabota Mower - Lab.	3,045	3,045	-
10 2310 6604	2016 Kabota Mower - Contr.	-	500	(500)
10 2310 6605	2016 Kabota Mower - Mats.	3,000	3,000	-
10 2310 6610	2016 Kabota Mower - Ins.	150	150	-
10 2310 6620	2016 Kabota Mower - Fuel & Oil	1,500	1,500	-
	Total 2016 Kabota Mower - #66	7,695	8,195	(500)
2013 BC1000XL Vermeer Chipper - #67				
10 2310 6701	2013 BC1000XL Vermeer Chipper - Lab.	2,185	2,185	-
10 2310 6702	2013 BC1000XL Vermeer Chipper - Equip.	-	-	-
10 2310 6704	2013 BC1000XL Vermeer Chipper - Contr.	500	500	-
10 2310 6705	2013 BC1000XL Vermeer Chipper - Mats.	1,200	1,200	-
10 2310 6710	2013 BC1000XL Vermeer Chipper - Ins.	350	300	50
10 2310 6720	2013 BC1000XL Vermeer Chipper - Fuel & Oil	600	600	-
	Total 2013 BC1000XL Vermeer Chipper - #67	4,835	4,785	50
2020 MACK Flusher Truck - #69				
10 2310 6901	2020 MACK Flusher Truck - Lab.	14,210	14,210	-
10 2310 6902	2020 MACK Flusher Truck - Equip.	-	-	-
10 2310 6904	2020 MACK Flusher Truck - Contr.	1,500	1,500	-
10 2310 6905	2020 MACK Flusher Truck - Mats.	12,000	15,000	(3,000)
10 2310 6910	2020 MACK Flusher Truck - Ins.	2,100	1,900	200
10 2310 6920	2020 MACK Flusher Truck - Fuel & Oil	11,000	14,000	(3,000)
	2020 MACK Flusher Truck - #69	40,810	46,610	(5,800)
2007 Chevy Cargo Van (Utilities) - #72				
10 2310 7201	2007 Chevy Cargo Van - Lab.	2,150	2,150	-
10 2310 7204	2007 Chevy Cargo Van - Contr.	1,500	1,500	-
10 2310 7205	2007 Chevy Cargo Van - Mats.	2,000	2,000	-
10 2310 7210	2007 Chevy Cargo Van - Ins.	1,200	1,200	-
10 2310 7220	2007 Chevy Cargo Van - Fuel & Oil	4,000	5,000	(1,000)
	Total 2007 Chevy Cargo Van (Utilities) - #72	10,850	11,850	(1,000)

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2015 F350 4x4 Crew Cab - #73				
10 2310 7301	2015 F350 4x4 Crew Cab - Lab.	2,015	2,015	-
10 2310 7304	2015 F350 4x4 Crew Cab - Contr.	200	200	-
10 2310 7305	2015 F350 4x4 Crew Cab - Mats.	1,500	1,000	500
10 2310 7310	2015 F350 4x4 Crew Cab - Ins.	1,900	1,900	-
10 2310 7320	2015 F350 4x4 Crew Cab - Fuel & Oil	4,900	3,900	1,000
	Total 2015 F350 4x4 Crew Cab - #73	<u>10,515</u>	<u>9,015</u>	<u>1,500</u>
2020 Ford F550 4X4 Truck/Hook Lift - #74				
10 2310 7401	Ford F550 4X4 Truck/Hook Lift - Lab.	2,500	2,500	-
10 2310 7404	Ford F550 4X4 Truck/Hook Lift - Contr.	1,000	1,000	-
10 2310 7405	Ford F550 4X4 Truck/Hook Lift - Mats.	2,000	2,000	-
10 2310 7410	Ford F550 4X4 Truck/Hook Lift - Ins.	1,700	1,700	-
10 2310 7420	Ford F550 4X4 Truck/Hook Lift - Fuel & Oil	4,000	4,000	-
	Total Ford F550 4X4 Truck/Hook Lift - #74	<u>11,200</u>	<u>11,200</u>	<u>-</u>
2015 JD C60 Compact Excavator - #76				
10 2310 7601	2015 JD C60 Compact Excavator - Lab.	2,540	2,540	-
10 2310 7602	2015 JD C60 Compact Excavator - Equip.	-	-	-
10 2310 7604	2015 JD C60 Compact Excavator - Contr.	200	200	-
10 2310 7605	2015 JD C60 Compact Excavator - Mats.	4,500	4,500	-
10 2310 7610	2015 JD C60 Compact Excavator - Ins.	800	800	-
10 2310 7620	2015 JD C60 Compact Excavator - Fuel & Oil	2,400	2,400	-
	Total 2015 JD C60 Compact Excavator - #76	<u>10,440</u>	<u>10,440</u>	<u>-</u>
RAM 1/2 Ton Ext Cab w/ Utility Box - #77				
10 2310 7701	RAM 1/2 Ton Ext Cab w/ Utility Box - Lab.	1,500	1,015	485
10 2310 7704	RAM 1/2 Ton Ext Cab w/ Utility Box - Contr.	200	200	-
10 2310 7705	RAM 1/2 Ton Ext Cab w/ Utility Box - Mats.	1,000	1,000	-
10 2310 7710	RAM 1/2 Ton Ext Cab w/ Utility Box - Ins.	1,600	1,600	-
10 2310 7720	RAM 1/2 Ton Ext Cab w/ Utility Box - Fuel & Oil	4,000	4,000	-
	Total RAM 1/2 Ton Ext Cab w/ Utility Box - #77	<u>8,300</u>	<u>7,815</u>	<u>485</u>
2008 Sterling 1 Ton Dump/Plow - #78				
10 2310 7801	2008 Sterling 1 Ton Dump/Plow - Lab.	7,615	7,615	-
10 2310 7804	2008 Sterling 1 Ton Dump/Plow - Contr.	-	-	-
10 2310 7805	2008 Sterling 1 Ton Dump/Plow - Mats.	6,000	6,000	-
10 2310 7810	2008 Sterling 1 Ton Dump/Plow - Ins.	1,100	1,100	-
10 2310 7820	2008 Sterling 1 Ton Dump/Plow - Fuel & Oil	2,000	4,000	(2,000)
	Total 2008 Sterling 1 Ton Dump/Plow - #78	<u>16,715</u>	<u>18,715</u>	<u>(2,000)</u>

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		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
2007 Volvo Loader - #79				
10 2310 7901	2007 Volvo Loader - Lab.	8,500	6,975	1,525
10 2310 7904	2007 Volvo Loader - Contr.	5,000	5,000	-
10 2310 7905	2007 Volvo Loader - Mats.	6,000	6,000	-
10 2310 7910	2007 Volvo Loader - Ins.	1,200	1,100	100
10 2310 7920	2007 Volvo Loader - Fuel & Oil	12,000	12,000	-
	Total 2007 Volvo Loader - #79	32,700	31,075	1,625
2016 Chev Silverado Truck (UT) - #81				
10 2310 8101	2016 Chev Silverado Truck - Lab.	1,015	1,015	-
10 2310 8104	2016 Chev Silverado Truck - Contr.	200	200	-
10 2310 8105	2016 Chev Silverado Truck - Mats.	1,000	1,000	-
10 2310 8110	2016 Chev Silverado Truck - Ins.	1,600	1,600	-
10 2310 8120	2016 Chev Silverado Truck - Fuel & Oil	2,500	4,000	(1,500)
	Total 2016 Chev Silverado Truck - #81	6,315	7,815	(1,500)
Backhoe - #82				
10 2310 8201	Backhoe - Lab.	5,050	-	5,050
10 2310 8204	Backhoe - Contr.	4,300	-	4,300
10 2310 8205	Backhoe - Mat.	6,000	-	6,000
10 2310 8210	Backhoe - Ins.	900	-	900
10 2310 8220	Backhoe - Fuel	7,500	-	7,500
	Total Backhoe - #82	23,750	-	23,750
2011 F350 Flatdeck - #84				
10 2310 8401	2011 F350 Flatdeck - Lab.	1,790	1,790	-
10 2310 8404	2011 F350 Flatdeck - Contr.	500	500	-
10 2310 8405	2011 F350 Flatdeck - Mats	1,800	2,800	(1,000)
10 2310 8410	2011 F350 Flatdeck - Ins.	1,200	1,200	-
10 2310 8420	2011 F350 Flatdeck - Fuel & Oil	3,100	3,100	-
	Total 2011 F350 Flatdeck - #84	8,390	9,390	(1,000)
2019 HR800 Jacobsen WA Mower - #85				
10 2310 8501	2019 HR800 Jacobsen WA Mower - Lab.	4,875	4,875	-
10 2310 8504	2019 HR800 Jacobsen WA Mower - Contr.	1,000	1,000	-
10 2310 8505	2019 HR800 Jacobsen WA Mower - Mats.	4,000	4,000	-
10 2310 8510	2019 HR800 Jacobsen WA Mower - Ins.	1,000	900	100
10 2310 8520	2019 HR800 Jacobsen WA Mower - Fuel & Oil	3,000	6,000	(3,000)
	Total 2019 HR800 Jacobsen WA Mower - #85	13,875	16,775	(2,900)

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		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
2019 John Deere 310SL - #86				
10 2310 8601	2019 John Deere 310SL - Lab.	4,500	5,500	(1,000)
10 2310 8604	2019 John Deere 310SL - Contr.	2,000	2,000	-
10 2310 8605	2019 John Deere 310SL - Mats.	5,000	6,000	(1,000)
10 2310 8610	2019 John Deere 310SL - Ins.	1,100	900	200
10 2310 8620	2019 John Deere 310SL - Fuel/Oil	6,000	7,000	(1,000)
	Total 2019 John Deere 310SL - #86	18,600	21,400	(2,800)
2013 Ford F150 Paint Truck - #88				
10 2310 8801	2013 Ford F150 Paint Truck - Lab.	2,015	2,015	-
10 2310 8804	2013 Ford F150 Paint Truck - Contr.	100	100	-
10 2310 8805	2013 Ford F150 Paint Truck - Mats.	2,000	2,000	-
10 2310 8810	2013 Ford F150 Paint Truck - Ins.	1,400	1,300	100
10 2310 8820	2013 Ford F150 Paint Truck - Fuel & Oil	3,000	3,000	-
	Total 2013 Ford F150 Paint Truck - #88	8,515	8,415	100
Ward Hauler Trailer - #89				
10 2310 8901	Ward Hauler Trailer - Lab.	1,135	1,135	-
10 2310 8904	Ward Hauler Trailer - Contr.	-	-	-
10 2310 8905	Ward Hauler Trailer - Mats.	500	500	-
10 2310 8910	Ward Hauler Trailer - Ins.	250	250	-
	Total Ward Hauler Trailer - #89	1,885	1,885	-
2019 Toyota RAV Hybrid - #90				
10 2310 9001	2019 Toyota RAV Hybrid - Lab.	570	570	-
10 2310 9004	2019 Toyota RAV Hybrid - Contr.	500	500	-
10 2310 9005	2019 Toyota RAV Hybrid - Mats.	500	1,300	(800)
10 2310 9010	2019 Toyota RAV Hybrid - Ins.	2,200	2,200	-
10 2310 9020	2019 Toyota RAV Hybrid - Fuel & Oil	1,200	1,900	(700)
	Total 2019 Toyota RAV Hybrid - #90	4,970	6,470	(1,500)
2014 Dodge Ram 2500 3/4 Ton Truck - #93				
10 2310 9301	2014 Dodge Ram 2500 3/4 Ton Truck - Lab.	2,000	1,015	985
10 2310 9304	2014 Dodge Ram 2500 3/4 Ton Truck - Contr.	200	200	-
10 2310 9305	2014 Dodge Ram 2500 3/4 Ton Truck - Mats.	1,000	1,000	-
10 2310 9310	2014 Dodge Ram 2500 3/4 Ton Truck - Ins.	1,700	1,700	-
10 2310 9320	2014 Dodge Ram 2500 3/4 Ton Truck - Fuel & Oil	4,000	4,000	-
	Total 2014 Dodge Ram 2500 3/4 Ton Truck - #93	8,900	7,915	985

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		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
John Deere 5420 Tractor - #94				
10 2310 9401	John Deere 5420 Tractor - Lab.	2,935	2,935	-
10 2310 9404	John Deere 5420 Tractor - Contr.	500	500	-
10 2310 9405	John Deere 5420 Tractor - Mats.	1,900	1,900	-
10 2310 9410	John Deere 5420 Tractor - Ins.	700	700	-
10 2310 9420	John Deere 5420 Tractor - Fuel & Oil	2,100	2,100	-
	Total John Deere 5420 Tractor - #94	<u>8,135</u>	<u>8,135</u>	-
2011 Ford F550 Service Truck (Ut) - #95				
10 2310 9501	2011 Ford F550 Service Truck - Lab.	3,000	3,000	-
10 2310 9504	2011 Ford F550 Service Truck - Contr.	200	200	-
10 2310 9505	2011 Ford F550 Service Truck - Mats.	3,500	3,500	-
10 2310 9510	2011 Ford F550 Service Truck - Ins.	1,000	1,000	-
10 2310 9520	2011 Ford F550 Service Truck - Fuel & Oil	4,800	4,800	-
	Total 2011 Ford F550 Service Truck - #95	<u>12,500</u>	<u>12,500</u>	-
2019 Ford F250 4x4 Reg Cab - #96				
10 2310 9601	2019 Ford F250 4x4 Reg Cab - Lab.	1,000	1,000	-
10 2310 9604	2019 Ford F250 4x4 Reg Cab - Contr.	400	400	-
10 2310 9605	2019 Ford F250 4x4 Reg Cab - Mats.	500	500	-
10 2310 9610	2019 Ford F250 4x4 Reg Cab - Ins.	2,300	2,300	-
10 2310 9620	2019 Ford F250 4x4 Reg Cab - Fuel & Oil	2,600	2,000	600
	Total 2019 Ford F250 4x4 Reg Cab - #96	<u>6,800</u>	<u>6,200</u>	<u>600</u>
Vermac Trailer Sign Board - #98				
10 2310 9801	Vermac Trailer Sign Board - Lab.	460	460	-
10 2310 9804	Vermac Trailer Sign Board - Contr.	-	-	-
10 2310 9805	Vermac Trailer Sign Board - Mats.	1,600	1,600	-
10 2310 9810	Vermac Trailer Sign Board - Ins.	250	250	-
10 2310 9820	Vermac Trailer Sign Board - Fuel & Oil	-	-	-
	Total Vermac Trailer Sign Board - #98	<u>2,310</u>	<u>2,310</u>	-
Misc Equipment - Unit #99				
10 2310 9901	Misc. Equipment - Lab.	12,000	12,000	-
10 2310 9902	Misc. Equipment - Equip.	9,750	9,750	-
10 2310 9904	Misc. Equipment - Contr.	1,000	1,000	-
10 2310 9905	Misc. Equipment - Mats.	11,500	10,000	1,500

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		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2310 9910	Misc. Equipment - Ins.	500	2,000	(1,500)
10 2310 9920	Misc. Equipment - Fuel & Oil	-	-	-
	Total Misc. Equipment - #99	34,750	34,750	-
	Total Machinery and Equipment	1,114,295	1,014,120	100,175
10 2311 0000	Equipment Revenue	(1,114,295)	(1,014,120)	(100,175)
	Total Machinery and Equipment	-	-	-
	Total Common Services	893,325	874,925	18,400
Roads and Streets				
Roadway Surfaces				
Gravel Roads				
10 2315 1001	Gravel Roads - Lab.	14,240	13,960	280
10 2315 1002	Gravel Roads - Equip.	14,000	14,000	-
10 2315 1004	Gravel Roads - Contr.	8,400	8,400	-
10 2315 1005	Gravel Roads - Mats.	10,000	1,700	8,300
	Total Gravel Roads	46,640	38,060	8,580
Grading				
10 2315 1101	Grading - Lab.	12,200	11,960	240
10 2315 1102	Grading - Equip.	20,300	20,300	-
10 2315 1104	Grading - Contr.	500	500	-
10 2315 1105	Grading - Mats.	5,000	5,000	-
	Total Grading	38,000	37,760	240
Dust Abatement				
10 2315 1201	Dust Abatement - Lab.	13,000	10,000	3,000
10 2315 1202	Dust Abatement - Equip.	15,000	15,000	-
10 2315 1204	Dust Abatement - Contr.	-	-	-
10 2315 1205	Dust Abatement - Mats.	75,000	75,000	-
	Total Dust Abatement	103,000	100,000	3,000
Asphalt Patching				
10 2315 1301	Asphalt Patching - Lab.	32,000	30,960	1,040
10 2315 1302	Asphalt Patching - Equip.	14,000	14,000	-
10 2315 1304	Asphalt Patching - Contr.	20,000	16,000	4,000
10 2315 1305	Asphalt Patching - Mats.	20,000	20,000	-
	Total Asphalt Patching	86,000	80,960	5,040

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Crack Seal Maintenance				
10 2315 1311	Crack Seal Maintenance - Lab.	5,000	5,000	-
10 2315 1312	Crack Seal Maintenance - Equip.	800	800	-
10 2315 1314	Crack Seal Maintenance - Contr.	40,000	40,000	-
10 2315 1315	Crack Seal Maintenance - Mats.	-	-	-
	Total Crack Seal Maintenance	45,800	45,800	-
Roadway Maintenance - Other				
10 2315 1401	Roadway Maintenance - Lab.	14,300	13,920	380
10 2315 1402	Roadway Maintenance - Equip.	5,000	5,000	-
10 2315 1404	Roadway Maintenance - Contr.	5,000	10,000	(5,000)
10 2315 1405	Roadway Maintenance - Mats.	500	500	-
	Total Roadway Maintenance - Other	24,800	29,420	(4,620)
Roads - Extensions & Replacements				
10 2315 1501	Roads - Extension & Replacement - Lab.	2,135	2,135	-
10 2315 1502	Roads - Extension & Replacement - Equip.	2,000	2,000	-
10 2315 1504	Roads - Extension & Replacement - Contr.	12,000	12,000	-
10 2315 1505	Roads - Extension & Replacement - Mats.	4,000	4,000	-
	Total Roads - Extension & Replacement	20,135	20,135	-
	Total Roadway Surfaces	364,375	352,135	12,240
Road Allowances, Intersections & Approaches				
Weed Control - Sidewalks				
10 2316 1301	Weed Control - Sidewalks - Lab.	31,000	30,400	600
10 2316 1302	Weed Control - Sidewalks - Equip.	1,400	1,400	-
10 2316 1304	Weed Control - Sidewalks - Contr.	10,000	10,000	-
10 2316 1305	Weed Control - Sidewalks - Mats.	600	600	-
	Total Weed Control - Sidewalks	43,000	42,400	600
Weed Control - Roadside Mowing				
10 2316 1311	Weed Control - Roadside Mowing - Lab.	12,000	10,460	1,540
10 2316 1312	Weed Control - Roadside Mowing - Equip.	11,000	9,700	1,300
10 2316 1314	Weed Control - Roadside Mowing - Contr.	5,000	15,000	(10,000)
10 2316 1315	Weed Control - Roadside Mowing - Mats.	500	500	-
	Total Weed Control - Roadside Mowing	28,500	35,660	(7,160)

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		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Noxious Weed Control				
10 2316 1351	Noxious Weed Control - Lab.	-	-	-
10 2316 1352	Noxious Weed Control - Equip.	-	-	-
10 2316 1354	Noxious Weed Control - Contr.	17,500	17,500	-
10 2316 1355	Noxious Weed Control - Mats.	-	-	-
	Total Noxious Weed Control	17,500	17,500	-
Road Allowances Maintenance				
10 2316 1401	Road Allowances Maintenance - Lab.	60,000	75,000	(15,000)
10 2316 1402	Road Allowances Maintenance - Equip.	30,000	40,000	(10,000)
10 2316 1404	Road Allowances Maintenance - Contr.	17,000	17,000	-
10 2316 1405	Road Allowances Maintenance - Mats.	6,000	6,000	-
	Total Road Allowances Maintenance	113,000	138,000	(25,000)
	Total Road Allowance, Intersections & Approaches	202,000	233,560	(31,560)
Sidewalks				
Sidewalk - Repairs and Maintenance				
10 2317 1101	Sidewalk Repairs & Maintenance - Lab.	30,600	29,210	1,390
10 2317 1102	Sidewalk Repairs & Maintenance - Equip.	11,250	11,250	-
10 2317 1104	Sidewalk Repairs & Maintenance - Contr.	15,000	15,000	-
10 2317 1105	Sidewalk Repairs & Maintenance - Mats.	10,000	10,000	-
	Total Sidewalk Repairs & Maintenance	66,850	65,460	1,390
Sidewalk - Extensions & Replacements				
10 2317 1201	Sidewalk - Extensions & Replacements - Lab.	7,500	7,500	-
10 2317 1202	Sidewalk - Extensions & Replacements - Equip.	6,000	6,000	-
10 2317 1204	Sidewalk - Extensions & Replacements - Contr.	5,500	5,500	-
10 2317 1205	Sidewalk - Extensions & Replacements - Mats.	6,000	6,000	-
	Total Sidewalk - Extensions & Replacements	25,000	25,000	-
Brick Strips - Repairs and Maintenance				
10 2317 1251	Brick Strips - Repairs and Maintenance - Lab.	8,065	8,065	-
10 2317 1252	Brick Strips - Repairs and Maintenance - Equip.	1,000	1,000	-
10 2317 1254	Brick Strips - Repairs and Maintenance - Contr.	1,000	1,000	-
10 2317 1255	Brick Strips - Repairs and Maintenance - Mats.	3,500	3,500	-
	Total Brick Strips - Repairs and Maintenance	13,565	13,565	-
	Total Sidewalks	105,415	104,025	1,390

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Drainage Ditches				
Drainage Ditch Maintenance				
10 2318 1301	Drainage Ditch Maint - Lab.	31,600	30,960	640
10 2318 1302	Drainage Ditch Maint - Equip.	28,000	28,000	-
10 2318 1304	Drainage Ditch Maint - Contr.	6,000	6,000	-
10 2318 1305	Drainage Ditch Maint - Mats.	2,000	2,000	-
	Total Drainage Ditch Maintenance	<u>67,600</u>	<u>66,960</u>	<u>640</u>
Flood Control Maintenance				
10 2318 1401	Flood Control Maintenance - Lab.	5,180	5,180	-
10 2318 1402	Flood Control Maintenance - Equip.	3,000	3,000	-
10 2318 1404	Flood Control Maintenance - Contr.	500	500	-
10 2318 1405	Flood Control Maintenance - Mats.	1,500	1,500	-
	Total Flood Control Maintenance	<u>10,180</u>	<u>10,180</u>	<u>-</u>
Service Connections				
10 2318 1501	Service Connections - Lab.	2,105	2,105	-
10 2318 1502	Service Connections - Equip.	2,500	2,500	-
10 2318 1504	Service Connections - Contr.	2,500	2,500	-
10 2318 1505	Service Connections - Mats.	500	500	-
	Total Service Connections	<u>7,605</u>	<u>7,605</u>	<u>-</u>
	Total Drainage Ditches	<u>85,385</u>	<u>84,745</u>	<u>640</u>
Storm Sewers				
Storm Sewer Maintenance				
10 2319 1001	Storm Sewer Maintenance - Lab.	46,000	45,000	1,000
10 2319 1002	Storm Sewer Maintenance - Equip.	35,000	35,000	-
10 2319 1004	Storm Sewer Maintenance - Contr.	4,000	4,000	-
10 2319 1005	Storm Sewer Maintenance - Mats.	2,000	2,000	-
	Total Storm Sewer Maintenance	<u>87,000</u>	<u>86,000</u>	<u>1,000</u>
Catch Basin Maintenance				
10 2319 2001	Catch Basin Maintenance - Lab.	10,500	10,500	-
10 2319 2002	Catch Basin Maintenance - Equip.	8,500	8,500	-
10 2319 2004	Catch Basin Maintenance - Contr.	5,000	5,000	-
10 2319 2005	Catch Basin Maintenance - Mats.	4,000	4,000	-
	Total Catch Basin Maintenance	<u>28,000</u>	<u>28,000</u>	<u>-</u>

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Transportation Services
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Culvert Maintenance				
10 2319 3001	Culvert Maintenance - Lab.	6,960	6,960	-
10 2319 3002	Culvert Maintenance - Equip.	4,000	4,000	-
10 2319 3004	Culvert Maintenance - Contr.	500	500	-
10 2319 3005	Culvert Maintenance - Mats.	1,000	1,000	-
	Total Culvert Maintenance	12,460	12,460	-
Drainage - Extensions & Replacements				
10 2319 4001	Drainage - Extensions & Replacements - Lab.	8,600	8,425	175
10 2319 4002	Drainage - Extensions & Replacements - Equip.	8,000	8,000	-
10 2319 4004	Drainage - Extensions & Replacements - Contr.	2,000	2,000	-
10 2319 4005	Drainage - Extensions & Replacements - Mats.	2,000	2,000	-
	Total Drainage - Extensions & Replacements	20,600	20,425	175
	Total Storm Sewers	148,060	146,885	1,175
Street Cleaning and Flushing				
Street Sweeping				
10 2320 1001	Street Sweeping - Lab.	-	-	-
10 2320 1002	Street Sweeping - Equip.	-	-	-
10 2320 1004	Street Sweeping - Contr.	-	-	-
10 2320 1005	Street Sweeping - Mats.	-	-	-
10 2320 1011	Street Sweeping - D.I.A.	17,575	17,200	375
	Total Street Sweeping	17,575	17,200	375
Street Cleaning & Flushing Maintenance				
10 2320 1401	Street Cleaning/Flushing Maintenance - Lab.	63,200	61,960	1,240
10 2320 1402	Street Cleaning/Flushing Maintenance - Equip.	86,000	81,000	5,000
10 2320 1404	Street Cleaning/Flushing Maintenance - Contr.	7,500	7,500	-
10 2320 1405	Street Cleaning/Flushing Maintenance - Mats.	7,000	7,000	-
	Total Street Cleaning & Flushing Maintenance	163,700	157,460	6,240
Snow Removal & Sanding				
10 2320 1501	Snow Removal & Sanding - Lab.	265,000	255,000	10,000
10 2320 1502	Snow Removal & Sanding - Equip.	250,000	250,000	-
10 2320 1504	Snow Removal & Sanding - Contr.	73,000	73,000	-
10 2320 1505	Snow Removal & Sanding - Mats.	315,000	325,000	(10,000)
	Total Snow Removal & Sanding	903,000	903,000	-

City of Salmon Arm
Transportation Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Sidewalk Snow Removal & Sanding				
10 2320 1551	Sidewalk Snow Removal & Sanding - Lab.	72,000	70,000	2,000
10 2320 1552	Sidewalk Snow Removal & Sanding - Equip.	35,000	35,000	-
10 2320 1554	Sidewalk Snow Removal & Sanding - Contr.	10,000	10,000	-
10 2320 1555	Sidewalk Snow Removal & Sanding - Mats.	8,000	8,000	-
	Total Sidewalk Snow Removal & Sanding	125,000	123,000	2,000
	Total Street Cleaning and Flushing	1,209,275	1,200,660	8,615
Other Roads and Streets				
Vandalism				
10 2321 1001	Vandalism - Lab.	9,440	9,440	-
10 2321 1002	Vandalism - Equip.	3,000	3,000	-
10 2321 1004	Vandalism - Contr.	7,500	7,500	-
10 2321 1005	Vandalism - Mats.	500	500	-
	Total Vandalism	20,440	20,440	-
	Total Other Road and Streets	20,440	20,440	-
	Total Roads and Streets	2,134,950	2,142,450	(7,500)
Bridges and Other Crossings				
Bridges & Approaches				
10 2322 1001	Bridges & Approach - Lab.	2,235	2,235	-
10 2322 1002	Bridges & Approach - Equip.	800	800	-
10 2322 1004	Bridges & Approach - Contr.	500	500	-
10 2322 1005	Bridges & Approach - Mats.	2,500	2,500	-
	Total Bridges & Approaches	6,035	6,035	-
R.R. Grade Crossings				
10 2322 1101	R.R. Grade Crossings - Lab.	510	510	-
10 2322 1102	R.R. Grade Crossings - Equip.	100	100	-
10 2322 1104	R.R. Grade Crossings - Contr.	10,000	110,500	(100,500)
10 2322 1105	R.R. Grade Crossings - Mats.	200	200	-
	Total R.R. Grade Crossings	10,810	111,310	(100,500)
	Total Bridges and Other Crossings	16,845	117,345	(100,500)

City of Salmon Arm
Transportation Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Street Lighting				
Overhead Lighting				
10 2323 1001	Overhead Lighting - Lab.	-	-	-
10 2323 1002	Overhead Lighting - Equip.	-	-	-
10 2323 1004	Overhead Lighting - Contr.	-	-	-
10 2323 1005	Overhead Lighting - Mats.	-	-	-
10 2323 1006	Overhead Lighting - Hydro	180,000	160,000	20,000
	Total Overhead Lighting	180,000	160,000	20,000
Ornamental Overhead Lighting				
10 2323 1101	Ornamental Overhead Lighting - Lab.	2,235	2,235	-
10 2323 1102	Ornamental Overhead Lighting - Equip.	500	500	-
10 2323 1104	Ornamental Overhead Lighting - Contr.	20,000	20,000	-
10 2323 1105	Ornamental Overhead Lighting - Mats.	500	500	-
10 2323 1106	Ornamental Overhead Lighting - Hydro	60,000	60,000	-
	Total Ornamental Overhead Lighting	83,235	83,235	-
Ornamental Overhead Lighting - Pole Refurbishment				
10 2323 1151	Ornamental Overhead Lighting - Pole Refurbishment - Lab.	9,525	1,525	8,000
10 2323 1152	Ornamental Overhead Lighting - Pole Refurbishment - Equip.	500	500	-
10 2323 1154	Ornamental Overhead Lighting - Pole Refurbishment - Contr.	10,000	18,000	(8,000)
10 2323 1155	Ornamental Overhead Lighting - Pole Refurbishment - Mats.	12,000	12,000	-
	Total Ornamental Overhead Lighting - Pole Refurbishment	32,025	32,025	-
Decorative Lighting				
10 2323 1201	Decorative Lighting Maintenance - Lab.	2,470	2,470	-
10 2323 1202	Decorative Lighting Maintenance - Equip.	700	700	-
10 2323 1204	Decorative Lighting Maintenance - Contr.	500	500	-
10 2323 1205	Decorative Lighting Maintenance - Mats.	500	500	-
10 2323 1206	Decorative Lighting Maintenance - Hydro	-	-	-
	Total Decorative Lighting Maintenance	4,170	4,170	-
	Total Street Lighting	299,430	279,430	20,000
Traffic Services				
Street Signs Maintenance				
10 2324 0001	Street Sign Maintenance - Lab.	29,000	-	29,000
10 2324 0002	Street Sign Maintenance - Equip.	8,300	-	8,300
10 2324 0004	Street Sign Maintenance - Contr.	2,000	-	2,000
10 2324 0005	Street Sign Maintenance - Mats.	21,000	-	21,000
	Total Street Sign Maintenance	60,300	-	60,300

City of Salmon Arm
Transportation Services
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		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Street Name Signs Maintenance				
10 2324 1001	St. Name Signs Maintenance - Lab.	-	6,800	(6,800)
10 2324 1002	St. Name Signs Maintenance - Equip.	-	1,800	(1,800)
10 2324 1004	St. Name Signs Maintenance - Contr.	-	500	(500)
10 2324 1005	St. Name Signs Maintenance - Mats.	-	6,000	(6,000)
	Total St. Name Signs Maintenance	-	15,100	(15,100)
Traffic & Crosswalk Markings				
10 2324 1101	Traffic & Crosswalk Markings - Lab.	30,000	28,660	1,340
10 2324 1102	Traffic & Crosswalk Markings - Equip.	15,000	10,000	5,000
10 2324 1104	Traffic & Crosswalk Markings - Contr.	40,000	50,000	(10,000)
10 2324 1105	Traffic & Crosswalk Markings - Mats.	17,000	19,000	(2,000)
10 2324 1106	Traffic & Crosswalk Markings - Hydro	1,500	1,100	400
	Total Traffic & Crosswalk Marking	103,500	108,760	(5,260)
Traffic Sign Maintenance				
10 2324 1201	Traffic Sign Maintenance - Lab.	-	21,800	(21,800)
10 2324 1202	Traffic Sign Maintenance - Equip.	-	6,500	(6,500)
10 2324 1204	Traffic Sign Maintenance - Contr.	-	1,500	(1,500)
10 2324 1205	Traffic Sign Maintenance - Mats.	-	15,000	(15,000)
	Total Traffic Sign Maintenance	-	44,800	(44,800)
Entrance Signage Maintenance				
10 2324 1251	Entrance Signage Maintenance - Lab.	815	815	-
10 2324 1252	Entrance Signage Maintenance - Equip.	100	100	-
10 2324 1254	Entrance Signage Maintenance - Contr.	200	200	-
10 2324 1255	Entrance Signage Maintenance - Mats.	250	250	-
10 2324 1256	Entrance Signage Maintenance - Hydro	400	150	250
	Total Entrance Signage Maintenance	1,765	1,515	250
R.R. Crossing Signal Maintenance				
10 2324 1301	RR Crossing Signal Maintenance - Lab.	-	-	-
10 2324 1302	RR Crossing Signal Maintenance - Equip.	-	-	-
10 2324 1304	RR Crossing Signal Maintenance - Contr.	18,000	18,000	-
10 2324 1305	RR Crossing Signal Maintenance - Mats.	-	-	-
	Total R.R. Crossing Signal Maintenance	18,000	18,000	-

City of Salmon Arm
Transportation Services
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		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Traffic Signal (Province)				
10 2324 1401	Traffic Signal (Prov) - Lab.	-	-	-
10 2324 1402	Traffic Signal (Prov) - Equip.	-	-	-
10 2324 1404	Traffic Signal (Prov) - Contr.	8,000	8,000	-
10 2324 1405	Traffic Signal (Prov) - Mats.	-	-	-
	Total Traffic Signal (Province)	8,000	8,000	-
	Total Traffic Services	191,565	196,175	(4,610)
Transit Services				
10 2326 1001	Transit - Other - Lab.	2,540	2,540	-
10 2326 1002	Transit - Other - Equip.	750	750	-
10 2326 1004	Transit - Other - Contr.	1,000	1,000	-
10 2326 1005	Transit - Other - Mats.	1,000	1,000	-
10 2326 0310	Transit System - Contract	650,000	650,000	-
	Total Transit Services	655,290	655,290	-
Transit Shelters				
10 2326 2001	Transit Shelters Maintenance - Lab.	5,500	5,500	-
10 2326 2002	Transit Shelters Maintenance - Equip.	2,000	2,000	-
10 2326 2004	Transit Shelters Maintenance - Contr.	1,000	1,000	-
10 2326 2005	Transit Shelters Maintenance - Mats.	17,000	17,000	-
	Total Transit Shelters Maintenance	25,500	25,500	-
	Total Transit Services	680,790	680,790	-
Assessments and Studies				
10 2500 1500	DFO Ditch Maintenance Protocol (CF)	10,000	10,000	-
10 2500 0800	Gravel Pit Assessment (CF)	10,000	10,000	-
10 2500 2010	Pavement Management Update	-	2,250	(2,250)
10 2500 2020	Pedestrian Crosswalk Signals - Priority Project Study	-	25,075	(25,075)
10 2500 2040	Lakeshore Road Rehabilitation Assessment (CF)	60,000	60,000	-
10 2500 2050	Asset Management	30,000	10,000	20,000
10 2500 2051	Asset Management - Lab.	-	-	-
10 2500 2052	Asset Management - Equip.	-	-	-
10 2500 2053	Asset Management - Eng.	-	-	-
10 2500 2054	Asset Management - Contr.	-	-	-
10 2500 2055	Asset Management - Mats.	-	-	-
10 2500 2060	Infrastructure Structural Assessments (CF)	20,000	20,000	-
	Total Assessments and Studies	130,000	137,325	(7,325)

City of Salmon Arm
Transportation Services
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Major Maintenance				
Outfall & Pond Rehabilitation/Cleaning Maintenance				
10 2600 0201	Outfall & Pond Rehabilitation/Cleaning Maintenance - Lab.	5,500	5,500	-
10 2600 0202	Outfall & Pond Rehabilitation/Cleaning Maintenance - Equip.	6,500	6,500	-
10 2600 0203	Outfall & Pond Rehabilitation/Cleaning Maintenance - Eng.	-	-	-
10 2600 0204	Outfall & Pond Rehabilitation/Cleaning Maintenance - Contr.	1,000	1,000	-
10 2600 0205	Outfall & Pond Rehabilitation/Cleaning Maintenance - Mats.	1,000	1,000	-
	Total Outfall & Pond Rehabilitation/Cleaning Maintenance	<u>14,000</u>	<u>14,000</u>	-
Agricultural Ditch Maintenance				
10 2600 0301	Agricultural Ditch Maintenance - Lab.	3,100	3,100	-
10 2600 0302	Agricultural Ditch Maintenance - Equip.	750	750	-
10 2600 0304	Agricultural Ditch Maintenance - Contr.	25,500	25,500	-
10 2600 0305	Agricultural Ditch Maintenance - Mats.	750	750	-
	Total Agricultural Ditch Maintenance	<u>30,100</u>	<u>30,100</u>	-
Restoration of Gravel Road Structure				
10 2600 0401	Restoration of Gravel Road Structure - Lab.	6,100	6,100	-
10 2600 0402	Restoration of Gravel Road Structure - Equip.	8,500	8,500	-
10 2600 0404	Restoration of Gravel Road Structure - Contr.	500	500	-
10 2600 0405	Restoration of Gravel Road Structure - Mats.	15,000	25,000	(10,000)
	Total Restoration of Gravel Road Structure	<u>30,100</u>	<u>40,100</u>	<u>(10,000)</u>
Brushing Program				
10 2600 0501	Brushing - Lab.	22,000	22,000	-
10 2600 0502	Brushing - Equip.	11,000	11,000	-
10 2600 0504	Brushing - Contr.	3,500	3,500	-
10 2600 0505	Brushing - Mats.	3,500	3,500	-
	Total Brushing Program	<u>40,000</u>	<u>40,000</u>	-
Gravel Pit Remediation				
10 2600 0601	Gravel Pit Remediation - Lab.	15,000	15,000	-
10 2600 0602	Gravel Pit Remediation - Equip.	10,000	10,000	-
10 2600 0604	Gravel Pit Remediation - Contr.	7,500	7,500	-
10 2600 0605	Gravel Pit Remediation - Mats.	-	-	-
	Total Gravel Pit Remediation	<u>32,500</u>	<u>32,500</u>	-

City of Salmon Arm
Transportation Services
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		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Gravel Pit Development				
10 2600 0901	Gravel Pit Development - Lab.	-	-	-
10 2600 0902	Gravel Pit Development - Equip.	-	-	-
10 2600 0904	Gravel Pit Development - Contr. (CF)	-	58,300	(58,300)
10 2600 0905	Gravel Pit Development - Mats.	-	-	-
	Total Gravel Pit Development	-	58,300	(58,300)
Downtown Brick Crosswalks				
10 2600 1101	Downtown Brick Crosswalks - Lab.	-	-	-
10 2600 1102	Downtown Brick Crosswalks - Equip.	-	-	-
10 2600 1104	Downtown Brick Crosswalks - Contr. (Res)	15,000	15,000	-
10 2600 1105	Downtown Brick Crosswalks - Mats.	-	-	-
	Total Downtown Brick Crosswalks	15,000	15,000	-
Rap Attack - Natural Gas				
10 2600 1101	Rap Attack - Natural Gas - Lab.	-	-	-
10 2600 1102	Rap Attack - Natural Gas - Equip.	-	-	-
10 2600 1104	Rap Attack - Natural Gas - Contr. (CF)	3,000	3,000	-
10 2600 1105	Rap Attack - Natural Gas - Mats.	-	-	-
	Total Rap Attack - Natural Gas	3,000	3,000	-
	Total Major Maintenance	164,700	233,000	(68,300)
Fiscal Services				
10 2812 2000	Interest - Bylaw #3758 - 20/21 St Underpass	56,250	56,250	-
10 2812 2400	Interest - Bylaw #4244 - Drainage	5,100	14,000	(8,900)
10 2812 2500	Interest - Bylaw #4500 - Ross Street Underpass	118,720	212,000	(93,280)
10 2813 2000	Principal - Bylaw #3758 - 20/21 St Underpass	83,960	83,960	-
10 2813 2400	Principal - Bylaw #4244 - Drainage	167,000	167,000	-
10 2813 2500	Principal - Bylaw #4500 - Ross Street Underpass	111,400	111,400	-
	Total Fiscal Services	542,430	644,610	(102,180)

City of Salmon Arm
Transportation Services
2021 Final Budget

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Transfer To Reserves				
Transfer To Reserve Accounts				
10 2825 4540	Trans. To Reserve - Public Works Renovation (OH&S)	50,000	50,000	-
10 2825 4230	Trans. To Reserve - Shoemaker Hill/Auto Road Ext.	300,000	300,000	-
10 2825 4255	Trans. To Reserve - 4 St Connector -10 St.	60,000	60,000	-
10 2825 4140	Trans. To Reserve - Drainage	-	141,000	(141,000)
10 2825 4435	Trans. To Reserve - M & E Storage Building	25,000	25,000	-
10 2825 4290	Trans. To Reserve - Underpass	93,280	-	93,280
10 2825 4325	Trans. To Reserve - 20 Ave/20 St Intersection Realignment	59,630	59,630	-
10 2825 4545	Trans. To Reserve - TCH West Project (Road and Storm)	25,000	25,000	-
10 2825 4550	Trans. To Reserve - Shuswap & 10 Ave - Round-A-Bout	-	25,000	(25,000)
	Trans. To Reserve - Gateway Signage	-	10,000	(10,000)
	Trans. To Reserve - Greenhouse	15,000	-	15,000
	Total Transfer To Reserve Accounts	627,910	695,630	(67,720)
Transfer To Reserve Funds				
10 2830 4110	Trans. To Reserve - ERRF	560,000	535,000	25,000
	Total Transfer To Reserve Funds	560,000	535,000	25,000
	Total Transfer To Reserves	1,187,910	1,230,630	(42,720)
Capital Expenditures				
Other Transportation Projects				
	Gravel Pit - Fencing	-	20,000	(20,000)
	Pedestrian Crosswalk Signals - 2 Locations (CF)	10,000	-	10,000
	Mobile Speed Sign	10,000	-	10,000
	Total Other Transportation Projects	20,000	20,000	-
Drainage Projects				
	10 Ave NE	-	20,000	(20,000)
	Lyman Hill	-	70,000	(70,000)
	10 Ave SW - Drainage Improv. - Design	50,000	-	50,000
	20 Ave NE at Lakeshore (WTR,SCG,Road) Extension	100,000	-	100,000
	Auto Road & 50 St SE (Industrial Park)	10,000	-	10,000
	East Canoe Creek - 60 St NE	50,000	-	50,000
	Hobson Creek Culvert - 20 Ave SE	40,000	-	40,000
	Okanagan Ave Storm Pond - South	75,000	-	75,000
	Okanagan Ave Storm Pond - North	75,000	-	75,000
	Total Drainage Projects	400,000	90,000	310,000

City of Salmon Arm
Transportation Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Sidewalk, Curb And Gutter Projects			
1 St SE	-	75,000	(75,000)
16 Ave SE (1600 Block)	-	30,000	(30,000)
Bump Out (5 Ave - 2 Ave)	-	40,000	(40,000)
10 Ave SW - Sidewalk Exten. (CF)	36,250	-	36,250
6 Ave NE (10 St - 12 St)	65,000	-	65,000
Shuswap St (5 Ave - 2 Ave) Sidewalk Replacement	80,000	-	80,000
Total Sidewalk, Curb & Gutter Projects	<u>181,250</u>	<u>145,000</u>	<u>36,250</u>
Roads			
10 St NE (8 Ave NE)	-	75,000	(75,000)
20 Ave SE & 70 St Improvements	-	50,000	(50,000)
60 St NW RAP	-	22,000	(22,000)
Asphaltic Overlays	1,222,000	1,208,000	14,000
Asphaltic Overlays - Additional	400,000	200,000	200,000
Lakeshore Road - Slope Stabilization Design	-	140,000	(140,000)
Marine Park Drive Parking Lot	-	85,000	(85,000)
Okanagan Speed Calming	-	20,000	(20,000)
5 Ave NE (20 St - 22 St) Exten.	40,000	-	40,000
10 St & 5 Ave SE - Round-A-Bout	5,000	-	5,000
Cenotaph Intersection	40,000	-	40,000
City Entrance Signs	5,000	-	5,000
Total Road Projects	<u>1,712,000</u>	<u>1,800,000</u>	<u>(88,000)</u>
Common Services			
Public Works Building - Alarm System (CF)	-	5,000	(5,000)
DEF Tank Storage & Pump	15,000	-	15,000
Movable Grizzly Screen	10,000	-	10,000
Storage Yard - TCH West	10,000	-	10,000
Seacan Storage - RCMP & Public Works	5,500	-	5,500
Total Common Services	<u>40,500</u>	<u>5,000</u>	<u>35,500</u>
Machinery and Equipment			
Enclosed Trailer 10' - New Unit	-	4,500	(4,500)
Kubota ATV Snow Plow Attachment - Unit No. 1	12,500	-	12,500
Swenson Cross Conveyor Rebuild - Unit No. 892	6,000	-	6,000
Zonar GPS Upgrade	12,000	-	12,000
Total Machinery and Equipment	<u>30,500</u>	<u>4,500</u>	<u>26,000</u>
Total Capital Expenditures	<u>2,384,250</u>	<u>2,064,500</u>	<u>319,750</u>
Total Transportation Services	<u>\$ 8,626,195</u>	<u>\$ 8,601,180</u>	<u>\$ 25,015</u>

City of Salmon Arm
General Capital Expenditures
Transportation Services
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Project		Total Expenditure	General Revenue	Other Contrib.	Grants	Res Acct.	Unexp. Reserve	Equip Repl Reserve	Long Term Borrowing	G. Capital Reserve	DCC Drainage	DCC Roads	DCC Underpass
<u>OTHER TRANSPORTATION PROJECTS</u>													
Pedestrian Crosswalk Signals - 2 Locations (CF)	N	\$ 25,055	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 5,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gravel Pit - Fencing (CF)	N	20,000	-				\$ 20,000						
10 Ave SW - Access improvements (CF)	N	7,000	-				7,000						
Gravel Pit - Vehicle Access Automated Gate	U	15,000	-			15,000							
Gravel Pit - Safe Dump Zone	N	20,000	-			20,000							
Mobile Speed Sign	N	10,000	10,000										
Universal LED Street Lighting Residential	R	25,000	-			25,000							
Universal LED Street Lighting Cobra Heads	R	10,000	-			10,000							
		132,055	20,000	10,000	-	70,000	32,055	-	-	-	-	-	-
<u>DRAINAGE PROJECTS</u>													
10 Ave SW - Outlet (CF)	N	44,000	-			44,000							
13 Ave SW Main Exten. (CF)	N	560,000	-		560,000								
Foothills Road at 30 St SW (CF)	U	25,000	-			25,000							
10 Ave SW - Drainage Improv. - Design	U	50,000	50,000										
20 Ave NE at Lakeshore (WTR, SCG, Road) Exten.	N	200,000	100,000			100,000							
Auto Road & 50 St SE (Industrial Park)	R	10,000	10,000										
East Canoe Creek - 60 St NE	R	50,000	50,000										
Hobson Creek Culvert - 20 Ave SE	U	40,000	40,000										
Okanagan Ave Storm Pond - South	N	100,000	75,000								25,000		
Okanagan Ave Storm Pond - North	N	100,000	75,000								25,000		
		1,179,000	400,000	-	560,000	169,000	-	-	-	-	50,000	-	-
<u>SIDEWALK CURB & GUTTER PROJECTS</u>													
6 St and 8 Ave NE (McGuire Lk) - Design (CF)	U	15,000	-				15,000						
10 Ave SW - Sidewalk Exten. (CF)	N	135,000	36,250	65,000								33,750	
Bump Out (5 Ave - 2 Ave) (CF)	N	40,000	-		-		40,000						
6 Ave NE (10 St - 12 St)	R	65,000	65,000		-								
Shuswap St (5 Ave - 2 Ave) Sidewalk Replacement	R	180,000	80,000		100,000								
		435,000	181,250	65,000	100,000	-	55,000	-	-	-	-	33,750	-
<u>ROAD PROJECTS</u>													
6 St and 8 Ave NE (McGuire Lk) - Design (CF)	U	15,000	-				15,000						
Lakeshore Road - Slope Stabilization Design (CF)	U	137,000	-		10,000		127,000						
Hudson Street NE Beautification (4 St - 6 St NE) (CF)	U	100,000	-		100,000								
TCH Corridor Safety Upgrades (MoTI and ICBC) (CF)	U	280,000	-	162,000	88,000		30,000						
Underpass - Construction (CF)	N	14,980,837	-	1,500,000	4,192,912	4,289,000	-		4,789,925	125,000			84,000
5 Ave NE (20 St - 22 St) Exten.	N	40,000	40,000										
10 St & 5 Ave SE - Round-A-Bout	U	40,000	5,000			25,000						10,000	
11 Ave & 30 St NE - Round-A-Bout	U	140,000	-		105,000							35,000	
Asphaltic Overlays	R	1,222,000	1,222,000				-						
Asphaltic Overlays - Additional	R	400,000	400,000										
Auto Road Connector Exten.	N	300,000	-			300,000	-						
Genotaph Intersection	U	40,000	40,000										

City of Salmon Arm
General Capital Expenditures
Transportation Services
2021 Final Budget

Project		Total Expenditure	General Revenue	Other Contrib.	Grants	Res Acct.	Unexp. Reserve	Equip Repl Reserve	Long Term Borrowing	G. Capital Reserve	DCC Drainage	DCC Roads	DCC Underpass
City Entrance Signs	U	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shuswap & 10 Ave SE - Round-A-Bout	U	40,000	-	-	-	40,000	-	-	-	-	-	-	-
		17,739,837	1,712,000	1,662,000	4,495,912	4,654,000	172,000	-	4,789,925	125,000	-	45,000	84,000
COMMON SERVICES													
Public Works Building - Fire Alarm System (CF)	U	8,345	-	-	-	-	8,345	-	-	-	-	-	-
DEF Tank Storage & Pump	N	15,000	15,000	-	-	-	-	-	-	-	-	-	-
Movable Grizzly Screen	N	10,000	10,000	-	-	-	-	-	-	-	-	-	-
PW Building - OH&S Upgrades - Ph. 1	U	543,000	-	-	157,000	286,000	-	-	-	100,000	-	-	-
Storage Yard - TCH West	N	10,000	10,000	-	-	-	-	-	-	-	-	-	-
Seacan Storage - RCMP & Public Works	N	5,500	5,500	-	-	-	-	-	-	-	-	-	-
		591,845	40,500	-	157,000	286,000	8,345	-	-	100,000	-	-	-
MACHINERY AND EQUIPMENT													
Mechanics Truck - Unit No. 55 (CF)	R	100,000	-	-	-	-	-	100,000	-	-	-	-	-
Freightliner Dump/Plow - Unit No. 30 (CF)	R	238,500	-	-	-	-	-	238,500	-	-	-	-	-
Volvo Backhoe - Unit No. 82 (CF)	R	230,000	-	-	-	-	-	230,000	-	-	-	-	-
John Deere Backhoe - Unit No. 86	R	149,665	-	124,000	-	-	-	25,665	-	-	-	-	-
Single Axle Dump/Plow - Unit No. 78	R	230,000	-	30,000	-	-	-	200,000	-	-	-	-	-
2011 Dodge Ram Dump/Plow - Unit No. 32	R	115,000	-	-	-	-	-	115,000	-	-	-	-	-
2013 Bobcat Loader - Unit No. 60	R	140,000	-	-	-	-	-	140,000	-	-	-	-	-
2007 Chev. Cargo Van - Unit No. 72	R	130,000	-	-	-	-	-	130,000	-	-	-	-	-
1/2 Ton Truck (WTP) - Unit No. 977	R	40,000	-	-	-	-	-	40,000	-	-	-	-	-
2016 Ammann Plate Compactor - Unit No. 883	R	16,000	-	-	-	-	-	16,000	-	-	-	-	-
Infield Groomer Tractor Attachment - Unit No. 2	R	7,800	-	-	-	-	-	7,800	-	-	-	-	-
2017 Walker MT - Mower Attachment - Unit No. 827	R	3,500	-	-	-	-	-	3,500	-	-	-	-	-
Wacker Tampers (2) - Unit No. 802	R	3,000	-	-	-	-	-	3,000	-	-	-	-	-
Chainsaws (2) - Unit No. 804	R	2,000	-	-	-	-	-	2,000	-	-	-	-	-
Rescue Saw - Unit No. 805	R	3,000	-	-	-	-	-	3,000	-	-	-	-	-
Water Pump - Unit No. 807	R	4,000	-	-	-	-	-	4,000	-	-	-	-	-
Vibra Plate Tamper - Unit No. 819	R	2,000	-	-	-	-	-	2,000	-	-	-	-	-
Kubota ATV Snow Plow Attachment - Unit No. 1	N	12,500	12,500	-	-	-	-	-	-	-	-	-	-
Swenson Cross Conveyor Rebuild - Unit No. 892	R	6,000	6,000	-	-	-	-	-	-	-	-	-	-
Zonar GPS Upgrade	U	12,000	12,000	-	-	-	-	-	-	-	-	-	-
		1,444,965	30,500	154,000	-	-	-	1,260,465	-	-	-	-	-
Total 2021 Capital Expenditures		21,522,702	2,384,250	1,891,000	5,312,912	5,179,000	267,400	1,260,465	4,789,925	225,000	50,000	78,750	84,000

City of Salmon Arm
Downtown Parking
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>Revenue</u>			
Specified Area Funding	\$ 55,000	\$ 60,000	\$ (5,000)
Other Funding	223,500	215,000	8,500
Sales of Service	84,500	89,500	(5,000)
Revenue From Own Sources	-	-	-
Transfer From Reserves	20,000	63,300	(43,300)
	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

Expenditures

Administration	\$ 5,200	\$ -	\$ 5,200
Parking Maintenance	54,600	57,300	(2,700)
Machinery and Equipment	4,000	5,000	(1,000)
Assessment and Studies	-	20,000	(20,000)
Major Maintenance	22,000	45,300	(23,300)
Transfer To Reserves	288,700	280,200	8,500
Capital Expenditures	8,500	20,000	(11,500)
	<u>383,000</u>	<u>427,800</u>	<u>(44,800)</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

**City of Salmon Arm
Downtown Parking
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
10 1110 0020 Specified Area Levy	\$ 55,000	\$ 60,000	\$ (5,000)
Municipal Funding	223,500	215,000	8,500
Total Taxation	<u>278,500</u>	<u>275,000</u>	<u>3,500</u>
Grants			
Other	-	-	-
Total Grants	<u>-</u>	<u>-</u>	<u>-</u>
Sales of Service			
10 1430 0300 Parking Revenue - Inner Core Parking Lot	19,000	19,000	-
10 1430 0310 Parking Revenue - Reserved Parking	28,000	30,000	(2,000)
10 1430 0315 Parking Revenue - Avon Parking Lot	6,500	6,500	-
10 1430 0320 Inner Core - Ticket Machine	12,000	15,000	(3,000)
10 1430 0325 Marine Peace Park - Ticket Machine	2,000	2,000	-
10 1430 0330 Meter Parking - General	8,000	10,000	(2,000)
10 1430 0335 Hudson Ave NE - Ticket Machine	4,000	4,000	-
10 1430 0340 Hudson Ave NW (Salmar) - Ticket Machine	2,000	2,000	-
10 1430 0345 2nd Ave NE - Ticket Machine	1,000	1,000	-
10 1430 0350 Post Office - Ticket Machine	1,000	-	1,000
10 1430 0355 Hudson Ave S (Timmies) - Ticket Machine	1,000	-	1,000
Total Sales of Service	<u>84,500</u>	<u>89,500</u>	<u>(5,000)</u>
Transfer From Reserve			
10 1920 4510 Specified Area Parking Reserve (CF)	20,000	63,300	(43,300)
Total Transfer From Reserve Accts	<u>20,000</u>	<u>63,300</u>	<u>(43,300)</u>
Total Revenue	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

City of Salmon Arm
Downtown Parking
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Administration				
10 2325 0070	Advertising	\$ -	\$ -	\$ -
10 2325 0300	Miscellaneous	-	-	-
	Interest and Bank Charges	500	-	500
	Software Licenses	4,700	-	4,700
	Total Administration	5,200	-	5,200
Parking Lot Maintenance				
Inner Core Parking Lot				
10 2325 1001	Inner Core Parking Lot - Lab.	2,000	2,000	-
10 2325 1002	Inner Core Parking Lot - Equip.	1,500	1,500	-
10 2325 1004	Inner Core Parking Lot - Contr.	1,500	1,500	-
10 2325 1005	Inner Core Parking Lot - Mats.	1,000	1,000	-
10 2325 1006	Inner Core Parking Lot - Hydro	600	600	-
10 2325 1012	Inner Core Parking Lot - Lease	15,500	17,000	(1,500)
	Total Inner Core Parking Lot	22,100	23,600	(1,500)
Ross Street Parking Lot				
10 2325 2001	Ross Str. Parking Lot - Lab.	4,000	4,000	-
10 2325 2002	Ross Str. Parking Lot - Equip.	2,000	2,000	-
10 2325 2004	Ross Str. Parking Lot - Contr.	1,500	1,500	-
10 2325 2005	Ross Str. Parking Lot - Mats.	100	100	-
	Total Ross Street Parking Lot	7,600	7,600	-
Hudson Avenue Parking Lot				
10 2325 3001	Hudson Ave Parking Lot - Lab.	2,000	2,000	-
10 2325 3002	Hudson Ave Parking Lot - Equip.	800	800	-
10 2325 3004	Hudson Ave Parking Lot - Contr.	1,500	1,500	-
10 2325 3005	Hudson Ave Parking Lot - Mats.	500	500	-
10 2325 3006	Hudson Ave Parking Lot - Hydro	500	500	-
	Total Hudson Avenue Parking Lot	5,300	5,300	-
4th Street Parking Lot				
10 2325 4001	4th Street Parking Lot - Lab.	1,000	1,600	(600)
10 2325 4002	4th Street Parking Lot - Equip.	1,000	1,000	-
10 2325 4004	4th Street Parking Lot - Contr.	1,500	1,500	-
10 2325 4005	4th Street Parking Lot - Mats.	300	300	-
	Total 4th Street Parking Lot	3,800	4,400	(600)

**City of Salmon Arm
Downtown Parking
2021 Final Budget**

2021 Final Budget	2020 Final Budget	Variance Final Budget
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Trans Canada Hwy Parking Lot

10 2325 5001	TCH Parking Lot - Lab.	1,100	1,100	-
10 2325 5002	TCH Parking Lot - Equip.	600	600	-
10 2325 5004	TCH Parking Lot - Contr.	1,500	1,500	-
10 2325 5005	TCH Parking Lot - Mats.	300	300	-
	Total Trans Canada Hwy Parking Lot	3,500	3,500	-

Firehall No. 3 Parking Lot

10 2325 6001	Firehall No. 3 Parking Lot - Lab.	500	500	-
10 2325 6002	Firehall No. 3 Parking Lot - Equip.	400	400	-
10 2325 6004	Firehall No. 3 Parking Lot - Contr.	1,000	1,000	-
10 2325 6005	Firehall No. 3 Parking Lot - Mats.	100	100	-
	Total Firehall No. 3 Parking Lot	2,000	2,000	-

Avon Parking Lot

10 2325 7001	Avon Parking Lot - Lab.	1,000	1,000	-
10 2325 7002	Avon Parking Lot - Equip.	300	300	-
10 2325 7004	Avon Parking Lot - Contr.	1,000	1,000	-
10 2325 7005	Avon Parking Lot - Mats.	100	100	-
10 2325 7012	Avon Parking Lot - Lease Fee	3,250	3,250	-
	Total Avon Parking Lot	5,650	5,650	-

Legion Parking Lot

10 2325 8001	Legion Parking Lot - Lab.	1,000	1,000	-
10 2325 8002	Legion Parking Lot - Equip.	450	450	-
10 2325 8004	Legion Parking Lot - Contr.	1,000	1,000	-
10 2325 8005	Legion Parking Lot - Mats.	100	100	-
	Total Legion Parking Lot	2,550	2,550	-

6th Street NE Parking Lot

10 2325 8501	6th Street NE Parking Lot - Lab.	500	800	(300)
10 2325 8502	6th Street NE Parking Lot - Equip.	500	800	(300)
10 2325 8504	6th Street NE Parking Lot - Contr.	1,000	1,000	-
10 2325 8505	6th Street NE Parking Lot - Mats.	100	100	-
	Total 6th Street NE Parking Lot	2,100	2,700	(600)
	Total Parking Lot Maintenance	54,600	57,300	(2,700)

City of Salmon Arm
Downtown Parking
2021 Final Budget

2021 Final Budget	2020 Final Budget	Variance Final Budget
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Machinery and Equipment

Meters/Ticket Machines - Maintenance

10 2325 9001	Meters & Ticket Machines - Lab.	500	1,000	(500)
10 2325 9002	Meters & Ticket Machines - Equip	500	500	-
10 2325 9004	Meters & Ticket Machines - Contr.	500	500	-
10 2325 9005	Meters & Ticket Machines - Mats	1,000	1,000	-
	Meters & Ticket Machines	2,500	3,000	(500)

Meters/Ticket Machines - Vandalism

10 2325 9501	Meters/Ticket Machines Vandalism - Lab.	300	300	-
10 2325 9502	Meters/Ticket Machines Vandalism - Equip	200	200	-
10 2325 9504	Meters/Ticket Machines Vandalism - Contr.	-	-	-
10 2325 9505	Meters/Ticket Machines Vandalism - Mats	1,000	1,500	(500)
	Meters & Ticket Machines Vandalism	1,500	2,000	(500)
	Total Machinery and Equipment	4,000	5,000	(1,000)

Assessment and Studies

	Parking Lot Assessment			-
10 2325 9700	Strategic Plan	-	20,000	(20,000)
	Total Assessment and Studies	-	20,000	(20,000)

Major Maintenance

10 2325 9930	Gravel Parking Lot	-	8,000	(8,000)
10 2325 9970	Ross Street Parking Lot - Crosswalk (CF)	20,000	20,000	-
10 2325 9800	Parking Meters	-	5,300	(5,300)
10 2325 9810	Parking Lot Signage	2,000	2,000	-
10 2325 9990	Patching and Crack Seal - Parking Lots	-	10,000	(10,000)
	Total Major Maintenance	22,000	45,300	(23,300)

Transfer To Reserves

10 2825 4510	Specified Area Parking Reserve	73,700	85,200	(11,500)
10 2825 4525	General - Downtown Parking Reserve	190,000	170,000	20,000
	Smart Parking Meters Reserve	25,000	25,000	-
	Total Transfer To Reserves	288,700	280,200	8,500

Capital Expenditures

	EMV3 Pay Parking Station Card Readers	8,500	-	8,500
	Ticket Splitter (CF)	-	20,000	(20,000)
	Total Capital Expenditures	8,500	20,000	(11,500)
		\$ 383,000	\$ 427,800	\$ (44,800)

City of Salmon Arm
Downtown Parking
2021 Final Budget

Project		Total Expenditure	General Revenue	Reserve Accounts	Reserve For Unexp.
Ticket Spitter (CF)	N	\$ 20,000	\$ -	\$ -	\$ 20,000
EMV3 Pay Parking Station Card Readers	N	8,500	8,500		
		\$ 28,500	\$ 8,500	\$ -	\$ 20,000

City of Salmon Arm
 Airport
 2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>REVENUE</u>			
Municipal Funding	\$ 133,820	\$ 125,530	\$ 8,290
Other Funding	140,165	135,150	5,015
Grants	-	-	-
Sales of Service	380,000	390,000	(10,000)
Rentals and Leases	32,515	32,725	(210)
Transfer From Reserves/Surplus	171,000	241,125	(70,125)
	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

EXPENDITURES

Administration	\$ 176,600	\$ 189,430	\$ (12,830)
Sales of Service	270,000	280,000	(10,000)
Grounds and Building Maintenance	243,500	234,650	8,850
Machinery and Equipment	25,700	24,200	1,500
Assessment & Studies	42,000	54,750	(12,750)
Major Maintenance	45,000	91,800	(46,800)
Transfer To Reserves	34,700	34,700	-
Capital Expenditures	20,000	15,000	5,000
	<u>857,500</u>	<u>924,530</u>	<u>(67,030)</u>
Surplus (Deficit) For the Year	-	-	-
	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

City of Salmon Arm
Airport Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Municipal Funding				
	CSA - Operating	\$ 113,820	\$ 110,530	\$ 3,290
	CSA - Capital	20,000	15,000	5,000
		<u>133,820</u>	<u>125,530</u>	<u>8,290</u>
Other Funding				
10 1810 0000	Columbia Shuswap Regional District	140,165	135,150	5,015
		<u>140,165</u>	<u>135,150</u>	<u>5,015</u>
Grants				
10 1756 0000	Brownsfield Study Grant	-	-	-
	Total Grants	<u>-</u>	<u>-</u>	<u>-</u>
Sales of Service				
10 1430 0210	Gas and Oil Sales	340,000	350,000	(10,000)
10 1430 0215	Airport Landing Fees	5,000	5,000	-
10 1430 0220	Ground Rental	35,000	35,000	-
	Total Sales of Service	<u>380,000</u>	<u>390,000</u>	<u>(10,000)</u>
Rentals				
10 1635 2080	Rental - City of Salmon Arm Hangers	10,000	10,000	-
10 1635 2110	Rental - Terminal Building	8,565	8,565	-
10 1635 2120	Rental - Telus Communications Inc.	-	-	-
10 1635 2130	Rental - East West Transportation Corp.	5,100	5,010	90
10 1635 2140	Rental - 1040180 BC Ltd.	4,090	4,010	80
10 1635 2160	Rental - G. Newnes	1,600	1,570	30
10 1635 2170	Rental - B & B Ohlson	1,600	1,570	30
10 1635 2180	Rental - MYBC Datacom	1,560	2,000	(440)
	Total Rentals and Leases	<u>32,515</u>	<u>32,725</u>	<u>(210)</u>
Transfer From Reserves				
	Prior Years' Surplus (CF)	-	-	-
10 1920 4765	Tree Encroachment Reserve	110,000	110,000	-
10 1920 4720	Snow Removal Reserve	6,000	-	6,000
10 1920 4710	MM Reserve (SMS Assmt)	10,000	17,250	(7,250)
	MM Reserve (Weather Station Upgr)	5,000	-	5,000
	MM Reserve (NAV System Upgr)	10,000	-	10,000
	MM Reserve (Old Tank)	19,500	-	19,500
	MM Reserve (Fencing)	-	24,000	(24,000)
	MM Reserve (Terminal Bldg Roof)	-	24,300	(24,300)
	MM Reserve (Structural Repair)	-	6,000	(6,000)
	MM Reserve (Entry Roof Repair)	-	2,500	(2,500)
10 1920 4785	Decom. Old Tanks Reserve (Old Tank)	10,500	-	10,500
10 1920 4725	Lighting Reserve (Runway Edge Lighting)	-	10,000	(10,000)
	Lighting Reserve (Safety)	-	2,500	(2,500)

City of Salmon Arm
 Airport Services
 2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
	Lighting Reserve (Threshold Lighting)	-	25,000	(25,000)
10 1920 4755	Marketing and Promotion Reserve	-	19,575	(19,575)
	Total Transfer From Reserves	171,000	241,125	(70,125)
		<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

**City of Salmon Arm
Airport Services
2021 Final Budget**

	2021 Final Budget	2020 Final Budget	Variance Final Budget
Administration			
10 2327 0006 Hydro - Gas Shack	\$ 350	\$ 350	\$ -
10 2327 0010 Administration Charges	18,955	19,755	(800)
10 2327 0020 Air Appreciation Day	-	19,575	(19,575)
10 2327 0050 Telephone	2,800	2,800	-
10 2327 0070 Advertising	500	500	-
10 2327 0080 Bad Debts	-	-	-
10 2327 0085 Interest and Bank Charges	6,000	6,500	(500)
10 2327 0110 Memberships and Licenses	2,900	2,800	100
10 2327 0120 Office Supplies	500	500	-
10 2327 0160 Seminars and Training	8,000	3,000	5,000
10 2327 0210 Manager - Contracted Service	125,945	125,000	945
10 2327 0220 Manager - Commission	2,000	-	2,000
10 2327 0310 Contracted Services - Marketing	-	-	-
10 2327 0315 Small Tools & Equipment	1,000	1,000	-
10 2327 0320 Outside Printing	-	-	-
10 2327 0360 Internet	850	850	-
10 2327 0500 Insurance - Property	1,800	1,800	-
10 2327 0510 Insurance - Liability	5,000	5,000	-
10 2327 0600 Appraisals	-	-	-
Total Administration	176,600	189,430	(12,830)
Sales of Service			
10 2327 1005 Fuel and Oil - Cost of Sales	270,000	280,000	(10,000)
10 2327 1010 Canada Customs Clearance	-	-	-
Total Sales of Service	270,000	280,000	(10,000)
Building and Grounds Maintenance			
Airport Signage Maintenance			
10 2327 2001 Airport Signage Maintenance - Lab.	500	500	-
10 2327 2002 Airport Signage Maintenance - Equip.	250	250	-
10 2327 2004 Airport Signage Maintenance - Contr.	300	300	-
10 2327 2005 Airport Signage Maintenance - Mats.	1,000	1,000	-
Total Airport Signage Maintenance	2,050	2,050	-
Grounds Maintenance			
10 2327 3001 Grounds Maint. - Lab.	5,000	5,000	-
10 2327 3002 Grounds Maint. - Equip.	4,000	4,000	-
10 2327 3004 Grounds Maint. - Contr.	7,000	7,000	-
10 2327 3005 Grounds Maint. - Mats.	3,000	3,000	-
10 2327 3006 Grounds Maint. - Hydro	1,500	1,500	-
Total Grounds Maintenance	20,500	20,500	-

**City of Salmon Arm
Airport Services
2021 Final Budget**

	2021 Final Budget	2020 Final Budget	Variance Final Budget
Snow Removal			
10 2327 3101 Snow Removal - Lab.	-	-	-
10 2327 3102 Snow Removal - Equip.	8,000	8,000	-
10 2327 3104 Snow Removal - Contr.	38,000	32,000	6,000
10 2327 3105 Snow Removal - Mats.	1,000	1,000	-
	<u>47,000</u>	<u>41,000</u>	<u>6,000</u>
Terminal Building Maintenance			
10 2327 3201 Terminal Bldg Maint. - Lab.	2,000	2,000	-
10 2327 3202 Terminal Bldg Maint. - Equip.	600	600	-
10 2327 3204 Terminal Bldg Maint. - Contr.	5,000	5,000	-
10 2327 3205 Terminal Bldg Maint. - Mats.	5,000	5,000	-
10 2327 3206 Terminal Bldg Maint. - Hydro	4,750	4,750	-
10 2327 3207 Terminal Bldg Maint. - Gas	900	900	-
10 2327 3211 Terminal Bldg Maint. - W & S	-	150	(150)
Total Terminal Building Maintenance	<u>18,250</u>	<u>18,400</u>	<u>(150)</u>
Runway Lighting Maintenance			
10 2327 3301 Runway Lighting Maint. - Lab.	-	-	-
10 2327 3302 Runway Lighting Maint. - Equip.	-	-	-
10 2327 3304 Runway Lighting Maint. - Contr.	3,500	3,500	-
10 2327 3305 Runway Lighting Maint. - Mats.	1,000	1,000	-
Total Runway Lighting Maintenance	<u>4,500</u>	<u>4,500</u>	<u>-</u>
CSA Hangars Maintenance			
10 2327 3401 CSA Hangars Maint. - Lab.	200	200	-
10 2327 3402 CSA Hangars Maint. - Equip.	100	100	-
10 2327 3404 CSA Hangars Maint. - Contr.	-	-	-
10 2327 3405 CSA Hangars Maint. - Mats.	250	250	-
10 2327 3406 CSA Hangars Maint. - Hydro	-	-	-
Total CSA Hangars Maintenance	<u>550</u>	<u>550</u>	<u>-</u>
Equipment Storage Shed Maintenance			
10 2327 3501 Equipment Shed Maint. - Lab.	1,000	1,000	-
10 2327 3502 Equipment Shed Maint. - Equip.	800	800	-
10 2327 3504 Equipment Shed Maint. - Contr.	1,000	1,000	-
10 2327 3505 Equipment Shed Maint. - Mats.	1,000	1,000	-
10 2327 3506 Equipment Shed Maint. - Hydro	2,000	2,000	-
10 2327 3507 Equipment Shed Maint. - N. Gas	2,200	2,200	-
10 2327 3511 Equipment Shed Maint. - W & S	150	150	-
Total Equip. Storage Shed Maintenance	<u>8,150</u>	<u>8,150</u>	<u>-</u>

City of Salmon Arm
Airport Services
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Tree Encroachment Maintenance				
10 2327 3601	Tree Encroachment - Lab.	-	-	-
10 2327 3602	Tree Encroachment - Equip.	-	-	-
10 2327 3604	Tree Encroachment - Contr. (CF - Res)	110,000	110,000	-
10 2327 3605	Tree Encroachment - Mats.	-	-	-
	Total Tree Encroachment Maintenance	<u>110,000</u>	<u>110,000</u>	<u>-</u>
Runway and Road Maintenance				
10 2327 3701	Runway and Road - Lab.	1,000	1,000	-
10 2327 3702	Runway and Road - Equip.	500	500	-
10 2327 3704	Runway and Road - Contr.	30,000	27,000	3,000
10 2327 3705	Runway and Road - Mats.	1,000	1,000	-
	Total Runway and Road Maintenance	<u>32,500</u>	<u>29,500</u>	<u>3,000</u>
10 2327 3801	Airport Leased Land Maint. - Lab.	-	-	-
10 2327 3802	Airport Leased Land Maint. - Equip.	-	-	-
10 2327 3804	Airport Leased Land Maint. - Contr.	-	-	-
10 2327 3805	Airport Leased Land Maint. - Mats.	-	-	-
10 2327 3812	Airport Leased Land Maint. - Taxes	-	-	-
	Total Airport Leased Land Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
	Total Buildings and Grounds Maint.	<u>243,500</u>	<u>234,650</u>	<u>8,850</u>
Machinery and Equipment				
Hazard Beacon Maintenance				
10 2327 4001	Hazard Beacon Maint. - Lab.	-	-	-
10 2327 4002	Hazard Beacon Maint. - Equip.	-	-	-
10 2327 4004	Hazard Beacon Maint. - Contr.	5,000	5,000	-
10 2327 4005	Hazard Beacon Maint. - Mats.	1,000	1,000	-
10 2327 4006	Hazard Beacon Maint. - Hydro	4,000	4,000	-
10 2327 4014	Hazard Beacon Maint. - Telemetry	-	-	-
	Total Hazard Beacon Maintenance	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Navigation Equipment Maintenance				
10 2327 4101	Navigation Equip. Maint. - Lab.	-	-	-
10 2327 4102	Navigation Equip. Maint. - Equip.	-	-	-
10 2327 4104	Navigation Equip. Maint. - Contr.	5,500	5,500	-
10 2327 4105	Navigation Equip. Maint. - Mats.	2,000	2,000	-
	Total Navigation Equipment Maint.	<u>7,500</u>	<u>7,500</u>	<u>-</u>

**City of Salmon Arm
Airport Services
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Fueling System Maintenance				
10 2327 4201	Fueling System Maint. - Lab.	200	200	-
10 2327 4202	Fueling System Maint. - Equip.	-	-	-
10 2327 4204	Fueling System Maint. - Contr.	3,000	3,000	-
10 2327 4205	Fueling System Maint. - Mats.	2,500	2,500	-
	Total Fueling System Maintenance	5,700	5,700	-
Miscellaneous Equipment Maintenance				
10 2327 4301	Misc. Equip. Maint. - Lab.	-	-	-
10 2327 4302	Misc. Equip. Maint. - Equip.	-	-	-
10 2327 4304	Misc. Equip. Maint. - Contr.	500	500	-
10 2327 4305	Misc. Equip. Maint. - Mats.	-	-	-
	Total Misc. Equipment Maintenance	500	500	-
Weather Station Maintenance				
10 2327 4401	Weather Station Maint. - Lab.	-	-	-
10 2327 4402	Weather Station Maint. - Equip.	-	-	-
10 2327 4404	Weather Station Maint. - Contr.	2,000	500	1,500
10 2327 4405	Weather Station Maint. - Mats.	-	-	-
	Total Weather Station Maintenance	2,000	500	1,500
Communication/Computer Equipment Maintenance				
10 2327 4501	Com/Computer Equip. Maint. - Lab.	-	-	-
10 2327 4502	Com/Computer Equip. Maint. - Equip.	-	-	-
10 2327 4504	Com/Computer Equip. Maint. - Contr.	-	-	-
10 2327 4505	Com/Computer Equip. Maint. - Mats.	-	-	-
	Total Communication/Computer Equip. Maint.	-	-	-
	Total Machinery & Equipment	25,700	24,200	1,500
Assessments & Studies				
10 2328 0600	Wildlife Managment System Update (CF)	2,000	5,000	(3,000)
10 2328 0900	GPS & WAAS Instrument Protocol	-	-	-
10 2328 0100	Safety Management System - Review/Upd. (CF)	10,000	19,750	(9,750)
10 2328 1000	Arborist Tree Report (CF)	30,000	30,000	-
	Total Assessments & Studies	42,000	54,750	(12,750)
Major Maintenance				
10 2329 0000	Terminal Building - Roof Repair	-	24,300	(24,300)
10 2329 0010	Threshold Lighting (Lighting Res)	-	25,000	(25,000)

City of Salmon Arm
 Airport Services
 2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
10 2329 0020	Fencing (MM Res - CF)	-	24,000	(24,000)
10 2329 0050	Runway Edge Lighting (Lighting Res - CF)	-	10,000	(10,000)
10 2329 0060	Terminal Building - Structural Repair	-	6,000	(6,000)
10 2329 0070	Terminal Building - Entry Roof Repair	-	2,500	(2,500)
	Weather Station Upgrades	5,000	-	5,000
	NAV System Upgrades	10,000	-	10,000
	Re & Re Old Tank Grounds	30,000	-	30,000
	Total Major Maintenance	<u>45,000</u>	<u>91,800</u>	<u>(46,800)</u>
Transfer To Reserves				
10 2825 4710	Airport - Major Maintenance Reserve	15,000	15,000	-
10 2825 4720	Airport - Snow Removal	5,000	5,000	-
10 2825 4725	Airport - Lighting Reserve	8,200	8,200	-
10 2825 4740	Airport - Equip. Replace Reserve	6,500	6,500	-
10 2825 4755	Airport - Marketing & Promotion	-	-	-
	Total Transfer To Reserves	<u>34,700</u>	<u>34,700</u>	<u>-</u>
Capital Expenditures				
	Taxiway Charlie - Construction	-	-	-
	Mo Gas/Diesel Fuel Tank	-	15,000	(15,000)
	Gas Shack Replacement	20,000	-	20,000
	Strobe Beacon	-	-	-
	Total Capital Expenditures	<u>20,000</u>	<u>15,000</u>	<u>5,000</u>
	Total Expenditures	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

City of Salmon Arm
 Airport Services
 2021 Final Budget

Project		Total Expenditure	General Revenue	Long Term Debt	Surplus (CF)	Grant	Reserve
Runway Paving - Construction (CF)	R	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,125,000	\$ 375,000
Gas Shack Replacement	R	\$ 40,000	20,000	-	-	-	20,000
Strobe Beacon	R	\$ 15,000	-	-	-	-	15,000
		\$ 1,555,000	\$ 20,000	\$ -	\$ -	\$ 1,125,000	\$ 410,000

City of Salmon Arm
Mt. Ida Cemetery
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>			
Municipal Funding	\$ 62,510	\$ 57,790	\$ 4,720
Other Grants	2,250	2,250	-
Sales of Service	41,900	47,300	(5,400)
Other Revenue From Own Source	5,975	6,205	(230)
Transfer From Reserves/Surplus	38,500	70,000	(31,500)
	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,410)</u>

Expenditures

Administration	\$ 99,685	\$ 147,825	\$ (48,140)
Building & Grounds Maintenance	22,450	22,990	(540)
Sales of Service	6,500	9,500	(3,000)
Major Maintenance	9,000	-	9,000
Fiscal Services	-	-	-
Transfer To Reserves	13,500	-	13,500
Capital Expenditures	-	3,230	(3,230)
	<u>151,135</u>	<u>183,545</u>	<u>(32,410)</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,410)</u>

City of Salmon Arm
Mt. Ida Cemetery
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
	Revenue			
	Grants			
	City of Salmon Arm	\$ 62,510	\$ 57,790	\$ 4,720
10 1810 0200	Columbia Shuswap Regional District	2,250	2,250	-
	Other	-	-	-
	Total Grants	64,760	60,040	4,720
	Sales of Service			
	General			
10 1443 6110	Other	-	-	-
	Total General	-	-	-
	Burial Sales			
10 1443 6510	Burial Plot Sales	5,400	5,400	-
10 1443 6520	Burial Graveliners	3,000	3,000	-
10 1443 6530	Burial Grave Openings	12,200	12,200	-
10 1443 6540	Burial - Extra Depth	800	800	-
	Total Burial Sales	21,400	21,400	-
	Cremation Sales			
10 1443 6810	Cremation Plot Sales	2,100	2,100	-
10 1443 6820	Cremation Graveliners	2,000	2,000	-
10 1443 6830	Cremation Grave Openings	9,000	7,000	2,000
10 1443 6850	Cremation Disinterment	500	-	500
	Total Cremation Sales	13,600	11,100	2,000
	Columbarium Sales			
10 1443 7010	Columbarium Niche Sales	6,000	13,000	(7,000)
10 1443 7020	Columbarium Niche Openings	900	1,800	(900)
10 1443 7030	Columbarium Niche Markers	-	-	-
10 1443 7050	Columbarium Niche Disinterment	-	-	-
	Total Columbarium Sales	6,900	14,800	(7,900)
	Total Sales of Service	41,900	47,300	(5,900)
	Other Revenue From Own Sources			
10 1555 0100	Care Fund Contribution (Transfer)	-	-	-
10 1555 0200	Burial Marker Permits	1,575	1,575	-
10 1555 0220	Columbarium Marker Permits	300	630	(330)

City of Salmon Arm
Mt. Ida Cemetery
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 1555 0300	Saturday Burials	4,100	4,000	100
10 1555 0900	Other	-	-	-
	Total Other Revenue From Own Sources	<u>5,975</u>	<u>6,205</u>	<u>(230)</u>
	Transfer From Reserves			
	Transfer from Surplus (CF)	17,000	70,000	(53,000)
10 1922 0100	Perpetual Care Fund	-	-	-
10 1920 6545	Digitizing Records Reserve	21,500	-	21,500
	Total Transfer From Reserves	<u>38,500</u>	<u>70,000</u>	<u>(31,500)</u>
	Total Revenue	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,910)</u>

City of Salmon Arm
Mt. Ida Cemetery
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
Administration			
10 2511 0007 Hydro	\$ 1,000	\$ 1,000	\$ -
10 2511 0050 Telephone	400	400	-
10 2511 0060 Licenses & Permits	1,600	-	1,600
10 2511 0110 Memberships & Dues	-	-	-
10 2511 0120 Office Supplies	-	-	-
10 2511 0210 Caretaker Contract	79,560	75,000	4,560
10 2511 0220 Caretaker - Extras	-	1,300	(1,300)
10 2511 0300 Other - Cemetery Digitization (CF)	17,000	40,000	(23,000)
10 2511 0301 Wages and Benefits - Digitization (CF)	-	30,000	(30,000)
10 2511 0500 Insurance	125	125	-
Total Administration	99,685	147,825	(48,140)
Cemetery Building and Grounds Maintenance			
Equipment Shed Maintenance			
10 2512 1001 Equipment Shed - Lab.	200	400	(200)
10 2512 1002 Equipment Shed - Equip.	100	240	(140)
10 2512 1004 Equipment Shed - Contr.	400	400	-
10 2512 1005 Equipment Shed - Mats.	300	1,000	(700)
10 2512 1011 Equipment Shed - W/S	-	-	-
Total Equipment Shed Maintenance	1,000	2,040	(1,040)
Grounds Maintenance - Mt. Ida			
10 2513 1001 Grounds Maint. - Mt. Ida - Lab.	5,000	3,000	2,000
10 2513 1002 Grounds Maint. - Mt. Ida - Equip.	1,000	1,000	-
10 2513 1004 Grounds Maint. - Mt. Ida - Contr.	7,600	7,600	-
10 2513 1005 Grounds Maint. - Mt. Ida - Mats.	3,000	3,000	-
10 2513 1011 Grounds Maint. - Mt. Ida. - W/S	650	650	-
Total Grounds Maintenance - Mt. Ida	17,250	15,250	2,000
Snow Removal			
10 2513 2001 Snow Removal - Lab.	2,100	2,100	-
10 2513 2002 Snow Removal - Equip.	600	600	-
10 2513 2004 Snow Removal - Contr.	500	1,000	(500)
10 2513 2005 Snow Removal - Mats.	500	1,000	(500)
Total Snow Removal	3,700	4,700	(1,000)
Cemetery Lighting			
Cemetery Lighting - Lab.	-	-	-
Cemetery Lighting - Equip.	-	-	-
Cemetery Lighting - Contr.	-	-	-

City of Salmon Arm
Mt. Ida Cemetery
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
	Cemetery Lighting - Mats.	-	-	-
	Total Cemetery Lighting	-	-	-
	Other Maintenance			
10 2513 5010	Topsoil	500	1,000	(500)
10 2513 5300	Other	-	-	-
	Total Other Maintenance	500	1,000	(500)
	Total Building & Grounds Maintenance	22,450	22,990	(540)
	Sales of Service			
	Burials			
10 2520 0010	Grave Digging	-	-	-
10 2520 0020	Graveliners	5,000	7,000	(2,000)
	Total Burials	5,000	7,000	(2,000)
	Cremations			
10 2525 0010	Cremation Digging	-	-	-
10 2525 0020	Cremation Vaults	1,500	2,500	(1,000)
	Total Cremations	1,500	2,500	(1,000)
	Plot - Re-Purchase			
10 2525 0030	Plot - Re-Purchase	-	-	-
	Total Plot Re-Purchase	-	-	-
	Columbariums			
10 2530 0030	Columbarium Open/Close	-	-	-
	Total Columbariums	-	-	-
	Total Sales Of Service	6,500	9,500	(3,000)
	Major Maintenance			
	Irrigation Upgrades	9,000	-	9,000
		-	-	-
	Total Major Maintenance	9,000	-	9,000
	Transfer To Reserves			
10 2825 6525	Cemetery - Building Replacement	-	-	-

City of Salmon Arm
Mt. Ida Cemetery
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
10 2830 6510 Cemetery - Development Reserve	-	-	-
10 2830 6520 Cemetery - Columbarium Reserve	-	-	-
Cemetery - Major Maintenance	13,500	-	13,500
Total Transfer To Reserves	13,500	-	13,500
Capital Expenditures			
Mapping	-	-	-
Lower Road Upgrade & Resurfacing	-	-	-
Roadway Drainage Improvement	-	3,230	(3,230)
Total Capital Expenditures	-	3,230	(3,230)
Total Expenditures	\$ 151,135	\$ 183,545	\$ (32,410)

City of Salmon Arm
 Mt. Ida Cemetery
 Capital Expenditure Budget
 2021 Final Budget

Project		Total Expenditure	General Revenue	Unexpended Reserve	Development Reserve
Mapping (CF)	U	\$ 20,000	\$ -	\$ 20,000	\$ -
Lower Road Upgrade and Resurfacing (CF)	U	20,000	-	-	20,000
Roadway Drainage Improvement (CF)	U	8,000	-	8,000	-
		\$ 48,000	\$ -	\$ 28,000	\$ 20,000

City of Salmon Arm
Shuswap Memorial Cemetery
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
<u>Revenue</u>			
Municipal Funding	\$ 44,185	\$ 26,160	\$ 18,025
Other Grants	-	-	-
Sales of Service	60,550	100,250	(39,700)
Other Revenue From Own Source	5,900	10,150	(4,250)
Transfer From Reserves	43,000	43,000	-
	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>

Expenditures

Administration	\$ 35,700	\$ 39,125	\$ (3,425)
Building & Grounds Maintenance	7,700	14,700	(7,000)
Sales of Service	3,000	13,500	(10,500)
Major Maintenance	43,000	48,000	(5,000)
Fiscal Services	54,235	54,235	-
Transfer To Reserves	10,000	10,000	-
Capital Expenditures	-	-	-
	<u>153,635</u>	<u>179,560</u>	<u>(25,925)</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>

City of Salmon Arm
Shuswap Memorial Cemetery
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Revenue				
Grants				
	City of Salmon Arm	\$ 44,185	\$ 26,160	\$ 18,025
10 1810 0250	Columbia Shuswap Regional District	-	-	-
	Other	-	-	-
	Total Grants	44,185	26,160	18,025
Sales of Service				
General				
10 1444 0110	Other	-	-	-
	Total General	-	-	-
Burial Sales				
10 1444 0210	Burial Plot Sales	10,000	20,000	(10,000)
10 1444 0220	Burial Graveliners	5,000	12,000	(7,000)
10 1444 0230	Burial Grave Openings	6,000	20,000	(14,000)
10 1444 0240	Burial - Extra Depth	800	800	-
	Total Burial Sales	21,800	52,800	(31,000)
Cremation Sales				
10 1444 0310	Cremation Plot Sales	11,000	5,200	5,800
10 1444 0315	Cremation Family Estate Sales	1,200	1,200	-
10 1444 0320	Cremation Graveliners	2,000	4,000	(2,000)
10 1444 0330	Cremation Grave Openings	6,000	9,500	(3,500)
10 1444 0350	Cremation Disinterment	-	-	-
	Total Cremation Sales	20,200	19,900	300
Columbarium Sales				
10 1444 0410	Columbarium Niche Sales	15,000	21,600	(6,600)
10 1444 0420	Columbarium Niche Openings	2,000	3,000	(1,000)
10 1444 0430	Columbarium Niche Markers	-	-	-
10 1444 0450	Columbarium Niche Disinterment	-	-	-
	Total Columbarium Sales	17,000	24,600	(7,600)
Other Interment Sales				
10 1444 0510	Family Vessel Sales	-	-	-
10 1444 0520	Ossuary Sales	300	500	(200)

City of Salmon Arm
Shuswap Memorial Cemetery
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 1444 0530 Scattering Garden Sales	350	650	(300)
10 1444 0540 Other Interment Openings	900	1,800	(900)
Total Other Interment Sales	<u>1,550</u>	<u>2,950</u>	<u>(1,400)</u>
Total Sales of Service	<u>60,550</u>	<u>100,250</u>	<u>(39,700)</u>
Other Revenue From Own Sources			
10 1555 2100 Care Fund Contribution (Transfer)	-	-	-
10 1555 2200 Burial Marker Permits	1,500	2,700	(1,200)
10 1555 2300 Columbarium Marker Permits	1,000	1,000	-
10 1555 2400 Saturday Burials	2,600	4,800	(2,200)
10 1555 2500 Wall Plaque Marker Permits	300	500	(200)
10 1555 2600 Memorial Wall Plaques	500	1,150	(650)
10 1555 2900 Other	-	-	-
Total Other Revenue From Own Sources	<u>5,900</u>	<u>10,150</u>	<u>(4,250)</u>
Transfer From Reserves			
Transfer from Surplus (CF)	43,000	43,000	-
Perpetual Care Fund	-	-	-
Total Transfer From Reserves	<u>43,000</u>	<u>43,000</u>	<u>-</u>
Total Revenue	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>

City of Salmon Arm
Shuswap Memorial Cemetery
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
10 2540 0007 Hydro	\$ -	\$ 1,500	\$ (1,500)
10 2540 0050 Telephone	-	-	-
10 2540 0060 Licenses & Permits	1,600	500	1,100
10 2540 0210 Caretaker Contract	34,100	35,000	(900)
10 2540 0220 Caretaker - Extras	-	2,000	(2,000)
10 2540 0500 Insurance	-	125	(125)
Total Administration	<u>35,700</u>	<u>39,125</u>	<u>(3,425)</u>
Cemetery Building and Grounds Maintenance			
Equipment Shed Maintenance			
10 2541 1001 Equipment Shed - Lab.	-	-	-
10 2541 1002 Equipment Shed - Equip.	-	-	-
10 2541 1004 Equipment Shed - Contr.	-	-	-
10 2541 1005 Equipment Shed - Mats.	-	-	-
10 2541 1011 Equipment Shed - W/S	-	-	-
Total Equipment Shed Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
Grounds Maintenance			
10 2542 1001 Grounds Maintenance - Lab.	2,000	3,000	(1,000)
10 2542 1002 Grounds Maintenance - Equip.	500	1,000	(500)
10 2542 1004 Grounds Maintenance - Contr.	700	1,500	(800)
10 2542 1005 Grounds Maintenance - Mats.	1,000	3,000	(2,000)
10 2542 1007 Grounds Maintenance - Hydro	-	-	-
10 2542 1011 Grounds Maintenance - W/S	500	600	(100)
Total Grounds Maintenance	<u>4,700</u>	<u>9,100</u>	<u>(4,400)</u>
Ice & Snow Removal			
10 2542 2001 Ice & Snow Removal - Lab.	1,000	2,100	(1,100)
10 2542 2002 Ice & Snow Removal - Equip.	500	1,000	(500)
10 2542 2004 Ice & Snow Removal - Contr.	500	500	-
10 2542 2005 Ice & Snow Removal - Mats.	500	1,000	(500)
Total Ice & Snow Removal	<u>2,500</u>	<u>4,600</u>	<u>(2,100)</u>
Cemetery Lighting			
10 2542 3001 Cemetery Lighting - Lab.	-	-	-
10 2542 3002 Cemetery Lighting - Equip.	-	-	-

City of Salmon Arm
Shuswap Memorial Cemetery
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2542 3004	Cemetery Lighting - Contr.	-	-	-
10 2542 3005	Cemetery Lighting - Mats.	-	-	-
	Total Cemetery Lighting	-	-	-
	Other Maintenance			
10 2542 5010	Topsoil	500	1,000	(500)
10 2542 5300	Other	-	-	-
	Total Other Maintenance	500	1,000	(500)
	Total Building & Grounds Maintenance	7,700	14,700	(7,000)
	Sales of Service			
	Burials			
10 2550 0010	Grave Digging	-	-	-
10 2550 0020	Graveliners	2,000	5,000	(3,000)
	Total Burials	2,000	5,000	(3,000)
	Cremations			
10 2550 0110	Cremation Digging	-	-	-
10 2550 0120	Cremation Vaults	1,000	1,000	-
10 2550 0130	Family Vessels/Ossuary's	-	5,000	(5,000)
	Total Cremations	1,000	6,000	(5,000)
	Plot - Re-Purchase			
10 2550 1010	Plot - Re-Purchase	-	-	-
	Total Plot Re-Purchase	-	-	-
	Columbariums			
10 2550 2010	Columbarium Open/Close	-	-	-
	Total Columbariums	-	-	-
	Memorials			
10 2550 3010	Memorial Wall Plaques	-	2,500	(2,500)
	Total Memorials	-	2,500	(2,500)
	Total Sales Of Service	3,000	13,500	(10,500)
	Major Maintenance			
10 2555 0000	Perimeter Brushing/Ditching (CF)	20,000	20,000	-
10 2555 0020	Tree Planting (CF)	15,000	15,000	-

City of Salmon Arm
Shuswap Memorial Cemetery
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
10 2555 0030	Electrical Service & Lighting (CF)	8,000	8,000	-
10 2555 0040	Ortho Update	-	5,000	(5,000)
	Total Major Maintenance	43,000	48,000	(5,000)
Fiscal Services				
10 2812 2200	Bylaw No. 4048 - Interest	28,050	28,050	-
10 2813 2200	Bylaw No. 4048 - Principal	26,185	26,185	-
	Total Fiscal Services	54,235	54,235	-
Transfer To Reserves				
10 2825 6015	Cemetery - Columbarium Reserve	-	-	-
10 2825 6010	Cemetery - Storage Building	-	-	-
10 2825 6020	Cemetery - Development Reserve	10,000	10,000	-
	Total Transfer To Reserves	10,000	10,000	-
Capital Expenditures				
	Road Widening and Parking	-	-	-
	Total Capital Expenditures	-	-	-
	Total Expenditures	\$ 153,635	\$ 179,560	\$ (25,925)

City of Salmon Arm
 Shuswap Memorial Cemetery
 Capital Expenditure Budget
 2021 Final Budget

Project		Total Expenditure	General Revenue	Unexpended Reserve	Columbarium Reserve
Road Widening and Parking (CF)	U	\$ 5,510	\$ -	\$ 5,510	\$ -
		\$ 5,510	\$ -	\$ 5,510	\$ -

City of Salmon Arm
Planning and Development
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
<u>Revenue</u>			
Municipal Funding	\$ 712,950	\$ 678,050	\$ 34,900
Grants	-	-	-
Sales of Service	200	200	-
Other Revenue From Own Source	82,500	92,400	(9,900)
Transfer From Reserve	50,000	9,675	40,325
Total Revenue	<u>\$ 845,650</u>	<u>\$ 780,325</u>	<u>\$ 65,325</u>

Expenditures

Planning and Development	\$ 754,150	\$ 733,650	\$ 20,500
Other Environmental Development	57,500	12,675	44,825
Transfer To Reserves	34,000	34,000	-
Capital Expenditures	-	-	-
	<u>845,650</u>	<u>780,325</u>	<u>65,325</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 845,650</u>	<u>\$ 780,325</u>	<u>\$ 65,325</u>

City of Salmon Arm
Planning and Development
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Grants			
City of Salmon Arm Grant	\$ 712,950	\$ 678,050	\$ 34,900
Total Grants	<u>712,950</u>	<u>678,050</u>	<u>34,900</u>
Environmental Development			
Sales of Service			
10 1443 8010 Miscellaneous	200	200	-
Total Sales of Service	<u>200</u>	<u>200</u>	<u>-</u>
Other Revenue From Own Sources			
10 1560 0100 A.L.R. Applications	4,500	4,500	-
10 1560 0300 Compassionate Use Applications	-	600	(600)
10 1560 0400 Development Permits	4,600	5,600	(1,000)
10 1560 0500 Development Variances	12,000	15,000	(3,000)
10 1560 0600 Final Plan Approval Fees	7,000	10,000	(3,000)
10 1560 0700 Rezoning Applications	25,000	16,400	8,600
10 1560 0800 Subdivision Applications	12,000	13,100	(1,100)
10 1560 1000 Subdivision Inspection Fees	8,000	15,000	(7,000)
10 1560 1100 OCP Applications	3,500	4,600	(1,100)
10 1560 1200 Temporary Use Permits	2,400	3,600	(1,200)
10 1560 1300 Cannabis Retail Processing Fee	1,000	1,000	-
10 1560 1400 Cell Tower Referrals	-	1,500	(1,500)
10 1560 9000 Other	2,500	1,500	1,000
Total Other Revenue From Own Sources	<u>82,500</u>	<u>92,400</u>	<u>(9,900)</u>
Transfer From Reserves			
10 1920 0010 Transfer From Surplus	-	4,000	(4,000)
10 1920 1015 Orthophoto Upgrade Reserve	50,000	-	50,000
10 1920 1045 Climate Action Reserve	-	3,000	(3,000)
10 1920 7555 Heritage Related Activities Reserve	-	2,675	(2,675)
Total Transfer From Reserves	<u>50,000</u>	<u>9,675</u>	<u>40,325</u>
Total Revenue	<u>\$ 845,650</u>	<u>\$ 780,325</u>	<u>\$ 65,325</u>

City of Salmon Arm
Planning and Development
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Environmental Development Services			
Planning and Development Services			
10 2610 0001 Planning - Salaries & Benefits	\$ 504,000	\$ 501,200	\$ 2,800
10 2610 0020 Travel	300	300	-
10 2610 0025 Vehicle Expense	6,500	7,000	(500)
10 2610 0035 Courier	200	300	(100)
A.L.C Exclusion Applications	7,000	-	7,000
10 2610 0060 Cellular Telephone	600	600	-
10 2610 0070 Advertising and Signage	20,000	16,000	4,000
10 2610 0100 Legal Fees	20,000	20,000	-
10 2610 0101 Engineering - Wages & Benefits	163,000	162,000	1,000
10 2610 0110 Subscriptions and Memberships	2,800	2,500	300
10 2610 0120 Office Supplies	500	500	-
10 2610 0145 LTSA	2,000	2,000	-
10 2610 0150 Legal Plans	-	-	-
10 2610 0160 Training & Development	3,100	2,000	1,100
10 2610 0165 Conferences & Seminars	2,400	3,500	(1,100)
10 2610 0200 Relocation & Recruitment	1,000	-	1,000
10 2610 0210 Contracted Service - Consulting	15,000	15,000	-
10 2610 0220 Contracted Service - Engineering	-	-	-
10 2610 0300 Other	250	250	-
10 2610 0310 Public Hearings - Additional Costs	500	500	-
Surveying	5,000	-	5,000
Total Planning & Development Services	<u>754,150</u>	<u>733,650</u>	<u>20,500</u>
Other Environmental Development Services			
10 2620 2020 Orthophoto Upgrade Project	50,000	-	50,000
10 2620 7500 Community Heritage Register (CF)	-	-	-
10 2620 8600 Heritage Tea and Tour	-	-	-
10 2620 8730 BC Heritage Week (CF)	-	-	-
10 2620 8760 Heritage Projects	5,000	9,675	(4,675)
10 2620 8700 Heritage Information Board Program (CF)	-	-	-
10 2620 8710 Historic Road Name Program (CF)	-	-	-
10 2620 8900 DCC Bylaw Review	-	-	-
10 2620 9100 Community Energy Association	2,500	2,500	-
10 2620 9200 Energy Step Code Builder's Workshop	-	500	(500)
Total Other Environmental Dev. Services	<u>57,500</u>	<u>12,675</u>	<u>44,825</u>
Total Planning and Development Services	<u>811,650</u>	<u>746,325</u>	<u>65,325</u>
Transfer To Reserves			
10 2825 1170 Civic Vehicles Reserve	4,000	4,000	-
10 2825 7575 Zoning Bylaw Reserve	-	10,000	(10,000)
10 2825 7515 OCP & Related Studies Reserve	20,000	20,000	-
DCC Bylaw Review Reserve	10,000	-	10,000
Total Transfer To Reserves	<u>34,000</u>	<u>34,000</u>	<u>-</u>

City of Salmon Arm
 Planning and Development
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Capital Expenditures	-	-	-
Capital Project	-	-	-
Total Capital Expenditures	-	-	-
Total Expenditures	<u>\$ 845,650</u>	<u>\$ 780,325</u>	<u>\$ 65,325</u>

City of Salmon Arm
 Planning and Development Services
 Capital Expenditure Budget
 2021 Final Budget

Project	Total Expenditure	General Revenue	Civic Vehicle	Climate Action	Reserve Unexp.
	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -

City of Salmon Arm
Shaw Centre Services
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
<u>REVENUE</u>			
Municipal Funding	\$ 733,750	\$ 725,530	\$ 8,220
Other Funding	60,600	60,600	-
Sales of Service	222,295	211,600	10,695
Revenue From Own Sources	-	-	-
Transfer From Reserve	87,500	-	87,500
	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>

EXPENDITURES

Administration	\$ 25,000	\$ 25,000	\$ -
Sales of Service	784,850	675,630	109,220
Building and Grounds Maintenance	222,295	211,600	10,695
Fiscal Services	-	-	-
Transfer To Reserves	65,000	-	65,000
Capital Expenditures	7,000	85,500	(78,500)
	<u>1,104,145</u>	<u>997,730</u>	<u>106,415</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>

City of Salmon Arm
Shaw Centre Services
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
	Revenue			
	Grants			
	City of Salmon Arm	\$ 733,750	\$ 725,530	8,220
10 1810 0300	CSRD	60,600	60,600	-
	Total Grants	<u>794,350</u>	<u>786,130</u>	<u>8,220</u>
	Sales of Service			
	General			
10 1445 0500	Sale of Fixed Asset	-	-	-
10 1445 1095	Shaw Centre – Labour Recovery	222,295	211,600	10,695
10 1445 3095	Recovery of O & M	-	-	-
	Total Sales of Services	<u>222,295</u>	<u>211,600</u>	<u>10,695</u>
	Transfer From Reserve Accounts			
	General - COVID 19 Restart Grant	87,500	-	87,500
	Total Transfer From Reserve Accounts	<u>87,500</u>	<u>-</u>	<u>87,500</u>
	Total Revenue	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>

**City of Salmon Arm
Shaw Centre Services
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Administration				
10 2720 0160	Staff Training	\$ -	\$ -	\$ -
10 2720 0500	Insurance - Property	25,000	25,000	-
	Insurance - Liability	-	-	-
	Total Administration	25,000	25,000	-
Sales of Service				
General				
10 2722 1095	Shaw Centre – Operating	784,850	675,630	109,220
	Total Sales of Service	784,850	675,630	109,220
Ice Maintenance				
10 2724 2501	Ice Maintenance - Labour	222,295	211,600	10,695
	Total Ice Maintenance	222,295	211,600	10,695
Fiscal Services				
10 2812 0600	Interest - Bylaw No. 2841 Arena	-	-	-
10 2813 0600	Principal - Bylaw No. 2841 Arena	-	-	-
		-	-	-
Transfer To Reserves				
10 2825 8120	Shaw Centre Major Maint. Reserve	45,000	-	45,000
10 2825 8130	Equipment Replacement Reserve	10,000	-	10,000
10 2825 8140	Shaw Centre General	10,000	-	10,000
	Total Transfer To Reserves	65,000	-	65,000
Capital Expenditures				
	Computers	-	4,500	(4,500)
	Electrical Surge Protector	-	8,000	(8,000)
	Concession Dishwasher	-	8,000	(8,000)
	Chillers	-	65,000	(65,000)
	Decking - Repairs - Replacement	-	-	-
	Facility Management Software	7,000	-	7,000
	Zamboni	-	-	-
	Total Capital Expenditures	7,000	85,500	(78,500)
	Total Expenditures	\$ 1,104,145	\$ 997,730	\$ 106,415

City of Salmon Arm
Shaw Centre
Capital Expenditure Budget
2021 Final Budget

Project		Total Expenditure	General Revenue	Unexpended	Reserve for Major Maint.	Reserve Account
Concession Dishwasher (CF)	R	\$ 8,000	\$ -	\$ 8,000		
Decking Repairs - Design (CF)	R	11,000	-			11,000
Decking Repairs - Replacement	R	80,000	-		80,000	
Facility Management Software	U	10,000	7,000			3,000
Zamboni	R	131,000	-		-	131,000
		240,000	7,000	8,000	80,000	145,000
Memorial Arena - LED Lighting (CF)	N	4,000	-			4,000
Memorial Arena - Access Doors	R	7,000	-			7,000
Little Mtn. Fieldhouse - Fridge (CF)	R	5,000	-			5,000
		\$ 256,000	\$ 7,000	\$ 8,000	\$ 80,000	\$ 161,000

City of Salmon Arm
Park Services
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<u>Revenue</u>			
Municipal Funding	\$ 2,233,265	\$ 2,145,055	\$ 88,210
Grants	4,000	-	4,000
Sales of Service	2,500	2,500	-
Revenue From Own Sources	-	-	-
Rentals	113,340	126,090	(12,750)
Transfer From Reserves/Surplus	153,200	77,600	75,600
	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

Expenditure

Administration	\$ 246,250	\$ 235,050	\$ 11,200
Park & Facility Maintenance	1,805,955	1,685,595	120,360
Assessment and Studies	10,000	-	10,000
Fiscal Services	64,955	64,955	-
Transfer To Reserves	245,645	265,645	(20,000)
Capital Expenditures	133,500	100,000	33,500
	<u>2,506,305</u>	<u>2,351,245</u>	<u>155,060</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

**City of Salmon Arm
Park Services
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
City of Salmon Arm	\$ 2,233,265	\$ 2,145,055	\$ 88,210
Total Taxation	<u>2,233,265</u>	<u>2,145,055</u>	<u>88,210</u>
Grants			
10 1810 0625 Other (BC Hydro Re-greening Grant)	4,000	-	4,000
Total Grants	<u>4,000</u>	<u>-</u>	<u>4,000</u>
Sales of Service			
General			
10 1447 0500 Park User Fees	-	-	-
10 1447 0600 SA Lawn Bowling Club	-	-	-
10 1447 0700 McGuire Park - Memorial Markers	2,500	2,500	-
10 1447 1095 Other Sales - Park Services	-	-	-
Total Sales of Service	<u>2,500</u>	<u>2,500</u>	<u>-</u>
Other Revenue From Own Sources			
10 1574 0010 Beer Garden Permits	-	-	-
10 1574 0060 Other	-	-	-
Total Revenue From Own Sources	<u>-</u>	<u>-</u>	<u>-</u>
Rentals			
10 1674 1010 Shuswap and District Art Council	-	-	-
10 1674 1015 Blackburn Park Concession	3,000	3,000	-
10 1674 1020 Canoe Beach Lots	109,140	119,690	(10,550)
10 1674 1030 Canoe Beach Concession	1,200	1,000	200
10 1674 1050 Salmon Arm Curling Club	-	-	-
10 1674 1060 Fish and Game Club Lease	-	-	-
10 1674 1090 Salmon Arm Horseshoe Club	-	-	-
10 1674 2000 Salmon Arm Lawnbowling Club	-	-	-
10 1674 2040 Salmon Arm Tennis Club	-	-	-
10 1674 2130 Shuswap Association Rowing and Paddling	-	-	-
10 1674 2090 Little Mountain Park - Naming Agreement	-	2,400	(2,400)
10 1674 5000 Other	-	-	-
Total Rentals	<u>113,340</u>	<u>126,090</u>	<u>(12,750)</u>

City of Salmon Arm
Park Services
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
	Transfer From Reserve Accts			
	Prior Years Surplus	119,900	77,600	42,300
10 1920 8470	Greenways Initiatives Reserve	16,000	-	16,000
	Canoe Beach General Improvements	9,800	-	9,800
	General - COVID 19 Restart Grant Reserve	7,500	-	7,500
	Total Transfer From Reserve Accounts	<u>153,200</u>	<u>77,600</u>	<u>75,600</u>
	Transfer From Reserve Fund			
10 1922 0200	DCC Parks	-	-	-
	Total Transfer From Reserve Fund	<u>-</u>	<u>-</u>	<u>-</u>
	Total Transfer From Reserves	<u>153,200</u>	<u>77,600</u>	<u>75,600</u>
	Total Revenue	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

City of Salmon Arm
Parks Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
Administration			
10 2730 0001 Wages & Benefits - Manager	\$ 50,300	\$ 49,500	\$ 800
10 2730 0020 Travel	500	500	-
10 2730 0035 Courier	500	500	-
10 2730 0060 Cellular	1,200	1,200	-
10 2730 0070 Advertising	350	350	-
10 2730 0101 Wages & Benefits	137,000	128,500	8,500
10 2730 0110 Licences, Permits, Memberships, Dues & Publications	1,500	1,500	-
10 2730 0160 Conferences & Seminars	3,000	3,000	-
10 2730 0161 Organization Culture/Risk Management Sessions	2,000	2,000	-
10 2730 0165 Training	2,500	2,500	-
10 2730 0171 Training - Lab.	-	-	-
10 2730 0191 Labour Management - Lab.	-	-	-
10 2730 0192 Labour Management - Equip.	-	-	-
10 2730 0201 Wages & Benefits - Engineering	27,500	27,100	400
10 2730 0300 Miscellaneous	200	200	-
10 2730 0301 Safety Courses - Lab.	-	-	-
10 2730 0302 Safety Courses - Equip	-	-	-
10 2730 0305 Safety Courses - Mats.	-	-	-
10 2730 0310 Small Equipment	3,000	3,500	(500)
10 2730 0320 Small Tools	4,000	4,000	-
10 2730 0325 Inventory Adjustments	-	-	-
10 2730 0500 Insurance	100	100	-
10 2730 0700 Vehicle Capital Allocation	12,600	10,600	2,000
Total Administration	246,250	235,050	11,200
Parks and Building Maintenance			
Parks Maintenance			
McGuire Park - Memorial Markers Maintenance			
10 2732 0101 McGuire Park - Memorial Markers - Lab.	1,000	300	700
10 2732 0102 McGuire Park - Memorial Markers - Equip.	200	100	100
10 2732 0104 McGuire Park - Memorial Markers - Contr.	2,200	3,000	(800)
10 2732 0105 McGuire Park - Memorial Markers - Mats.	-	-	-
Total McGuire Park - Memorial Markers Maintenance	3,400	3,400	-
Haney Heritage Park Maintenance			
10 2732 0201 Haney Heritage Park Maintenance - Lab.	1,175	1,175	-
10 2732 0202 Haney Heritage Park Maintenance - Equip.	1,000	1,000	-
10 2732 0204 Haney Heritage Park Maintenance - Contr.	-	-	-
10 2732 0205 Haney Heritage Park Maintenance - Mats.	2,000	2,000	-
Total Haney Heritage Park Maintenance	4,175	4,175	-

City of Salmon Arm
Parks Services
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Other Parks Maintenance				
10 2735 1010	Klahani Park - Caretaker	-	-	-
10 2735 1020	Clares Cove - Aquatic Lease	-	-	-
10 2735 1030	Haney Heritage Park	116,500	115,000	1,500
	Total Other Park Maintenance	116,500	115,000	1,500
Greenhouse Maintenance				
10 2735 2501	Greenhouse Maintenance - Lab.	6,000	2,950	3,050
10 2735 2502	Greenhouse Maintenance - Equip.	1,000	500	500
10 2735 2504	Greenhouse Maintenance - Contr.	-	-	-
10 2735 2505	Greenhouse Maintenance - Mats.	2,000	1,000	1,000
10 2735 2511	Greenhouse Maintenance - W & S	300	150	150
	Total Greenhouse Maintenance	9,300	4,600	4,700
Blackburn Park Maintenance				
10 2735 3001	Blackburn Park Maint. - Lab.	58,000	58,000	-
10 2735 3002	Blackburn Park Maint. - Equip.	22,500	22,500	-
10 2735 3004	Blackburn Park Maint. - Contr.	5,000	5,000	-
10 2735 3005	Blackburn Park Maint. - Mats.	17,000	17,000	-
10 2735 3011	Blackburn Park Maint. - W & S	14,000	14,000	-
	Total Blackburn Park Maintenance	116,500	116,500	-
Blackburn Spray Park Maintenance				
10 2735 3501	Blkburn Spray Park Maint. - Lab.	-	-	-
10 2735 3502	Blkburn Spray Park Maint. - Equip.	-	-	-
10 2735 3504	Blkburn Spray Park Maint. - Contr.	-	-	-
10 2735 3505	Blkburn Spray Park Maint. - Mats.	-	-	-
10 2735 3511	Blkburn Spray Park Maint. - W & S	20,000	15,000	5,000
	Total Blackburn Spray Park Maint	20,000	15,000	5,000
Fall Fairgrounds Maintenance				
10 2735 4001	Fall Fairgrounds Maint. - Lab.	4,360	2,360	2,000
10 2735 4002	Fall Fairgrounds Maint. - Equip.	3,500	1,500	2,000
10 2735 4004	Fall Fairgrounds Maint. - Contr.	6,000	10,000	(4,000)
10 2735 4005	Fall Fairgrounds Maint. - Mats.	500	500	-
	Total Fall Fairgrounds Maintenance	14,360	14,360	-
Fletcher Park Maintenance				
10 2735 5001	Fletcher Park Maint. - Lab.	16,820	16,820	-
10 2735 5002	Fletcher Park Maint. - Equip.	4,000	4,000	-
10 2735 5004	Fletcher Park Maint. - Contr.	1,500	1,500	-
10 2735 5005	Fletcher Park Maint. - Mats.	6,500	6,500	-
10 2735 5011	Fletcher Park Maint. - W & S	10,000	12,000	(2,000)
	Total Fletcher Park Maintenance	38,820	40,820	(2,000)

City of Salmon Arm
Parks Services
2021 Final Budget

		2021 Final Budget	2020 Final Budget	Variance Final Budget
Ready's Forest Trail Maintenance				
10 2735 5501	Ready's Forest Trail Maint. - Lab.	-	-	-
10 2735 5502	Ready's Forest Trail Maint. - Equip.	-	-	-
10 2735 5503	Ready's Forest Trail Maint. - Eng.	-	-	-
10 2735 5504	Ready's Forest Trail Maint. - Contr.	-	-	-
10 2735 5505	Ready's Forest Trail Maint. - Mats	-	-	-
10 2735 5507	Ready's Forest Trail Maint. - Hydro	-	-	-
10 2735 5511	Ready's Forest Trail Maint. - W & S	-	-	-
	Total Ready's Forest Trail Maintenance	-	-	-
McGuire Park Maintenance				
10 2735 6001	McGuire Park Maint. - Lab.	47,300	46,300	1,000
10 2735 6002	McGuire Park Maint. - Equip.	13,500	14,500	(1,000)
10 2735 6004	McGuire Park Maint. - Contr.	3,000	3,000	-
10 2735 6005	McGuire Park Maint. - Mats	6,500	6,500	-
10 2735 6007	McGuire Lake Maint. - Hydro	150	150	-
10 2735 6011	McGuire Park Maint. - W & S	2,500	2,500	-
	Total McGuire Park Maintenance	72,950	72,950	-
Marine Park Maintenance				
10 2735 7001	Marine Park Maint. - Lab.	56,000	56,000	-
10 2735 7002	Marine Park Maint. - Equip.	16,500	16,500	-
10 2735 7004	Marine Park Maint. - Contr.	3,500	3,500	-
10 2735 7005	Marine Park Maint. - Mats.	9,000	9,000	-
10 2735 7007	Marine Park Maint. - Hydro	-	-	-
10 2735 7011	Marine Park Maint. - W & S	100	100	-
	Total Marine Park Maintenance	85,100	85,100	-
Rotary Pond Fountain (Prestige Inn) Maintenance				
10 2735 7501	Rotary Pond Fountain (Prestige Inn) - Lab.	350	-	350
10 2735 7502	Rotary Pond Fountain (Prestige Inn) - Equip.	150	-	150
10 2735 7504	Rotary Pond Fountain (Prestige Inn) - Contr.	-	-	-
10 2735 7505	Rotary Pond Fountain (Prestige Inn) - Mats.	-	-	-
10 2735 7507	Rotary Pond Fountain (Prestige Inn) - Hydro	600	600	-
10 2735 7511	Rotary Pond Fountain (Prestige Inn) - W & S	-	-	-
	Total Rotary Pond Fountain (Prestige Inn) Maint.	1,100	600	500
Canoe Beach Maintenance				
10 2735 8001	Canoe Beach Maint. - Lab.	28,500	28,000	500
10 2735 8002	Canoe Beach Maint. - Equip.	10,000	10,000	-
10 2735 8004	Canoe Beach Maint. - Contr.	5,000	5,000	-
10 2735 8005	Canoe Beach Maint. - Mats.	6,500	6,400	100
10 2735 8011	Canoe Beach Maint. - W & S	1,500	1,500	-
	Total Canoe Beach Maintenance	51,500	50,900	600

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Canoe Wharf Maintenance				
10 2735 9001	Canoe Wharf Maint. - Lab.	2,000	1,650	350
10 2735 9002	Canoe Wharf Maint. - Equip.	700	500	200
10 2735 9004	Canoe Wharf Maint. - Contr.	300	300	-
10 2735 9005	Canoe Wharf Maint. - Mats.	1,000	600	400
10 2735 9010	Canoe Wharf Maint. - Ins.	400	400	-
10 2735 9012	Canoe Wharf Maint. - Taxes	-	-	-
	Total Canoe Wharf Maintenance	4,400	3,450	950
Elks Park Maintenance				
10 2736 0001	Elks Park Maint. - Lab.	2,000	2,000	-
10 2736 0002	Elks Park Maint. - Equip.	2,000	2,000	-
10 2736 0004	Elks Park Maint. - Contr.	-	-	-
10 2736 0005	Elks Park Maint. - Mats.	1,500	1,500	-
10 2736 0011	Elks Park Maint. - W & S	-	-	-
	Total Elks Park Maintenance	5,500	5,500	-
Badger Park Maintenance				
10 2736 0101	Badger Park Maint. - Lab.	1,180	1,180	-
10 2736 0102	Badger Park Maint. - Equip.	1,000	1,000	-
10 2736 0104	Badger Park Maint. - Contr.	500	1,000	(500)
10 2736 0105	Badger Park Maint. - Mats.	1,000	500	500
10 2736 0111	Badger Park Maint. - W & S	-	-	-
	Total Badger Park Maintenance	3,680	3,680	-
Hoadley Park Maintenance				
10 2736 0201	Hoadley Park Maint. - Lab.	-	-	-
10 2736 0202	Hoadley Park Maint. - Equip.	-	-	-
10 2736 0204	Hoadley Park Maint. - Contr.	1,000	1,000	-
10 2736 0205	Hoadley Park Maint. - Mats.	-	-	-
10 2736 0211	Hoadley Park Maint. - W & S	-	-	-
	Total Hoadley Park Maintenance	1,000	1,000	-
Snow Removal - Shaw/RC/Curling Club				
10 2755 2001	Snow Removal - Shaw/RC/Curling - Lab.	6,000	3,500	2,500
10 2755 2002	Snow Removal - Shaw/RC/Curling - Eq.	4,000	2,500	1,500
10 2755 2004	Snow Removal - Shaw/RC/Curling - Contr.	15,000	19,000	(4,000)
10 2755 2005	Snow Removal - Shaw/RC/Curling - Mats	500	500	-
	Total Snow Removal - Shaw/RC/Curling	25,500	25,500	-

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Grounds/Parking Lot - Shaw/RC Maintenance				
10 2755 3001	Grounds/Parking Lot - Shaw/RC - Lab.	37,520	37,520	-
10 2755 3002	Grounds/Parking Lot - Shaw/RC - Equip.	7,500	7,500	-
10 2755 3004	Grounds/Parking Lot - Shaw/RC - Contr.	1,500	1,500	-
10 2755 3005	Grounds/Parking Lot - Shaw/RC - Mats.	5,400	5,400	-
10 2755 3011	Grounds/Parking Lot - Shaw/RC - W & S	-	-	-
	Total Grounds/Parking Lot - Shaw/RC Maintenance	<u>51,920</u>	<u>51,920</u>	<u>-</u>
Parks Vandalism Maintenance				
10 2736 2001	Parks Vandalism - Lab.	8,500	7,230	1,270
10 2736 2002	Parks Vandalism - Equip.	1,500	1,500	-
10 2736 2004	Parks Vandalism - Contr.	2,500	2,500	-
10 2736 2005	Parks Vandalism - Mats.	9,000	9,000	-
	Total Parks Vandalism Maintenance	<u>21,500</u>	<u>20,230</u>	<u>1,270</u>
Ross Street Plaza Vandalism Maintenance				
10 2736 2501	Ross Street Plaza Vandalism - Lab.	2,000	2,000	-
10 2736 2502	Ross Street Plaza Vandalism - Equip.	500	-	500
10 2736 2504	Ross Street Plaza Vandalism - Contr.	-	-	-
10 2736 2505	Ross Street Plaza Vandalism - Mats.	100	-	100
	Total Ross Street Plaza Vandalism Maintenance	<u>2,600</u>	<u>2,000</u>	<u>600</u>
Raven Park Maintenance				
10 2736 3001	Raven Park Maint - Lab.	6,000	6,000	-
10 2736 3002	Raven Park Maint - Equip.	3,000	3,000	-
10 2736 3004	Raven Park Maint - Contr.	500	500	-
10 2736 3005	Raven Park Maint - Mats.	5,230	5,230	-
10 2736 3007	Raven Park Maint - Hydro	150	150	-
10 2736 3010	Raven Park Maint - Ins.	5	5	-
10 2736 3011	Raven Park Maint - W & S	2,000	2,000	-
	Total Raven Park Maintenance	<u>16,885</u>	<u>16,885</u>	<u>-</u>
Greenways and Trail Maintenance				
10 2736 4001	Greenways and Trail Maint. - Lab.	7,500	10,000	(2,500)
10 2736 4002	Greenways and Trail Maint. - Equip.	3,000	4,000	(1,000)
10 2736 4004	Greenways and Trail Maint. - Contr.	7,000	5,000	2,000
10 2736 4005	Greenways and Trail Maint. - Mats.	2,000	500	1,500
	Total Greenways and Trail Maintenance	<u>19,500</u>	<u>19,500</u>	<u>-</u>
Foreshore Trail Maintenance				
10 2736 4301	Foreshore Trail Maintenance - Lab.	4,130	4,130	-
10 2736 4302	Foreshore Trail Maintenance - Equip.	500	500	-
10 2736 4304	Foreshore Trail Maintenance - Contr.	-	-	-
10 2736 4305	Foreshore Trail Maintenance - Mats.	500	500	-
	Total Foreshore Trail Maintenance	<u>5,130</u>	<u>5,130</u>	<u>-</u>

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Little Mountain Sports Field Maintenance				
10 2736 4501	Little Mtn Sports - Lab.	31,000	31,000	-
10 2736 4502	Little Mtn Sports - Equip.	11,000	11,000	-
10 2736 4504	Little Mtn Sports - Contr.	10,000	10,000	-
10 2736 4505	Little Mtn Sports - Mats.	16,000	16,000	-
10 2736 4511	Little Mtn Sports - W & S	6,500	6,500	-
	Total Little Mtn Sports Field Maintenance	<u>74,500</u>	<u>74,500</u>	<u>-</u>
Central Business District Maintenance				
10 2736 5001	Central Business District - Lab.	108,500	108,500	-
10 2736 5002	Central Business District - Equip.	22,000	22,000	-
10 2736 5004	Central Business District- Contr.	13,000	13,000	-
10 2736 5005	Central Business District - Mats.	30,000	30,000	-
10 2736 5011	Central Business District - W & S	350	350	-
	Total Central Business District Maintenance	<u>173,850</u>	<u>173,850</u>	<u>-</u>
Central Business District/Urban Street Tree Maintenance				
10 2736 5501	Central Business District/Urban Str. Tree Maint. - Lab.	6,000	2,325	3,675
10 2736 5502	Central Business District/Urban Str. Tree Maint. - Equip.	2,000	-	2,000
10 2736 5504	Central Business District/Urban Str. Tree Maint. - Contr.	6,500	12,000	(5,500)
10 2736 5505	Central Business District/Urban Str. Tree Maint. - Mats.	3,500	-	3,500
	Total Central Business District/Urban Street Tree Maint.	<u>18,000</u>	<u>14,325</u>	<u>3,675</u>
Little Mountain Park Maintenance				
10 2736 6001	Little Mtn Park - Lab.	6,610	6,610	-
10 2736 6002	Little Mtn Park - Equip.	1,000	1,000	-
10 2736 6004	Little Mtn Park - Contr.	1,000	1,000	-
10 2736 6005	Little Mtn Park - Mats.	1,500	1,500	-
	Total Little Mountain Park Maintenance	<u>10,110</u>	<u>10,110</u>	<u>-</u>
Naturalists Park Maintenance				
10 2736 6501	Naturalists Park - Lab.	7,230	7,230	-
10 2736 6502	Naturalists Park - Equip.	2,500	2,500	-
10 2736 6504	Naturalists Park - Contr.	1,000	1,000	-
10 2736 6505	Naturalists Park - Mats.	2,700	2,700	-
10 2736 6511	Naturalists Park - W & S	2,300	2,300	-
	Total Naturalists Park Maintenance	<u>15,730</u>	<u>15,730</u>	<u>-</u>

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TCH East Maintenance				
10 2736 7001	TCH East - Lab.	20,000	20,000	-
10 2736 7002	TCH East - Equip.	6,500	6,500	-
10 2736 7004	TCH East - Contr.	1,000	1,000	-
10 2736 7005	TCH East - Mats.	500	500	-
10 2736 7011	TCH East - W & S	200	200	-
	Total TCH East Maintenance	28,200	28,200	-
Mosquito Park Maintenance				
10 2736 7501	Mosquito Park - Lab.	15,640	15,640	-
10 2736 7502	Mosquito Park - Equip.	10,000	10,000	-
10 2736 7504	Mosquito Park - Contr.	500	500	-
10 2736 7505	Mosquito Park - Mats.	4,000	4,000	-
10 2736 7511	Mosquito Park - W & S	4,000	4,000	-
	Total Mosquito Park Maintenance	34,140	34,140	-
Jackson Campus Grounds Maintenance (Joint Use Agreement)				
10 2736 7701	Jackson Campus Grounds (Joint Use) - Lab.	5,720	4,720	1,000
10 2736 7702	Jackson Campus Grounds (Joint Use) - Equip.	4,500	3,500	1,000
10 2736 7704	Jackson Campus Grounds (Joint Use) - Contr.	2,000	4,000	(2,000)
10 2736 7705	Jackson Campus Grounds (Joint Use) - Mats.	5,000	5,000	-
10 2736 7707	Jackson Campus Grounds (Joint Use) - Hydro	-	-	-
	Total Jackson Campus Grounds (Joint Use) Maint	17,220	17,220	-
Safeway Fields Maintenance				
10 2736 7801	Safeway Fields - Lab.	4,035	4,035	-
10 2736 7802	Safeway Fields - Equip.	2,600	2,600	-
10 2736 7804	Safeway Fields - Contr.	-	-	-
10 2736 7805	Safeway Fields - Mats.	1,000	1,000	-
	Total Safeway Fields Maintenance	7,635	7,635	-
Other Park Maintenance				
10 2736 8001	Other Park Maint. - Lab.	23,690	19,190	4,500
10 2736 8002	Other Park Maint. - Equip.	8,000	8,000	-
10 2736 8004	Other Park Maint. - Contr.	5,000	5,000	-
10 2736 8005	Other Park Maint. - Mats.	6,000	10,500	(4,500)
10 2736 8011	Other Park Maint. - W & S	4,000	4,000	-
	Total Other Park Maintenance	46,690	46,690	-
Lawn Bowling Maintenance				
10 2736 8501	Lawn Bowling Maint. - Lab.	580	580	-
10 2736 8502	Lawn Bowling Maint. - Equip.	300	300	-
10 2736 8504	Lawn Bowling Maint. - Contr.	14,700	10,300	4,400
10 2736 8505	Lawn Bowling Maint. - Mats.	500	1,800	(1,300)
	Total Lawn Bowling Maintenance	16,080	12,980	3,100

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Special Events Maintenance				
10 2736 9001	Special Events - Lab.	19,235	19,235	-
10 2736 9002	Special Events - Equip.	5,000	5,000	-
10 2736 9004	Special Events - Contr.	100	1,000	(900)
10 2736 9005	Special Events - Mats.	1,500	1,500	-
	Total Special Events Maintenance	25,835	26,735	(900)
Ross Street Plaza Maintenance				
10 2736 9501	Ross Street Plaza - Lab.	10,000	10,000	-
10 2736 9502	Ross Street Plaza - Equip.	3,000	3,000	-
10 2736 9504	Ross Street Plaza - Contr.	3,500	3,500	-
10 2736 9505	Ross Street Plaza - Mats.	4,500	4,500	-
10 2736 9507	Ross Street Plaza - Hydro	4,500	4,500	-
10 2736 9511	Ross Street Plaza - W & S	1,250	1,250	-
	Total Ross Street Plaza Maintenance	26,750	26,750	-
City Hall/Courthouse Facility - Plaza Maintenance				
10 2737 0001	City Hall/Courthouse Facility - Plaza - Lab.	31,520	31,520	-
10 2737 0002	City Hall/Courthouse Facility - Plaza - Equip.	-	6,000	(6,000)
10 2737 0004	City Hall/Courthouse Facility - Plaza - Contr.	5,000	5,000	-
10 2737 0005	City Hall/Courthouse Facility - Plaza - Mats.	10,500	4,500	6,000
	Total City Hall/Courthouse - Plaza Maintenance	47,020	47,020	-
Skateboard Park Maintenance				
10 2737 0101	Skateboard Park - Lab.	5,900	5,900	-
10 2737 0102	Skateboard Park - Equip.	2,000	2,000	-
10 2737 0104	Skateboard Park - Contr.	-	-	-
10 2737 0105	Skateboard Park - Mats.	1,000	1,000	-
	Total Skateboard Park Maintenance	8,900	8,900	-
Miku Park Maintenance				
10 2737 0201	Miku Park - Lab.	1,775	1,775	-
10 2737 0202	Miku Park - Equip.	-	1,000	(1,000)
10 2737 0204	Miku Park - Contr.	1,000	-	1,000
10 2737 0205	Miku Park - Mats.	500	500	-
	Total Miku Park Maintenance	3,275	3,275	-
TCH West Maintenance				
10 2737 0301	TCH West - Lab.	8,400	8,400	-
10 2737 0302	TCH West - Equip.	4,000	4,000	-
10 2737 0304	TCH West - Contr.	500	500	-
10 2737 0305	TCH West - Mats.	1,500	2,500	(1,000)
10 2737 0311	TCH West - W&S	1,000	1,000	-
	Total TCH West Maintenance	15,400	16,400	(1,000)

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Parks Retention Pond Maintenance				
10 2737 0401	Parks Retention Pond - Lab.	2,950	2,950	-
10 2737 0402	Parks Retention Pond - Equip.	1,500	1,500	-
10 2737 0404	Parks Retention Pond - Contr.	-	-	-
10 2737 0405	Parks Retention Pond - Mats.	400	500	(100)
	Parks Retention Pond - W&S	100	-	100
	Total Parks Retention Pond Maintenance	4,950	4,950	-
Cenotaph Maintenance				
10 2737 0501	Cenotaph - Lab.	2,360	2,360	-
10 2737 0502	Cenotaph - Equip.	800	800	-
10 2737 0504	Cenotaph - Contr.	-	-	-
10 2737 0505	Cenotaph - Mats.	500	500	-
	Total Cenotaph Maintenance	3,660	3,660	-
Kin Park Maintenance				
10 2737 0601	Kin Park - Lab.	2,830	2,830	-
10 2737 0602	Kin Park - Equip.	1,600	1,600	-
10 2737 0604	Kin Park - Contr.	-	-	-
10 2737 0605	Kin Park - Mats.	1,000	2,000	(1,000)
	Total Kin Park Maintenance	5,430	6,430	(1,000)
Parks Blvd Maintenance				
10 2737 0701	Parks Blvd - Lab.	17,390	17,390	-
10 2737 0702	Parks Blvd - Equip.	5,000	5,000	-
10 2737 0704	Parks Blvd - Contr.	1,000	1,000	-
10 2737 0705	Parks Blvd - Mats.	2,000	2,000	-
	Total Parks Blvd Maintenance	25,390	25,390	-
Klahani Park Maintenance				
10 2737 0801	Klahani Park - Lab.	14,810	13,310	1,500
10 2737 0802	Klahani Park - Equip.	7,250	5,750	1,500
10 2737 0804	Klahani Park - Contr.	4,000	4,000	-
10 2737 0805	Klahani Park - Mats.	5,500	5,500	-
10 2737 0811	Klahani Park - W&S	4,500	4,500	-
	Total Klahani Park Maintenance	36,060	33,060	3,000

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North Canoe Lot Maintenance (Clares Cove)			
10 2737 0901 North Canoe Lot (Clares Cove) - Lab.	590	590	-
10 2737 0902 North Canoe Lot (Clares Cove) - Equip.	1,000	500	500
10 2737 0904 North Canoe Lot (Clares Cove) - Contr.	500	500	-
10 2737 0905 North Canoe Lot (Clares Cove) - Mats.	-	500	(500)
10 2737 0907 North Canoe Lot (Clares Cove) - Hydro	-	-	-
10 2737 0912 North Canoe Lot (Clares Cove) - Taxes	-	-	-
10 2737 0914 North Canoe Lot (Clares Cove) - Lease	-	-	-
Total North Canoe - Lot Maintenance (Clares Cove)	2,090	2,090	-
Canoe Beach Rental Lots Maintenance			
10 2737 1001 Canoe Beach Rental Lots - Lab.	3,420	3,420	-
10 2737 1002 Canoe Beach Rental Lots - Equip.	500	500	-
10 2737 1004 Canoe Beach Rental Lots - Contr.	1,500	1,500	-
10 2737 1005 Canoe Beach Rental Lots - Mats.	-	-	-
10 2737 1012 Canoe Beach Rental Lots - Property Taxes	-	-	-
Total Canoe Beach Rental Lots Maintenance	5,420	5,420	-
Disc Golf Course Maintenance			
Disc Golf Course - Lab.	4,000	-	4,000
Disc Golf Course - Equip.	500	-	500
Disc Golf Course - Contr.	-	-	-
Disc Golf Course - Mats.	150	-	150
Total Disc Golf Course Maintenance	4,650	-	4,650
Total Parks Maintenance	1,348,305	1,323,660	24,645
Park Facilities Maintenance			
Canoe Beach Concession Maintenance			
10 2738 1001 Canoe Beach Concession Maint - Lab.	590	590	-
10 2738 1002 Canoe Beach Concession Maint - Equip.	200	200	-
10 2738 1004 Canoe Beach Concession Maint - Contr.	-	-	-
10 2738 1005 Canoe Beach Concession Maint - Mats.	500	500	-
10 2738 1007 Canoe Beach Concession Maint - Hydro	1,200	1,200	-
10 2738 1010 Canoe Beach Concession Maint - Insurance	35	35	-
Total Canoe Beach Concession Maintenance	2,525	2,525	-
Canoe Beach Washroom Maintenance			
10 2738 1501 Canoe Beach Washroom Maint - Lab.	4,000	3,000	1,000
10 2738 1502 Canoe Beach Washroom Maint - Equip.	1,000	1,000	-
10 2738 1504 Canoe Beach Washroom Maint - Contr.	4,000	4,000	-
10 2738 1505 Canoe Beach Washroom Maint - Mats.	2,500	2,500	-
10 2738 1507 Canoe Beach Washroom Maint - Hydro	1,200	1,000	200
10 2738 1510 Canoe Beach Washroom Maint - Insurance	230	220	10
10 2738 1511 Canoe Beach Washroom Maint - W & S	650	550	100
Total Canoe Beach Washroom Maintenance	13,580	12,270	1,310

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Marine Park Washroom Maintenance			
10 2738 2001 Marine Park Washroom - Lab.	1,535	1,535	-
10 2738 2002 Marine Park Washroom - Equip.	500	500	-
10 2738 2004 Marine Park Washroom - Contr.	7,000	7,000	-
10 2738 2005 Marine Park Washroom - Mats.	1,000	1,000	-
10 2738 2007 Marine Park Washroom - Hydro	2,000	2,000	-
10 2738 2010 Marine Park Washroom - Insurance	290	280	10
10 2738 2011 Marine Park Washroom - W & S	800	800	-
Total Marine Park Washroom Maintenance	13,125	13,115	10
Blackburn Park Concession Maintenance			
10 2738 3001 Blackburn Park Concession Maint - Lab	500	-	500
10 2738 3002 Blackburn Park Concession Maint - Equip.	100	-	100
10 2738 3004 Blackburn Park Concession Maint - Contr.	400	1,000	(600)
10 2738 3005 Blackburn Park Concession Maint - Mats.	-	-	-
10 2738 3007 Blackburn Park Concession Maint - Hydro	3,500	3,500	-
10 2738 3010 Blackburn Park Concession Maint - Insurance	200	200	-
10 2738 3011 Blackburn Park Concession Maint - W & S	300	-	300
Total Blackburn Park Concession Maintenance	5,000	4,700	300
Blackburn Park Washroom Facility Maintenance			
10 2738 3501 Blackburn Park Washroom Facility - Lab.	5,410	5,410	-
10 2738 3502 Blackburn Park Washroom Facility - Equip.	1,200	1,200	-
10 2738 3504 Blackburn Park Washroom Facility - Contr.	3,000	3,000	-
10 2738 3505 Blackburn Park Washroom Facility - Mats.	1,000	1,000	-
10 2738 3506 Blackburn Park Washroom Facility - Hydro	2,100	2,100	-
10 2738 3507 Blackburn Park Washroom Facility - Nat. Gas	400	400	-
10 2738 3510 Blackburn Park Washroom Facility - Insurance	330	320	10
10 2738 3511 Blackburn Park Washroom Facility - W & S	550	-	550
Total Blackburn Park Washroom Facility Maintenance	13,990	13,430	560
S.A.G.A. Building Maintenance			
10 2738 4001 S.A.G.A. Building Maint. - Lab.	4,820	4,820	-
10 2738 4002 S.A.G.A. Building Maint. - Equip.	1,000	1,000	-
10 2738 4004 S.A.G.A. Building Maint. - Contr.	3,000	10,500	(7,500)
10 2738 4005 S.A.G.A. Building Maint. - Mats	1,500	1,500	-
10 2738 4010 S.A.G.A. Building Maint. - Ins.	900	900	-
10 2738 4011 S.A.G.A. Building Maint. - W & S	100	100	-
Total S.A.G.A. Building Maintenance	11,320	18,820	(7,500)

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Little Mountain Sports Building Maintenance				
10 2738 5001	Little Mtn Sports Building - Lab.	2,950	2,950	-
10 2738 5002	Little Mtn Sports Building - Equip.	1,500	1,500	-
10 2738 5004	Little Mtn Sports Building - Contr.	2,000	2,000	-
10 2738 5005	Little Mtn Sports Building - Mats.	100	100	-
10 2738 5006	Little Mtn Sports Building - Hydro	6,500	6,500	-
10 2738 5007	Little Mtn Sports Building - Nat. Gas	2,500	2,500	-
10 2738 5010	Little Mtn Sports Building - Ins.	1,000	1,000	-
10 2738 5011	Little Mtn Sports Building - W & S	900	900	-
	Total Little Mtn Sports Building Maintenance	17,450	17,450	-
Little Mountain Sports Building Maintenance				
Little Mtn Fieldhouse Washroom Facility Maintenance				
10 2738 5501	Little Mtn Fieldhouse Washroom Facility - Lab.	4,590	4,590	-
10 2738 5502	Little Mtn Fieldhouse Washroom Facility - Equip.	1,300	1,300	-
10 2738 5504	Little Mtn Fieldhouse Washroom Facility - Contr.	1,500	1,500	-
10 2738 5505	Little Mtn Fieldhouse Washroom Facility - Mats.	2,000	2,000	-
	Total Little Mtn Washroom Facility Maintenance	9,390	9,390	-
Klahani Park Washroom Facility Maintenance				
10 2738 6001	Klahani Washroom Facility - Lab.	4,230	4,230	-
10 2738 6002	Klahani Washroom Facility - Equip.	1,000	1,000	-
10 2738 6004	Klahani Washroom Facility - Contr.	600	1,200	(600)
10 2738 6005	Klahani Washroom Facility - Mats.	1,000	1,500	(500)
10 2738 6006	Klahani Washroom Facility - Hydro	750	750	-
10 2738 6007	Klahani Washroom Facility - Nat Gas	-	-	-
10 2738 6010	Klahani Washroom Facility - Ins.	140	130	10
10 2738 6011	Klahani Washroom Facility - W & S	-	-	-
	Total Klahani Washroom Facility Maintenance	7,720	8,810	(1,090)
Foreshore Trail Latrine Maintenance				
10 2738 6501	Foreshore Trail Latrine Maintenance - Lab.	5,500	2,900	2,600
10 2738 6502	Foreshore Trail Latrine Maintenance - Equip.	600	250	350
10 2738 6504	Foreshore Trail Latrine Maintenance - Contr.	6,820	6,820	-
10 2738 6505	Foreshore Trail Latrine Maintenance - Mats.	500	1,000	(500)
	Total Foreshore Trail Latrine Maintenance	13,420	10,970	2,450
South Canoe Trail - Outdoor Latrine Maintenance				
10 2738 6601	South Canoe Trail - Outdoor Latrine Maintenance - Lab.	2,900	2,900	-
10 2738 6602	South Canoe Trail - Outdoor Latrine Maintenance - Equip.	250	250	-
10 2738 6604	South Canoe Trail - Outdoor Latrine Maintenance - Contr.	6,820	6,820	-
10 2738 6605	South Canoe Trail - Outdoor Latrine Maintenance - Mats.	500	1,000	(500)
	Total South Canoe Trail - Outdoor Latrine Maintenance	10,470	10,970	(500)

City of Salmon Arm
Parks Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Jackson Campus Fieldhouse Maintenance				
10 2738 7001	Jackson Campus Fieldhouse - Lab.	3,600	3,165	435
10 2738 7002	Jackson Campus Fieldhouse - Equip.	1,000	1,000	-
10 2738 7004	Jackson Campus Fieldhouse - Contr.	2,000	2,000	-
10 2738 7005	Jackson Campus Fieldhouse - Mats.	1,000	1,500	(500)
10 2738 7006	Jackson Campus Fieldhouse - Hydro	1,900	1,700	200
10 2738 7010	Jackson Campus Fieldhouse - Ins.	360	350	10
10 2738 7011	Jackson Campus Fieldhouse - W & S	-	-	-
	Total Jackson Campus Fieldhouse Maintenance	<u>9,860</u>	<u>9,715</u>	<u>145</u>
Fletcher Park Washroom Facility Maintenance				
10 2738 7501	Fletcher Park Washroom Facility - Lab.	5,410	5,410	-
10 2738 7502	Fletcher Park Washroom Facility - Equip.	1,500	1,500	-
10 2738 7504	Fletcher Park Washroom Facility - Contr.	2,700	2,700	-
10 2738 7505	Fletcher Park Washroom Facility - Mats.	1,000	1,000	-
10 2738 7506	Fletcher Park Washroom Facility - Hydro	1,000	1,000	-
10 2738 7510	Fletcher Park Washroom Facility - Ins.	210	200	10
10 2738 7511	Fletcher Park Washroom Facility - W & S	500	500	-
	Total Fletcher Park Washroom Facility Maintenance	<u>12,320</u>	<u>12,310</u>	<u>10</u>
Mosquito Park Washroom Facility Maintenance				
10 2738 8001	Mosquito Park Washroom Facility - Lab.	3,000	3,000	-
10 2738 8002	Mosquito Park Washroom Facility - Equip.	1,000	1,000	-
10 2738 8004	Mosquito Park Washroom Facility - Contr.	2,500	2,500	-
10 2738 8005	Mosquito Park Washroom Facility - Mats.	1,200	1,200	-
10 2738 8010	Mosquito Park Washroom Facility - Ins.	30	30	-
10 2738 8011	Mosquito Park Washroom Facility - W & S	100	100	-
	Total Mosquito Park Washroom Facility Maintenance	<u>7,830</u>	<u>7,830</u>	<u>-</u>
Ross St Plaza Washroom Facility Maintenance				
10 2738 8501	Ross St Plaza Washroom Facility - Lab.	7,500	5,800	1,700
10 2738 8502	Ross St Plaza Washroom Facility - Equip.	1,200	1,200	-
10 2738 8504	Ross St Plaza Washroom Facility - Contr.	7,000	7,000	-
10 2738 8505	Ross St Plaza Washroom Facility - Mats.	2,000	2,000	-
10 2738 8506	Ross St Plaza Washroom Facility - Hydro	-	-	-
10 2738 8510	Ross St Plaza Washroom Facility - Ins.	370	350	20
10 2738 8511	Ross St Plaza Washroom Facility - W & S	-	-	-
	Total Ross St Plaza Washroom Facility Maintenance	<u>18,070</u>	<u>16,350</u>	<u>1,720</u>
Marine Wharf Washroom Facility Maintenance				
10 2738 9001	Marine Wharf Washroom Facility - Lab.	930	930	-
10 2738 9002	Marine Wharf Washroom Facility - Equip.	400	400	-
10 2738 9004	Marine Wharf Washroom Facility - Contr.	3,000	4,000	(1,000)
10 2738 9005	Marine Wharf Washroom Facility - Mats.	1,000	1,000	-
	Total Marine Wharf Washroom Facility Maintenance	<u>5,330</u>	<u>6,330</u>	<u>(1,000)</u>

City of Salmon Arm
Parks Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
Nature's Bay Interpretive Centre (SABNES) Maintenance			
10 2738 9101 Natures Bay Centre (SABNES) Maint. - Lab.	-	-	-
10 2738 9102 Natures Bay Centre (SABNES) Maint. - Equip.	-	-	-
10 2738 9104 Natures Bay Centre (SABNES) Maint. - Contr.	-	-	-
10 2738 9105 Natures Bay Centre (SABNES) Maint. - Mats.	-	-	-
10 2738 9107 Natures Bay Centre (SABNES) Maint. - Hydro	350	350	-
Total Nature's Bay Interpretive Centre (SABNES) Maint	350	350	-
Marine Park Gazebo Maintenance			
10 2738 9201 Marine Park Gazebo Maint. - Lab.	-	-	-
10 2738 9202 Marine Park Gazebo Maint. - Equip.	-	-	-
10 2738 9204 Marine Park Gazebo Maint. - Contr.	-	-	-
10 2738 9205 Marine Park Gazebo Maint. - Mats.	-	-	-
10 2738 9207 Marine Park Gazebo Maint. - Hydro	110	110	-
Total Marine Park Gazebo Maintenance	110	110	-
Japanese Friendship Gate Maintenance			
10 2738 9301 Japanese Friendship Gate Maint. - Lab.	1,740	1,740	-
10 2738 9302 Japanese Friendship Gate Maint. - Equip.	500	500	-
10 2738 9304 Japanese Friendship Gate Maint. - Contr.	-	-	-
10 2738 9305 Japanese Friendship Gate Maint. - Mats.	-	-	-
10 2738 9307 Japanese Friendship Gate - Hydro	-	-	-
Total Japanese Friendship Gate Maintenance	2,240	2,240	-
McGuire Lake Washroom Facility Maintenance			
10 2738 9501 McGuire Lake Washroom Facility Maintenance - Lab.	2,950	2,950	-
10 2738 9502 McGuire Lake Washroom Facility Maintenance - Equip.	700	700	-
10 2738 9504 McGuire Lake Washroom Facility Maintenance - Contr.	2,500	2,500	-
10 2738 9505 McGuire Lake Washroom Facility Maintenance - Mats.	500	500	-
Total McGuire Lake Washroom Facility Maintenance	6,650	6,650	-
Major Maintenance			
10 2739 1210 Signage (Global)* (CF)	17,900	20,000	(2,100)
10 2739 1230 Future Trails*	-	14,200	(14,200)
10 2739 1540 Bike and School Connectors - Construction* (CF)	2,900	5,000	(2,100)
10 2739 1620 Urban Connector Trail Improvements - Construction*	-	6,800	(6,800)
10 2739 1640 Bike and School Connectors - Design* (CF)	5,000	5,000	-
10 2739 1710 Trail Improvements - Construction* (CF)	5,000	5,000	-
10 2739 1720 Urban Connector Trail Improvements - Design* (CF)	2,500	2,500	-
10 2739 1730 Foreshore Trail - Data Collection/Monitoring	2,200	1,500	700
10 2739 1950 Park Signage Replacement - Address	-	900	(900)
10 2739 1970 Hillcrest Subdivision Greenways (CF)	25,000	18,200	6,800
10 2739 2020 South Canoe Trail Parking Ph 2 - Greenway Connectors (CF)	45,800	40,000	5,800
10 2739 2050 Park Hill Trail - Tree Removal	-	6,500	(6,500)
10 2739 2060 Ross Street Plaza Signage	-	5,300	(5,300)
10 2739 2070 Irrigation Control Upgrades (CF - \$2,300)	15,300	13,000	2,300

City of Salmon Arm
Parks Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
10 2739 2080 Canoe Beach Washroom Repairs (Replace Over 3 Years) (CF)	5,000	5,000	-
10 2739 2090 Mosquito Park Playground - Safety Pads & Landscaping	-	5,000	(5,000)
10 2739 2100 Heritage Bench Refinishing Program (15 Per Year) (CF)	3,500	3,700	(200)
10 2739 2110 Shuswap Memorial Cemetery - Bike Loop Construction	-	15,000	(15,000)
10 2739 2120 Beverage Recycling Canisters (CF)	5,000	5,000	-
Shuswap Memorial Cemetery - Trail Head Parking (Res)	16,000	-	16,000
Canoe Beach Landscape Replacement (Res)	9,800	-	9,800
Baseball Field Recovery (COVID Res)	7,500	-	7,500
SASS Bypass Trails	20,000	-	20,000
Dangerous Tree Removal	6,000	-	6,000
Blackburn Park - Ball Diamond 2 Irrigation Upgrade	5,000	-	5,000
McGuire Lake - Pathway Drainage	6,000	-	6,000
Irrigation Vault Retrofits (4)	16,000	-	16,000
Fountain Chlorination Pumps (Ross St & City Hall)	3,000	-	3,000
Re-Keying Locks - Washrooms/Concessions	25,000	-	25,000
Klahani Park - Gazebo Rebuild	4,500	-	4,500
McGuire Lake - Paved Path Extension (TCH - Memorial Path)	4,000	-	4,000
DAC Playground Decommissioning	5,000	-	5,000
Wood Chip Replacement (Various Parks)	14,000	-	14,000
Total Major Maintenance Maintenance	276,900	177,600	99,300
Total Park Facilities Maintenance	457,650	361,935	95,715
Total Parks and Buildings Maintenance	1,805,955	1,685,595	120,360
Assessment and Studies			
Dangerous Tree Assessment - Little Mountain West Slope	10,000	-	10,000
Total Assessment and Studies	10,000	-	10,000
Fiscal Services			
10 2812 1200 Interest - Bylaw #3184 - Little Mtn Park/Fire Hall	6,750	6,750	-
10 2812 1700 Interest - Bylaw #3569 - Blackburn Park	7,100	7,100	-
10 2812 2300 Interest - Bylaw #4072 - Blackburn Improvements	13,750	13,750	-
10 2813 1200 Principal - Bylaw #3184 - Little Mtn Park/Fire Hall	9,075	9,075	-
10 2813 1700 Principal - Bylaw #3569 - Blackburn Park	10,600	10,600	-
10 2813 2300 Principal - Bylaw #4072 - Blackburn Improvements	17,680	17,680	-
Total Fiscal Services	64,955	64,955	-
Transfer To Reserves			
10 2825 8420 Bikeways	10,000	10,000	-
10 2825 8585 Bike Skills Park	-	10,000	(10,000)
10 2825 8590 Blackburn Park	50,000	50,000	-
10 2825 8595 Canoe Boat Launch - PIER Replacement	20,000	20,000	-
10 2825 8430 Canoe Beach - Rental Lot Area	50,000	50,000	-
10 2825 8490 Jackson Fieldhouse	-	10,000	(10,000)
10 2825 8485 Little Mountain Sports Fieldhouse	5,000	15,000	(10,000)
10 2825 8525 McGuire Park - Japanese Garden	-	5,000	(5,000)
10 2825 8425 Parks Preplan	25,000	25,000	-
10 2825 8530 Peter Jannick Naturalist Park - Landscaping	15,000	15,000	-
10 2825 8580 West Bay Connector Trail	55,645	55,645	-

City of Salmon Arm
Parks Services
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Klahani Park - Master Plan	15,000	-	15,000
Total Transfer To Reserves	245,645	265,645	(20,000)
Capital Expenditures			
Picnic Tables (Replacement of 10 over 3 years)	-	7,500	(7,500)
Blackburn Park - Covered Structure - Lighting	-	10,000	(10,000)
Klahani Park - Backstops	-	27,500	(27,500)
Klahani Park - Court Resurfacing	29,500	-	29,500
Marine Park - Round-A-Bout Garden	-	25,000	(25,000)
Refuse Containers - Central Business District	-	10,000	(10,000)
Disc Golf Course	-	20,000	(20,000)
SAGA - Boiler Replacement	22,000	-	22,000
Canoe Beach Playground Replacement	-	-	-
Marine Park - Irrigation Replacement	32,000	-	32,000
Ross Street Plaza Washroom Redesign	10,000	-	10,000
Canoe Beach - Boat Launch Pile Replacement	-	-	-
Blackburn Park - Irrigation Upgrade	12,000	-	12,000
Klahani Park - Baseball Diamond #1 Infield Replacement	10,000	-	10,000
Klahani Park - Inline Booster Irrigation Pump	8,000	-	8,000
Raven Community Park Playground Replacement	-	-	-
Blackburn Park - Covered Structure - Staining	10,000	-	10,000
Total Capital Expenditures	133,500	100,000	33,500
Total Expenditures	\$ 2,506,305	\$ 2,351,245	\$ 155,060

City of Salmon Arm
Parks Services
Capital Expenditure Budget
2021 Final Budget

Project		Total Expenditure	General Revenue	Other Contrib.	General Capital	Parks Dev. Res.	Unexp. Reserve	Grant	Reserve Accts.
Canoe Beach - Boat Launch Improvements (CF)	R	\$ 125,555	\$ -	\$ -	\$ 75,000	\$ -	\$ 50,555	\$ -	\$ -
EXPO Signage - Design (CF)	R	27,900	-				27,900		-
People's Corner Upgrade (CF)	U	49,000	-				-		49,000
Fall Fair Grounds - Power Supply (CF)	N	64,000	-				-		64,000
Klahani Park - Court Resurfacing (CF)	R	57,000	29,500			27,500	-		-
Marine Park - Round-A-Bout Garden (CF)	R	35,000	-	10,000			25,000		-
Picnic Tables (Replacement of 10 Over 3 Years) (CF)	R	31,965	-				31,965		-
Refuse Containers - Central Business District (CF)	N	10,000	-				10,000		-
West Bay Connector Plan - Phase 1 (CF)	N	125,000	-	20,000		-	-	100,000	5,000
Park and Walkway Lighting (CF)	N	265,000	-				-	265,000	-
SAGA - Boiler Replacement	R	22,000	22,000				-		-
Canoe Beach Playground Replacement	R	80,000	-			80,000	-		-
Marine Park - Irrigation Replacement	R	32,000	32,000				-		-
Ross Street Plaza Washroom Redesign	U	10,000	10,000				-		-
Canoe Beach - Boat Launch Pile Replacement	R	15,000	-				-		15,000
Blackburn Park - Irrigation Upgrade	R/U	12,000	12,000				-		-
Klahani Park - Baseball Diamond #1 Infield Replacement	R	10,000	10,000				-		-
Klahani Park - Inline Booster Irrigation Pump	N	8,000	8,000				-		-
Raven Community Park Playground Replacement	R	100,000	-		50,000	50,000	-		-
Blackburn Park - Covered Structure - Staining	N	10,000	10,000			-	-		-
		\$ 1,089,420	\$ 133,500	\$ 30,000	\$ 125,000	\$ 157,500	\$ 145,420	\$ 365,000	\$ 133,000

City of Salmon Arm
Recreation Centre
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>Revenue</u>			
Municipal Funding	\$ 728,760	\$ 721,335	\$ 7,425
Other Funding	-	-	-
Sales of Service	833,850	850,185	(16,335)
Revenue From Own Sources	-	-	-
Rentals	-	-	-
Transfer From Reserve Account	98,000	15,500	82,500
	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

Expenditures

Administration	\$ 12,000	\$ 12,000	\$ -
Sales of Service	1,604,110	1,530,020	74,090
Grounds and Building Maintenance	-	-	-
Machinery and Equipment	-	-	-
Assessment and Studies	-	-	-
Fiscal Services	-	-	-
Transfer To Reserves	30,000	30,000	-
Capital Expenditures	14,500	15,000	(500)
	<u>1,660,610</u>	<u>1,587,020</u>	<u>73,590</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

City of Salmon Arm
Recreation Centre
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
	Revenue			
	Grants			
	City of Salmon Arm	\$ 728,760	\$ 721,335	\$ 7,425
10 1810 0100	C.S.R.D.	-	-	-
10 1810 9000	Other	-	-	-
	Total Grants	<u>728,760</u>	<u>721,335</u>	<u>7,425</u>
	Sales of Service			
10 1448 1000	Recreation Centre - Labour Recovery	<u>833,850</u>	<u>850,185</u>	<u>(16,335)</u>
	Total Sales of Service	<u>833,850</u>	<u>850,185</u>	<u>(16,335)</u>
	Rentals			
10 1678 1010	Yourlink Inc. Lease	<u>-</u>	<u>-</u>	<u>-</u>
	Transfer From Reserve Accts			
10 1920 8150	Reserve - Recreation Centre - Operating	-	15,500	(15,500)
	General - COVID 19 Restart Grant	<u>98,000</u>	<u>-</u>	<u>98,000</u>
	Total Transfer From Reserve Accounts	<u>98,000</u>	<u>15,500</u>	<u>82,500</u>
	Total Revenue	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

**City of Salmon Arm
Recreation Centre
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
10 2751 0500 Insurance - Property	\$ 12,000	\$ 12,000	\$ -
Insurance - Liability	-	-	-
Total Administration	<u>12,000</u>	<u>12,000</u>	<u>-</u>
Sales of Service			
10 2752 1001 Recreation Centre – Labour	833,850	850,185	(16,335)
10 2753 1010 Recreation Centre – Operating	770,260	679,835	90,425
Total Sales of Service	<u>1,604,110</u>	<u>1,530,020</u>	<u>74,090</u>
Assessments and Studies			
Pool Assessment	-	-	-
Total Assessments and Studies	<u>-</u>	<u>-</u>	<u>-</u>
Transfer To Reserves			
10 2830 8710 Major Maintenance Reserve	25,000	25,000	-
10 2825 8150 Operating Reserve	5,000	5,000	-
Total Transfer To Reserves	<u>30,000</u>	<u>30,000</u>	<u>-</u>
Capital Expenditures			
Telephone System	-	15,000	(15,000)
Facility Management Software	7,000	-	7,000
Turnstiles	7,500	-	7,500
Total Capital Expenditures	<u>14,500</u>	<u>15,000</u>	<u>(500)</u>
Total Expenditures	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

City of Salmon Arm
Recreation Centre
Capital Expenditure Budget
2021 Final Budget

Project		Total Expenditure	General Revenue	Unexpended Reserve	Major Maint. Res. Fund	Reserve
Facility Management Software Turnstiles	U N	\$ 10,000	\$ 7,000	\$ -	\$ -	\$ 3,000
		15,000	7,500			7,500
		\$ 25,000	\$ 14,500	\$ -	\$ -	\$ 10,500

City of Salmon Arm
Wharf Services
2021 Final Budget

	2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>Revenue</u>			
Municipal Funding	\$ 97,500	\$ 91,605	\$ 5,895
Other Funding	-	-	-
Sales of Service	1,000	1,000	-
Revenue From Own Sources	-	-	-
Rentals	40,000	40,000	-
Transfer From Reserve/Surplus	48,170	18,170	30,000
Total Revenue	<u>\$ 186,670</u>	<u>\$ 150,775</u>	<u>\$ 35,895</u>

Expenditures

Administration	\$ -	\$ -	\$ -
Sales of Service	-	-	-
Grounds and Building Maintenance	76,670	65,775	10,895
Assessment and Studies	30,000	-	30,000
Fiscal Services	-	-	-
Transfer To Reserves	80,000	80,000	-
Capital Expenditures	-	5,000	(5,000)
	<u>186,670</u>	<u>150,775</u>	<u>35,895</u>
Surplus (Deficit) For the Year	-	-	-
	<u>\$ 186,670</u>	<u>\$ 150,775</u>	<u>\$ 35,895</u>

**City of Salmon Arm
Wharf Services
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
<u>Revenue</u>				
Taxation				
10 1110 0030	Specified Area Levy	\$ -	\$ -	\$ -
	City of Salmon Arm	97,500	91,605	5,895
	Total Taxation	97,500	91,605	5,895
Sales of Service				
10 1449 9000	Other	1,000	1,000	-
	Total Sales of Service	1,000	1,000	-
Rentals				
10 1674 2050	Wharf - Houseboat Lease	40,000	40,000	-
10 1674 2080	Wharf - Tourism Lease	-	-	-
	Total Rentals	40,000	40,000	-
Transfer From Reserves				
	Transfer From Surplus (CF)	18,170	18,170	-
10 1920 8810	Transfer From Wharf Reserve	30,000	-	30,000
	Total Transfer From Reserve	48,170	18,170	30,000
	Total Revenue	\$ 186,670	\$ 150,775	\$ 35,895

Expenditures

Wharf Maintenance				
10 2735 2001	Wharf Maintenance - Lab.	\$ 10,000	\$ 5,075	\$ 4,925
10 2735 2002	Wharf Maintenance - Equip.	1,500	1,000	500
10 2735 2004	Wharf Maintenance - Contr.	10,000	15,000	(5,000)
10 2735 2005	Wharf Maintenance - Mats.	5,500	5,500	-
10 2735 2007	Wharf Maintenance - Hydro	2,500	2,500	-
10 2735 2010	Wharf Maintenance - Ins.	7,600	7,500	100
10 2735 2011	Wharf Maintenance - Water & Sewer	1,000	1,000	-
10 2735 2014	Wharf Maintenance - Lease	5,700	6,000	(300)
10 2735 2015	Wharf Maintenance - Security	-	-	-
	Total Wharf Maintenance	43,800	43,575	225

City of Salmon Arm
Wharf Services
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Wharf Vandalism				
10 2735 2101	Wharf Vandalism - Lab.	1,000	2,030	(1,030)
10 2735 2102	Wharf Vandalism - Equip.	200	500	(300)
10 2735 2104	Wharf Vandalism - Contr.	500	1,000	(500)
10 2735 2105	Wharf Vandalism - Mats.	500	500	-
10 2735 2110	Wharf Vandalism - Ins.	-	-	-
	Total Wharf Vandalism	2,200	4,030	(1,830)
Major Maintenance				
10 2739 9020	Wharf - Pile Rehabilitation	12,500	-	12,500
10 2739 9030	Wharf Structure Repairs (CF)	18,170	18,170	-
	Total Major Maintenance	30,670	18,170	12,500
	Total Wharf Maintenance	76,670	65,775	10,895
Assessment and Studies				
	Wharf Tenure Study	30,000	-	30,000
	Total Assessment and Studies	30,000	-	30,000
Fiscal Services				
10 2812 0400	Interest - Bylaw #2876	-	-	-
10 2813 0400	Principal - Bylaw #2876	-	-	-
	Total Fiscal Services	-	-	-
Transfer To Reserves				
10 2825 8310	Transfer To Wharf Dredging	-	-	-
10 2825 8830	Transfer To Float Replacement	-	-	-
10 2825 8850	Transfer To Wharf Major Maintenance	-	-	-
10 2825 8860	Transfer To Wharf/Float - Major Maint.	80,000	80,000	-
	Total Transfer To Reserves	80,000	80,000	-
Capital Expenditures				
	Wharf Marina Dock Replacement - Ph 1	-	-	-
	Canoe Wharf (Old Federal Wharf)	-	5,000	(5,000)
	Canoe Wharf (Old Federal Wharf) - Ph. 2	-	-	-
	Total Capital Expenditures	-	5,000	(5,000)
	Total Expenditures	186,670	150,775	35,895
	Surplus (Deficit) For the Year	-	-	-
		\$ 186,670	\$ 150,775	\$ 35,895

City of Salmon Arm
General Capital Expenditures
Wharf
2021 Final Budget

Project		Total Expenditure	General Revenue	Other Contrib.	Reserve Account	Unexpended Reserve
Canoe Wharf (Old Federal Wharf) (CF)	R	\$ 19,100	\$ -	\$ -	\$ 19,100	
Canoe Wharf (Old Federal Wharf) - Ph. 2	R	15,000	-		15,000	
Wharf Marina Dock Replacement - Ph 1 (CF)	R	700,000	-		700,000	
		\$ 734,100	\$ -	\$ -	\$ 734,100	\$ -

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
<u>Revenue</u>			
Sales of Service	\$ 2,730,500	\$ 2,566,500	\$ 164,000
Revenue From Own Source	131,505	130,500	1,005
Grants	10,000	10,000	-
Transfer From Reserves/Surplus	132,000	133,000	(1,000)
Parcel Taxes	1,472,435	1,462,435	10,000
	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

Expenditures

Administration	\$ 771,100	\$ 715,300	\$ 55,800
Purification and Treatment	523,550	512,850	10,700
Service of Supply	159,450	147,150	12,300
Transmission and Distribution	655,500	537,500	118,000
Pumping Station Maintenance	456,350	434,850	21,500
Studies and Assessments	143,000	144,000	(1,000)
Fiscal Services	725,338	768,738	(43,400)
Transfer To Reserves	276,152	372,047	(95,895)
Capital Expenditures	766,000	670,000	96,000
	<u>4,476,440</u>	<u>4,302,435</u>	<u>174,005</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue				
Sales of Service				
50 1410 1100	User Fees - Flat Rate	\$ 1,648,000	\$ 1,574,000	\$ 74,000
50 1410 1200	User Fees - Metered	823,000	823,000	-
50 1410 1225	User Fees - Adams Lake Band	55,000	55,000	-
50 1410 1230	User Fees - Neskonlith Band	11,000	11,000	-
50 1410 1250	Discounts	(127,000)	(127,000)	-
50 1410 1300	Water Connections	140,000	40,000	100,000
50 1410 1400	Water On/Off	5,000	5,000	-
50 1410 1500	Water Supply	110,000	123,500	(13,500)
50 1410 1600	Tri-Partate Agreement (NIB/ALIB)	39,500	36,000	3,500
50 1410 1700	Back Flow Device Consumption	1,000	1,000	-
50 1410 1800	Bulk Water Sales	15,000	15,000	-
50 1410 9000	Other	-	-	-
50 1430 0010	Custom Work	10,000	10,000	-
	Total Sales of Service	<u>2,730,500</u>	<u>2,566,500</u>	<u>164,000</u>
Other Revenue From Own Sources				
50 1510 1020	Interest Inc. - Future Expenditure	1,960	-	1,960
50 1510 1040	Interest Inc. - Homely Reservoir	4,735	-	4,735
50 1510 1080	Interest Inc. - Asset Management	130	-	130
50 1510 1090	Interest Inc. - TCH West (MoTI Project)	1,795	-	1,795
50 1510 1100	Interest Inc. - NIB Loan	-	-	-
50 1510 1110	Interest Inc. - PW Bldg Renovation	510	-	510
50 1510 1120	Interest Inc. - HWY 97B Watermain	245	-	245
50 1510 1130	Interest Inc. - WTP Genset	125	-	125
50 1510 1140	Interest Inc. - Canoe Beach WM	505	-	505
50 1550 0000	Return on Investment	7,000	16,000	(9,000)
50 1560 0000	Interest and Penalties	17,500	17,500	-
50 1570 0000	Hydrant Rentals	92,000	92,000	-
50 1580 0000	Back Flow Device Rental	5,000	5,000	-
50 1590 0000	Other	-	-	-
	Total Other Revenue Own Sources	<u>131,505</u>	<u>130,500</u>	<u>1,005</u>
Conditional Transfers From Other Gov't				
50 1630 0000	Other - Infrastructure Planning Grant (CF)	10,000	10,000	-
	Total Conditional Trans. Other Gov't	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Transfer From Other Funds				
Transfer From Reserves				
50 1920 0005	Prior Years' Surplus (CF)	109,000	109,000	-

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
50 1920 0010	Reserve for Future Expenditure	-	-	-
50 1920 1080	Asset Management Reserve (CF)	23,000	24,000	(1,000)
	Total Transfer From Reserves	132,000	133,000	(1,000)
General Operating				
50 1922 0100	Water Frontage Tax	1,470,000	1,460,000	10,000
50 1922 0200	Water Parcel Tax - 73 Avenue Watermain Ext.	2,435	2,435	-
	Total Transfer General Operating	1,472,435	1,462,435	10,000
	Total Transfer From Other Funds	1,604,435	1,595,435	9,000
	Total Revenue	\$ 4,476,440	\$ 4,302,435	\$ 174,005

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
50 2129 0001 Wages & Benefits	\$ 157,000	\$ 155,000	\$ 2,000
50 2129 0010 General Administration Charge	366,000	314,500	51,500
50 2129 0020 Travel	500	500	-
50 2129 0035 Courier	2,000	2,000	-
50 2129 0050 Cellular	1,500	1,300	200
50 2129 0060 Telemetry and Alarms	3,600	4,000	(400)
50 2129 0065 Wireless Communication - SCADA	-	-	-
50 2129 0070 Advertising	2,500	2,500	-
50 2129 0100 Legal Services	-	-	-
50 2129 0101 Wages & Benefits - Engineers	106,000	105,000	1,000
50 2129 0110 Water Licences and Permits	8,700	8,700	-
50 2129 0115 Memberships & Dues	1,000	1,000	-
50 2129 0120 Office Supplies	5,000	5,000	-
50 2129 0160 Staff Training	3,500	3,500	-
50 2129 0161 Organizational Culture/Risk Assessment Sessions	5,000	5,000	-
50 2129 0165 Conferences & Seminars	2,000	2,000	-
50 2129 0191 Labour Management - Lab.	-	-	-
50 2129 0192 Labour Management - Equip.	-	-	-
50 2129 0200 Recruitment Expense	-	-	-
50 2129 0201 Meter Readings & Inventory - Lab.	8,000	7,500	500
50 2129 0202 Meter Readings & Inventory - Equip.	2,800	2,800	-
50 2129 0300 Miscellaneous	500	500	-
50 2129 0301 Safety Labour	4,000	4,000	-
50 2129 0304 Safety Equipment	500	-	500
50 2129 0310 Water Conservation/Education	-	-	-
50 2129 0311 Asset Compilation	-	-	-
50 2129 0315 Small Tools and Equipment	5,000	5,000	-
50 2129 0325 Inventory Adjustments	-	-	-
50 2129 0330 Utility Related Software	23,000	23,000	-
50 2129 0500 Insurance	19,500	21,500	(2,000)
50 2129 0601 Water Conservation/Education - Lab. (CF)	14,000	14,000	-
50 2129 0602 Water Conservation/Education - Equip.	-	-	-
50 2129 0604 Water Conservation/Education - Contr.	4,000	4,000	-
50 2129 0605 Water Conservation/Education - Mats.	-	-	-
50 2129 0700 Vehicle Allocation - Foreman	11,500	8,600	2,900
Total Administration	<u>757,100</u>	<u>700,900</u>	<u>56,200</u>
GIS Maintenance			
50 2131 0101 GIS Maintenance - Lab.	14,000	14,400	(400)
50 2131 0102 GIS Maintenance - Equip.	-	-	-
50 2131 0104 GIS Maintenance - Contr.	-	-	-
50 2131 0105 GIS Maintenance - Mats.	-	-	-
Total GIS Maintenance	<u>14,000</u>	<u>14,400</u>	<u>(400)</u>
Total Administration	<u>771,100</u>	<u>715,300</u>	<u>55,800</u>

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Purification and Treatment			
Water Treatment Plant			
50 2540 0050 Water Treatment Plant - Telephone	500	500	-
50 2540 0055 Water Treatment Plant - Cellular	500	500	-
50 2540 0110 Water Treatment Plant - Licenses and Permits	250	250	-
50 2540 0115 Water Treatment Plant - Memberships and Dues	750	750	-
50 2540 0120 Water Treatment Plant - Photocopier Costs	500	500	-
50 2540 0125 Water Treatment Plant - Office Supplies	500	500	-
50 2540 0160 Water Treatment Plant - Staff Training	2,500	2,500	-
50 2540 0165 Water Treatment Plant - Conferences & Seminars	2,000	2,000	-
50 2540 0170 Water Treatment Plant - Communications	-	-	-
50 2540 0301 Water Treatment Plant - Standby Pay - Lab.	36,700	36,700	-
50 2540 0310 Water Treatment Plant - Small Tools	1,000	1,000	-
50 2540 1001 Water Treatment Plant - Lab.	183,000	180,000	3,000
50 2540 1002 Water Treatment Plant - Equip.	6,000	6,000	-
50 2540 1004 Water Treatment Plant - Contr.	35,000	30,000	5,000
50 2540 1005 Water Treatment Plant - Mats.	35,000	30,000	5,000
50 2540 1006 Water Treatment Plant - Hydro	49,000	49,000	-
50 2540 1007 Water Treatment Plant - Nat. Gas	11,000	15,000	(4,000)
50 2540 1010 Water Treatment Plant - Ins.	14,000	13,300	700
50 2540 1011 Water Treatment Plant - W/S	15,000	15,000	-
50 2540 1012 Water Treatment Plant - Chemicals	55,000	55,000	-
Total Water Treatment Plant	448,200	438,500	9,700
UV Building (Metford Dam)			
50 2540 2001 UV Building (Metford Dam) - Lab.	30,000	29,000	1,000
50 2540 2002 UV Building (Metford Dam) - Equip.	5,000	5,000	-
50 2540 2004 UV Building (Metford Dam) - Contr.	3,000	3,000	-
50 2540 2005 UV Building (Metford Dam) - Mats.	10,000	10,000	-
50 2540 2006 UV Building (Metford Dam) - Hydro	6,500	6,500	-
50 2540 2010 UV Building (Metford Dam) - Ins.	250	250	-
50 2540 2012 UV Building (Metford Dam) - Chemicals	-	-	-
Total UV Building (Metford Dam)	54,750	53,750	1,000
Chlorination			
50 2410 0101 Chlorination - Lab.	3,500	3,500	-
50 2410 0102 Chlorination - Equip.	600	600	-
50 2410 0104 Chlorination - Contr	2,500	2,500	-
50 2410 0105 Chlorination - Mats.	4,000	4,000	-
50 2410 0112 Chlorination - Chemicals	10,000	10,000	-
Total Chlorination	20,600	20,600	-
Total Purification and Treatment	523,550	512,850	10,700

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Service of Supply				
SCADA System				
50 2415 0051	SCADA System - Lab.	250	250	-
50 2415 0052	SCADA System - Equip.	100	100	-
50 2415 0054	SCADA System - Contr.	2,500	2,500	-
50 2415 0055	SCADA System - Mats.	1,500	1,500	-
	Total SCADA System	<u>4,350</u>	<u>4,350</u>	<u>-</u>
Monitoring and Testing				
50 2415 0101	Monitoring & Testing - Lab.	15,000	15,000	-
50 2415 0102	Monitoring & Testing - Equip.	2,750	2,750	-
50 2415 0103	Monitoring & Testing - Alarms	-	-	-
50 2415 0104	Monitoring & Testing - Contr.	16,000	16,000	-
50 2415 0105	Monitoring & Testing - Mats.	4,500	4,500	-
	Total Monitoring and Testing	<u>38,250</u>	<u>38,250</u>	<u>-</u>
Brush Removal				
50 2415 0201	Brush Removal - Lab.	2,100	2,100	-
50 2415 0202	Brush Removal - Equip.	2,000	2,000	-
50 2415 0204	Brush Removal - Contr.	10,000	10,000	-
50 2415 0205	Brush Removal - Mats.	1,000	1,000	-
	Total Brush Removal	<u>15,100</u>	<u>15,100</u>	<u>-</u>
Kault Hill Tower				
	Kault Hill Tower - Lab.	500	-	500
	Kault Hill Tower - Equip.	800	-	800
	Kault Hill Tower - Contr.	600	-	600
	Kault Hill Tower - Mats.	200	-	200
	Kault Hill Tower - Hydro	500	-	500
	Total Kault Hill Tower	<u>2,600</u>	<u>-</u>	<u>2,600</u>
		<u>60,300</u>	<u>57,700</u>	<u>2,600</u>
Reservoir Maintenance				
Mcleod Reservoir (Zone II) Maintenance				
50 2420 0101	Mcleod Res Maint - Lab.	3,800	3,800	-
50 2420 0102	Mcleod Res Maint - Equip.	1,000	1,000	-
50 2420 0104	Mcleod Res Maint - Contr.	1,500	1,500	-
50 2420 0105	Mcleod Res Maint - Mats.	500	500	-
50 2420 0106	Mcleod Res Maint - Hydro	150	150	-
	Total Mcleod Reservoir Maintenance	<u>6,950</u>	<u>6,950</u>	<u>-</u>

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Broadview Reservoir (Zone III & IIIA) Maintenance				
50 2420 0201	Broadview Res Maint - Lab.	5,400	5,400	-
50 2420 0202	Broadview Res Maint - Equip.	1,000	1,000	-
50 2420 0204	Broadview Res Maint - Contr.	3,000	3,000	-
50 2420 0205	Broadview Res Maint - Mats.	1,000	1,000	-
50 2420 0206	Broadview Res Maint - Hydro	5,000	5,000	-
	Total Broadview Reservoir Maintenance	15,400	15,400	-
Homely Reservoir (Zone I) Maintenance				
50 2420 0301	Homely Res Maint - Lab.	6,300	5,800	500
50 2420 0302	Homely Res Maint - Equip.	1,500	1,500	-
50 2420 0304	Homely Res Maint - Contr.	2,000	2,000	-
50 2420 0305	Homely Res Maint - Mats.	1,500	1,500	-
50 2420 0306	Homely Res Maint - Hydro	5,000	500	4,500
	Total Homely Reservoir Maintenance	16,300	11,300	5,000
Metford Reservoir (Dam Zone IV) Maintenance				
50 2420 0401	Metford Res Maint - Lab.	10,000	9,000	1,000
50 2420 0402	Metford Res Maint - Equip.	4,000	4,000	-
50 2420 0404	Metford Res Maint - Contr.	4,000	4,000	-
50 2420 0405	Metford Res Maint - Mats.	1,000	1,000	-
50 2420 0406	Metford Res Maint - Hydro	-	-	-
	Total Metford Reservoir Maintenance	19,000	18,000	1,000
Little Mountain Reservoir (Zone IV) Maintenance				
50 2420 0501	Little Mtn Res Maint - Lab.	4,500	4,500	-
50 2420 0502	Little Mtn Res Maint - Equip.	2,000	1,000	1,000
50 2420 0504	Little Mtn Res Maint - Contr.	5,000	1,500	3,500
50 2420 0505	Little Mtn Res Maint - Mats.	600	750	(150)
50 2420 0506	Little Mtn Res Maint - Hydro	650	500	150
	Total Little Mountain Reservoir Maint.	12,750	8,250	4,500
2020 Reservoir (Zone V) Maintenance				
50 2420 0601	2020 Res Maint - Lab.	5,700	5,700	-
50 2420 0602	2020 Res Maint - Equip.	2,000	2,000	-
50 2420 0604	2020 Res Maint - Contr.	1,000	1,000	-
50 2420 0605	2020 Res Maint - Mats.	500	500	-
50 2420 0606	2020 Res Maint - Hydro	250	250	-
	Total 2020 Reservoir Maintenance	9,450	9,450	-

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Skelton Reservoir (Zone 1) Maintenance				
50 2420 0701	Skelton Res Maint - Lab.	5,500	5,500	-
50 2420 0702	Skelton Res Maint - Equip.	900	700	200
50 2420 0704	Skelton Res Maint - Contr.	1,000	1,000	-
50 2420 0705	Skelton Res Maint - Mats.	1,000	2,500	(1,500)
50 2420 0706	Skelton Res Maint - Hydro	1,500	1,500	-
	Total Skelton Reservoir Maintenance	9,900	11,200	(1,300)
Park Hill Reservoir (Zone 1) Maintenance				
50 2420 0801	Park Hill Res Maint - Lab.	5,500	5,000	500
50 2420 0802	Park Hill Res Maint - Equip.	900	900	-
50 2420 0804	Park Hill Res Maint - Contr.	1,000	1,000	-
50 2420 0805	Park Hill Res Maint - Mats.	1,000	1,000	-
50 2420 0806	Park Hill Res Maint - Hydro	1,000	1,000	-
	Total Park Hill Reservoir Maintenance	9,400	8,900	500
	Total Reservoir Maintenance	99,150	89,450	9,700
	Total Service of Supply	159,450	147,150	12,300
Transmission and Distribution				
Main Repair				
50 2430 0101	Main Repair - Lab.	43,000	40,000	3,000
50 2430 0102	Main Repair - Equip.	18,000	18,000	-
50 2430 0104	Main Repair - Contr.	15,000	15,000	-
50 2430 0105	Main Repair - Mats.	7,500	7,500	-
	Total Main Repair	83,500	80,500	3,000
Service Connection Maintenance				
50 2430 0201	Service Connection Maint. - Lab.	-	-	-
50 2430 0202	Service Connection Maint. - Equip.	-	-	-
50 2430 0204	Service Connection Maint. - Contr.	140,000	40,000	100,000
50 2430 0205	Service Connection Maint. - Mats.	-	-	-
	Total Service Connection Maintenance	140,000	40,000	100,000
Service Repair				
50 2430 0301	Service Repair - Lab.	67,000	67,000	-
50 2430 0302	Service Repair - Equip.	26,000	26,000	-
50 2430 0304	Service Repair - Contr.	5,000	5,000	-
50 2430 0305	Service Repair - Mats.	5,000	5,000	-
	Total Service Repair	103,000	103,000	-

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Extensions & Replacements			
50 2430 0401 Extensions & Replacements - Lab.	-	-	-
50 2430 0402 Extensions & Replacements - Equip.	-	-	-
50 2430 0404 Extensions & Replacements - Contr.	20,000	20,000	-
50 2430 0405 Extensions & Replacements - Mats.	-	-	-
Total Extensions & Replacements	<u>20,000</u>	<u>20,000</u>	<u>-</u>
Line Flushing & Preventative Maintenance			
50 2430 0501 Flushing & Prev Maint - Lab.	53,000	52,000	1,000
50 2430 0502 Flushing & Prev Maint - Equip.	12,000	12,000	-
50 2430 0504 Flushing & Prev Maint - Contr.	2,000	2,000	-
50 2430 0505 Flushing & Prev Maint - Mats.	5,000	5,000	-
Total Line Flushing & Prev. Maintenance	<u>72,000</u>	<u>71,000</u>	<u>1,000</u>
Cross Connection Control Maintenance			
50 2430 0601 Cross Connection Control Maint. - Lab.	-	-	-
50 2430 0602 Cross Connection Control Maint. - Equip.	-	-	-
50 2430 0604 Cross Connection Control Maint. - Contr.	20,000	20,000	-
50 2430 0605 Cross Connection Control Maint. - Mats.	-	-	-
Total Cross Connection Control Maintenance	<u>20,000</u>	<u>20,000</u>	<u>-</u>
Meter Repair			
50 2430 0701 Meter Repair - Lab.	22,000	21,000	1,000
50 2430 0702 Meter Repair - Equip.	4,500	4,500	-
50 2430 0704 Meter Repair - Contr.	1,000	1,000	-
50 2430 0705 Meter Repair - Mats.	20,000	10,000	10,000
Total Meter Repair	<u>47,500</u>	<u>36,500</u>	<u>11,000</u>
Hydrant Maintenance - ICBC Recoverable			
50 2430 0751 Hydrant Maintenance - ICBC - Lab.	-	-	-
50 2430 0752 Hydrant Maintenance - ICBC - Equip.	-	-	-
50 2430 0754 Hydrant Maintenance - ICBC - Contr.	-	-	-
50 2430 0755 Hydrant Maintenance - ICBC - Mats.	-	-	-
Total Hydrant Maintenance - ICBC Recoverable	<u>-</u>	<u>-</u>	<u>-</u>
Hydrant Maintenance			
50 2430 0801 Hydrant Maintenance - Lab.	70,000	70,000	-
50 2430 0802 Hydrant Maintenance - Equip.	12,000	12,000	-
50 2430 0804 Hydrant Maintenance - Contr.	1,000	5,000	(4,000)
50 2430 0805 Hydrant Maintenance - Mats.	9,000	5,000	4,000
Total Hydrant Maintenance	<u>92,000</u>	<u>92,000</u>	<u>-</u>

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Hydrant Protection				
50 2430 0811	Hydrant Protection - Lab.	18,000	16,000	2,000
50 2430 0812	Hydrant Protection - Equip.	7,000	6,000	1,000
50 2430 0814	Hydrant Protection - Contr.	2,000	2,000	-
50 2430 0815	Hydrant Protection - Mats.	1,000	1,000	-
	Total Hydrant Protection	28,000	25,000	3,000
Valve Maintenance				
50 2430 0901	Valve Maintenance - Lab.	35,000	35,000	-
50 2430 0902	Valve Maintenance - Equip.	8,000	8,000	-
50 2430 0904	Valve Maintenance - Contr.	1,000	1,000	-
50 2430 0905	Valve Maintenance - Mats.	5,000	5,000	-
50 2430 0906	Value Maintenance - Hydro	500	500	-
	Total Valve Maintenance	49,500	49,500	-
	Total Transmission and Distribution	655,500	537,500	118,000
Pump Station Maintenance				
1860 Pump Station (Zone IV) Maintenance				
50 2435 0101	1860 Pump Stn Maint - Lab.	13,000	13,000	-
50 2435 0102	1860 Pump Stn Maint - Equip.	2,200	2,200	-
50 2435 0104	1860 Pump Stn Maint - Contr.	5,000	15,000	(10,000)
50 2435 0105	1860 Pump Stn Maint - Mats.	2,000	2,000	-
50 2435 0106	1860 Pump Stn Maint - Hydro	50,000	50,000	-
50 2435 0107	1860 Pump Stn Maint - Nat. Gas	-	-	-
50 2435 0111	1860 Pump Stn Maint - W/S	100	100	-
	Total 1860 Pump Station Maintenance	72,300	82,300	(10,000)
2020 Pump Station (Zone V) Maintenance				
50 2435 0201	2020 Pump Stn Maint - Lab.	6,000	6,000	-
50 2435 0202	2020 Pump Stn Maint - Equip.	1,200	1,200	-
50 2435 0204	2020 Pump Stn Maint - Contr.	1,000	3,000	(2,000)
50 2435 0205	2020 Pump Stn Maint - Mats.	1,000	1,000	-
50 2435 0206	2020 Pump Stn Maint - Hydro	17,500	17,500	-
	Total 2020 Pump Station Maintenance	26,700	28,700	(2,000)
Canoe Pump Station (Zone I & II) Maintenance				
50 2435 0301	Canoe Pump Stn Maint - Lab.	30,000	30,000	-
50 2435 0302	Canoe Pump Stn Maint - Equip.	1,700	1,700	-
50 2435 0304	Canoe Pump Stn Maint - Contr.	40,000	10,000	30,000
50 2435 0305	Canoe Pump Stn Maint - Mats	5,000	5,000	-
50 2435 0306	Canoe Pump Stn Maint - Hydro	230,000	230,000	-
50 2435 0307	Canoe Pump Stn Maint - Nat. Gas	350	350	-
	Total Canoe Pump Station Maintenance	307,050	277,050	30,000

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
ALIB/NIB Gleneden Pump Station Maintenance				
50 2435 0601	ALIB/NIB Gleneden Pump Stn Maint - Lab.	20,000	19,000	1,000
50 2435 0602	ALIB/NIB Gleneden Pump Stn Maint - Equip.	5,000	4,000	1,000
50 2435 0604	ALIB/NIB Gleneden Pump Stn Maint - Contr.	5,000	3,000	2,000
50 2435 0605	ALIB/NIB Gleneden Pump Stn Maint - Mats.	2,000	2,000	-
50 2435 0606	ALIB/NIB Gleneden Pump Stn Maint - Hydro	7,500	7,500	-
50 2435 0608	ALIB/NIB Gleneden Pump Stn Maint - Phone	-	500	(500)
50 2435 0612	ALIB/NIB Gleneden Pump Stn Maint - Chemicals	-	-	-
	Total ALIB/NIB Gleneden Pump Stn Maintenance	39,500	36,000	3,500
Gleneden/Nyland Pump Station Maintenance				
50 2435 0701	Gleneden/Nyland Pump Stn Maint - Lab.	5,200	5,200	-
50 2435 0702	Gleneden/Nyland Pump Stn Maint - Equip.	1,100	1,100	-
50 2435 0704	Gleneden/Nyland Pump Stn Maint - Contr.	1,000	1,000	-
50 2435 0705	Gleneden/Nyland Pump Stn Maint - Mats.	500	500	-
50 2435 0706	Gleneden/Nyland Pump Stn Maint - Hydro	3,000	3,000	-
50 2435 0712	Gleneden/Nyland Pump Stn Maint - Chemicals	-	-	-
	Total Gleneden/Nyland Pump Stn Maintenance	10,800	10,800	-
	Total Pump Station Maintenance	456,350	434,850	21,500
Studies and Assessments				
Shuswap Watershed Program				
50 2450 1021	Shuswap Watershed Program - Lab.	-	-	-
50 2450 1022	Shuswap Watershed Program - Equip.	-	-	-
50 2450 1024	Shuswap Watershed Program - Contr.	10,000	10,000	-
50 2450 1025	Shuswap Watershed Program - Mats.	-	-	-
	Total Shuswap Watershed Program	10,000	10,000	-
Asset Management Plan				
50 2450 1071	Asset Management Plan - Lab.	-	-	-
50 2450 1072	Asset Management Plan - Equip.	-	-	-
50 2450 1074	Asset Management Plan - Contr. (CF - Res)	23,000	24,000	(1,000)
50 2450 1075	Asset Management Plan - Mats.	-	-	-
	Total Asset Management Plan	23,000	24,000	(1,000)
Water Conservation Study (Update)				
50 2450 1081	Water Conservation Study - Lab.	-	-	-
50 2450 1082	Water Conservation Study - Equip.	-	-	-
50 2450 1084	Water Conservation Study - Contr. (CF)	25,000	25,000	-
50 2450 1085	Water Conservation Study - Mats	-	-	-
	Total Water Conservation Study (Update)	25,000	25,000	-

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Zone 2 Pump Station - Feasibility Study			
50 2450 1101 Zone 2 Pump Station - Feasibility Study - Lab.	-	-	-
50 2450 1102 Zone 2 Pump Station - Feasibility Study - Equip.	-	-	-
50 2450 1104 Zone 2 Pump Station - Feasibility Study - Contr. (CF)	50,000	50,000	-
50 2450 1105 Zone 2 Pump Station - Feasibility Study - Mats	-	-	-
Total Zone 2 Pump Station - Feasibility Study	<u>50,000</u>	<u>50,000</u>	<u>-</u>
Watermain / Pipe Condition Assessment			
50 2450 2101 Watermain / Pipe Condition Assessment - Lab.	-	-	-
50 2450 2102 Watermain / Pipe Condition Assessment - Equip.	-	-	-
50 2450 2104 Watermain / Pipe Condition Assessment - Contr.	5,000	5,000	-
50 2450 2105 Watermain / Pipe Condition Assessment - Mats	-	-	-
Total Watermain / Pipe Condition Assessment	<u>5,000</u>	<u>5,000</u>	<u>-</u>
Secondary Water Supply Assessment			
50 2450 2201 Secondary Water Supply Assessment - Lab.	-	-	-
50 2450 2202 Secondary Water Supply Assessment - Equip.	-	-	-
50 2450 2204 Secondary Water Supply Assessment - Contr. (CF)	30,000	30,000	-
50 2450 2205 Secondary Water Supply Assessment - Mats	-	-	-
Total Secondary Water Supply Assessment	<u>30,000</u>	<u>30,000</u>	<u>-</u>
Total Assessments and Studies	<u>143,000</u>	<u>144,000</u>	<u>(1,000)</u>
Fiscal Services			
Interest Payments			
50 2812 0600 Interest - # 2901 (Cdn)	-	-	-
50 2812 0800 Interest - # 3458 (Cdn)	9,100	9,100	-
50 2812 0900 Interest - # 3551 (Cdn)	18,638	18,638	-
50 2812 1000 Interest - # 3576 (Cdn)	238,500	238,500	-
50 2812 1100 Interest - # 3816 (Cdn)	26,200	76,090	(49,890)
50 2812 1300 Interest - # 3793 (Cdn)	1,570	1,570	-
50 2812 1400 Interest - # (Cdn) (TCH Watermain)	-	-	-
50 2812 1500 Interest - # (Cdn) (Booster Station)	-	-	-
Total Interest Repayments	<u>294,008</u>	<u>343,898</u>	<u>(49,890)</u>

**City of Salmon Arm
Water Revenue Fund
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Principal Payments			
50 2813 0600 Principal - # 2901 (Cdn)	-	-	-
50 2813 0800 Principal - # 3458 (Cdn)	17,465	17,465	-
50 2813 0900 Principal - # 3551 (Cdn)	35,765	35,765	-
50 2813 1000 Principal - # 3576 (Cdn)	302,235	302,235	-
50 2813 1100 Principal - # 3816 (Cdn)	75,000	68,510	6,490
50 2813 1300 Principal - # 3793 (Cdn)	865	865	-
50 2813 1400 Principal - # (Cdn) (TCH Watermain)	-	-	-
50 2813 1500 Principal - # (Cdn) (Booster Station)	-	-	-
Total Principal Repayments	<u>431,330</u>	<u>424,840</u>	<u>6,490</u>
Total Fiscal Services	<u>725,338</u>	<u>768,738</u>	<u>(43,400)</u>
Transfer To Own Reserves and Funds			
Transfer To Reserve Accounts			
50 2825 1020 Reserve For Future Expenditure	26,147	57,047	(30,900)
50 2825 1120 Reserve For HWY 97B Watermain	25,000	25,000	-
50 2825 1130 Reserve For WTP - Genset	25,000	25,000	-
50 2825 1090 Reserve For TCH West (MoTI Project)	-	75,000	(75,000)
50 2825 1110 Reserve For Public Works Bldg - Renovation	50,000	50,000	-
50 2828 1020 Interest - Future Expenditure	1,960	-	1,960
50 2828 1040 Interest - Homely Reservoir	4,735	-	4,735
50 2828 1080 Interest - Asset Management	130	-	130
50 2828 1090 Interest - TCH West (MoTI Project)	1,795	-	1,795
50 2828 1110 Interest - PW Bldg Renovation	510	-	510
50 2828 1120 Interest - HWY 97B Watermain	245	-	245
50 2828 1130 Interest - WTP Genset	125	-	125
50 2828 1140 Interest - Canoe Beach WM	505	-	505
Total Transfer To Reserve Accounts	<u>136,152</u>	<u>232,047</u>	<u>(95,895)</u>
Transfer To Reserve Funds			
50 2830 1000 Water Major Maintenance Reserve	140,000	140,000	-
Total Transfer To Reserve Funds	<u>140,000</u>	<u>140,000</u>	<u>-</u>
Total Transfer To Reserves	<u>276,152</u>	<u>372,047</u>	<u>(95,895)</u>
Capital Expenditures			
Controls & Alarms	5,000	5,000	-
Fire Hydrant Infill Program	25,000	25,000	-
Mainline Valve Installation Program	25,000	25,000	-
SCADA	5,000	5,000	-
Water Meter Installation Program	15,000	15,000	-
WTP (Shus. Lake) - Plant Improvements	15,000	15,000	-
WTP (Shus. Lake) - PLC Replacement	40,000	-	40,000
WTP (Shus. Lake) - Hypo Generator Cell Repl.	80,000	-	80,000
WTP (Shus. Lake) - New Spare Low Lift VFD	18,000	-	18,000

City of Salmon Arm
Water Revenue Fund
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
WTP (Shus. Lake) - New Spare Floc Mixer	15,000	-	15,000
8 Ave NE Upgrade	31,000	-	31,000
20 Ave NE at Lakeshore - Watermain Upgrade	240,000	-	240,000
Lakeshore - 10 Ave - 17 Ave NE Upgrade	229,000	-	229,000
Shuswap Street S (610-520)	23,000	-	23,000
PW Building - OH&S Upgrades	-	-	-
Zone 5 - Booster Station - Construction	-	-	-
TCH Watermain Replacement Design	-	350,000	(350,000)
Zone 1 - Canoe Beach Watermain	-	180,000	(180,000)
Zone 2 - Pump Station - Design	-	50,000	(50,000)
Total Capital Expenditures	766,000	670,000	96,000
Total Transfer To Own Reserve & Funds	1,042,152	1,042,047	105
Total Expenditures	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

City of Salmon Arm
Water Capital Expenditures
2021 Final Budget

Project		Total Expenditure	Water Revenue	Reserve For Unexp.	Long Term Debt	Major Maint. Res.	DCC Water	Reserve
Ross Street Underpass (CF)	N	\$ 214,000	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ -
TCH Watermain Improvement (MoTI Project) (CF)	U	205,000	-	-	-	-	-	205,000
Zone 2 - Pump Station - Design (CF)	R	200,000	-	100,000	-	-	100,000	-
Zone 2 - Pump Station - Construction (CF)	R	2,020,000	-	-	1,720,000	-	300,000	-
Controls and Alarms	R	5,000	5,000	-	-	-	-	-
Fire Hydrant Infill Program	N	25,000	25,000	-	-	-	-	-
Mainline Valve Installation Program	N	25,000	25,000	-	-	-	-	-
SCADA	R	5,000	5,000	-	-	-	-	-
Water Meter Installation Program	N	15,000	15,000	-	-	-	-	-
8 Ave NE Upgrade	U	111,000	31,000	-	-	80,000	-	-
20 Ave NE at Lakeshore - Watermain Upgrade	U	440,000	240,000	-	-	-	-	200,000
Lakeshore - 10 Ave - 17 Ave NE Upgrade	U	429,000	229,000	-	-	200,000	-	-
PW Building - OH&S Upgrades	U	180,000	-	-	-	-	-	180,000
Shuswap Street S (610-520)	U	23,000	23,000	-	-	-	-	-
WTP (Shus. Lake) - Plant Improvements	N	15,000	15,000	-	-	-	-	-
WTP (Shus. Lake) - PLC Replacement	R	40,000	40,000	-	-	-	-	-
WTP (Shus. Lake) - Hypo Generator Cell Repl.	R	80,000	80,000	-	-	-	-	-
WTP (Shus. Lake) - New Spare Low Lift VFD	N	18,000	18,000	-	-	-	-	-
WTP (Shus. Lake) - New Spare Floc Mixer	N	15,000	15,000	-	-	-	-	-
Zone 5 - Booster Station - Construction	U	2,315,000	-	-	1,315,000	-	1,000,000	-
		\$ 6,380,000	\$ 766,000	\$ 100,000	\$ 3,035,000	\$ 494,000	\$ 1,400,000	\$ 585,000

City of Salmon Arm
Sewer Revenue Fund
2021

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
<u>Revenue</u>			
Sales of Service	\$ 2,216,500	\$ 2,154,000	\$ 62,500
Revenue From Own Source	55,530	53,000	2,530
Grants	-	-	-
Transfer From Reserves	29,500	30,000	(500)
Frontage Taxes	970,000	955,000	15,000
	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>
<u>Expenditures</u>			
Administration	\$ 667,750	\$ 610,650	\$ 57,100
Sewage Collection Systems	300,700	273,450	27,250
Sewage Lift Stations	114,300	103,300	11,000
Sewage Treatment and Disposal	1,019,100	998,800	20,300
Studies and Assessments	39,500	45,000	(5,500)
Major Maintenance	80,000	-	80,000
Fiscal Services	264,945	264,945	-
Transfer To Reserves	65,235	185,855	(120,620)
Capital Expenditures	720,000	710,000	10,000
	<u>3,271,530</u>	<u>3,192,000</u>	<u>79,530</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>

City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Revenue			
Sales of Service			
90 1410 1100 User Fees - Flat Rate	\$ 1,600,000	\$ 1,525,000	\$ 75,000
90 1410 1200 User Fees - Metered	630,000	660,000	(30,000)
90 1410 1225 User Fees - ALB	31,500	39,000	(7,500)
90 1410 1250 Discounts	(125,000)	(125,000)	-
90 1410 1300 Sewer Connections	50,000	25,000	25,000
90 1410 1500 Sewer Levy - CSA	25,000	25,000	-
90 1410 9000 Other	-	-	-
90 1430 0010 Custom Work	5,000	5,000	-
Total Sales of Service	<u>2,216,500</u>	<u>2,154,000</u>	<u>62,500</u>
Other Revenue From Own Sources			
90 1510 1020 Interest Inc. - Future Expenditure	385	-	385
90 1510 1200 Interest Inc. - PLC & Radio Upgr	325	-	325
90 1510 1300 Interest Inc. - Trickling Filter	650	-	650
90 1510 1400 Interest Inc. - Debt Bylaw 4051	7,175	-	7,175
90 1510 1500 Interest Inc. - Trickling Filter Const.	770	-	770
90 1510 1600 Interest Inc. - Asset Management	155	-	155
90 1510 1700 Interest Inc. - TCH Twinning Project	2,560	-	2,560
90 1510 1800 Interest Inc. - PW Building Renovations	510	-	510
90 1550 0000 Return on Investment	6,000	16,000	(10,000)
90 1560 0000 Interest and Penalties	15,000	15,000	-
90 1570 0000 Lease Rental	22,000	22,000	-
90 1590 0000 Other	-	-	-
Total Other Revenue From Own Sources	<u>55,530</u>	<u>53,000</u>	<u>2,530</u>
Unconditional Transfers From Other Gov't			
90 1630 0000 Other	-	-	-
Total Uncond. Trans. From Other Gov't	<u>-</u>	<u>-</u>	<u>-</u>
Transfer From Other Funds			
Transfer From Reserves			
90 1920 0005 Prior Years' Surplus (CF)	-	5,000	(5,000)
90 1920 1600 Asset Management Reserve (CF)	29,500	25,000	4,500
Total Transfer From Reserves	<u>29,500</u>	<u>30,000</u>	<u>(500)</u>
General Operating			
90 1922 0100 Sewer Frontage Tax	970,000	955,000	15,000
Total Transfer From General Operating	<u>970,000</u>	<u>955,000</u>	<u>15,000</u>
Total Transfer From Other Funds	<u>999,500</u>	<u>985,000</u>	<u>14,500</u>
Total Revenue	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>

City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Sewage Collection And Disposal				
Administration				
90 2129 0001	Wages & Benefits - Foremen	\$ 120,500	\$ 118,500	\$ 2,000
90 2129 0010	General Administration Charge	366,000	314,500	51,500
90 2129 0020	Travel	500	500	-
90 2129 0035	Courier	1,000	1,500	(500)
90 2129 0050	Telephone	900	900	-
90 2129 0055	Cellular	750	750	-
90 2129 0060	Telemetry and Alarms	2,100	2,100	-
90 2129 0070	Advertising	500	500	-
90 2129 0100	Engineering, Survey & Legal Fees	5,000	5,000	-
90 2129 0101	Wages & Benefits - Engineers	55,000	54,000	1,000
90 2129 0115	Memberships and Dues	500	400	100
90 2129 0120	Office Supplies	4,500	4,500	-
90 2129 0160	Staff Training	2,500	2,500	-
90 2129 0161	Organizational Culture Session - Lab	5,000	5,000	-
90 2129 0165	Conferences & Seminars	2,000	2,000	-
90 2129 0191	Labour Management - Lab.	-	-	-
90 2129 0192	Labour Management - Equip.	-	-	-
90 2129 0201	Meter Readings & Inventory - Lab.	8,000	7,500	500
90 2129 0202	Meter Readings & Inventory - Equip.	2,800	2,800	-
90 2129 0300	Miscellaneous	200	200	-
90 2129 0301	Safety - Lab.	4,000	4,000	-
90 2129 0304	Safety Equipment	1,500	-	1,500
90 2129 0315	Small Tools	3,000	3,000	-
90 2129 0311	Asset Compilation	-	-	-
90 2129 0325	Inventory Adjustments	-	-	-
90 2129 0330	Utility Related Software	18,000	18,000	-
90 2129 0500	Insurance	41,700	41,700	-
90 2129 0700	Vehicle Allocation	7,800	6,400	1,400
90 2129 0900	Other	-	-	-
	Total Administration	653,750	596,250	57,500
GIS Maintenance				
90 2131 0101	GIS Maintenance - Lab.	14,000	14,400	(400)
90 2131 0102	GIS Maintenance - Equip.	-	-	-
90 2131 0104	GIS Maintenance - Contr.	-	-	-
90 2131 0105	GIS Maintenance - Mats.	-	-	-
	Total GIS Maintenance	14,000	14,400	(400)
	Total Administration	667,750	610,650	57,100

City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Sewage Collection Systems				
Manholes				
90 2410 2001	Manholes - Lab.	23,000	23,000	-
90 2410 2002	Manholes - Equip.	6,000	6,000	-
90 2410 2004	Manholes - Contr.	1,200	1,200	-
90 2410 2005	Manholes - Mats.	7,000	7,000	-
	Total Manholes	<u>37,200</u>	<u>37,200</u>	<u>-</u>
Mains				
90 2410 3001	Mains - Lab.	72,000	70,000	2,000
90 2410 3002	Mains - Equip.	40,000	38,750	1,250
90 2410 3004	Mains - Contr.	8,000	10,000	(2,000)
90 2410 3005	Mains - Mats.	5,000	6,000	(1,000)
	Total Mains	<u>125,000</u>	<u>124,750</u>	<u>250</u>
Brush Removal				
90 2410 4001	Brush Removal - Lab.	2,000	2,000	-
90 2410 4002	Brush Removal - Equip.	2,000	2,000	-
90 2410 4004	Brush Removal - Contr.	10,000	10,000	-
90 2410 4005	Brush Removal - Mats.	1,000	1,000	-
	Total Brush Removal	<u>15,000</u>	<u>15,000</u>	<u>-</u>
Services				
90 2410 5001	Services - Lab.	34,000	33,000	1,000
90 2410 5002	Services - Equip.	13,000	12,000	1,000
90 2410 5004	Services - Contr.	2,500	2,500	-
90 2410 5005	Services - Mats.	4,000	4,000	-
	Total Services	<u>53,500</u>	<u>51,500</u>	<u>2,000</u>
Service Connections				
90 2410 6001	Service Connections - Lab.	-	-	-
90 2410 6002	Service Connections - Equip.	-	-	-
90 2410 6004	Service Connections - Contr.	50,000	25,000	25,000
90 2410 6005	Service Connections - Mats.	-	-	-
	Total Service Connections	<u>50,000</u>	<u>25,000</u>	<u>25,000</u>

City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Extensions & Replacements				
90 2410 7001	Extensions & Replacements - Lab.	-	-	-
90 2410 7002	Extensions & Replacements - Equip.	-	-	-
90 2410 7004	Extensions & Replacements - Contr.	20,000	20,000	-
90 2410 7005	Extensions & Replacements - Mats.	-	-	-
	Total Extensions & Replacements	20,000	20,000	-
	Total Sewage Collection System	300,700	273,450	27,250
Sewage Lift Stations				
Rotten Row Lift Station				
90 2420 2001	Rotten Row Lift Stn - Lab.	6,000	6,000	-
90 2420 2002	Rotten Row Lift Stn - Equip.	2,000	2,000	-
90 2420 2004	Rotten Row Lift Stn - Contr.	8,000	12,000	(4,000)
90 2420 2005	Rotten Row Lift Stn - Mats.	1,000	1,000	-
90 2420 2006	Rotten Row Lift Stn - Hydro	5,000	4,000	1,000
90 2420 2007	Rotten Row Lift Stn - Nat. Gas	500	500	-
	Total Rotten Row Lift Station	22,500	25,500	(3,000)
Wharf Street Lift Station				
90 2420 3001	Wharf Street Lift Stn - Lab.	3,000	3,000	-
90 2420 3002	Wharf Street Lift Stn - Equip.	1,800	1,800	-
90 2420 3004	Wharf Street Lift Stn - Contr.	4,000	4,000	-
90 2420 3005	Wharf Street Lift Stn - Mats.	11,500	1,500	10,000
90 2420 3006	Wharf Street Lift Stn - Hydro	18,000	18,000	-
	Total Wharf Street Lift Station	38,300	28,300	10,000
10 Ave SW Lift Station				
90 2420 4001	10th Ave SW Lift Stn - Lab.	5,500	5,200	300
90 2420 4002	10th Ave SW Lift Stn - Equip.	1,500	1,500	-
90 2420 4004	10th Ave SW Lift Stn - Contr.	5,000	2,000	3,000
90 2420 4005	10th Ave SW Lift Stn - Mats.	800	800	-
90 2420 4006	10th Ave SW Lift Stn - Hydro	700	700	-
90 2420 4007	10th Ave SW Lift Stn - Nat. Gas	500	500	-
	Total S.A. West Lift Station	14,000	10,700	3,300
Canoe Beach Lift Station				
90 2420 5001	Canoe Beach Lift Stn - Lab.	2,400	2,400	-
90 2420 5002	Canoe Beach Lift Stn - Equip.	1,000	1,000	-
90 2420 5004	Canoe Beach Lift Stn - Contr.	1,000	1,000	-

**City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
90 2420 5005	Canoe Beach Lift Stn - Mats.	300	300	-
90 2420 5006	Canoe Beach Lift Stn - Hydro	-	-	-
	Total Canoe Beach Lift Station	<u>4,700</u>	<u>4,700</u>	<u>-</u>
Clares Cove Lift Station				
90 2420 6001	Clares Cove Lift Stn - Lab.	6,000	6,000	-
90 2420 6002	Clares Cove Lift Stn - Equip.	1,500	1,500	-
90 2420 6004	Clares Cove Lift Stn - Contr.	2,000	2,000	-
90 2420 6005	Clares Cove Lift Stn - Mats.	300	300	-
90 2420 6006	Clares Cove Lift Stn - Hydro	1,500	1,500	-
90 2420 6007	Clares Cove Lift Stn - Nat. Gas	-	-	-
	Total Clares Cove Lift Station	<u>11,300</u>	<u>11,300</u>	<u>-</u>
Mosquito Lift Station				
90 2420 7001	Mosquito Lift Stn - Lab.	6,800	6,700	100
90 2420 7002	Mosquito Lift Stn - Equip.	2,000	2,000	-
90 2420 7004	Mosquito Lift Stn - Contr.	1,500	1,500	-
90 2420 7005	Mosquito Lift Stn - Mats.	500	1,000	(500)
90 2420 7006	Mosquito Lift Stn - Hydro	5,000	4,000	1,000
	Total Mosquito Lift Station	<u>15,800</u>	<u>15,200</u>	<u>600</u>
Captains Cove Lift Station				
90 2420 8001	Captains Cove Lift Stn - Lab.	4,700	4,700	-
90 2420 8002	Captains Cove Lift Stn - Equip.	1,000	1,000	-
90 2420 8004	Captains Cove Lift Stn - Contr.	1,000	1,000	-
90 2420 8005	Captains Cove Lift Stn - Mats.	300	300	-
90 2420 8006	Captains Cove Lift Stn - Hydro	700	600	100
	Total Captains Cove Lift Station	<u>7,700</u>	<u>7,600</u>	<u>100</u>
	Total Sewage Lift Station Maint.	<u>114,300</u>	<u>103,300</u>	<u>11,000</u>
Sewage Treatment and Disposal				
Monitor and Testing				
90 2525 1001	Monitor & Testing - Lab.	55,000	54,000	1,000
90 2525 1002	Monitor & Testing - Equip.	-	-	-
90 2525 1003	Monitor & Testing - Alarms	-	-	-
90 2525 1004	Monitor & Testing - Contr.	30,000	20,000	10,000
90 2525 1005	Monitor & Testing - Mats.	10,000	10,000	-
	Total Monitor and Testing	<u>95,000</u>	<u>84,000</u>	<u>11,000</u>

City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget

		2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
SCADA				
90 2525 2001	SCADA - Lab.	300	300	-
90 2525 2002	SCADA - Equip.	200	200	-
90 2525 2004	SCADA - Contr.	1,000	1,000	-
90 2525 2005	SCADA - Mats.	300	300	-
	Total SCADA	<u>1,800</u>	<u>1,800</u>	<u>-</u>
Biosolids Handling				
90 2530 1001	Biosolids Handling - Lab.	-	-	-
90 2530 1002	Biosolids Handling - Equip.	-	-	-
90 2530 1004	Biosolids Handling - Contr.	25,000	20,000	5,000
90 2530 1005	Biosolids Handling - Mats.	100,000	100,000	-
	Total Biosolids Handling	<u>125,000</u>	<u>120,000</u>	<u>5,000</u>
Grass and Weed Control				
90 2535 1001	Grass & Weed Control - Lab.	7,000	7,000	-
90 2535 1002	Grass & Weed Control - Equip.	1,700	1,700	-
90 2535 1004	Grass & Weed Control - Contr.	1,000	1,000	-
90 2535 1005	Grass & Weed Control - Mats.	350	350	-
	Total Grass and Weed Control	<u>10,050</u>	<u>10,050</u>	<u>-</u>
Waste Water Pollution Control Center				
90 2540 0055	WPCC - Cellular	750	750	-
90 2540 0110	WPCC - Licenses and Permits	7,500	7,500	-
90 2540 0115	WPCC - Memberships and Dues	1,000	700	300
90 2540 0120	WPCC - Office Supplies	500	500	-
90 2540 0160	WPCC - Staff Training	2,500	2,500	-
90 2540 0165	WPCC - Conferences & Seminars	2,000	2,000	-
90 2540 0170	WPCC - Communications	10,000	10,000	-
90 2540 0301	WPCC - Standby Pay - Lab	36,000	36,000	-
90 2540 0310	WPCC - Small Tools	1,000	1,000	-
90 2540 1001	WPCC - Lab.	311,000	305,000	6,000
90 2540 1002	WPCC - Equip.	5,000	7,000	(2,000)
90 2540 1004	WPCC - Contr.	50,000	50,000	-
90 2540 1005	WPCC - Mats.	75,000	75,000	-
90 2540 1006	WPCC - Hydro	200,000	200,000	-
90 2540 1007	WPCC - Nat. Gas	20,000	20,000	-
90 2540 1008	WPCC - Consulting	10,000	10,000	-

**City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget**

		2021 Final Budget	2020 Final Budget	Variance Final Budget
90 2540 1011	WPCC - W/S	15,000	15,000	-
90 2540 1012	WPCC - Chemicals	40,000	40,000	-
	Total Waste Water Pollution Control	<u>787,250</u>	<u>782,950</u>	<u>4,300</u>
	Total Sewage Treatment & Disposal	<u>1,019,100</u>	<u>998,800</u>	<u>20,300</u>
Studies and Assessments				
Sanitary Sewer Master Study				
Liquid Waste Management Plan				
90 2545 7001	Liquid Waste Management Plan - Lab.	-	-	-
90 2545 7002	Liquid Waste Management Plan - Equip.	-	-	-
90 2545 7004	Liquid Waste Management Plan - Contr.	-	5,000	(5,000)
90 2545 7005	Liquid Waste Management Plan - Mats.	-	-	-
	Total Liquid Waste Management Plan	<u>-</u>	<u>5,000</u>	<u>(5,000)</u>
Shuswap Watershed Program				
90 2545 9001	Shuswap Watershed Program - Lab.	-	-	-
90 2545 9002	Shuswap Watershed Program - Equip.	-	-	-
90 2545 9004	Shuswap Watershed Program - Contr.	10,000	10,000	-
90 2545 9005	Shuswap Watershed Program - Mats.	-	-	-
	Total Shuswap Watershed Program	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Asset Management Plan				
90 2545 9011	Asset Management Plan - Lab.	-	-	-
90 2545 9012	Asset Management Plan - Equip.	-	-	-
90 2545 9014	Asset Management Plan - Contr. (Res)	29,500	25,000	4,500
90 2545 9015	Asset Management Plan - Mats.	-	-	-
	Total Asset Management Plan	<u>29,500</u>	<u>25,000</u>	<u>4,500</u>
Pipe Condition Assessment				
90 2545 9021	Pipe Condition Assessment - Lab.	-	-	-
90 2545 9022	Pipe Condition Assessment - Equip.	-	-	-
90 2545 9024	Pipe Condition Assessment - Contr.	-	5,000	(5,000)
90 2545 9025	Pipe Condition Assessment - Mats	-	-	-
	Pipe Condition Assessment	<u>-</u>	<u>5,000</u>	<u>(5,000)</u>

**City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Foreshore Main – CCTV Survey				
90 2545 9021	Foreshore Main – CCTV Survey - Lab.	-	-	-
90 2545 9022	Foreshore Main – CCTV Survey - Equip.	-	-	-
90 2545 9024	Foreshore Main – CCTV Survey - Contr.	-	-	-
90 2545 9025	Foreshore Main – CCTV Survey - Mats	-	-	-
	Foreshore Main – CCTV Survey	-	-	-
	Total Studies and Assessments	<u>39,500</u>	<u>45,000</u>	<u>(5,500)</u>
Major Maintenance				
	WPCC - VFD Replacement	30,000	-	30,000
	WPCC - UV Bulb Replacement	50,000	-	50,000
	Total Major Maintenance	<u>80,000</u>	<u>-</u>	<u>80,000</u>
Fiscal Services				
90 2812 0800	Interest - # 3187 (Cdn)	-	-	-
90 2812 0900	Interest - # 3207 (Cdn)	64,755	64,755	-
90 2812 1000	Interest - # 4051 (Cdn)	49,500	49,500	-
90 2813 0800	Principal - # 3187 (Cdn)	-	-	-
90 2813 0900	Principal - # 3207 (Cdn)	87,040	87,040	-
90 2813 1000	Principal - # 4051 (Cdn)	63,650	63,650	-
	Total Fiscal Services	<u>264,945</u>	<u>264,945</u>	<u>-</u>
Transfer To Own Reserves and Funds				
Transfer To Reserve Accounts				
90 2825 1000	Future Expenditure	2,705	15,855	(13,150)
90 2825 1800	Public Works Bldg - Renovation	50,000	50,000	-
90 2828 1020	Interest - Future Expenditure	385	-	385
90 2828 1200	Interest - PLC & Radio Upgrade	325	-	325
90 2828 1300	Interest - WPCC Trickling Filter Headers	650	-	650
90 2828 1400	Interest - Debt Bylaw 4051	7,175	-	7,175
90 2828 1500	Interest - Trickling Filter Constr.	770	-	770
90 2828 1600	Interest - Assest Managment	155	-	155
90 2828 1700	Interest - TCH Twinning Project	2,560	-	2,560
90 2828 1800	Interest - PW Building Renovations	510	-	510
	Total Transfer To Reserve Accounts	<u>65,235</u>	<u>65,855</u>	<u>(620)</u>

City of Salmon Arm
Sewer Revenue Fund
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Transfer To Reserve Funds			
90 2830 1000 Sewer Major Maintenance	-	120,000	(120,000)
Total Transfer To Reserve Funds	-	120,000	(120,000)
Total Transfer To Reserves	65,235	185,855	(120,620)
Capital Expenditures			
13 Ave SW Main Extension (CF)	-	-	-
75 Ave NE - Design (CF)	-	-	-
75 Ave NE - Replacement (CF)	-	285,000	(285,000)
Canoe Beach Drive (50 - 52 St NE) Replac. (CF)	75,000	40,000	35,000
Foreshore Main Rehabilitation - Ph. 1 (CF)	-	100,000	(100,000)
WPCC - Centrifuge (CF)	100,000	-	100,000
WPCC - Plant Improvements	15,000	15,000	-
WPCC - Stage IV Upgrade - Predesign (CF)	-	-	-
WPCC - Stage IV Upgrade - Design (CF)	200,000	200,000	-
Raven Foreshore Forcemain Replac. (CF)	-	-	-
Ross Street Underpass (CF)	-	-	-
Sanitary Relining (49 St - 50 St NE) (CF)	-	-	-
TCH Sanitary Replac. (4 St - 10 St NE) - Design (CF)	-	45,000	(45,000)
Controls and Alarms	5,000	5,000	-
SCADA	5,000	5,000	-
70 Ave - New Interceptor	120,000	-	120,000
Canoe Sanitary Extension (TCH East)	-	-	-
Foreshore Main Rehabilitation - Phase 2	100,000	-	100,000
Lakeshore Drive Sanitary Upgrade (Alexander St)	30,000	-	30,000
Rotton Row Lift Station - Spare Pump	30,000	-	30,000
Sanitary Repl. & Reloc. (Hudson Alley - TCH)	40,000	-	40,000
WPCC - Stage IV Upgrade - Construction	-	-	-
Canoe Sanitary Extension (TCH East) - Design	-	15,000	(15,000)
Total Capital Expenditures	720,000	710,000	10,000
Total Transfer Own Reserves & Funds	785,235	895,855	(110,620)
Total Expenditures	\$ 3,271,530	\$ 3,192,000	\$ 79,530

City of Salmon Arm
Sewer Capital Expenditures
2021 Final Budget

Project		Total Expenditure	Sewer Revenue	Reserve For Unexp.	Major Maint. Res.	Reserve Account	Grant	Other Contribution
13 Ave SW Main Ext. (CF)	N	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000	\$ -
75 Ave NE - Design (CF)	R	5,000	-	5,000				
75 Ave NE Replacement (CF)	R	285,000	-	285,000				
Canoe Beach Drive (50 - 52 St NE) Replacement (CF)	R	102,000	75,000	27,000				
Foreshore Main Rehabilitation - Phase 1 (CF)	R	30,000	-	30,000				
WPCC - Centerfuge (CF)	N	151,975	100,000	51,975				
WPCC - Plant Improvements	N	22,500	15,000	7,500				
WPCC - Stage IV Upgrade - Predesign (CF)	U	37,700	-	37,700				
WPCC - Stage IV Upgrade - Design (CF)	U	800,000	200,000	200,000	300,000	100,000		
Raven Foreshore Forcemain Replac. (47 Ave NE) (CF)	R	83,890	-	83,890				
Ross Street Underpass (CF)	N	38,000	-	-	38,000			
Sanitary Relining (49 St - 50 St NE) (CF)	R	224,550	-	224,550				
TCH Sanitary Replacement (4 St - 10 St NE) - Design (CF)	R	44,000	-	44,000				
Controls and Alarms	R	5,000	5,000					
SCADA	R	5,000	5,000					
70 Ave - New Interceptor	N	140,000	120,000			20,000		
Canoe Sanitary Extension (TCH East) - Local Service Area	U	385,000	-					385,000
Foreshore Main Rehabilitation - Phase 2	R	400,000	100,000		300,000			
Lakeshore Drive Sanitary Upgrade (Alexander St)	U	30,000	30,000					
Rotton Row Lift Station - Spare Pump	R	30,000	30,000					
Sanitary Replacement & Relocation (Hudson Alley - TCH)	R	40,000	40,000					
PW Building - OH&S Upgrades	U	180,000	-			180,000		
		\$ 3,464,615	\$ 720,000	\$ 996,615	\$ 638,000	\$ 300,000	\$ 425,000	\$ 385,000

SPECIFIC REFERRALS

		2021 Request		2021 Budget	
A.	Pat and Bryan Kassa				
	1. Installation of Sidewalk, Curb and Gutter, Asphalt and Street Lights along 20th Street NE	\$	55,000.00	\$	-
B.	Shuswap Food Action Society				
	1. Develop a Food Security and Agriculture Strategy	\$	30,000.00	\$	-
C.	Shuswap Trails RoundTable				
	1. Contribution towards an annual working group meeting and conference.	\$	1,500.00	\$	-
D.	Councillor Lavery				
	1. Transfer to the Active Transportation Reserve - Notice of Motion (August 24, 2020)	\$	20,000.00	\$	-
E.	Councillor Lavery				
	1. Transfer to the Food and Urban Agricultural Plan Reserve - Notice of Motion (August 24, 2020)	\$	7,500.00	\$	-
F.	Councillor Lavery				
	1. Transfer to the Affordable Housing Reserve - Notice of Motion (August 24, 2020)	\$	100,000.00	\$	-
G.	Literacy Alliance of the Shuswap Society				
	1. Imagination Library	\$	4,051.00	\$	-
	2021 Year 1 - Request	\$	4,051.00		
	2022 Year 2 - Request	\$	9,741.00		
	2023 Year 3 - Request	\$	16,234.00		
	2024 Year 4 - Request	\$	22,726.00		
	2025 Year 5 - Request	\$	29,218.00		
H.	Norma & Bill Harisch / Kathy & Russell Popham / Patrick Webb				
	1. Improvements to 45 Avenue NE between 25 Street and 30 Street (Full Upgrade Including Paving)	\$	150,000.00	\$	-
I.	Salmon Arm Citizens Patrol				
	1. Operational Grant	\$	3,500.00	\$	3,500.00
J.	Salmon Arm Folk Music Society - Salmon Arm Roots & Blues				
	1. Operational Funding	\$	50,000.00	\$	-
	2021 Year 1 - Request	\$	50,000.00		
	2022 Year 2 - Request	\$	51,000.00		
	2023 Year 3 - Request	\$	52,000.00		
	2024 Year 4 - Request	\$	53,000.00		
K.	Tech-Crete Processors Ltd.				
	1. Installation of Sanitary Sewer Service along 13 Avenue SW (Industrial Park)	\$	425,000.00	\$	425,000.00
L.	Salmon Arm Curling Club				
	1. Operational Funding - 3 Year Agreement	\$	20,000.00	\$	-
	2021 Year 1 - Request	\$	20,000.00		
	2022 Year 2 - Request	\$	20,000.00		
	2023 Year 3 - Request	\$	20,000.00		
	2. Funding for Roof Replacement (3-5 years)	\$	150,000.00	\$	-
M.	Brad and Christine Armstrong, Ray and Lynn Fletcher, John and Kary Rowe, and Pak and Jen Chang -				
	1. Mitigation of Groudwater Issues at 45 Avenue NE (Upper Raven)	\$	160,000.00	\$	-
Mc.	Brad Little				
	1. Installation of Sidewalk and Street Lights - 20 Avenue SE (15 Street - 18 Street)	\$	150,000.00	\$	-
N.	B. Siebanga				
	1. Harbourfront Boulevard Beautification	No Estimate Avail.		\$	-

SPECIFIC REFERRALS

	2021 Request	2021 Budget
O. Shuswap District Arts Council - Tracey Kutschker - SAGA Pride Project		
1. Tri-Rainbow Crosswalk (Paint) at the Corner of Hudson and McLeod or Tri-Rainbow Crosswalk (Thermoplast - Cannot Confirm Colour Match)	\$ 4,500.00	\$ -
2. Flag Pole and New Flag	\$ 25,250.00	\$ -
	\$ 2,500.00	\$ -
P. Councillor Lavery		
1. Ross Street Plaza Retractable Gate	No Estimate Avail.	\$ -
Q. Mayor Harrison and D. Murray		
1. Sidewalk Snow Clearing - Enhanced Service Level	\$ 20,000.00	\$ -
R. Salmon Arm Museum & Heritage Association		
1. Operational Funding	\$ 195,500.00	\$ 116,500.00
S. Vivian Morris		
1. Request for Allocation - COVID 19 Safe Restart Grant Towards Foreshore Trail Improvements	No Estimate Avail.	\$ -
T. Kristal Burgess - Canoe Traffic-Calming Work Group Leader		
1. Raised Crosswalks at 50 Street NE - Estimate for Bump Out, Curbing and Drainage	\$ 31,250.00	\$ -
2. Canoe Entrance Feature at 50 Street NE	\$ 12,500.00	\$ -
3. Dedicated Canoe Mobile Speed Reader Board	\$ 15,000.00	\$ -
4. Four (4) Way Stop Sign at 50 Street and 70 Avenue NE	Within Existing Budget	\$ -
5. Sidewalk Extension from 50 Street NE to Canoe Beach Park	\$ 450,000.00	\$ -
6. Increased RCMP Enforcement	No Estimate Avail.	\$ -
U. Mitch and Heather Stefanek		
1. Pedestrian and Bicycle Only Areas Within the Downtown Core	No Estimate Avail.	\$ -
V. Shuswap Trail Alliance		
1. Increased operational funding to facilitate Foreshore (Raven) Trail Dog Monitoring	\$ 2,988.48	\$ 2,200.00
W. BC Society for the Prevention of Cruelty to Animals		
1. Operational Funding	\$ 12,000.00	\$ 12,000.00
X. Shuswap Trail Alliance		
1. Contribution Towards Website Upgrade	No Estimate Avail.	\$ -
	\$ 2,098,039.48	\$ 559,200.00