

INFORMATIONAL CORRESPONDENCE - January 16, 2017

1. Building Department - Statistics - December (Year Ending), 2016
2. T. Prokopetz - letter dated December 10, 2016 - Intersection of 5th Avenue SE and 5th Street SE
3. A. Kirkpatrick, K. Schultis & H. Blakeborough - email dated December 14, 2016 - Yellow Snow
4. P. Burrows - email dated December 15, 2016 - Underpass \$500,000 million expenditure in 2017
5. D. Ambil - email dated December 19, 2016 - The Orchard House
6. J. Smith - email dated December 22, 2016 - Heritage House Demolition
7. S. Cameron - email dated December 22, 2016 - Scott Heritage Building
8. W. Piggott - email dated December 28, 2016 - Downtown
9. K. Bosch - email dated December 31, 2016 - Pedestrians are tax payers too
10. B. Herdan & A. Neale - email dated December 31, 2016 - Preservation of old Orchard House
11. M. Turner - email dated January 1, 2017 - Orchard House
12. K. Schultis & A. Kirkpatrick - email dated January 2, 2017 - Orchard House
13. T. Peasgood, Salty Dog race Co-ordinator and Co-owner of Skookum Cycle & Ski Ltd. - letter dated November 21, 2016 - 17th Annual Salty Dog 6 Hour Enduro Race May 14, 2017
14. V. Olynik, Shuswap Branch Manager, BC SPCA - letter dated December 7, 2016 - Receipt of Grant
15. M. Davidson, Spirit Quest Books - email dated December 28, 2016 - Downtown Late Shopping - For DIA Info
16. L. Wong, Manager of Downtown Salmon Arm - letter dated January 2, 2017 - Downtown Salmon Arm Highlights of 2016
17. Interior Health - Public Statement dated December 16, 2016 - OD Prevention Services at Living Positive Resource Centre
18. Interior Health - News Release dated December 23, 2016 - Hepatitis A case prompts public health alert in Clearwater area
19. M. Spina, Past President, Southern Interior Local Government Association - letter dated December 16, 2016 - Call for Resolutions for 2017 Convention
20. M. Spina, Past President, Southern Interior Local Government Association - letter dated December 16, 2016 - SILGA Convention - Call for Nominations
21. Local Government Leadership Academy - newsletter - Annual Leadership Forum Communication: Listening, Connecting, Leading February 1 - 3, 2017 - Radisson Hotel,
22. Salmon Arm Bay Nature Enhancement Society - newsletter dated Fall 2016 - Nature Bay News
23. L. Fitt, Economic Development Manager, Salmon Arm Economic Development Society - newsletter dated 2016 - Business Walk 2016 Post-Event Report
24. B. D. Haugli, Chief Superintendent District Commander Southeast District 'E' Division - letter dated December 20, 2016 - Kinder Morgan - Trans Mountain Pipeline, and Enbridge Line 3
25. T. Congdon, Scout Leader and CJ Fundraising Committee Chair - letter dated December 23, 2016 - Request for Assistance in attending Canadian Jamboree (CJ17)
26. CYMHSU Collaborative - newsletter - Unplug and Play Family Literacy Week Communication Presentation "Free Range Kids"
27. Ministry of Education - News Release dated November 21, 2016 - Public input sought on rural education

28. K. Sadler, A/Unit Head, Conservation Planning, Canadian Wildlife Service Environment Canada, Pacific Region for Environment and Climate Change Canada - letter dated December 8, 2016 - Consultation on the draft Recovery Strategies for SARA listed species at risk in B.C.
29. Minister Peter Fassbender, Ministry of Community Sport and Cultural Development and Minister Responsible for Translink - email dated December 8, 2016 - Season's Greetings from the Honourable Peter Fassbender, Minister of Community, Sport and Cultural Development
30. Minister Naomi Yamamoto, Minister of State for the Ministry of Transportation of Transportation and Infrastructure - letter dated December 13, 2016 - Salmon Arm Hazard Risk
31. J. Shah, Director, Disaster Mitigation Program for Emergency Management BC - letter dated December 15, 2016 - National Disaster Mitigation Program (NDMP) - Intake #3 Salmon Arm Hazard Risk Assessment
32. Minister Steve Thompson, Ministry of Forests, Lands and Natural Resource Operations - letter dated December 7, 2016 - 2016 UBCM Convention Meeting Follow-up
33. J. Marsh, Business and Communications Officer, District of Kitimat - letter dated December 9, 2016 - District of Kitimat Releases Open Letter Appealing Canada to Add Value to Natural Resources
34. Southern Interior Development Initiative Trust - report dated August 2016 - Socio-Economic Impact Assessment of the Southern Interior Development Initiative Trust
35. D. Welch, Policy & Programs Officer, UBCM - letter dated December 19, 2016 - Asset Management Training Subsidy for NAMS Training
36. T. Bohay, Section Head, Regional Water Management, Ministry of Forests, Lands and Natural Resource Operations - email dated December 21, 2016 - Marina Dredging
37. District of Oak Bay - Draft Agenda and Registration Form - Mayors' Caucus February 22 - 24, 2017 - Oak Bay, B.C.
38. Columbia Shuswap Regional District - letter dated December 21, 2016 - Refuse Disposal Tipping Fee Charges Coming - June 2017
39. R. Huang, Sales Manager, E-able Power Technology Co. Ltd - email dated December 8, 2016 - Solar street light to city hall
40. L. Gourlay, President, Vancouver Island & Coast Conservation Society - email and media release dated December 9, 2016 - BC Proclaims A Day For Our Common Future
41. J. Hoffmann - email dated December 14, 2016 - Is there a Telus Micro-Cell Transmitter in front of your home?
42. L. Gourlay, Interim Director, Salish Sea Trust - email dated December 22, 2016 - For 2017, A Gift to the World and a Gift to All Salish Sea Enthusiasts!
43. M. Rosen, President of Tree Canada - letter dated December 21, 2016 - BC Hydro Project # BC Hydro 16-27
44. BC SPCA - Newsletter Issue #7 (Fall/Winter 2016) - Animal Policy in B.C.



**CITY OF SALMON ARM
BUILDING DEPARTMENT REPORT
DECEMBER 2016**

**LAST YEAR (2015)
CURRENT MONTH YEAR-TO-DATE**

**CURRENT YEAR (2016)
CURRENT MONTH YEAR-TO-DATE**

		NO.	VALUE	NO.	VALUE	NO.	VALUE	NO.	VALUE
1	New Single Family Dwellings	5	1,338,130	59	16,319,160	1	450,000	85	23,910,690
2	Misc. Additions etc. to SFD's	8	203,750	120	3,596,633	5	89,400	122	4,480,055
3	New Modulares/MH's (Factory Built)	2	273,000	19	2,769,780	1	163,000	32	4,531,585
4	Misc. Additions etc. to Modulares/MH's	-	-	5	31,970	1	4,500	13	133,700
5	MFD's (# Units)	-	-	3 (15)	1,650,000	-	-	4 (35)	2,690,000
6	Misc. Additions etc. to MFD's	1	10,000	9	64,894	1	4,000	2	54,000
7	New Commercial	-	-	2	4,142,828	-	-	2	1,695,000
8	Misc. Additions etc. to Commercial	3	121,200	25	7,727,300	1	50,000	24	909,250
9	New Industrial	-	-	2	244,000	-	-	3	406,080
10	Misc. Additions etc. to Industrial	-	-	4	214,000	1	500,000	2	515,000
11	New Institutional	-	-	1	5,400	-	-	2	1,200,000
12	Misc. Additions etc. to Institutional	-	-	6	271,595	-	-	9	430,000
13	Signs	4	5,050	47	158,568	2	2,800	44	146,299
14	Swimming Pools, Pool Buildings	-	-	4	172,467	-	-	9	317,000
15	Demolitions	1	-	9	-	-	-	22	-
16	Temporary Trailers, A & B Permits	1	-	5	-	-	-	4	-
17	Misc. Special Inspections, etc.	1	-	30	-	1	-	27	-
	TOTAL PERMITS ISSUED	26	1,951,130	350	37,368,595	14	1,263,700	406	41,418,659

MFD's - Apartment, Row, Duplex, Strata (# of dwelling units created)
Farm building values not included

BUILDING PERMITS - YEARLY												
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2001	585,500	11,938,550	12,265,250	12,842,790	13,534,790	14,712,550	16,330,650	17,717,625	19,031,075	19,895,255	21,318,855	21,458,195
2002	585,500	1,952,500	3,340,850	3,821,240	5,455,840	6,411,690	8,844,690	10,932,510	15,780,890	16,705,600	17,738,200	17,923,700
2003	130,110	920,780	2,974,020	4,486,120	5,993,320	13,294,120	15,555,250	17,937,005	20,318,920	22,000,340	24,005,740	24,782,360
2004	430,700	1,506,500	5,903,780	8,379,104	10,122,768	12,086,319	14,779,343	21,598,763	30,371,023	33,614,173	34,957,458	35,881,343
2005	1,072,000	2,269,650	4,344,750	6,806,152	12,110,482	28,031,457	29,985,585	34,743,645	37,600,445	42,915,856	45,525,611	47,576,746
2006	815,550	3,224,468	8,012,449	11,501,929	16,084,809	20,066,533	23,714,194	26,370,890	36,479,806	37,278,358	42,332,995	43,077,170
2007	1,531,087	3,901,669	16,148,674	22,413,118	27,232,134	32,401,472	35,657,297	42,829,750	51,945,799	55,703,387	65,885,802	66,289,555
2008	1,797,604	4,203,429	12,947,058	27,647,379	33,857,533	36,582,025	39,759,375	42,395,454	45,412,474	50,699,301	53,383,541	53,522,880
2009	409,369	864,839	2,039,460	5,207,311	6,763,615	7,800,085	9,677,455	11,579,746	18,882,737	20,713,554	23,523,664	24,337,664
2010	1,518,563	2,708,062	5,931,546	10,081,816	12,260,236	13,526,546	16,597,121	18,790,511	19,848,804	21,174,632	22,953,692	27,249,702
2011	568,645	2,003,976	5,063,837	7,449,773	9,471,416	11,761,850	12,794,028	14,222,970	18,194,801	19,682,061	30,563,013	31,934,415
2012	2,189,660	3,128,562	4,794,040	6,337,260	10,000,544	12,120,246	17,883,185	24,375,078	26,118,787	26,493,820	28,130,500	28,666,430
2013	881,740	1,440,110	13,907,060	15,814,195	17,433,454	20,194,778	23,204,628	24,180,485	26,567,302	29,195,224	30,890,086	31,231,349
2014	665,304	2,806,404	8,075,941	20,789,869	27,574,834	29,877,686	33,456,523	41,971,923	42,784,769	44,804,191	46,460,471	47,707,993
2015	1,172,285	1,853,539	3,894,754	6,750,389	8,575,425	18,388,180	20,475,407	26,442,225	29,143,303	31,248,595	35,417,465	37,368,595
2016	1,268,865	2,298,280	4,987,625	8,904,610	12,253,660	16,279,464	19,265,124	23,811,029	29,823,014	36,084,949	40,154,959	41,418,659

December 10, 2016

To; Salmon Arm City Council & Public Works Dept.

From; Mr. Trevor Prokopetz

450 5th Ave. SE, Salmon Arm, BC, V1E 4G5

Ph# 778-489-3050



Re; Intersection of 5th Ave. SE and 5th Street SE

To, Her Honor and Council, for your consideration. *+ traffic + safety committee*

This intersection in question is approximately forty feet from our property and has seen an exponential increase in traffic volume. This has made entering and exiting our property, and for others on 5th Ave. SE, very dangerous. Even more so now that the lower section of 10th Ave. SE is closed for the winter as usual.

The vehicles that travel north down 5th Street SE to 5th Ave. SE do not conform to the posted speed limits due to the grade of 5th Street SE. The average speed down this street is most often between sixty and eighty kilometers per hour, and the majority of these vehicles turn left onto 5th Ave. to head west into the commercial areas of this town without having to slow down. From my backyard, I have a clear view of 5th Street SE and I see not only vehicles speeding down it, but also racing up it. The issue of that noise is also a point of contention.

What makes this intersection dangerous are those vehicles traveling at high speed down 5th Street SE and "cutting" the corner onto 5th Ave. SE, which is a blind corner for those drivers, making backing out of our driveway onto 5th Ave. SE, very dangerous! They cannot see us and we cannot see them. The increase in volume of traffic, ice and snow does not help either.

At peak traffic volumes (am or pm) there is approximately five hundred to eight hundred vehicles per hour. This would include fully loaded logging trucks, semi's, "B" train dump trucks along with the regular vehicular traffic. As a taxpayer, I feel I have the same right to enter and exit my property **safely** as does everyone else. There are times now whereby it takes up to five minutes or more to get out of our driveway as well as numerous close calls to date.

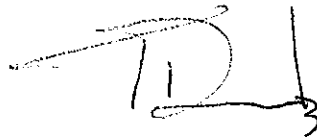
There is a proposal for a new road to Shuswap Street to help with this problem, but something needs to be done *immediately* before someone is seriously injured.

With Council's consideration, I would suggest making the intersection of 5th Street SE and 5th Ave. SE into a **three-way stop**. Thereby, slowing the traffic to a safe speed and be the most economical option for the interim. This would give us all reasonable chance to exit our driveways safely, which would improve the overall safety for pedestrians and traffic in this area.

Thank you for your time and consideration on this matter.

Sincerely,

Mr. Trevor Prokopetz

A handwritten signature in black ink, appearing to be 'T. Prokopetz', with a stylized flourish at the end.

From: Anne Kirkpatrick [<mailto:schultis@shaw.ca>]

Sent: December-14-16 9:27 PM

To: Nancy Cooper; Kevin Flynn; Alan Harrison; Ken Jamieson; Tim Lavery; Louise Wallace-Richmond

Subject: Yellow Snow etc.

To the Mayor & Council,

Investigating the decision to close our new all-weather outhouse at the Foreshore Trailhead has been a frustrating but very illuminating experience. We've learned if our Mayor initiates action, stonewalling and misinformation is curtailed, at least temporarily. As a result, Rob Hein was incredibly polite and patient as he endured the brunt of my annoyance. However nothing will be done to rectify the situation.

It seems while funding is available to plow and sand the entire road to the trailhead to ensure parking spaces for a few cars next to the outhouse, that structure will remain locked until Spring. The decision to close all park washrooms was made last June. No one considered that the new outhouse was to replace the old all-year outhouse maintained by SABNES. No one considered the consequences for hundreds of winter walkers. No one considered at all; it was just a funding issue.

Researching the Greenways Strategy paper from 2012, it's obvious that while City Hall has lots to say, there is little green action that benefits most of us. Most of the population is over 55 and enjoys walking and cycling. Soccer fields, baseball diamonds, playgrounds and skateboard parks are necessary for the younger minority but where are the sidewalks, bike lanes, Fit-Trail, yes and biffies that the rest of us have been promised?

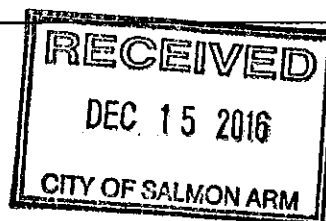
Council seems lost in the '60's when cars were King. Why else paint parking spots where bike lanes should be? Why else consider a biking park as far as possible from where most kids live, accessed by a crowded highway with no bike lanes?!! Why else so few connected sidewalks or neighbourhood parks? And by consistently showing contempt for the OCP and Greenways Strategy recommendations, Council has lost us the Climate Action Incentive Grant which will cost taxpayers well over \$40,000 in Carbon Tax this year.

And so it goes. Winter walkers and joggers will just have to bring their own TP, wear sturdy boots and clamber with care into the bushes. At least the dogs still get bags...

Sincerely, Anne Kirkpatrick, Ken Schultis & Heather Blakeborough

Paul Burrows

From: "Paul Burrows" <pjburrows@telus.net>
Date: Thursday, December 15, 2016 2:01 PM
To: <newsroom@saobserver.net>
Subject: Letter to City of Salmon Arm



213 - 681 Harbourfront Dr NE

Salmon Arm, BC V1E 3L7

Dec 13, 2016
Mayor and Council
City of Salmon Arm

Re: Underpass \$500,000 million expenditure in 2017 and referendum in 2018

Dear Mayor and Council:

I can't begin to tell you just how disappointed and surprised I was to learn of your decision to expend the sum of \$500,000 from the 'Underpass DCC Fund' on design of the proposed structure during 2017 before holding a referendum in 2018 regarding the proposed CPR crossing at Ross Street.

No matter how you spin it, this expenditure from whatever source, continues to show that this council has a serious bias in favor of proceeding with this gold-plated and unproven crossing under the CPR tracks which is as yet unquantified as to cost (\$15 million?) before holding a referendum to approve/reject this project in 2018.

By expending these funds you have effectively succeeded in poisoning what should be an impartial atmosphere surrounding the proposed referendum.

Frankly, I for one, am tired of having the word 'underpass' used to describe

12/15/2016

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this proposed crossing when an overpass may well be a more feasible and affordable solution.

I will readily admit that some sort of grade-separated crossing is necessary and one shouldn't need the expense of a referendum to prove this, however for the past 15 or more years this proposal has been referred to as an underpass as the only option, and this is indeed extremely short-sighted.

Just what would happen if the majority of your electorate turned down the very idea of an underpass? Have you not just squandered some half million dollars on engineering etc. before any decisions have been made?

Perhaps CASSA or some other independent and fair-minded local group should do an objective and unbiased analysis of the best and most cost-effective option for the proposed crossing of the CPR tracks before any more tax or DCC funds are expended. And then, and only then, would an appropriately worded referendum be put to the electorate offering a choice of either 'do nothing', 'an overpass' or 'an underpass' before any more municipal funds are expended.

Or has this whole one-track initiative already proceeded too far for common sense to prevail? Hopefully not.

As a proud resident of the 'North-of-the-tracks' area,

I remain,

Yours truly

A handwritten signature in black ink, appearing to read 'Paul D Burrows', with a long, sweeping horizontal line extending to the right.

Paul D Burrows

C.C. SA Observer
12/15/2016

From: Diane [<mailto:hipnitch@shaw.ca>]
Sent: December-19-16 11:32 PM
To: Nancy Cooper
Subject: "The Orchard House"

Dear Mayor Cooper,

I am dismayed to read that the City Council is considering the destruction of the former Orchard House, also known as Dilkusha, Minos, etc. The fact that this drastic action is being considered for immediate effect, when there is no plan to use the property for some months or more, is even more shocking.

This building occupies a unique position in our town's history, as I'm sure you know. In addition, it is one of the few remaining architecturally interesting buildings in our area. It would be a shame to lose such an asset through unseemly haste, and if it happened I'm afraid the public will feel that the shame rests with the council who made the decision.

I urge you and your Council to put the move to destruction on hold while an evaluation is done, and while there is still time to consider other options for this important building.

Thank you for your consideration,

Diane Ambil

Caylee Simmons

From: Joyce Smith [joycesmith@telus.net]
Sent: Thursday, December 22, 2016 8:23 AM
To: Betty Turko
Subject: Heritage House Demolition

Dear Mayor and Council,
Please reconsider the demolition of Mino's Restaurant. There must be a way to utilize this building. Is it possible to ask the citizens of Salmon Arm for ideas on how it could be incorporated into the city's vision for that property? It could be a wonderful gathering spot for locals and tourists which would highlight our already beautiful city as well as highlighting Okanagan College and the rec centre and arena.

Thank you.
Joyce Smith, resident

<http://www.salmonarm.ca/>

If clicking the link doesn't work, please copy and paste the link into your browser.

Sent from my iPad

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-----Original Message-----

From: Cameron Sandy [<mailto:magsandy@shaw.ca>]

Sent: December-22-16 9:37 PM

To: Nancy Cooper

Subject: Scott Heritage Bldg.

Dear Mayor Cooper.

I am in favour of saving the old Scott mansion, formerly Minos, from destruction.
Please lead council towards saving this heritage building.
Thank you.

Yours truly,
Sandy Cameron
26 151 8th Ave. S.W.
778 489 5501

From: wes piggott [<mailto:thetmatchbox2009@gmail.com>]

Sent: December-28-16 8:15 AM

To: Nancy Cooper

Subject: down town

can i ask why the down town core has not been cleared of snow yet, people cannot park or even reach the side walk without stepping over icy snow banks.

-----Original Message-----

From: Ken Bosch [<mailto:kenbosch@telus.net>]

Sent: December-31-16 7:28 AM

To: Nancy Cooper

Subject: Pedestrians are tax payers too.

Greetings Mayor Cooper.

Just a note to please not forget that there are a lot of us who prefer to walk to where we need to get.

In my downtown residential neighbourhood we seem to have been forgotten. The sidewalks are a mess and have not been cleared of snow since sometime before Christmas.

We've had a considerable amount of snow since then.

I've noticed that other neighbourhoods have been looked after. Some have had their sidewalks cleared numerous times in this same period.

Why not ours?

Please don't forget us in our modest downtown life.

Sincerely,

Ken Bosch

50 3ST SE

From: B Herdan [<mailto:bherdan@shaw.ca>]
Sent: December-31-16 5:09 PM
To: Nancy Cooper
Subject: Preservation of old Orchard House

To Mayor Nancy Cooper and all the councillors;

As dedicated members of our Historical Society, we wish to express our deep desire to save and preserve the 102-year-old India-style, colonial bungalow built by Lt. Colonel Bernard Scott, circa 1914. Please give this your serious consideration. Most sincerely yours, Beryl Herdan and Al Neale

From: Marla Turner [<mailto:craigmarla2@yahoo.ca>]
Sent: January-01-17 9:53 PM
To: Nancy Cooper
Subject: Orchard House

Hello Ms. Cooper,

I happened to see an article asking for community members to write to the Mayor and Council regarding the future of the old Orchard House building. I'm hoping the City is able to save the building, as the site holds many secrets of Salmon Arm's past.

My mother and her sister were raised in the 50's by their hardworking single mother. My grandmother was fortunate to be able to rent the Orchard House after she decided to move her family from Penticton to be closer to her sister. Mom told us many stories about the Orchard House while I was growing up. She said the purpose of the spindles above the doors were to let the heat pass from room to room; however, sound carried making privacy difficult. She also told us how her and her sister would sit in the bathroom and watch my grandmother carefully apply her make up every morning.

Although they hardly had enough money to get by, they were so proud to be able to live in the grand house for a few years. Mom said grandmother would mow every square inch of the yard and it was always clean and tidy.

As a teen, I worked at the Orchard House Restaurant. While working as a bus girl was hard work, I enjoyed the ambiance and history of my surroundings. The restaurant was busy, and I witnessed many lovely celebrations and even a few marriage proposals in my time working there.

I understand saving the building will require planning and resources, yet I believe the effort will be rewarded and future generations will thank your foresight in preserving a lovely piece of history.

Sincerely,
Marla Turner

From: Anne Kirkpatrick [<mailto:schultis@shaw.ca>]

Sent: January-02-17 9:21 PM

To: Nancy Cooper; Kevin Flynn; Alan Harrison; Ken Jamieson; Tim Lavery; Louise Wallace-Richmond

Subject: Orchard House

Happy New Year, Mayor Cooper and Council, or so we hope....

We are strongly in favour of the preservation and integration of the old Orchard House within a new recreation zone. It's hard to imagine a more suitable heritage building to keep! It has had major upgrades and renovations to make it sound, public-friendly, wheelchair accessible and multi-purpose. How many other heritage houses can make that claim. It also has unique and historical charm, sadly lacking in any of the town's more recent construction efforts.

Obviously,(as we well know from experience) there would be considerable costs to adapt and maintain this gem. But its destruction and the building of some new concrete thing would also be expensive and we'd lose so much more than we gained.

City Hall is lucky to be able to call on energetic, creative visionaries, like Deborah Chapman and her team, to plan a special place, combining old and new. Heart and brains beat bulldozers here. Orchard House is a keeper.

Sincerely, Ken Schultis and Anne Kirkpatrick



P.O. Box 436, 141 Shuswap St. N, Salmon Arm, BC V1E 4N6
250 832 7368 tom@skookumcycle.com
www.skookumcycleandski.com

Nov 21, 2016

To: City of Salmon Arm Mayor and Council
C/O: Rob Niewenhuizen, Rob Hein, Kevin Pearson

Re: Salty Dog 6 Hour Enduro Mountain Bike Race May 14, 2017

Skookum Cycle & Ski Ltd. is planning for the 17th annual Salty Dog 6 Hour Enduro race May 14, 2017. Over the past years, the City of Salmon Arm administration office has helped facilitate this event. We are again requesting approval from Mayor and Council of the City of Salmon Arm for the use of: the South Canoe trails and lower Malibu trail area to run this event. Including use of 10th Ave and from 60 St to 70 St for the mass start out of Klahani park.

In the mass start we are looking to string out 250-300 riders over 2-3 km, and want to use the same start format as in past years. Start in Klahani park, go left up 10th Ave all the way into the South Canoe trail system. The road will be managed by six flaggers with radios. Two flaggers will be at the top, two in the middle, and two at the Klahani park entrance. The start takes about 15 to 20 minutes, after which 10th Ave will be open for regular traffic use; in past few years 10th Ave has been re-opened by 10:20. We are requesting special road use from 9:55 to 10:30am. In the case of an emergency during the start, event volunteers will move cyclists off the road to let emergency traffic by.

I have attached a review of the Salty Dog event with this letter of request. To follow Salty Dog's online media: Face Book @saltydogenduro, Twitter @saltydog_enduro , website <http://skookumcycleandski.com/salty-dog-enduro/> , Instagram via the Skookum Salmon Arm account skookumcyclesa.

A copy of our insurance certificate will be forwarded closer to the event date, on which the City of Salmon Arm, Ministry of Forests, Ministry Of Transportation (old gravel pit in Salmon Arm), and Skookum Cycle and Ski Ltd Salmon Arm are all co-insured in the amount of five million dollars. Please let me know if you need any additional information as we continue our event planning.

Sincerely,
Tom Peasgood
Salty Dog race Co-ordinator, and Co-owner of Skookum Cycle & Ski Ltd
tom@skookumcycle.com
250 804 5093
Complete review of the Salty Dog event:

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The race uses the South Canoe bike trails, the old MOT gravel pit for parking, the lower part of the Malibu trail system for the start/finish area, 10th Ave for the mass start at 10 am, road signage and barricades borrowed from the City of Salmon Arm public works, and approximately a hundred local volunteers.

This year's race will sell out again in 8 to 10 hours, via online registration. We are planning for 650-700 riders, of which 450-500 will be from outside the Shuswap. Each rider brings on average 1-2 people with them for race support or just to visit Salmon Arm as a weekend get away. This race attracts people from Canmore, Calgary, Banff and Edmonton, from Vancouver and lower mainland, to North Western US, Alaska, Ottawa, and of course from all the interior BC cities. Last year the estimated number of people in the start finish area was between 1200-1500. As an economic driver, each person stays in Salmon Arm for 1.5 to 3 days, and will spend on average \$170 each per day. This is money spent on gas, food and accommodations; dollars injected into our community before the summer busy season.

The Salty Dog race is a dynamic cycling event, and encourages the whole family to participate, with multiple races running simultaneously. Two Salty Pup 30 minute enduro events for kids aged 3-10, we usually have 100-130 participants biking around the bottom of the Malibu trails. The U15 Salty Dog 3 hour enduro, which has 100 people riding the logging road and the lower Malibu trails. The main event, the Salty Dog 6 Hour Enduro in which we will have 500 people racing, the 6 hour racers use the lower South Canoe trails to ride on. Event supported by the local back country first aid responders, Larch Hills Jr Nordic racers, CSRD, Shuswap Trail Alliance, Shuswap Bike Club, bike industry support staff volunteers, and the 100 plus race day volunteers.

In addition to the Salty Dog, we have added Friday and Saturday events to our weekend schedule. Events include: bike movie, kids bike parade, Rheinecker Creek group ride, Salty Street Fest downtown, petting zoo, live music, and much more! Our goal is to increase tourism dollars spent in our community over the weekend, creating an early season economic impact.

Over the years as the event has grown, the Salty Dog planning committee has constantly been adjusting our set of professional race requirements. Both event based and community logistical challenges. These include the following: trail usage and race course layout, parking, local resident communication, start finish area set up, professional timing, first aid, internet based registration, coordination of a large number of volunteers, bathrooms, neutral support for racers, garbage and recycling, and a number of other race specific details. As different challenges have occurred over the years, the Salty Dog planning committee has been able to resolve the issues in a positive and efficient manner.

Skookum's race resume includes planning, organization and execution of more than a dozen competitive mountain and road bike races over the past twelve years, including a Cycling BC sanctioned BC Cup points road race, four BC Masters road cycling races, nine annual Salty Dog Enduro mountain bike races, and Stoked to Get Spanked mountain bike races in Revelstoke. We have successfully liased with the following in the execution of these events: City of Salmon Arm, Township of Spallumacheen, CSRD, Ministry Of Transportation, RCMP, Ministry of Forestry, City of Revelstoke and Cycling BC. We look forward to a continued positive supportive working relationship with these groups.



December 7, 2016

City of Salmon Arm
500 – 2nd Ave.N.E.
Salmon Arm, B.C.
V1E 2X2

Dear Sirs,

This is to acknowledge, with thanks, receipt of the City of Salmon Arm grant of \$12,000. received on November 17th. We appreciate your support of our organization.

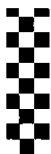
Sincerely yours,

A handwritten signature in blue ink that reads "Victoria Olynik".

Victoria Olynik

Shuswap branch Manager

14

**Maggy Davidson**

From: Maggy Davidson <info@spiritquestbooks.com>
Sent: December-28-16 3:51 PM
To: 'Joanne'
Cc: 'fiam@shaw.ca'; 'admin@sachamber.bc.ca'; 'info@futureshuswap.com'
Subject: Downtown Late Shopping - For DIA Info

Hello

This email is also being faxed to the Mayor and City Council for information.

I know there will be surveys out asking how the late night shopping went this year.

This year was the worst year ever for staying open late.

There were people walking around – and they went to have a cup of chocolate or whatever with the DIA sponsored bonfire. – I wonder why the DIA choose to compete with the stores. Perhaps it would be better if the DIA offered a hot chocolate on another night?

Perhaps advertising was inadequate ????. Folk were coming in asking when the late night shopping would happen. DIA needs to be targeting the entire community on behalf of the Downtown Businesses.

I believe the stores were mostly on line – the clothing stores did nothing on the night we were open late. I did a bit, and not enough to cover staff for two (two on staff is a requirement as a security issue)

One answer might be to hold a downtown OPEN HOUSE one evening in NOVEMBER – which would be before customers go out of town to shop – and the weather is good. On a day separate from the Malls - Picadilly, Centenoka, and other venues. The Smart Centre has not affected my store AT ALL.

The entire town is struggling from a lack of support from the residents – twelve empty storefronts this is historical – and for various reasons. However, the largest influence is financial viability. Having been in business for 18 years, I am amazed at how seldom, if ever, I see any of our elected City Council Members downtown.

Rents are high as are the commercial property taxes – if there were a way to spread those costs over the entire population it would help. For example – raise residents taxes a little and diminish commercial taxes a little.

Many store owners are ill prepared to know what it takes to have a long term successful business and give up in short order as they expected a grand success in only three months. Potential entrepreneurs require more training in order to have realistic expectations.

Perhaps Community Futures might consider sponsoring classes – having a business teaching background myself, and knowing what I learned from their offices, there was information not covered in their course material.

Thank you.

Maggy Davidson
Spirit Quest Books
170 Lakeshore Dr. NE
Salmon Arm, BC Canada
Ph. 250-804-0392
www.spiritquestbooks.com

*Please copy to all Council
Members. Thank you!*

downtown SALMON ARM

Mayor and Council
City of Salmon Arm
PO Box 40
Salmon Arm, BC V1E 4N2

January 2, 2017

Dear Mayor and Council

Re: Downtown Salmon Arm Highlights of 2016

As we embark on a new and exciting year, here's a recap of our 2016 year.

Events – all free, community-oriented events, either hosted or co-hosted by DSA

- Downtown Clean Up - April
- Bike Month/Salty Street Fest - May
- Farmers Market – June to September
- Eco-Fair - June
- Music at Ross Street Plaza – Lunchbox Stage, Thursday Jazz, Saturday Night Live – July, Aug
- Pancake Brunch – August
- Emergency Services Day - September
- AppleFest - October
- Halloween Treat Trail - October
- Christmas Campaign – decorations, Sponsor a Tree Program, Santa and Reindeer on top of Ross Street Stage, Breakfast with Santa, Dinner and A Movie, Christmas Diorama, Elf, Winter Solstice Bonfire Night - December

Projects

- BC Hydro box wrapping - April
- Breezeway enhancement - May
- Electric Car Charging Station literature stand - June
- Summer banners - June
- Pull-out signage (east, west, south) - June

Ongoing programs

- Downtown Dollars
- Dining Guide Map
- Gallery Map
- Gift Vouchers
- Downtown Live

DOWNTOWN SALMON ARM
402 – 251 TRANSCANADA HIGHWAY NW
SALMON ARM, BRITISH COLUMBIA V1E 3B8

16.

downtown **SALMON ARM**

- Spring Walk-around
- Grad Flower Program
- Graffiti Removal Program
- Familiarization Tour

Member focused

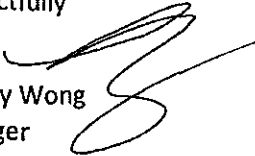
- Street Cleaning
- Downtown Parking Commission
- Grad Flower Bed
- Spring and Fall Walk-arounds
- Business Walk with SAEDS
- Edible Food Waste Diversion Program with Second Harvest Food Bank, CSRD
- Member's Open House
- Social Media workshop
- Best Dressed Window Contest
- Shuswap Tourism Guide Ad
- Downtown Dollars
- Downtown Update – regular newsletters produced for members (public version available also)

I look forward to presenting our 2017 budget and plans and welcome any questions you may have.

Thank you

Respectfully

Lindsay Wong
Manager



DOWNTOWN SALMON ARM
402 – 251 TRANSCANADA HIGHWAY NW
SALMON ARM, BRITISH COLUMBIA V1E 3B8

For Immediate Release | December 16, 2016

OD Prevention Services at Living Positive Resource Centre

Interior Health and Living Positive Resource Centre will not be opening an overdose prevention site at Living Positive Resource Centre in Rutland (168 Asher Road) as initially planned. As we worked through the process it became apparent that we would not be able to offer the service at this location. Interior Health is currently looking at other options for an overdose prevention site in Rutland.

The downtown overdose prevention site at the former Kelowna Health Centre (1340 Ellis St.) will open today from noon to 5 p.m. and will begin regular hours of operation next week which will be Tues-Sat noon to 7:30 p.m. Hours of operation are subject to change based on need. Staff from Living Positive Resource Centre are partnering with Interior Health to deliver harm reduction and overdose prevention services at the Ellis location.

-30-

Media, for information:

Lesley Coates
Communications Officer
Interior Health
Phone: 250-469-7070 ext. 12824

Clare MacDonald
Executive Director
Living Positive Resource Centre
Phone: 778-753-5830 ext. 106

STATEMENT

For Immediate Release | December 23, 2016

Hepatitis A case prompts public health alert in Clearwater area

A clinical case of Hepatitis A has been identified in a food handler at the Dairy Queen establishment in Clearwater located at 318 Eden Rd.

While Hepatitis A is uncommon in Interior Health, it is believed there is a low but definite risk to persons who ate food at this restaurant during the period this food handler was infectious.

To date, there have been no additional reported cases and Interior Health is taking immediate steps to ensure the safety of all staff and customers. Persons who consumed any foods or beverages from this Dairy Queen location during the following dates and times may have been exposed to Hepatitis A.

- **Thursday, Dec. 8** 4 p.m. - 9 p.m.
- **Friday, Dec. 9** 4 p.m. - 9 p.m.
- **Saturday, Dec. 10** 11 a.m. - 4 p.m.
- **Sunday, Dec. 11** 4 p.m. - 9 p.m.
- **Thursday, Dec. 15** 11 a.m. - 4 p.m.
- **Friday, Dec. 16** 4 p.m. - 9 p.m.
- **Saturday, Dec. 17** 11 a.m. - 4 p.m.
- **Sunday, Dec. 18** 11 a.m. - 4 p.m.

Hepatitis A is a disease that affects the liver and is caused by the Hepatitis A virus. The virus is found in the bowel movements (stool) of infected people. It can be spread through close personal contact or through contaminated food that has been handled by an infected person. The virus can get under nails and, despite thorough hand washing, can still contaminate food.

Symptoms usually develop 15 to 50 days after exposure and include nausea, abdominal cramps, fever, dark urine, and/or yellowing of the skin and eyes (jaundice). Illness can be more severe in adults over 50 years of age or those with chronic liver disease. Illness can last for several weeks and people generally recover completely. If you have symptoms, stay home from school and/or work. Frequent hand washing, especially after using the toilet and before handling food, remains the most effective way to avoid the spread of Hepatitis A infections.

Hepatitis A vaccine can prevent Hepatitis disease, but only if given within 14 days of exposure.

"We are advising anyone who may have been exposed to take the precaution of getting immunized," said Dr. Sue Pollock, Medical Health Officer, Interior Health. "Hepatitis A is a serious infection and immunization is a proven and safe means of preventing illness."

Interior Health will be providing vaccination clinics in Clearwater and Kamloops on the following dates. Please bring your immunization records with you to the clinic, if possible.

Dr. Helmcken Memorial Hospital in Clearwater:

- **Friday, Dec. 23, 1-3 p.m.**
- **Saturday, Dec. 24 9 a.m. - noon**
- **Monday, Dec. 26, 11 a.m. - 2 p.m.**
- **Tuesday, Dec. 27, 11 a.m. - 2 p.m.**

www.interiorhealth.ca

NEWS RELEASE

The Public Health Unit in Kamloops, 519 Columbia St.:

- **Friday, Dec. 23, 1-3 p.m.**
- **Saturday, Dec. 24, 9 a.m. - 12:20 p.m.**

Outside these clinic dates and until Wednesday Dec. 28, individuals may obtain vaccine at the Dr. Helmcken Memorial Hospital emergency department in Clearwater or at the Royal Inland Hospital emergency department in Kamloops. After Dec. 28, please contact your local public health unit to access vaccine. Individuals living outside of Clearwater and Kamloops should also contact their local public health unit for information on where to access vaccine in their region.

If your exposure was more than 14 days ago, then vaccine will not be effective. Watch for signs and symptoms of Hepatitis A and, if these signs/symptoms occur, please see your family physician for testing.

If you have had Hepatitis A infection in the past or have had two doses of Hepatitis A vaccine, then you are not at risk of infection.

Additional information is available online for Hepatitis A and the Hepatitis A vaccine. Visit:

- <http://www.bccdc.ca/health-info/diseases-conditions/hepatitis-a>
- <https://www.healthlinkbc.ca/hlbc/files/documents/healthfiles/hfile33.pdf>

The Dairy Queen establishment has been fully cooperative and Interior Health Environmental Health Officers will continue to work with the operator to ensure full cleaning and disinfection procedures have been completed. There is no ongoing risk to customers of this restaurant.

Interior Health is committed to promoting healthy lifestyles and providing a wide range of quality health-care services to more than 740,000 people living across B.C.'s vast interior. For more information, visit www.interiorhealth.ca, follow us on Twitter [@Interior_Health](https://twitter.com/Interior_Health), or like us on Facebook at www.facebook.com/InteriorHealth.

Media, for information:

Mike Youds, Communications Officer, Interior Health
250-314-2100 X 3750 | 250-819-4258

SILGA Southern Interior Local Government Association

December 16, 2016

To: All SILGA Members

Call for Resolutions for 2016 Convention

The SILGA Annual General Meeting and Convention is scheduled to be held at Sun Peaks from April 26^h to April 28th, 2017. The SILGA Constitution requires that resolutions to be considered at the Annual Meeting are to be received by the Secretary-Treasurer no later than 60 days prior to this meeting. Friday, February 24, 2017 will be the deadline for receipt of resolutions.

If your local government wishes to submit a resolution for consideration at the 2017 SILGA Convention, please forward by email your resolution to yoursilga@gmail.com. Any background information on the resolution would be helpful. If you do not receive a confirmation email regarding your resolution, please contact the SILGA office at 250 851 6653.

For information on how to properly write a resolution please refer to the UBCM website below.

<http://www.ubcm.ca/EN/main/resolutions/resolutions/resolutions-procedures.html>

Resolutions not received by February 24th will be considered late resolutions and must go through the following procedures to be considered at the AGM.

- (1) Late resolutions may only be introduced if received by the Resolutions Committee Chair at least twenty-four (24) hours prior to the commencement of an Annual Meeting, providing that enough copies are supplied in order that they may be circulated to all Member Representatives at the Meeting Registration Desk at the time of registration and provided that a resolution to allow its debate receives an affirmative vote of three-fifths (60%) of the Member Representatives in attendance at the meeting;
- (2) Late resolutions will be reviewed by the Resolutions Committee prior to the Meeting and only those of a subject matter which could not have been submitted by the normal deadline date outlined in section 10.4 will be considered.

Marg Spina
Past President, SILGA



*Southern Interior Local
Government Association*

December 16, 2016

To: All SILGA Members

Re: SILGA Convention – Call for Nominations

As per the Constitutional Requirements of the Southern Interior Local Government Association, the “Call for Nominations” is now going out to all member Mayors, Councillors, Regional Chairs, and Directors who wish to seek a position on the SILGA Executive for the 2017/2018 term. Elections are to be held at the SILGA Convention at Sun Peaks on April 27th and 28th.

Offices to be filled are President, 1st Vice President, 2nd Vice President and seven Directors, one of whom must be an Electoral Area Director of a member Regional District. All positions are for one year. Those presently serving may run for another term if they so wish.

Deadline for nominations is Friday, February 24, 2017. You will be asked to complete a biography and submit a photo for the printing of the official Nominating Committee Report to be contained in the Convention Package.

The SILGA nomination committee is chaired by Councillor Marg Spina, Kamloops.

All those interested in serving are asked to contact Councillor Spina at 250-377-1451 or by email at mspina@kamloops.ca or Alison Slater at 250-851-6653. All information should be forwarded to both Councillor Spina and the SILGA office (email yoursilga@gmail.com).

Marg Spina,
Past President, SILGA



Local Government Leadership Academy
Annual Leadership Forum
Communication: Listening, Connecting, Leading
February 1-3, 2017 – Radisson Hotel, Richmond

2017 LGLA Leadership Forum

The annual, province-wide LGLA Leadership Forum is a unique opportunity for BC local government and First Nations elected officials and senior administrators to learn from fellow leaders, experienced practitioners and subject experts and to connect with one another. Read on for a taste of the program and plan to join us for an inspiring and informative event!

Plenary Highlights

We begin our event with an engaging keynote address on **The Power of Storytelling** delivered by acclaimed author, journalist, and truth & reconciliation speaker **Richard Wagamese**. Later on opening day, LGLA and the Local Government Management Association bring you a joint session on **Communication Styles** where we explore the critical importance of effective communications to successful leadership. We wrap up our first day with an evening **Networking Reception** where delegates will have an opportunity to continue the conversation one-on-one with colleagues from around the province. On Thursday evening, those with an artistic bent are invited to join Sam Bradd, our Forum Graphic Recorder, for a hands-on **Introduction to Graphic Recording**.

Special Guests

The **Honourable Peter Fassbender**, Minister of Community, Sport and Cultural Development, will address delegates Friday morning; and **MLA Selina Robinson**, Opposition Spokesperson for Local Government, will join us on opening day. **UBCM President Councillor Murry Krause** will attend and participate and we also hope to welcome representatives from the host communities of Richmond and the Musqueam First Nation.

Stream #1 – Listening

Under the first main topic stream, we welcome **Robert Laboucane** of **Aboriginal Awareness Canada** who will introduce tools for gaining awareness and understanding and ultimately building trust through respectful relationships and much improved communications between local governments and Indigenous communities. In the afternoon, the **SFU Centre for Dialogue's Civic Engage Team** will explore diversity and inclusion in government decision making.

Stream #2 – Connecting

We begin this stream with a session on **Bullying and Bad Behaviour** by the ever-engaging **Tracey Lorenson**, who will explore how to have significant and meaningful discussions around contentious issues without getting personal. We follow this up in the afternoon with a presentation on **Collaborative Conversations** by **Carol Ann Fried** – who looks at how to connect and work together even under difficult circumstances.

Stream #3 – Leading

This is a special two-part offering by **The Humphrey Group** focusing exclusively on **Speaking as a Leader** – providing practical tools participants can implement immediately to communicate clearly and inspirationally. Participants will learn to organize their thoughts, craft a key message, and use their physical and vocal presence to keep their audience engaged. *Space limited!*

Friday Sessions

Plan to stay until the end! We bring you timely and engaging presentations by **Dr. Gordon McIntosh** (Leadership at the Apex), **Jerry Berry** (Ethics & Communications), **Gordon Ruth** (Connecting with Local Government through Performance Audits) and **Todd Pugh** (11 Ways to Get the Most from CivicInfo BC).

Forum Registration: <https://www.civicinfo.bc.ca/event/2017/LGLA-LeadershipForum> (\$310+GST)

Program, Accommodation, Event Notices: <http://lgla.ca/events/2017-leadership-forum-2/>

About the Local Government Leadership Academy

The mission of the Local Government Leadership Academy is to provide local government and First Nations elected officials and senior administrators with comprehensive, timely and dedicated leadership development opportunities in the interest of improving governance at the local level. Visit our website to learn more about **LGLA Certification** opportunities: <http://lgla.ca/programs/>.



NATURE BAY NEWS

Newsletter of the Salmon Arm Bay Nature Enhancement Society

PO Box 27, Salmon Arm, B.C. Canada V1E 4N2

Email: sabnes.org@gmail.com

Website: www.sabnes.org



Big Changes on the Foreshore

Project supported by the Habitat Conservation Trust Foundation has commenced



SPIDEX machine in operation on the foreshore

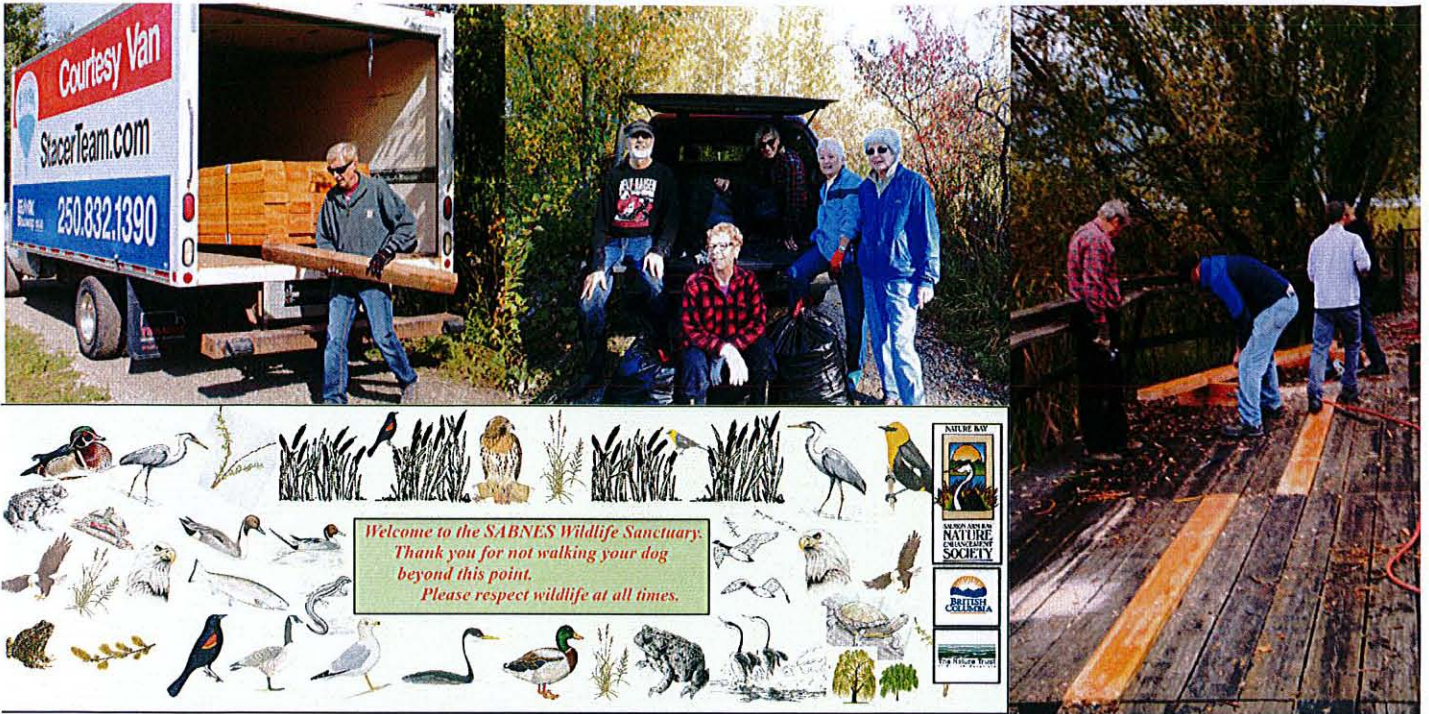
Early in November, work started on the foreshore to enhance the biodiversity of wetlands close to the Raven end of the trail. This is necessary because this area has been taken over by a monoculture of dense reed canary grass. The project, which is financed by a **\$48,000 +** grant from the **Habitat Conservation Trust Fund (HTCF)**, has **in-kind support** from the **City of Salmon Arm**. The photo shows a **Spidex** machine creating one of the four hummocks between the trail and the lake. The project is the brainchild of biologist **Gerry Leering** who is also managing the project for **SABNES**. His idea was to form a partnership with the **City of Salmon Arm**, which will later this year embark on a major project on maintenance of the gravity sewer line that connects the Raven subdivision to the sewage treatment plant on the opposite side of the wharf.

The Spidex machine has now completed its task of forming the hummock shapes. In **Spring 2017** the hummocks will be "dressed" with plantings of a variety of trees and shrubs. Snags, root wads, bedding sand and basking logs will be added. Western painted turtles, various kinds of reptiles, small mammals, juvenile salmon and water fowl are expected to benefit. Between four and seven poles with a variety of bird and bat houses attached are also planned for the area. Our president, **Janet Aitken**, has been a key player in obtaining the **HTCF** grant and is planning to involve school groups in the detailed planning of the location of plants on the hummocks and also in the plantings themselves.

For additional information, find the sign on the trail close to where the hummocks have been created.

Geoff Benson

22



Volunteers on the Foreshore

Working clockwise from the top left:-

- A) Dave Aitken unloading the lumber donated by **Shuswap Rotary** for the repair of the Beaver boardwalk. Thanks to **The Stacer Team** for the loan of their van.
- B) A group of **Shuswap Naturalists** pose with bags of **Woody Nightside** removed from the foreshore. This was the second of two weed-pulls organised by the Naturalists, supplying the landfill with 150 bags in total. **Bravo!**
- C) The donated lumber was used to relace rotted planks on the boardwalk. This work bee was spearheaded by **Steve Genn** and three other **Rotarians** together with **SABNES** directors **Geoff Benson** and **Gary Lomax**.
- D) This sign has been fixed to the gate leading to Christmas island. The sign was created by **Geoff Benson** and paid for by a grant from the Province of BC. Dogs are not allowed on Christmas Island.



THE MESSENGER PROJECT: **Imagine a world without BirdSong**

The **Shuswap Naturalist Club** and **SABNES** have jointly formed a **SOS Songbird Committee** "to help the birds and help ourselves." Our initial focus is to create more bird awareness and provide citizens of Salmon Arm a reminder to feed the birds over the winter months. This reminder includes cleaning your bird feeder of old food before setting it out. It is important to be consistent if you are feeding the birds so that the feeders remain full. Thank you to those already doing this.

The **SOS Songbird Committee** is hoping that you will consider purchasing Christmas gifts with a bird theme. This might be in the form of a bird feeder, a bird book or a bird calendar. **Bookingham** has lots of options. The Committee set up a table in Piccadilly Mall in mid-December to get this message out to the public. The Committee created attractive two sided bookmarks to

promote the **Shuswap Naturalist Club** and **SABNES** and remind people of the importance of feeding birds.

"**The Messenger**" documentary was well attended in Salmon Arm at two screenings at the Salmar Classic. The patrons were generous in their donations. We collected over \$1000. After expenses the **SOS Songbird Committee** is left with just \$200 over \$200 to promote their activities. If you are interested in being a part of this Committee or have ideas to share, please contact **Janet Aitken**. janetaitken1@gmail.com

Birding in the Bay 2016

2016 birding around the Salmon Arm Bay was generally uneventful. To date, the number of species is 206, down from last year's 214. The total number of birds I counted was approximately 335,000 in the first 10 months, a little down from previous years. No new species was added to our list of 280. The excitement of having nesting **barn owls** along the Foreshore Trail was short-lived, as the owls chose to move on.

This year the seasons started earlier than usual. By mid-February, the **American bald eagles** west of the Foreshore Trail were sitting on eggs; two chicks were successfully fledged by the end of the summer. Two errant **violet green swallows** were seen on February 29. What they found to eat is a mystery, and they did not stay long. **Canada geese** nested in many of the local **ospreys'** nests, forcing the **ospreys** to find nesting spots elsewhere. Our unseasonably warm Spring resulted in Shuswap Lake rising so rapidly that the usual food-rich mud-flats flooded over. Most north-bound migratory shorebirds flew over, without stopping, to find nourishment elsewhere.



It was a good year for the **western grebe**. Courtship behaviours were seen all over the Bay before the end of April. I saw 78 on April 18; the number quickly doubled. High water occurred in early June, and nesting had already begun. Before the end of June, young **grebes** could be seen riding on the backs of their parents. There were approximately 100 pairs and over 200 young, which is above average. There was at least one pair of **Clark's grebes** with two young. Early high-water also meant successful nesting for **ring-billed gulls**. Usually they build their nests too early, and a high percentage of the eggs wash away. This year, I believe that most of the 600 pairs plus were successful and that over a 1,000 young fledged.



Between early and mid-April, interesting sightings included a **red-breasted merganser**, a female **long-tailed duck**, and an early **red-necked grebe**. The most interesting bird to have been reported in this time period was a male **Eurasian (common) teal (right)** which stayed nearly a week east of the wharf. It is closely related to the **green-winged teal (left)**, except that the **Eurasian** male has a white horizontal bar on its side and lacks the white vertical stripe from shoulder to breast possessed by the male **green-winged teal**.



There were up to 26 **American white pelicans** in the Bay this summer. These are always an eye catcher and a draw for tourists. **Terns**, however, were noticeable by their absence: the **Caspian**, the **common** and the **black**. Once plentiful but seldom seen anymore is the **common nighthawk**. **Vaux's swifts** are still sighted, though the **white-throated** and the **black** are becoming increasingly rare.

Sixteen species of **warblers** have been seen over the years around the Bay. Several of these are migratory, but many do nest here. For example, the **yellow warbler**, the **yellow-rumped (Audubon) warbler** and the **common yellowthroat** could be seen and heard all summer as they went about their nesting. One warbler, which is a rare but a more regular visitor in the late spring, is the **Tennessee warbler (right)**. This small bird, with a dull yellow back, narrow dark wing bands, dull grayish head and white breast, is a warbler worth seeking.



Insect-eating birds are rapidly decreasing at an alarming rate across North America. This summer saw only two **cliff swallow** nests, down from 20 plus of a few years ago. Both nests were attached to a building at the end of the wharf. The numbers of **barn swallows** nesting under the end of the wharf were also down this year. Continent-wide, we are fast approaching the time when most insect eating birds may disappear.

The fall rains started in September, nearly a month earlier than usual. As the Lake rose again, the mudflats disappeared and the food supply for migratory shorebirds was again lost. Not only were species fewer, but overall numbers were lower. By the end of October all migrants had left, when in the past, one could see stragglers into December. The numbers of waterfowl, such as **widgeons**, **scaups**, **ducks**, particularly **mallards**, and thousands of **Canada geese** increased. A day after the last **pelican** left the **swans** arrived, on schedule to feed mainly on vegetation, in particular, **milfoil**.

Birding around the Bay is a different experience every day. It is ours to enjoy and to preserve.

Ted Hillary

SABNES BOARD OF DIRECTORS

Elected Directors

Janet Aitken, President;
Geoff Benson, Treasurer and Newsletter Editor;
Moana Broad; Hanne MacKay; Gale-Paule Davi-
son ; Gary Lomax; Sid Visser

Appointed Directors

Councillor. Ken Jamieson, **City of Salmon Arm**;
FishNGame and **Downtown Improvement As-
sociation**

No appointed reps

Non-voting Directors

Georgia McLeod, Secretary
Tom Brighthouse, Advisor

We greatly appreciate the financial
and service support from the follow-
ing companies:

LIFE CORPORATE MEMBERS

Askews Foods
Royal Bank

CORPORATE MEMBERS

Browne Johnson Land Surveyors
Dr Lyle A Martin
Gentech Engineering Inc.
Hub International Barton Insurance
Johnston Meier Insurance Agen-
cies Group
Shuswap Acupuncture and Laser
Therapy Clinic
Warrenwelter.com

GRANTING AGENCIES

City of Salmon Arm
Salmon Arm Rotary Club
Shuswap Community Foundation
Habitat Conservation Trust Fund

Annual Membership Fees *

Individual.....	\$ 15
Family.....	\$ 25
Sustaining Individual.....	\$ 50
Sustaining Family.....	\$ 100
Life Membership.....	\$ 500
Corporate or Organization	
1-4 Employees.....	\$ 50
5-10 Employees.....	\$ 100
+ 10 Employees.....	\$ 150
Life Membership.....	\$ 2,500

* All but \$5 is tax-deductible

Membership Form

(If you have been a member, we only need you to enter new information)

Name: _____

Address: _____

Phone: _____

E-Mail Address _____

Amount Paid: _____ Date : _____

I would like to give SABNES my time Please check
To help staff the nature centre
(June, July and August) ☐

to help with trail clean-up and maintenance ☐

Nature Bay Society (SABNES) is a Charitable Organization.
Most of the Annual Fee is tax-deductible.
Receipts for Income Tax purposes will be issued.

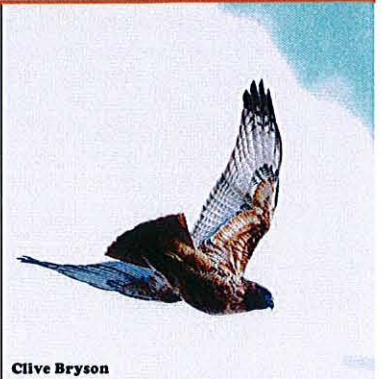
Nature Bay Society, P.O. Box 27, Salmon Arm, BC V1E 4N2
website : www.sabnes.org Email:- sabnes.org@gmail.com



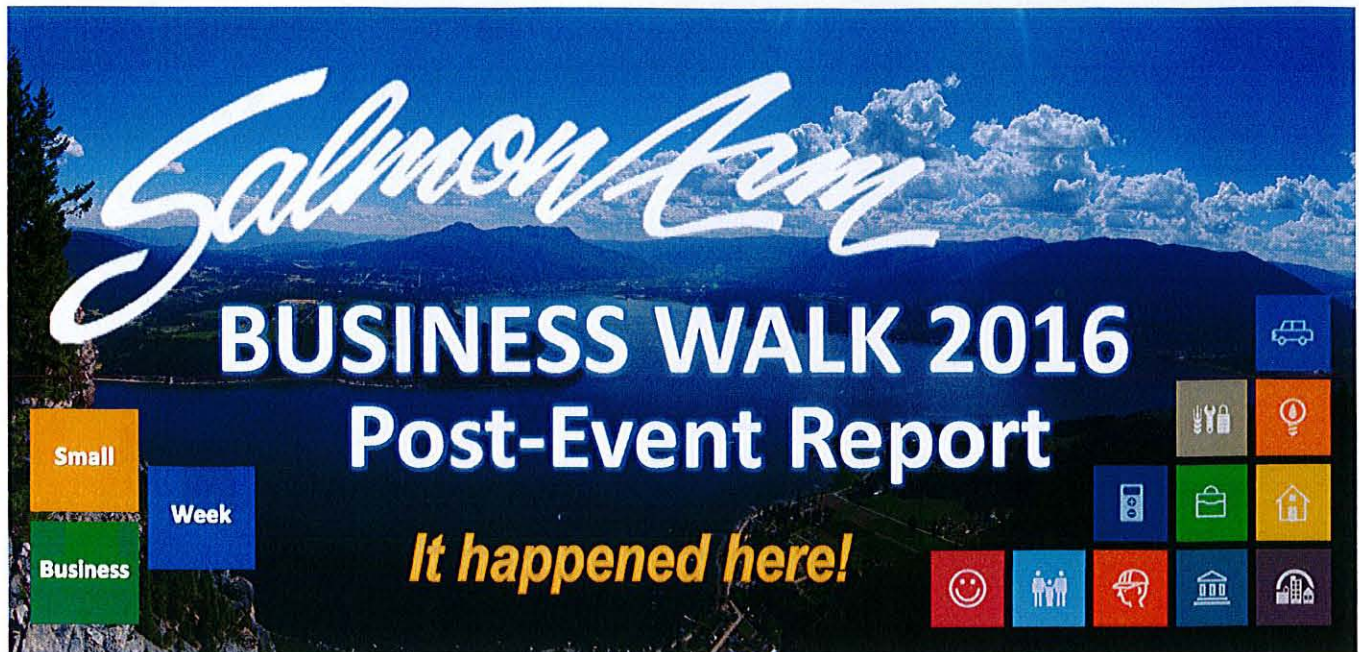
Thanks to a grant of \$3,000
from the **City of Salmon Arm**
and \$3,718 from the **Fed.**
Govt. CSJ Program we hired
Amelia Moore and Christina
Patterson over a period of 13
weeks to staff the **Brighthouse**
Nature Centre. Thanks
Amelia and Christina for
doing such a great job!

A Way of making an Everlasting contribution to SABNES

As the year is draws to a close, please consider making a donation to **SABNES** via the **Shuswap Community Foundation (c/o SABNES Endowment Fund)**. Your donation will remain in perpetuity in the fund, and generate in-
come which will be used to help keep the **SABNES** lands in their natural state
for the foreseeable future. Please send your cheque payable to **Shuswap**
Community Foundation, PO Box #624, 450 Lakeshore Drive, Salmon Arm,
BC V1E 4N7. Please indicate on your cheque that you wish to place the
donation in the **SABNES ENDOWMENT FUND**. The **Shuswap Community**
Foundation will send you a tax receipt.



Clive Bryson



Salmon Arm Economic Development Society (SAEDS) led their second annual *Business Walk* on October 20, 2016 in conjunction with Small Business Week. The Business Walk was supported by 22 volunteer business leaders, representing a diversity of community organizations including the City of Salmon Arm, Community Futures Shuswap, Downtown Salmon Arm, Salmon Arm Chamber of Commerce, Okanagan College, and WorkBC. Teams of business leaders walked from business to business, asking a few conversationally structured questions intended to capture the pulse of the business community. Over a few short hours, large portions of Salmon Arm were covered, including sections of the Industrial Park, the lower industrial area, downtown commercial areas, highway frontage commercial areas and agriculture. Additional follow-up surveys were also gathered electronically from those unavailable on October 20th.

The Business Walk program offers an excellent opportunity to listen to our local businesses and identify common themes for action. The program allows visitation to numerous businesses in a short amount of time in order to gather industry intelligence to foster business growth. This information will be used to inform the SAEDS 2017 work plan to ensure the organization is providing high value and responsive programs which support Salmon Arm businesses.

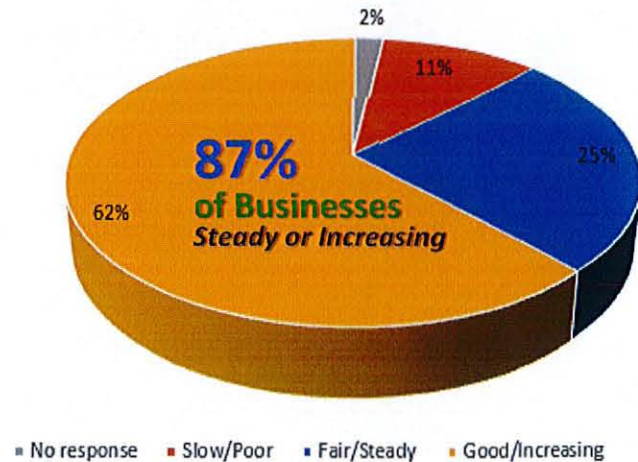
Salmon Arm's 22 volunteer business leaders successfully captured responses from 104 local businesses. These 104 businesses were comprised of 65 Commercial (town centre & highway frontage), 32 Industrial (upper industrial park, lower industrial areas and major industry) and 8 Agriculture. Following are the compiled results of the 2016 Salmon Arm Economic Development Society Business Walk.



The Survey Results

Question: Please rate the current state of your business.

Results indicate a very positive outlook with 87% of businesses surveyed indicating they are either “steady” or “increasing”.



Question: How does this compare to last year?

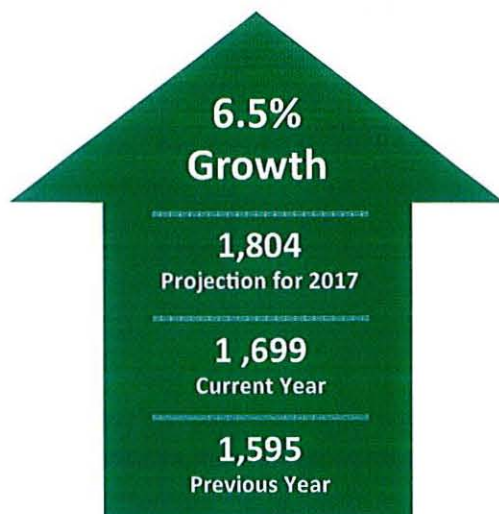
Of the businesses surveyed, only 12.5% indicated that business is “worse” this year, while 25% indicated “no change” and a further 56% indicated the state of their business is “better” than last year. (6.5% no response)

Question: What are your projections for next year?

Only 2% of those surveyed indicated they are projecting next year to be “worse”, 22% indicated “no change” and a further 67% indicated they are projecting next year to be even “better”. (9% no response)

Question: What is the average number of employees (FTE's) including yourself (or owner)?

The 104 businesses that responded to this question during the Business Walk, indicated they currently employ **1,699 people** (collectively). That number represents about **20% of Salmon Arm's total workforce**. When comparing current year employment numbers to last year (collective responses), we see there has been a **6.5% growth** in employment numbers. Further, when the current year employment numbers are compared to projections for next year (collective responses), we see a **projected 6.2% increase** in FTE positions.

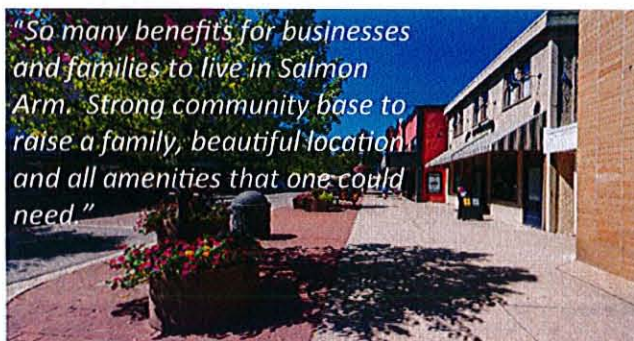


*When comparing the 2016 Business Walk responses for current year FTE's against what businesses projected employment growth to be in the previous year's business walk, we can see that **actual employment growth exceeded projected growth by 1.5% (projected 5%, actual 6.5%)***

The Survey Results

Question: What are the strengths of doing business in this community?

The majority of respondents indicated that Salmon Arm's **location** was its greatest competitive advantage. The next most noted advantages (in order of # of responses) are clientele, followed by available local services, cost of doing business, business friendly local government and availability of labour.

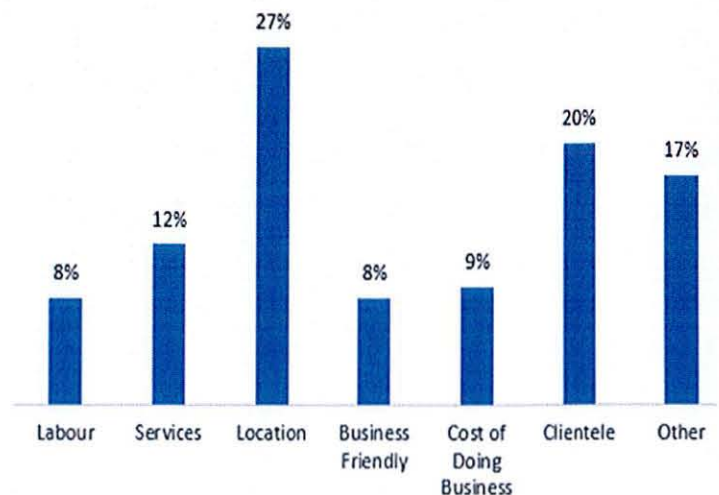


Question: What are your biggest challenges?

The challenge that was most noted by Salmon Arm businesses was labour. This is consistent with responses received in the 2015 business walk. The next most noted challenges (in order of # of responses) are: local property taxes, marketing, lack of customers, local infrastructure & services, lack of space, finances and finally, local restrictions.

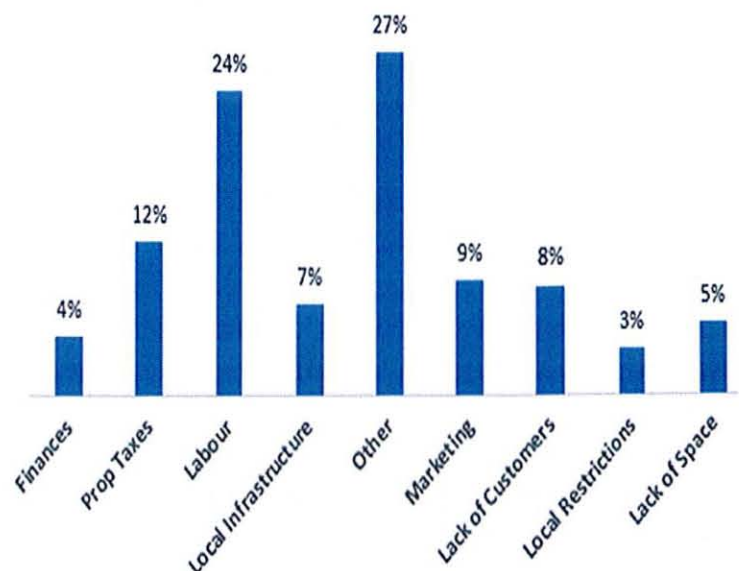
Examples of specific issues identified in "other" responses included lack of available and affordable rental housing, weeds & ditching (agriculture sector), and lack of public transit (industrial park).

"Location...Location...Location!"



Additional competitive advantages noted by respondents included a collaborative business climate, small town lifestyle with great community attributes, and a strong and diverse business climate.

"Growth for our business can be attributed to expanded development occurring in Salmon Arm"



Summary Findings:

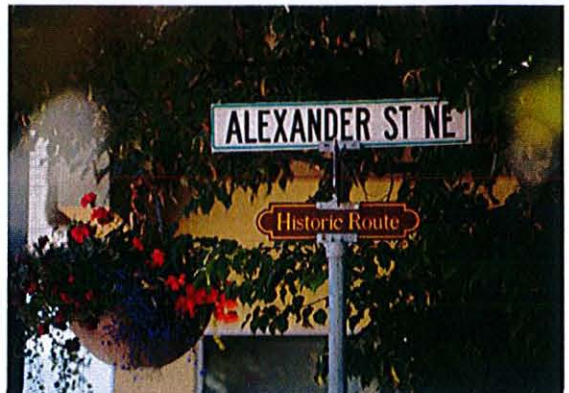
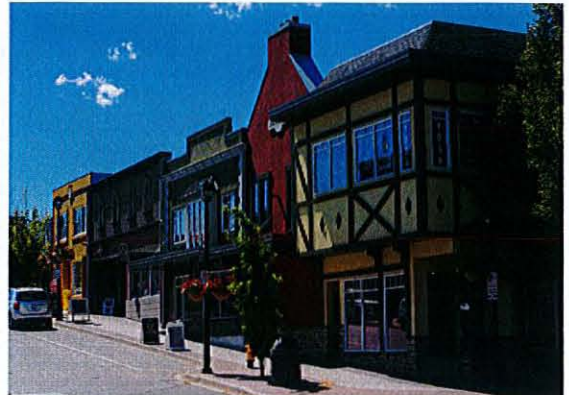
There were many consistency's between last year's Business Walk and this year's. There continues to be a strong sense of optimism reflected in the majority of survey responses, as well as in verbal feedback received from the "walkers". However, as with last year, there are also noted challenges to sustainability and growth, in particular access to labour remains a challenge, and related to this - accessible housing.

The majority of businesses surveyed (across all sectors) indicated that they are doing better this year than last year and are projecting further increases for next year. This was further evidenced in responses related to current and projected labour.

When asked "what can be done to help your business grow" responses varied by sector. Some commercial respondents indicated marketing support, examples included a *shop local* campaign, whereas industrial respondents referenced services (public transit) and programs (wage/labour).

The agriculture sector was a new addition to this year's survey process and was a relatively small sample size, which we hope to expand upon going forward. There has been significant investment occurring within Salmon Arm's agriculture sector including both equipment/technology advancements and new buildings. This is something SAEDS looks forward to highlighting in future publications.

Salmon Arm Economic Development Society will continue conducting annual Business Walks in order to monitor trends and changes across all sectors. The compiled responses from the Business Walk will be used to inform our annual work plan development and will also be shared with our community partners.





Thank you!

Thank you from Salmon Arm Economic Development Society to all of our 2016 Business Walk volunteers! Thank you for contributing your time to ensure our annual Business Walk was a success!

Volunteer

Organization

Barb Munro	Community Futures Shuswap
Barry Delaney	SAEDS
Brent Moffat	SAEDS/WorkBC
Carol McGillivray	SAEDS
Cookie Langenfeld	Downtown Salmon Arm
Corryn Grayston	SA Chamber of Commerce
Erin Jackson	City of Salmon Arm
Jacque Gaudreau	Downtown Salmon Arm
Joan Ragsdale	Okanagan College
Lana Fitt	SAEDS
Laureen Shannon	SAEDS
Lindsay Wong	Downtown Salmon Arm
Louise Wallace	City of Salmon Arm
Mayor Nancy Cooper	City of Salmon Arm
Rob Marshall	Community Futures Shuswap
Roger Parenteau	Downtown Salmon Arm
Susan Robinson	SA Chamber of Commerce
Tanja Carlson	Community Futures Shuswap
Tim Lavery	City of Salmon Arm
Winston Pain	SAEDS

For more information on the Business Walk program in Salmon Arm, please contact:

Lana Fitt, Economic Development Manager
Salmon Arm Economic Development Society
edo@saeds.ca
 250-833-0608

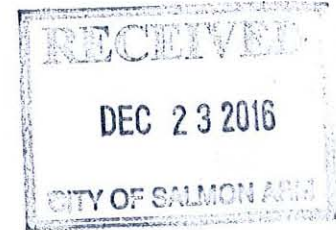


RCMP - Southeast District Headquarters

170 - 395 Penno Road
Kelowna, British Columbia V1X 7W5
Telephone: (250) 491-2300 FAX: (250) 491-2381

December 20, 2016

Carl Bannister – Chief Administrative Officer
City of Salmon Arm
Box 40
Salmon Arm, BC V1E 4N2



Dear Mr. Bannister;

Re: Kinder Morgan -Trans Mountain Pipeline, and Enbridge Line 3

On November 30th, 2016 the Federal Government announced approvals for the Kinder Morgan - Trans Mountain Pipeline and Enbridge Line 3. Although these decisions may or may not affect the province as a whole, they will likely have a more focused impact on Southeast District municipalities. Therefore, the potential exists for police resources and the associated costs to be impacted. These issues were discussed with our Southeast District Detachment Commanders and we have their assurance that they will remain engaged with the evolving situation.

As set out in the *Police Act* and the terms of the Provincial Police Service Agreement ("PPSA") and any Municipal Police Unit Agreements ("MPUA"), municipalities must always be prepared for the cost responsibilities associated to exigencies that may arise. The costs for these situations can have a considerable impact on an operating budget.

To this end, consistent with the PPSA and MPUA, Detachment Commanders with the full support and engagement of Southeast District will make reasonable efforts to consult and collaborate with their respective municipalities in advance of implementing decisions that may have significant budget impacts.

Regards,

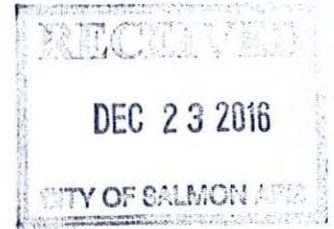
B.D. (Brad) Haugli, Chief Superintendent
District Commander
Southeast District - 'E' Division

cc: S/Sgt Scott West – Salmon Arm Detachment Commander
Assistant Deputy Minister and Director of Police Services
A/Commr Brenda Butterworth-Carr - OIC Criminal Operations Core Policing, 'E' Division





1st Salmon Arm



Friday, December 23, 2016

Re. Request for Assistance in attending Canadian Jamboree (CJ17)

City of Salmon Arm,

Please consider our request for funding to help Scouts defray the cost of attending our Canadian Jamboree (CJ) which is held every four years. This year it will be just outside Halifax, Nova Scotia.

We have ten youth (ages 15-17) and three leaders attending; some of whom cannot afford the approximately \$1,600 it would take. We have been doing fundraising and will continue to do so but as it stands we are still a long way from our goal of \$16,000.

This, as one could imagine, is one of the highlights of a Scout's time in the movement with camping, a vast variety of outdoor activities and entertainment July 8 through 15.

We, of course, will be doing bottle drives, work, firewood sales and such to earn money to attend and to give the youth experience in fundraising and the value of work to earn what you want. Yet, we know that will not be enough. We are therefore taking our need to the community in hope that we can find an empathetic ear and a helping hand to ensure no child is left behind.

If you wish I, or another member of 1st Salmon Arm Scouts, could explain just who we are and what we do with the young people of our community.

If you need further information or I can be of assistance in any way please contact me in this matter.

Yours truly,

Thomas Congdon,
Scout Leader and CJ Fundraising Committee Chair
250-804-8535

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Unplug and PLAY

Family Literacy Week

Community Presentation Free Range Kids

Lenore Skenazy is a New York parent who wrote about letting her 9-year-old son ride the New York subway alone in her *New York Times* column in 2008. Two days later she was on the Today Show, NPR, MSNBC, and Fox News defending herself against the title "America's Worst Mom".

She believes in just one generation what was considered a normal, happy, healthy childhood is now considered wildly dangerous, and Lenore wants to debunk these parental fears.

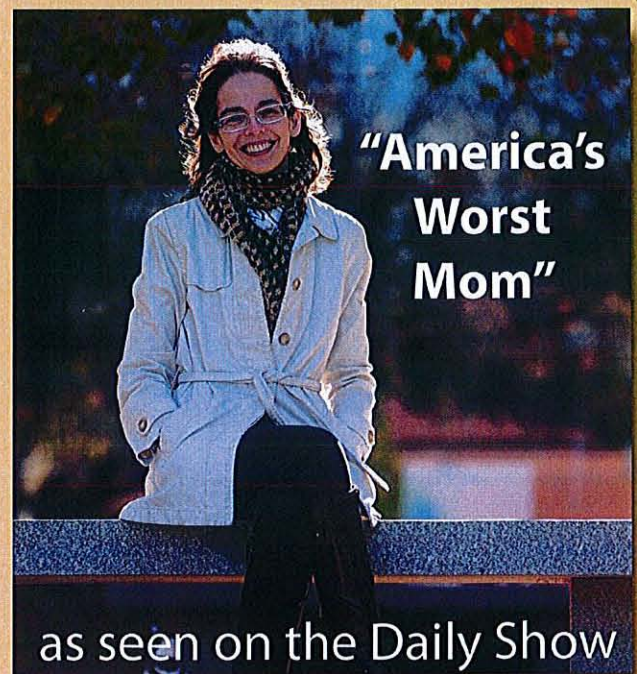
FREE!

(donations accepted)

Reserve your seat at:
lass-freerangekids.eventbrite.ca
childcare available!

Wednesday, Jan. 25, 2017
6:30pm at Sullivan School

With Guest Speaker
LENORE SKENAZY



"Dazzling."

"Enlightening and hilarious."

"Life changing."

26

Sponsored by:



CYMHSU Collaborative
Bastion PAC
Hillcrest PAC
SD #83 District PAC
Ken Jamieson
Sicamous & Malakwa ECD Committee

NEWS RELEASE

For Immediate Release
2016EDUC0256-002463
Nov. 21, 2016

Ministry of Education

Public input sought on rural education

VICTORIA – The Province is seeking public input on rural education as part of a strategy being created by Parliamentary Secretary for Rural Education Linda Larson to better understand the needs of students, parents, schools and communities in rural B.C.

Until Jan. 9, 2017, British Columbians can join in the online discussion to share stories on rural education and thoughts around community development at:
<http://engage.gov.bc.ca/ruraleducation>

A draft discussion paper will then be developed and posted online for further public comment, followed by several regional meetings that will be hosted by Larson. Stakeholder groups may also submit formal submissions to government, which will be posted online.

All feedback received will help government shape a final report on an integrated rural education strategy, including recommendations for the future. The strategy will aim to find long-term solutions for the unique challenges facing rural school districts and communities, including looking at the important social, cultural and economic roles that schools play in small communities.

Quotes:

Mike Bernier, Minister of Education –

“We are looking at the role education and schools play in rural communities to create an education strategy that will better serve families and schools. We want to hear from all British Columbians on how to improve rural education services and create a full and integrated strategy that will help move our province forward.”

Linda Larson, Parliamentary Secretary for Rural Education –

“Families living in rural communities have different needs than those living in high-density areas. Over the next several months, I will be traveling to each region within the province, listening to families and educators and working on a new strategy for rural education that will help find long-term solutions for the unique challenges rural communities and schools face every day.”

Donna Barnett, Minister of State for Rural Economic Development –

“Schools are a lifeline in B.C. communities. This is especially evident in smaller towns where one elementary school may be used before and after class for childcare, on the weekends by a local theatre company and in the evenings for a local sports team. I encourage all citizens to

engage in this important conversation.”

Quick Facts:

- In British Columbia, approximately 32% of the students in the K-12 education system attend schools located outside of the greater Victoria, Lower Mainland and Kelowna areas – many in very small communities that use school facilities as a hub for community activities.

Learn More:

In June 2016, Premier Christy Clark announced the new Rural Education Enhancement Fund: <https://news.gov.bc.ca/releases/2016PREM0067-001044>

The Ministry of Education has also launched a new parent engagement process to better understand how parents want to be informed of their student’s success from kindergarten to Grade 9. Participate in this process by visiting: <http://engage.gov.bc.ca/yourkidsprogress>

Media Contact:

Government Communications and Public
Engagement
Ministry of Education
250 356-5963

Connect with the Province of B.C. at: www.gov.bc.ca/connect



December 21, 2016

Ref: 170113

Dear Mayors/Chief/Chairs:

It is my pleasure to inform you that the Ministry of Education is undertaking a review of rural education practices and rural education funding, led by Parliamentary Secretary Linda Larson. The Ministry of Education has made a request to gather input from a range of stakeholder groups, including local government and other community organizations, to inform the development of a new Rural Education Strategy by the end of the 2016/17 school year.

All feedback received will help shape the final report and the development of recommendations for the future. The main goal is to find long-term solutions for the unique challenges facing rural school districts, while considering the important social, cultural, and economic roles that schools play for small communities.

As you know, the relationships between school districts, community organizations, and local governments are critical in helping to ensure the success of students across rural British Columbia. With respect to this goal in mind, I hope that you will spread the word amongst your communities, and encourage participation in an online discussion forum at: <http://engage.gov.bc.ca/ruraleducation/>— open until January 31, 2017, at 4:00 pm.

As well, submissions from local governments and other community organizations are welcome to help outline their specific feedback on rural education and rural schools by sending them to the Ministry of Education at: rural.education@gov.bc.ca, or Attention: Jonathan Foweraker, Resource Management and Corporate Services Division, PO Box 9151, Stn Prov Govt, Victoria BC V8W 9H1.

Should you choose to provide a submission, please note:

- There is no standard format or template to follow; it is up to your organization to determine the format and approach that works best for you;
- Be sure to outline your organization's views on the greatest challenges and barriers in rural education, such as funding, facilities, educational programming, and human resources including any thoughts or feedback on future improvements;

.../2

- Highlighting best practices, innovative research, specific examples of successes and challenges are encouraged;
- A list of organizations invited to participate and their final submissions will be posted on the rural engagement website; and
- Deadline is January 31, 2017, at 4:00 pm.

On behalf of the Ministry of Education and Linda Larson, Parliamentary Secretary for Rural Education, thank you for taking the time to ensure that communities have an opportunity to share their input as part of this important project. If you require further information, you can reach George Farkas, Assistant Deputy Minister, Resource Management and Corporate Services Division, by telephone at: 250 356-1883, or by email at: George.Farkas@gov.bc.ca, and he will be pleased to assist you.

Sincerely,



Jacqueline Dawes
Deputy Minister

Enclosure

pc: Dave Byng
Deputy Minister
Ministry of Education

George Farkas
Assistant Deputy Minister
Resource Management and Corporate Services Division
Ministry of Education



December 8th, 2016

RE: Consultation on the draft Recovery Strategies for SARA listed species at risk in B.C.

As you may be aware, Environment and Climate Change Canada has developed a three year work plan which includes completing recovery strategies and management plans for over 80 wildlife species at risk in B.C. Whenever possible we aim to inform those who may be impacted by the development of these documents before they are made available to the general public for comment.

We are currently consulting on the following recovery strategies for species found in British Columbia that may be of interest to you.

- **Recovery Strategy for the Mexican Mosquito-fern (*azolla mexicana*) in Canada**
The Mexican Mosquito-fern is a plant found in a small area in the southern interior of B.C. It is listed as Threatened under the *Species at Risk Act*. <http://ow.ly/fNsQ306JkCw>
- **Recovery Strategy for the Great Basin Spadefoot (*Pituophis catenifer deserticola*) in Canada**
The Great Basin Spadefoot is a frog found in south-central B.C. It is listed as Threatened under the *Species at Risk Act*. <http://ow.ly/bunO306JkF9>
- **Recovery Strategy for the Showy Phlox (*Phlox speciosa* ssp. *occidentalis*) in Canada**
The Showy Phlox is a plant found in south-central B.C. It is listed as Threatened under the *Species at Risk Act*. <http://ow.ly/AQqd306JkxG>
- **Recovery Strategy for the Tiger Salamander (*Ambystoma mavortium*) Southern Mountain population in Canada**
The Western Tiger Salamander, Southern Mountain Population is a salamander found in a small area in the southern Okanagan in B.C. It is listed as Endangered under the *Species at Risk Act*. <http://ow.ly/SPEX306JktP>

For all Threatened and Endangered species, Environment and Climate Change Canada must develop a recovery strategy which identifies threats to the species and establishes population and distribution objectives. If enough information is available, a recovery strategy also identifies critical habitat (i.e., the habitat needed for the survival or recovery of a species).

Environment and Climate Change Canada has developed draft recovery strategies for these species which may include candidate critical habitat in your area. We would appreciate receiving your input on the content of these documents which are available to view or download from the links provided above. For an overview of each species, a questionnaire to guide your review, and other resources regarding species at risk, visit



Environment and
Climate Change Canada

Environnement et
Changement climatique Canada

<https://sites.google.com/site/saraconsultationmaterials/home>. Please let us know if you would like us to mail a paper copy of the draft recovery strategy.

There is no deadline for communicating with us about recovery planning for these species at risk, although we encourage you to contact us as soon as possible with any comments on the draft documents, so that we may consider them in preparing the final versions. In the coming months, these documents will be made available online at the Species at Risk Public Registry for a 60-day comment period. You are also welcome to provide your comments at this time and we will send you an email notification when the 60-day public comment period begins for each document. Please note that once these documents are posted on the [SARA Registry](#) the links above will no longer be valid.

Thank you in advance for your input. We would be grateful if you could share the information provided with your community members and invite their participation in recovery planning, perhaps as a post on your website or social media. You are welcome to use the descriptions provided for this purpose.

We look forward to continuing to work together on species at risk recovery.

Respectfully,

Kella Sadler

A/Unit Head, Conservation Planning
Canadian Wildlife Service
Environment Canada, Pacific Region
5421 Robertson Rd, RR1
Delta, BC V4K 3N2

From: Minister, CSCD CSCD:EX [CSCD.minister@gov.bc.ca]
Sent: Thursday, December 08, 2016 3:52 PM
Subject: Season's Greetings from the Honourable Peter Fassbender, Minister of Community, Sport and Cultural Development

The holidays are a very special time to celebrate with loved ones and friends. We are reminded of the importance of strong relationships, whether in our personal lives or among our communities. I am particularly proud of the successful relationships between our Ministry and our local government partners, and I am continually reminded of the essential role these connections play in building thriving communities throughout British Columbia.

The Ministry recognizes the important responsibilities that you, our local governments, perform in meeting the needs of your communities, and I want to personally recognize the work that you do to make your communities vibrant and safe, as well as great places to live and work. My Ministry works hard to stay in contact with you and we value our engagement with all of you – a local government fabric that includes 162 municipalities, 27 regional districts, the Northern Rockies Regional Municipality and the Islands Trust.

We value the relationship with each and every local government – and all organizations that provide services for local governments, including: the Union of British Columbia Municipalities, the Local Government Management Association, the Local Government Leadership Academy, the Auditor General for Local Government and the Municipal Finance Authority. By working collaboratively and cooperatively together, we can continue on our path to help build vibrant communities in every region of the province.

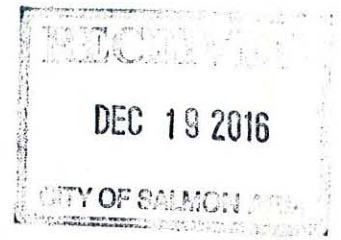
Additionally, congratulations are in order to a number of British Columbia local governments that celebrated their 50th anniversary in 2016: Regional District of Alberni-Clayoquot, Regional District of Bulkley-Nechako, Capital Regional District, Village of Fraser Lake, District of Mackenzie, Regional District of Kootenay Boundary, Regional District of Mount Waddington, District of Port Hardy, Town of Port McNeill, Regional District of Okanagan-Similkameen and the District of Port Edward.

To all of the Ministry's invaluable local government partners – thank you for everything you do to help communities throughout British Columbia prosper and succeed.

Best wishes for a very joyous holiday season and a happy New Year in 2017!

Sincerely,

Peter Fassbender
Minister of Community, Sport and Cultural Development
and Minister Responsible for TransLink



December 13, 2016

Her Worship
Mayor Nancy Cooper
City of Salmon Arm
500 2 Avenue NE
PO Box 40
Salmon Arm BC V1E 4N2

Reference: 261544

Dear Mayor Cooper:

Re: Salmon Arm Hazard Risk Assessment

Thank you for your e-mail of October 17, 2016, regarding your application under Stream 1 of the Natural Disaster Mitigation Program for a comprehensive risk assessment of flooding hazards and vulnerabilities within City of Salmon Arm limits.

Emergency Management BC (EMBC) staff is currently completing the internal review processes for Intake 3 of the National Disaster Mitigation Program. A letter will be sent to your community regarding the status of your proposal in the coming weeks.

In the meantime, should you have any questions about the status of your application, please do not hesitate to contact Sarah Duggan, Program Manager, BC Disaster Mitigation Program. She can be reached at 250 952-5065 or by email at Sarah.Duggan@gov.bc.ca and would be pleased to assist you.

Thank you for your interest in the National Disaster Mitigation Program.

Sincerely,



Naomi Yamamoto
Minister of State

Copy to: Sarah Duggan, Program Manager
BC Disaster Mitigation Program



December 15, 2016

Kevin Pearson
Director of Development Services
City of Salmon Arm
Box 40
Salmon Arm, BC V1E 4N2

Sent Via Email: kpearson@salmonarm.ca

Dear Kevin Pearson:

**Re: National Disaster Mitigation Program (NDMP) – Intake # 3
Salmon Arm Hazard Risk Assessment**

Thank you for your application for funding consideration under the National Disaster Mitigation Program (NDMP). We appreciate that a great deal of time was spent developing the proposal.

A provincial cross-ministry committee evaluated and prioritized all proposals for technical merit and need. Proposals were evaluated by NDMP stream in accordance with eligibility under the NDMP Guidelines and the availability of funding. This process establishes a ranking for projects that are approved until funding is exhausted.

Unfortunately, your application for financial assistance was not successful this year as other higher ranked projects were selected.

This decision does not reflect on the importance of the project, but rather the degree by which the Program has been oversubscribed.

We appreciate your interest in the program and encourage you to consider applying under future intakes of the NDMP. The next call for proposals closes on October 31, 2017. Due to the review and evaluation process, proposals are due to EMBC by August 1, 2017.

Program staff are available to provide feedback on the proposal submitted, and to discuss the process and requirements for proposed NDMP projects.

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Kevin Pearson

Page 2

If you have any questions regarding the above, please do not hesitate to contact the BC Disaster Mitigation Program at EMBCDisasterMitigation@gov.bc.ca.

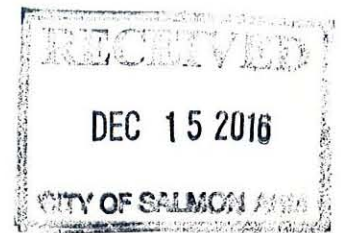
Sincerely,

A handwritten signature in black ink, appearing to read 'Jesal Shah', written over a horizontal line.

Jesal Shah, P. Eng.

Director, Disaster Mitigation Program
Emergency Management BC

pc: Carl Bannister, CAO City of Salmon Arm



Reference: 225193

December 7, 2016

Her Worship Mayor Nancy Cooper
City of Salmon Arm
P.O. Box 40
Salmon Arm, British Columbia
V1E 4N2

Dear Mayor Cooper and Councillors:

Thank you for meeting with me on Tuesday, September 27 at the 2016 UBCM Convention to discuss dredging and breakwater extension around the wharf, the Rappel Initial Attack Crews in Salmon Arm, and your concerns around the Salmon River Bridge and floodplain management. Following UBCM, we met regarding the Salmon Arm Rapattack Base and I will respond to your letters on that issue in a separate response.

I understand that to reduce navigation hazards and to support the economically important houseboat industry that dredging of the marina and extension of the breakwater may be necessary. A dredging proposal will require extensive review and consideration by the Department of Fisheries and Oceans (DFO), Transport Canada, Ministry of Environment (ENV), Ministry of Forests, Lands and Natural Resource Operations (FLNRO), First Nations and the public. The City of Salmon Arm is encouraged to submit its application for a Section 11 change approval for changes in and about a stream (under the *Water Sustainability Act*) by January of the year the work is proposed so that the work can be completed within the fisheries work timing window. The City and its consultants are encouraged to work with FLNRO, DFO and the ENV well in advance (a year or more) of the proposed project to know what studies would be required to facilitate a comprehensive application.

Due to previous threats of abutment erosion in past flood events, I understand the City's concern about the liability incurred should it accept ownership of the Salmon River bridge, as proposed by the Ministry of Transportation. Trevor Bohay, Section Head of Regional Water, Thompson Okanagan Region, will contact you to provide advice on issues related to the bridge, floodplain and your dredging proposal. He can also be reached by phone at 250 371-6284 and by email at Trevor.Bohay@gov.bc.ca.

Her Worship Mayor Nancy Cooper

Again, thank you for the constructive discussion and for bringing these significant issues to my attention.

Sincerely,

A handwritten signature in black ink, appearing to read "Steve Thomson", with a long horizontal flourish extending to the right.

Steve Thomson
Minister

pc: Greg Kylo, MLA, Shuswap
Mary Sue Maloughney, Assistant Deputy Minister, Integrated Resource Operations
Rick Manwaring, Assistant Deputy Minister, South Area
Trevor Bohay, Section Head of Regional Water, Thompson Okanagan Region

PRESS RELEASE

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Date: December 9, 2016

Pages: 2

Issued by: District of Kitimat

District of Kitimat Releases Open Letter Appealing Canada to Add Value to Natural Resources

KITIMAT, BC – The District of Kitimat (Kitimat) has released an open letter to Canada stating "We Canadians must seize opportunities to add value to our natural resources before exporting to foreign markets." The open letter will have full page publication in the Saturday, December 10th editions of The Province, Vancouver Sun, Edmonton Journal, and Ottawa Citizen, and for two weeks following will remain on those publications' online sites.

Kitimat believes that value-added resource development is critical to the vitality and prosperity of our nation. Value-added resource development boosts local, regional, and national economies, and at the same time reduces risks to our natural environments. This is generally true for all natural resource industries such as oil and gas, forestry, mining, fisheries, and agriculture.

Adding value to natural resources attracts investment, delivers additional tax revenue, captures a greater percentage of the inherent economic value of each product, and preserves and creates both direct and indirect employment.

Adding value to natural resources often reduces environmental risks associated with transporting products, minimizes waste by utilizing a greater percentage of products, and ensures processing occurs under Canada's world class environmental regulations.

It is with these sentiments that Kitimat supports the Government of Canada's recent dismissal of the Enbridge Northern Gateway project, and supports a proposed crude oil tanker moratorium for the Northwest BC coast provided that the moratorium excludes refined products. Kitimat believes the environmental risks associated with tidewater shipping of crude oil outweigh potential economic benefits. Kitimat supports value-added opportunities across the nation that benefit our economy at the same time as reducing environmental risks, including proposed oil refineries and LNG terminals in the Kitimat region.

Kitimat encourages all levels of government—federal, provincial, First Nations, regional, and local—to start a serious conversation about value-added resource opportunities for the benefit of their jurisdictions and constituents. Governments must start collaborating to adopt policies and implement regulations that will facilitate and stimulate value-added resource development.

In the wake of the Government of Canada's recent oil pipeline decisions, Kitimat believes that Canadian citizens and governments must start discussing and exploring opportunities to add value to oil products prior to export. Refining and adding value to Canada's oil resources before export is a viable opportunity that

Kitimat views as the least controversial and best option to gain tidewater access to international markets from Canada's west coast.

Presently, four value-added megaprojects are proposed for the Kitimat area: Kitimat Clean Refinery (www.kitimatclean.ca), Pacific Future Energy Refinery (www.pacificfutureenergy.com), LNG Canada (www.lngcanada.ca), and Kitimat LNG (www.chevron.ca/kitimatlng). Kitimat is supportive of these projects provided they are able to mitigate potential negative environmental impacts.

Kitimat encourages all of Canada to work together to protect our environment and strengthen our economy. Kitimat encourages citizens, organizations, and First Nations, regional, and local governments to visit www.kitimat.ca/value-added to find information and resources to support adding value to Canada's natural resources. For more information contact Kitimat Mayor, Phil Germuth at mayor@kitimat.ca. Together, we can add value to our nation by adding value to our natural resources.

Quotes:

It only makes sense to add value to Canada's natural resources before exporting them to foreign markets; it is in the best interests of all Canadians. Value-added industrial development helps bolster our economy at the same time as reducing risks to our environment – it is win-win.

Phil Germuth
Mayor of Kitimat

Kitimat's slogan is "A Marvel of Nature and Industry". This motto recognizes our past and present assets of pristine natural environments and world class industrial operations. This motto also reflects our present stance on economic development; Kitimat is in favour of industrial development, as long as the development does not pose a significant threat to our natural environments.

Phil Germuth
Mayor of Kitimat

Operating in the global economy, it is natural that industry will seek profit first and foremost. Therefore, it is essential that all levels of government work together to ensure that citizens' best interests are protected. Canada, its provinces, First Nations, and regional and local governments must start collaborating to implement appropriate policies and regulations to guarantee our natural resources are being utilized in an economically and environmentally sustainable manner.

Phil Germuth
Mayor of Kitimat

-30-

Media contact:

Josh Marsh
Business and Communications Officer
District of Kitimat
jmarsh@kitimat.ca
250.632.8900

An Open Letter to Canada

Adding Value to Our Country by Adding Value to Our Resources



Canada, we must seize every opportunity to process, refine, and add value to our natural resources before exporting to foreign markets. The District of Kitimat, BC (Kitimat) appeals to the nation, including First Nations, government, and business leaders, to identify and pursue opportunities to add value to our nation's natural resources.

Kitimat believes that value-added resource development is critical to the vitality and prosperity of our nation. Value-added resource development boosts local, regional, and national economies, and at the same time reduces risks to our natural environments. This is generally true for all natural resource industries such as oil and gas, forestry, mining, fisheries, and agriculture.

Adding value to natural resources attracts investment, delivers additional tax revenue, captures a greater percentage of the inherent economic value of each product, and preserves and creates both direct and indirect employment.

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Kitimat encourages all levels of government—federal, provincial, First Nations, regional, and local—to start a serious conversation about value-added resource opportunities for the benefit of their jurisdictions and constituents. Governments must start collaborating to adopt policies and implement regulations that will facilitate and stimulate value-added resource development.

Kitimat encourages all of Canada to work together to protect our environment and strengthen our economy. Together, we can add value to our nation by adding value to our natural resources. For more information or to lend your support to this initiative visit kitimat.ca/value-added or contact Mayor Phil Germuth at mayor@kitimat.ca.

Respectfully,

A handwritten signature in black ink, appearing to read "Phil Germuth". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Phil Germuth
Mayor of Kitimat

**SOCIO-ECONOMIC
IMPACT ASSESSMENT ^{of the}**

**SOUTHERN INTERIOR
DEVELOPMENT
INITIATIVE
TRUST**

Prepared by:
Ted (George) Treller MA (Economics)
Wayne Robert, MBA APEC IBIZ

Southern Interior
DEVELOPMENT INITIATIVE TRUST

LMC
LOCHAVEN MANAGEMENT
CONSULTANTS

urban
matters
• AUGUST 2016 •

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EXECUTIVE SUMMARY

It has been ten years since inception for the the Southern Interior Development Initiative Trust. Certainly it is an opportune time to ask whether the impacts arising from efforts reflect the most effective and efficient application of operational programming. With these thoughts in mind it was decided by the Southern Interior Development Initiative Trust to engage Urban Matters Inc./ Lochaven Management Consultants Ltd. to assist the organization in undertaking an investigation: (1) To demonstrate and properly articulate SIDIT's successes where they exist and to analyze progress so as to support the organization in its efforts to reinforce the efficiency of delivery and leverage its successes for greater impact; (2) To improve the understanding of how SIDIT's efforts are impacting local communities, enterprises and citizens so as to assist SIDIT in improving the effectiveness and character of its interventions, its targeting, its policies to better fit objectives, and its efforts to optimize resources; and, (3) To promote transparency in how well SIDIT is doing as a means of ensuring clear accountability to SIDIT's stakeholders and the communities and regions they serve.

Our investigations included the acquisition of both qualitative and quantitative impact related information; and employed both primary and secondary research. Our analyses focused on a consistent, systematic, and multidimensional approach.

The essential foundation of any development funding institution such as the Southern Interior Development Initiative Trust is that it be credible, excellent and relevant. The challenge of being relevant implies a proper understanding of the organization's context and circumstance in which it operates. Given the consistency of SIDIT programming contrasted with the lack of homogeneity across the communities of the Southern Interior, context is especially important to programming and analyzing impact arising therefrom.

Over the period 2009 to 2016 the Southern Interior Development Initiative Trust provided a total of 6,639 grants to students. Research indicates that funding per student is positively correlated with improved or higher student and community outcomes. It is clear that financial aid that reduces the cost and future burden of education on individual students is an essential investment for any region interested in achieving some level of desirable and sustainable economic prosperity.

By a significant margin grants issued by the Southern Interior Development Initiative Trust have supported economic development initiatives but collectively the range of these initiatives in terms of focus and scope is quite impressive and diverse. The emphasis of SIDIT's funding of community grants is one that seeks to support by way of investment the building of regional economic

foundations premised on the innovative, original and advanced aspects of development. This emphasis on investing for the future also comes with measurable benefits today.

Despite an emphasis on balancing risk and guarding organizational sustainability, funding performance and results have been exceedingly robust since inception.

Loan and grant funding to enterprises categorized as small business remain the major emphasis of loan funding efforts by the Southern Interior Development Initiative Trust. In terms of the locational distribution of funding the aggregate majority of loan funding is concentrated in the Central Okanagan. On a per capita basis the distribution of funding by location is fair and reasonable. That said, the use of per capita metrics while seemingly representative of some fair offering, is misleading in other ways as it does not take into account opportunity, comparative advantage, need nor context.

Since 2006 the Southern Interior Development Initiative Trust through its funding efforts has contributed to the creation and preservation of 2,657 short and long term jobs. The majority of job creation/preservation occurred in 2009, 2010 and 2011. SIDIT's recorded cost per job based on lending activities averaged \$27,985. SIDIT's contributions to regional employment does directly and indirectly comprise a number of higher quality, higher paid employment positions and in so doing is providing a substantive socially beneficial connotation to its efforts on this regard.

Total SIDIT loans disbursed since inception total \$39,279,648 for projects totaling \$145,187,833. The aggregate impact performance of lending and total funding to date by the Southern Interior Development Initiative Trust in respect to key quantitative measures is presented in the table below. These are not inconsequential contributions to a region where economic prosperity takes hard work and considerable effort; and especially so during a time of dynamic economic change and uncertainty.

	1st Order Direct Impacts	Indirect And Induced Impacts	Total Impact
Regional GDP 2016	\$145.18 million	\$53.72 million	\$198.9 million
Regional GDP 2016 (all funding)	\$193.23 million	\$71.49 million	\$264.72 million
Employment 2016	1,537 jobs	571 jobs	2,108 jobs
Employment 2016 (all funding)	2,609 jobs	965 jobs	3,574 jobs

SIDIT has continued to build on its past successes by maintaining a relatively diverse yet balanced sectoral and locational portfolio; promoting and fostering sub-regional inclusion and the benefits that accrue therefrom; seeking out and building on entrepreneurial ingenuity and commitment; leveraging partnerships and funding; facilitating synergistic development applications within the region; and in the midst of this proactive stance remembering to ensure organizational and operational sustainability.

1

PROJECT DEFINITION

1.1 PROBLEMATIQUE

With an initial capitalization of \$50 million from the Government of British Columbia the Southern Interior Development Initiative Trust (SIDIT) was established in February 2006. The mandate of this Public Trust is to stimulate and facilitate the realization of positive, long lasting and measurable benefits within the southern interior of British Columbia via investments in economic development initiatives within ten key sectors.

In 2011, after five years in operation, an economic impact assessment of SIDIT programming was undertaken wherein it was broadly concluded that:

“ the Southern Interior Development Initiative Trust has had a positive and significant economic impact within its Service Region specifically and within British Columbia generally. Loan and equity investment programming has led to the creation of new enterprises and/or strengthening of others; the creation of new jobs; and increased regional growth and prosperity.”¹

Within the study period (inception to 2011) it was asserted SIDIT funding efforts contributed \$113.16 million to regional GDP; stimulating the creation of 1,552 jobs; facilitating \$24.3 million in annual revenues for regional businesses; and feeding back in excess of \$13.7 million/year in tax dollars to Canada and \$3.3 million/year of taxes to British Columbia.²

Since 2011 programming and related activities undertaken by the Southern Interior Development Initiative Trust have grown in volume, scope and sophistication.

Logically it can be assumed that post 2011 activities are continuing to beneficially impact the economic well-being of the communities, citizens and enterprises within the region serviced by the Southern Interior Development Initiative Trust. That said the broad assumption that positive beneficial impacts are continuing lacks explicit confirmation. Therefore the Board and management of the Southern Interior Development Initiative Trust have expressed a formal interest in documenting operational impacts. Specifically there is interest by the Board to: (1) assess not only the economic impacts of SIDIT efforts but the economic and social impacts that are accruing as a consequence of SIDIT interventions; (2) determine how far reaching and sustainable these impacts are; and (3) seek sufficient clarity of these impacts so as to ensure on multiples levels that there is consistency of alignment between these impacts and the organization's mandate, principles, objectives and plans.

With these thoughts in mind it was decided by the Southern Interior Development Initiative Trust that an assessment exercise was required:

1. To demonstrate and properly articulate SIDIT's successes where they exist and to analyze progress so as to support the organization in its efforts to reinforce the efficiency of delivery and leverage its successes for greater impact.
2. To improve the understanding of how SIDIT's efforts are impacting local communities, enterprises and citizens so as to assist SIDIT in improving the effectiveness and character of its interventions, its targeting, its policies to better fit objectives, and its efforts to optimize resources.
3. To promote transparency in how well SIDIT is doing as a means of ensuring clear accountability to SIDIT's stakeholders and the communities and regions they serve.³

¹ SIDIT Evaluation Subsection: Economic Impact Analysis. May 2011. Lochaven Management Consultants Ltd.

² IBID

³ Certainly with this rationale guiding the investigation it should be noted for consideration that while the focus is on outputs and outcomes it is the process as much as the outputs arising therefrom that gives assurance that the organization and its activities are effectively addressing their mandate and achieving their full potential.

At the request of the Southern Interior Development Initiative Trust, Lochaven Management Consultants Ltd. together with Urban Matters Inc. (the Consultant) was contracted to undertake the assignment. Notably however it was made clear from the beginning that the assignment should build from 2011 not duplicate, and encompass further insights in respect to both social and economic impacts.

Certainly it is an opportune time to once again ask whether the impacts arising from SIDIT efforts continue to reflect the most effective and efficient application of operational programming to date or even the most desirable.

Urban Matters Inc./Lochaven Management Consultants Ltd. have built a global reputation for excellence in a variety of sectoral and business development disciplines notably including business and operational reviews; evaluations; and impact assessments. With a focus on sustainable community and private sector development our experience and expertise includes a unique understanding of the principles and practices of a range of development agencies and initiatives throughout a variety of international contexts. This experience has been gained from a variety of assignments on behalf of public and private sector interests. This includes local, provincial (British Columbia and Alberta), national (Canada) and foreign (Indonesia, Russia) governments; individual entrepreneurs and multinational companies; NGO's, Associations (Federation of Canadian Municipalities), Trusts (Columbia Basin Trust and the Southern Interior Development Initiative Trust); and various international organizations such as the Multilateral Investment Guarantee Agency, the World Bank, the United Nations Development Program (UNDP) and the Organization for Economic Cooperation and Development (OECD).

1.2 APPROACH AND METHODOLOGY

“the most serious mistakes are not being made as a result of wrong answers... the truly dangerous thing is asking the wrong question.”

Peter Drucker

From the very beginning we felt that it was especially important to articulate and pursue a proper and thorough approach to this exercise based on a rational and defensible framework given the realities of resources, time, and the adequacy of data. The choice of methodology needed to enable us to objectively answer the following questions:

1. what social and economic difference(s) or impacts has the Southern Interior Development Initiative Trust made to those enterprises, clients and communities to whom it seeks to serve;
2. how significant and far reaching are these impacts; and,
3. how consistent are they in terms of SIDIT's mandate, principles, objectives and plans.

In simple terms the ideal approach is one which is uncomplicated, rapid, economical in design

and application, and one which can also ensure acceptable standards of methodological rigor.⁴ That said, there is no “one size fits all” approach to impact evaluation or assessment, and the most appropriate approach to evaluate an intervention or series of interventions (activities, programs, services) ultimately depends on the operational characteristics of the program being evaluated.

We chose to follow a “simple” yet consistent, systematic, multidimensional approach. In other words we chose to approach the assessment of the social and economic impacts generated pursuant to the various activities and interventions of the Southern Interior Development Initiative Trust by way of designing an Evaluation Framework consistent with a standardized and defensible evaluative methodology founded on relevant best practices, but specifically adapted to the mandate, circumstances and priorities of the Southern Interior Development Initiative Trust. That is we followed an approach that built logically and consistently from the modelling Lochaven Management Consultants Ltd. had undertaken on behalf of the Southern Interior Development Initiative Trust in 2011 by way of confirming or adding or modifying economic indicators as required (given programming changes/growth/additions) and expanding to include relevant social indicators (both quantitative and qualitative). As well, while the work undertaken in 2011 represented the initial platform or foundation from which this subsequent effort was built, it was revisited and vetted to ensure that the expanded evaluation herein (2016) was realistic; balanced; correct; and useful.

Because typically the most expensive part of assessing impact is collecting new data, our approach was to build from the existing base of research, planning and record keeping efforts that had already been undertaken and maintained by the Southern Interior Development Initiative Trust and not to duplicate those efforts. We chose to focus on reviewing specific information as it pertained to individual initiatives, projects and proponents; delivery methodologies; and discernable programming impacts. In instances where gaps in important information existed, we utilized the most effective and efficient means to collect and compile the required information including the utilization of acceptable proxies in those instances where gaps in the required information were either too costly or too difficult to fill.

The review of available internal and external information, reports and documents was supplemented by a series of interviews utilizing focused questions and varying formats to ensure that a substantive base of geographical, sectoral, program and stakeholder stratified information was collected and analyzed.

Our investigations focused on the acquisition of both qualitative and quantitative impact related information; and employed both primary and secondary research. By definition the approach included a process of scoping⁵, direct fiscal assessment, surveying of a stratified sample of clients/stakeholders, and the careful inputting and imputing of indirect/induced impacts.

Individual tasks undertaken in preparing this report have included the following:

4 Logical framework-based evaluations are sometimes inadequate to assess the extent to which impacts are attributable to program interventions and not to factors unrelated to the program under study. In a best case scenario observed changes in indicators should be compared with the pre-project intervention. This approach assumes that observed outcomes are results of the project. Unfortunately, this assumption is almost never valid because almost all projects operate in dynamic environments where many social, economic, political, environmental and demographic changes are occurring, any of which might have influenced the observed outcomes.

5 Scoping is the process of defining exactly the issues to be addressed, the information to be collected, and the analysis required to properly assess the impacts of a venture/project. Scoping is a process within which various methods are applied to ensure a proper consultation with key stakeholders is undertaken; and a realistic evaluation and prioritization of impacts is ensured.

- A review of the Southern Interior Development Initiative Trust encompassing a substantive review of the organization and its operations;
- A review of various annual reports, strategic plans, media and other materials with documented statistics, assertions or insights pertaining to the impacts of the activities, programs and efforts of the Southern Interior Development Initiative Trust;
- A review of the previous impact assessment and various other impact evaluation methodologies and assessments with relevance to the activities and programming of various financial (DFI's) and/or PSD programming institutions and/or strategies;
- An assessment of regional context including an identification and investigation of complementary and/or competing interests within the Southern Interior (perceived or actual);
- Consultation with a variety of SIDIT clients and stakeholder interests;
- Analysis of a comprehensive array of individual client files and financial data as it pertains to the proposed impact of SIDIT support;
- The collection, compilation and analysis of pertinent quantitative and qualitative social, economic, income and employment impact data; and,
- An objective assessment of the social and economic impacts of SIDIT activities.

1.2.1 TECHNICAL FACTORS

It should be pointed out that in this type of investigation there are often a number of different and occasionally conflicting interpretations of selected terms and methodological processes. The following notes seek to provide some essential clarity before proceeding.⁶

IMPACT AND IMPACT ASSESSMENT is generally accepted to be the systematic analysis of lasting or significant change –positive or negative, intended or not –brought about by an action or a series of actions.

IMPACT INVESTMENTS are investments that are made into companies, organizations, communities and funds with the intent to generate and measure both a social and a financial return. Typically impact investments occur in markets where private sector investment is weak or the market is generally underserved. Organizations working within this milieu adopt environmental and social standards for their investments to varying degrees, and play a crucial role in leveraging partnerships between public and private sector stakeholders for larger scale investments.

IMPACT ANALYSIS is a rules-based and transparent approach to impact assessment providing insight into quantitative and qualitative benefits and costs accruing from a particular project or program or activity.

ECONOMIC IMPACTS generally encompass estimates of: (1) business output (or sales volume); (2) value added (or gross regional product); (3) wealth (including property values); (4) personal income (including wages); and/or (5) jobs. Economic impacts are different from the valuation of individual user benefits and they are also different from broader social impacts,

⁶ Impact Assessment Framework. The World Bank. October 2012

i.e. quality of life factors - though these may impact an area's level of economic activity.

Economic impact analysis is predicated on the concept of the multiplier effect. The multiplier effect reflects the fact that each dollar of direct spending or new job supports further spending and job creation in the area because businesses are interdependent and purchase goods and services from one another. In reality, while indirect and induced impacts do always occur, the net impact on the total level of economic activity in an area may or may not be increased by multiplier effects. If all that happens is that resources are shifted away from some other use to serve (indirect and induced) needs created by the new project or program or policy, then there are likely to be no net multiplier effects associated with total impact.

A multiplier is a measure of the local economic context and its level of connectivity. The more local firms and residents are interconnected, and trading goods and services with each other, the longer a dollar is likely to cycle through the region, and the higher the multiplier.

Social impact assessment includes the processes of analyzing, monitoring and managing the intended and unintended social consequences (quality of life), both positive and negative, of planned interventions and any social change processes invoked by those interventions.

1.3 METHODOLOGICAL CONSIDERATIONS

As with any operational (program or service) impact assessment there are certain unique characteristics inherent within the methodology of investigation that can impact its value in terms of how the approach is administered or how results are interpreted. Further because this is a static investigation of a very dynamic situation there are a number of apriori assumptions that are required to be made to ensure the final product is relevant and useful but in turn these assumptions by their very nature might also impact the overall, or some part of the, assessment in either a positive or negative manner. These considerations collectively have implications to the accuracy of the analyses undertaken, observations made, and conclusions drawn. While we feel that the validity of the investigation and veracity of the results as presented below are supportable, it is important nonetheless that the reader of this report be made aware of some of the more important issues of concern encountered in preparing this report. Countering threats to validity requires particular care when assessing and interpreting the findings.

1. In respect to assessing the social and economic impacts arising pursuant to SIDIT's efforts, we intentionally chose not to attempt to measure everything, but to strive to measure what matters most and from that priority of considerations we sought to identify and pursue what is measurable. As such the scope and depth of chosen indicators of impact is necessarily limited.
2. Social and economic changes can happen over a long period of time or very quickly. It is not always easy to track these changes nor see how they connect to SIDIT's initial and ongoing programming and how this plays out in the regional economy, local enterprises, quality of life and such like. Therefore the analysis in respect to cataloguing impacts might be lacking the full value and breadth of short term and especially long term impacts.

3. Because this impact assessment is taking place in the midst of or after the start of the project cycle (SIDIT inception) there exists little or no baseline data on the conditions of the “beneficiary groups” prior to the beginning of the project. Therefore assertions in respect to positive versus negative benefits lack a “before” and “after” comparative reference.
4. Identification of causal attribution while the most important aspect of any impact assessment is also one of the most difficult factors to confirm in an evaluation. In part it is especially difficult to ascertain because impacts do not happen in a linear path (e.g. A leads to B which results in C). Rather, impacts take place amongst a multitude of simultaneous changes. Whether or not the result or outcome of SIDIT’s interventions or activities was due to the Southern Interior Development Initiative Trust or to other separate factors has serious implications to the overall veracity of the analysis. Further, defining the appropriate counterfactual argument is especially difficult to ascertain in a very complex environment where many economic, social, political and other changes are taking place simultaneously and many actors (other financial institutions, granting agencies and the like) are involved. While little can be done to confirm the extent of attribution versus contribution or accurately sort out the respective role of other influences this should not preclude the value of the exercise itself other than to ensure the findings are as conservative and credible as possible.
5. In order to gain some satisfactory level of insight in respect to those myriad of social impacts accruing pursuant to SIDT efforts it was necessary to undertake a selected number of one on one interviews. These interviews were structured with an emphasis on representativeness of feedback but importantly the reader should be aware that they are not intended to facilitate or assure the generalizability of findings and as such broad generalizations are not provided.
6. Quite clearly SIDIT programming while well-articulated and clear in terms of eligibility, application and scope is delivered in a non-homogeneous region, i.e. one in which economic, political, institutional, industrial/business and socio-cultural context varies from community to community. Consequently, due to contextual factors even projects always implemented according to the same design may vary significantly in outcomes, impacts and sustainability from one location or sector to another. Therefore, in making broad generalizations of impacts and imputing those impacts across multiple interventions requires some level of caution and understanding of the economic, social, business and political context within which the activities (services and programs) are being delivered. In this regard we have endeavored to provide some contextual insight though this is limited.

Notwithstanding the collective importance of these methodological considerations we are confident that the analyses undertaken and the observations made throughout this report, are germane, realistic and supportable.



THE SOUTHERN INTERIOR DEVELOPMENT INITIATIVE TRUST (SIDIT)

“The mission of the Southern Interior Development Initiative Trust is to support strategic investments in economic development projects that will have long-lasting and measurable benefits to the Southern Interior.”

The Southern Interior Development Initiative Trust (SIDIT) was established on February 26, 2006 pursuant to the Southern Interior Development Initiative Trust Act (Bill 8-2005). SIDIT is one of four regional economic development trusts that were established through Provincial legislation. The other trusts are: Northern Development Initiative Trust, Island Coastal Economic Development

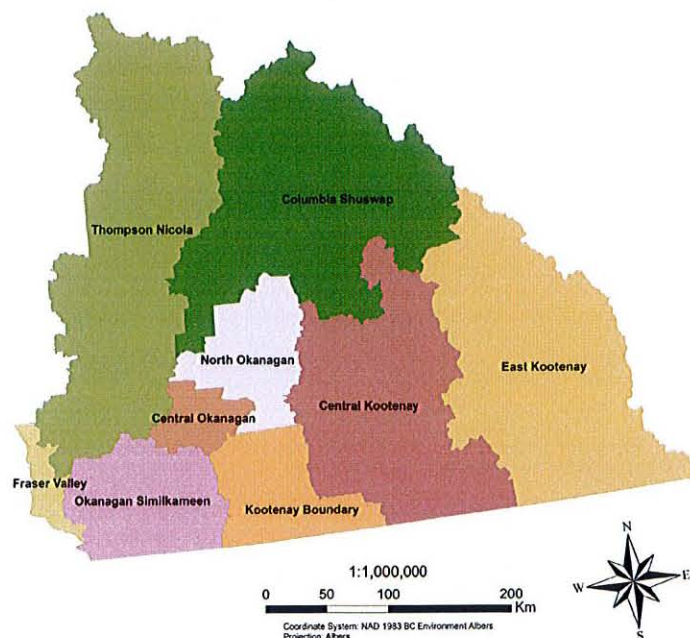
Trust, and Columbia Basin Trust. Each Trust has evolved under different circumstances and priorities. As such each has developed its own distinct business model to reflect the realities of the citizens, enterprises and communities they purport to serve.

The Southern Interior Development Initiative Trust services an area roughly extending to Blue River in the North and Hope to the West with the United States and Alberta borders serving as the Southern and Eastern boundaries of the Southern Interior Development Initiative Trust Service Region. In terms of specific political jurisdictions (communities and regional districts) the organization encompasses the following:

THOMPSON-OKANAGAN REGION: Regional District Of Columbia Shuswap including Salmon Arm and Sicamous; Regional District Of Central Okanagan including Kelowna, Lake Country, Peachland and West Kelowna; Fraser Valley Regional District including Hope; Regional District Of North Okanagan including Vernon, Coldstream, Spallumcheen, Armstrong, Enderby, and Lumby; Regional District Of Okanagan-Similkameen including Penticton, Summerland, Osoyoos, Oliver, Princeton, and Keremeos; Regional District Of Thompson-Nicola including Kamloops, Merritt, Chase, Barriere, Clearwater, and Sun Peaks Mountain Resort.

COLUMBIA-KOOTENAY REGION: Columbia-Shuswap Regional District including Revelstoke, and Golden; Regional District Of East Kootenay including Cranbrook, Kimberley, Fernie, Sparwood, Invermere, Elkford, Canal Flats and Radium Hot Springs; Regional District Of Central Kootenay including Nelson, Castlegar, Creston, Nakusp, Salmo, Kaslo, New Denver, Slocan and Silverton; Regional District Of Kootenay-Boundary including Trail, Grand Forks, Rossland, Fruitvale, Warfield, Montrose, Greenwood, and Midway.

***Southern Interior Development Initiative Trust;
Service Area and Incorporated Communities
2016/2017***



The Southern Interior Development Initiative Trust is governed by a board of thirteen directors, eight of which are elected officials appointed by Regional Advisory Committees; and the five other Board directors are appointed by the Province of British Columbia. The Board is responsible for providing strategic direction, deciding policy, making investment decisions in support of a variety of regional economic priorities, and identifying other opportunities which contribute to the economic diversity of the Southern Interior. The Board and Committee members of the Southern Interior Development Initiative Trust have a shared vision for the future of the Southern Interior:

- a future where economic opportunities are enabled, providing long-lasting measurable benefits to communities;
- a future where regional investment creates significant positive impacts across the region while smaller communities are given opportunities to remain or become economically sustainable; and
- a future where there is a strong and diversified economy in the Southern Interior that supports the development of viable, healthy, vital and sustainable communities throughout.

In pursuit of this shared vision the organization has adopted a number of key goals and strategic priorities, most notably:

1. Enhance the southern interior economy by promoting greater economic growth, resiliency and diversification.
2. Preserve existing jobs and stimulate new employment in the southern interior region.
3. Attract new capital to the southern interior region to drive incremental economic development activities.
4. Increase the value of the investment pool, thereby increasing opportunities to support regionally strategic investments in the southern interior.

Within the context of these goals and priorities the organization has introduced a number of funding programs, facilitative/supportive efforts and key leveraging activities. Importantly a number of key metrics have been identified and tracked since inception.

In pursuing its mandate the organization adheres to the following essential guiding principles:

- | | |
|--|--|
| <ul style="list-style-type: none"> • Sensitive to the cultural uniqueness and diversity of the population of the Southern Interior; • Accountable to the public for all of SIDIT's activities and transparent in all of our processes, decisions and reporting; • Treat everyone with respect and dignity; • Support only those projects that comply with all applicable environmental legislation; • Support projects that add value to the communities and regions of the Southern Interior; • Responsive to the needs and aspirations of the people and communities in the Southern Interior; | <ul style="list-style-type: none"> • Maintain a sustainable Trust that can provide ongoing support for economic initiatives for the Southern Interior; • Encourage investment in the Southern Interior through leveraging and by acting as a catalyst; • Support the creation, preservation and/or enhancement of employment in the Southern Interior; • To the best extent possible, ensure that all regions of the Southern Interior have fair and equitable access to the SIDIT Funds; • Support economic diversification and sustainability within Southern Interior communities; and • Support and create sound, economically viable communities. |
|--|--|

The initial capitalization of SIDIT was \$50 million from the Province of British Columbia along with a mandate to stimulate and facilitate through loan/investment and grants the realization of positive, long lasting and measurable benefits within the southern interior of British Columbia. To this end the organization provides investment in ten prioritized areas of the economy. These areas include Energy, Forestry, Mining, Olympic Opportunities, Agriculture, Transportation, Small Business, Tourism, Pine Beetle Recovery, and Economic Development.

According to its most recent Annual Report¹, since inception the organization has grown its business significantly and has broadened its offerings to effect a more substantive and far reaching impact. From its original \$50 million, the Southern Interior Development Initiative Trust had by March 31, 2016 committed \$43 million and invested \$39.3 million into business ventures in the Southern Interior as well as funded \$10.4 million in non-repayable grants and education awards. Over its ten-year history the organization has participated in 97 grant projects, and 105 loans and investment projects representing 2,609 in new jobs. The investment of \$43 million in loan and equity investments has attracted an additional \$102 million into the Southern Interior region representing a leverage of \$2.38 for every \$1 invested by the Southern Interior Development Initiative Trust.

¹ Southern Interior Development Initiative Trust Annual Report 2016 (Draft).

3

CONTEXTUAL FACTORS SHAPING SIDIT PROGRAMMING AND THE ORGANIZATION'S IMPACTS

“The optimal pathway to regional prosperity will be one that recognizes global forces and trends, addresses sustainable economic development opportunities, and takes into account the key advantages of the region and its people.”

The essential foundation of any development funding institution such as the Southern Interior Development Initiative Trust is that it be credible, excellent and relevant. The challenge of being relevant implies a proper understanding of the organization and its activities from the perspective of multiple contextual lenses. In this case (the Southern Interior Development Initiative Trust) those key contextual lenses include social, demographic, financial and economic context and circumstance in which the institution operates. They also include the definitional aspects of development. Clearly SIDIT requires this

... context is so important .. that without it, “data is meaningless, irrelevant and even dangerous.”

awareness and understanding in its strategic planning and day to day operational decision making if the institution is to be effective and successful in making informed decisions about the identification, design, and effective delivery of selected funding programs today and into the future. For our purposes this awareness is especially essential to a proper understanding of and appreciation for SIDIT’s operational impacts. In other words beyond the sheer magnitude of change are these ripples of impact generated through operational efforts relevant and appropriate within the context that they are observed.

The narrative below provides a generalized overview or profile of the Southern Interior with an emphasis on key demographic, social and economic characteristics. The intent of this narrative is to provide a better understanding of how context may and should influence the interpretation of impact.

3.1 THE ROLE OF DEVELOPMENT FINANCE INSTITUTIONS

In both the economies of developed and developing nations, usually though not always in response to some disturbing development impeding aspects of globalization, it has become quite common for national and regional governments to establish their own development finance institutions (DFIs). This is not a new phenomenon nor one borne out of recent global events. In fact sub-regional and national development financial institutions have been around since the early 1960’s as a response to the ever challenging prospect of ensuring regional growth and development premised on both a strong private sector and engaged/involved civil society.

In Canada we typically think of the Business Development Bank as a DFI, though in recent year’s its mandate has changed somewhat and arguably this morphing of mandate has moved it somewhat away from the typical function of a development financial institution. Internationally we think of the International Finance Corporation (IFC) and European Bank for Reconstruction and Development (EBRD). There are many similarities between these development models and the four Trusts established by the British Columbia, though far and away the Southern Interior Development Initiative Trust is the most similar.

For the most part DFIs are created for political reasons, but serve to address the economic and financial development challenges related to private sector growth and sustainability. The political

mandate or priority ensures more robust regional development; the creation of jobs; the promotion of innovation and regional prosperity; and building better infrastructure.

Generally, DFI's seek to maximize profit and development impact through "additionality". Therefore, by design these institutions are most successful when they work in coordination with private sector lenders such as banks, private equity funds and investors, and various other provincial and regional funding and development agencies by adopting a complementary role rather than competing with them. There is also obvious value in working with existing development and educational institutions and authorities. This complementary/coordination approach maximizes their strengths and impacts. And thus partnerships and leverage are essential attributes of success.

These are important insights for a better understanding of SIDIT's mandate, objectives and guiding principles on the one hand and the analysis and interpretation of impacts on the other.

3.2 IMPLICATIONS OF SIDIT'S SOCIO-ECONOMIC CONTEXT

As noted previously the SIDIT Service Region broadly comprises the Thompson- Okanagan Development Region (which includes the Columbia-Shuswap, Thompson-Nicola, North Okanagan, Central Okanagan, and Okanagan-Similkameen regional districts), the Kootenay Development Region (which includes the Kootenay Boundary, Central Kootenay, and East Kootenay regional districts), and Hope, located in the Fraser Valley Regional District.¹

According to an Environmental Scan prepared by Urban Futures in February 2015² the Southern Interior had a population of 682,604 or approximately 16% of the BC population. Compared to the province as a whole, the population is significantly older on average (57 vs 51 years).

Despite some similarities, by most measures there is a lack of homogeneity of demographic character across the Southern Interior. In fact, in terms of demographic character the region shows significant variability geographically as illustrated by a number of key measures. Consider by way of example a single observation that the population is predominantly urban within the Thompson Okanagan Development Region and significantly less so within the Kootenay Development Region³; and in terms of absolute numbers population growth between the two is notably unequal,

1 Because this geographic designation is not congruent with any readily predefined statistical catch basin the collection and analysis of comprehensive historical economic, social and demographic information for the SIDIT Service Region is difficult at best to properly compile. Further inasmuch as this data collection effort goes beyond the immediate scope of this assignment we have chosen to gather and assess information made available to us through SIDIT's recently completed environmental scan (February 2015 by Urban Futures) together with the collection and analysis of some modest amounts of readily available sub-regional information. That said while the amount of information available is limited our intent is to convey the importance of context to certain aspects of impact assessment and in respect to that objective the information available is sufficient for that purpose.

2 Demographic and Economic Profile Southern Interior Development Initiative Trust Region. Urban Futures. February 2105.

3 We have chosen to convey certain points by using published information available for BC's Development Regions regardless that these regions are not identical to those designated by SIDIT. The difference is not unimportant if the intent is statistical analysis. However our intent is to use the information to confirm some manner of regional variability and in this regard there is sufficient geographic, and by implication economic and demographic similarity, that the observations have legitimacy.

i.e. 1.1% year over year within the Okanagan Region and only 0.7% within the Kootenay Region. Further even within sub-regions there is significant variability. By way of example the percentage of the population aged 65+ years within selected regional districts within the Thompson- Okanagan Development Region is 27.5% in the Okanagan-Similkameen; 21.5% in the North Okanagan; and 19.0% in the Central Okanagan⁴.

Globally, nationally and provincially we know that educational attainment in the labour force is linked (direct correlation) with improved productivity as well as increased purchasing power. In 2011 educational attainment of the labour force aged 25-54 in Thompson Okanagan Development Region was 61.5% and 63.2% in the Kootenay Development Region. The percent of the 19 to 64 age population dependent on income assistance was 2.1% in the Kootenays and 2.5% in Thompson Okanagan Development Region. Because social and demographic variability impacts the character and quality of regional growth and growth prospects⁵ it necessarily affects the character of SIDIT's activities and the performance arising therefrom. Clearly then this variability must be taken into consideration in assessing impact.

Total regional employment according to Urban Futures has fluctuated over the period 2007 to 2014 though it has, for the most part, consistently exceeded that of BC. Alternatively according to Urban Futures unemployment rates at 6.5% in 2014 within the service region exceeded that of the province (6.0%). In terms of confirming the variability within the Southern Interior it is interesting to note in the Thompson Okanagan Development Region the unemployment rate was 9.2% in 2012 (8.6% in 2014) while in the Kootenay Development Region it was 7.2% (7.3 % in 2014) versus (6.5 % and 6.0% in BC for those years). Clearly there is a significant economic difference between a region witnessing 9.2% in unemployment versus one with 7.2% and we would expect that SIDITs efforts and impacts to reflect these differences in one way or another.

Collectively the proportion of the population within the Southern Interior that is of working age (ages 15 to 64) is smaller than that of the rest of BC (63.3% compared to 68.5%) and labour force participation rates are also lower: 63.5% versus 65% for that of the province and 66.1% nationally.

Up to early 2016 and certainly over the period of interest for this study, there was some definitive concern with regional skills shortage. The trend toward an older population due to an out-migration of younger residents (in the 2008 to 2012 period this was made more acute by the migration of workers to Alberta's oil patch); a trend toward smaller family size; an in-migration of older workers and/or retirees; or a combination of all of these factors had significant implications to the adequacy of the regional labour force and by implication to sustainable regional growth and prosperity across the entire service region. That said it is uncertain, though unlikely, whether the skills or talent shortage was felt with equal measure throughout the Southern Interior, in terms of both the skills required and the numbers of workers. In the absence of this equality we would expect: (1) the transition from funding application to approval to vary by sector and region if for no other reason than problems with skilled workers were more acute in certain sectors or certain locations; and (2) utilization of "employment" as a metric for some aspects of funding to be less important than other metrics that might measure capital investment and productivity enhancement.

⁴ There is a similar though less substantial variation within the Kootenay Development Region.

⁵ From a development funding perspective demographic variability impacts the array, scale, and viability of potential development funding opportunities. Given consistent programming across the entire region some demographic variations may logically result in a preponderance of certain types of activities or initiatives focusing on one geographic location versus another. For example if one area has a population with more College ready citizens we might logically expect more applications for educational grants; rendering such metrics as funding per capita as at best irrelevant or at worse misleading.

Within the region generally the largest proportion of employment is in the trade (retail and wholesale) sector, which accounted for 15.9 percent of total regional employment. The next largest employment sector is health care/social assistance (14.3%) followed by accommodation/food service (9.1%).

Again considerable regional variation is evident.

By way of example in terms of employment by sector, the services producing sector represents more than three-quarters of all employment in the Thompson Okanagan Development Region, led by healthcare and social assistance (12.2%), accommodation and food services (7.5%), educational services (6.7%), finance, insurance, real estate and leasing (6.3%), and professional, scientific and technical services (6.1). More specifically over the past two decades the Thompson Okanagan Development Region has moved away from its historic reliance on forestry and mining to include a diverse mix of industries. The region is a popular tourist and retirement destination, which has spawned significant investment and construction activity over a number of years. It is BC's premiere agriculture, viticulture, and wine production centre and has a growing number of high tech, aviation and diversified manufacturing businesses. It is also home to a number of emerging industries including film production. As well while the location of BC's largest coal fields and a significant association with BC's mining industry, in aggregate the Kootenay Development Region comprises quite a diverse array of activities in and/or associated with coal mining, primary metal manufacturing (lead and zinc), logging, forest products manufacturing, hydroelectricity generation, tourism, and agriculture.

The implications of significantly differing sectoral representations on assessing impact are quite straightforward. Utilization of provincial norms to confirm regional or sub-regional comparative advantage (location quotient) and diversification opportunities can be utilized to better understand funding impacts including providing some substance to an understanding of best value for dollar.

	Total Employment	% Distribution
British Columbia - All industries	2,310.60	
Goods-producing sector	450.5	19.50
Agriculture	23.2	1.00
Forestry, fishing, mining, quarrying, oil and gas ¹	46.8	2.03
Utilities	14.1	0.61
Construction	195.6	8.47
Manufacturing	170.8	7.39
Services-producing sector	1,860.10	80.50
Wholesale and retail trade	351.8	15.23
Transportation and warehousing	152.5	6.60

	Total Employment	% Distribution
Finance, insurance, real estate, rental and leasing	130.4	5.64
Professional, scientific and technical services	185.5	8.03
Business, building and other support services ²	94.1	4.07
Educational services	161.1	6.97
Health care and social assistance	288.8	12.50
Information, culture and recreation	116.1	5.02
Accommodation and food services	182.5	7.90
Other services (except public administration)	101.2	4.38
Public administration	96.2	4.16

Source Statistics Canada

Funding approvals within the context of those industries showing the greatest promise/growth over the period in which the impact assessment is addressing might be especially useful:

British Columbia's Top 25 Growth Industries (average annual GDP growth 1997-2014, %)	
Software Publishers	15.7
Waste Management/Remediation	8.9
Computer Systems, Design, Service	7.7
Pharmaceutical and Medical Manufacturing	7.5
Gambling Industries	6.8
Other Misc. Manufacturing	6.7
Equipment/Machine Repair, Household Maintenance.	6.4
Design, R&D, Technical Services	5.9
Veneer, Plywood & Engineering, Wood Manufacturing	5.5
Oil and Gas Extraction	5.3

British Columbia's Top 25 Growth Industries
(average annual GDP growth 1997-2014, %)

Misc. Manufacturing	5.3
Aquaculture	5.2
Other Wood Mnfg (Millwork, Pallets)	5.1
Computer and Related Equipment Manufacturing	4.6
Rail Transportation	4.5
Investigations and Security Services	4.2
Residential Construction	3.8
Tech and Trade Schools, Language & Fine Arts	3.7
Municipal and Regional Public Administration	3.6
Motion Picture Production & Distribution	3.5
Truck Transportation	3.3
Other Furniture Related Products Manufacturing	2.8
Pipeline Transport of Natural Gas	2.8
Couriers and Messengers	2.8
Warehousing and Storage	2.7

Source: Statistics Canada
and Business Council
of British Columbia

Urban Futures asserted there were 142,926 business locations throughout the Southern Interior in December 2013. Of those, 78 percent were located in the Thompson- Okanagan Development Region (111,438), with the remaining 22 percent being located in the Kootenay Development Region (31,488). Also of important note, eighty percent of all enterprise locations in the SIDIT region had an indeterminate number of employees (113,971 establishments) reinforcing the perception of a preponderance of small businesses, which not coincidentally is indicated in the emphasis of SIDIT's sectoral funding activity.

Aggregate presence (business location) will likely dictate emphasis and in turn the numbers and magnitude of impacts (economic, social and fiscal). The character of these enterprises (small and micro) would suggest opportunity for more substantive social impacts than purely economic.

All of these disparate factors that make up the Service Region profile of the Southern Interior Development Initiative Trust affect SIDIT's programming effectiveness, i.e. the relevance of programming and the potential for maximal success. This is the framework from which SIDIT's efforts aspire to build on, leverage and influence.

3.3 IMPLICATIONS OF DYNAMIC ECONOMIC CHANGE

Canadian growth and economic well-being is significantly influenced by global forces and these past number of years have been difficult. From a socio-economic development perspective these past five years (2011 to 2016) in Canada, British Columbia and within the Southern Interior can best be described as a highly volatile and uncertain experience beginning with a wave of post-recession optimism and rapid growth as global markets rebounded from the 2008 financial crisis; a disappointing and especially concerning anemic mid-term plateau dominated by low oil prices (global supply overhang and stubborn commodity-price slump) exacerbated by stagnating international growth; and ending with a moderately promising and somewhat cautiously optimistic outlook led by British Columbia's sustained prosperity¹ across various diverse industry sectors, though the progress of global recovery remains fragile.

In short the past five years suggest that economic uncertainty is not a short term phenomenon but a regular occurrence that the Southern Interior Development Initiative Trust must continually cope with as it endeavors to maximize its development agenda within the Southern Interior

For the private sector a time of such enormous economic volatility and uncertainty typically means a time of enormous risk, often necessitating a rescheduling of plans, a retrenching of operations and/or a time of cost cutting and refinancing. And for financial markets and financial intermediaries it is a time where typically they lay low. Yet for organizations such as the Southern Interior Development Initiative Trust, uncertain economic times are usually times of considerable activity - where incrementality of development efforts becomes more pronounced and arguably more important; where support to new enterprise initiatives or innovation demands attention; and where community grants for infrastructure, economic development and civil society initiatives become more urgent and necessary.

Recent economic gyrations and challenges are clearly not inconsequential. Further these challenges have not been inconsequential to those enterprises, citizens and communities within the Southern Interior. Arguably SIDIT's operational impacts while statistically similar if contrasted with efforts undertaken in a more stable economic environment are within this context more significant, more valuable and more noteworthy. Given that the organization has continued to work effectively, some "weighting" should be considered in assessing impact. Certainly context has a role to play in assessing impact.

¹ According to the Conference Board of Canada B.C.'s economy will outpace all other provinces in 2016, posting real GDP growth between 2.7 and 3.3 per cent. Housing, tourism and other non-resource sectors are expected to lead the surge. Like the previous year (2015) much of the growth is expected to be led by the services sector. The low Canadian dollar helped fuel a record setting year for tourism in 2015 while strong job growth has household spending in British Columbia continuing higher. Even British Columbia's manufacturing sector, which posted only modest growth overall to date despite a number of years of comparative price advantages, saw strong gains in an array of areas from computer equipment to transportation and machinery.

4

SYNOPSIS OF SIDIT ACTIVITIES AND CUMULATIVE PROGRESS TO DATE

It has been a little over ten years since inception and over this relatively short time frame the Southern Interior Development Initiative Trust has recorded considerable progress and a number of visible successes in its efforts to date. But after ten years it is also an opportune time to consider the following:

1. "what social and economic difference has SIDIT made to those enterprises, clients and communities to whom it seeks to serve;
2. how significant and far reaching were these impacts; and,
3. how consistent are these impacts in terms of SIDIT's mandate, principles, objectives and plans."

4.1 AN IDENTIFICATION AND REVIEW OF SELECTED SOCIAL AND QUALITATIVE IMPACTS ARISING PURSUANT TO SIDIT ACTIVITIES

In order to gain a better understanding of the breadth and depth of social and qualitative impacts arising pursuant to SIDIT's efforts and activities, Urban Matters Inc./Lochaven Management Consultants Ltd. (the Consultant) undertook a combination of both primary and secondary research. For the most part sufficient documented information exists to adequately provide for a clear articulation of social and qualitative impacts, i.e. within Annual Reports, Strategic Plans, SIDIT's Environmental Scan, various provincial, community and regional profiles and analyses, and within specific project listings/descriptions.

Nonetheless it was felt there was value in seeking direct primary input and greater clarity of impacts arising specifically through SIDIT's Educational Grants Program. The rationale for this individual primary investigation was premised on the program being distinctly the most socially oriented; not insignificant (representing approximately 6,600 participants and an aggregate investment of \$5.4 million (2016)); having a multi year track record; and acknowledgement that education and labour force readiness are fundamental to sustainable community development and all that it implies.

In the instance of primary investigations into the impacts arising through SIDIT's Educational Grants Program, the approach consisted of direct one on one interviews with a specific focus on gathering objective feedback and comments on the application, use and value of SIDIT's efforts. While coverage was limited, for consistency a survey instrument was designed for use in the investigations (Appendix One). This instrument was designed to broadly capture impressions, thoughts and opinions, as well as important factual information. For the most part the process required respondents to provide answers to pre-defined questions. In many cases these responses required clarification and/or further investigation and thus were often supplemented with additional discussion to ensure as much pertinent¹ information as possible was collected. In all cases, each interview subject was assured of the confidentiality of the information collected. Purposely focus group discussions were not undertaken so as to ensure all responses were open and frank.

The identification of interview subjects came from information provided to the Consultant by the Southern Interior Development Initiative Trust.

¹ It wasn't our intention or interest to explore the myriad of factors associated with program design or delivery, though more often than not discussions tended to segue into matters less about impact and more about the structure, mandate and conditions of delivery. Certainly these considerations may have implications to impact but were not within the terms of this assignment, i.e. the assessment of results not process.

4.1.1 IMPACTS ARISING FROM SIDIT EDUCATIONAL GRANTS

“ Hundreds of studies in many different countries and time periods have confirmed that better-educated individuals earn higher wages, experience less unemployment, and work in more prestigious occupations than their less-educated counterparts.”

Since 2006 the Southern Interior Development Initiative Trust has introduced and maintained a system of collecting information based on certain pre-identified metrics within its broad mandate to support, via various granting and funding mechanisms, community and regional prosperity; enterprise innovation; and educational success (labour force readiness). This information is typically detailed in Annual Reports.

The information collected and presented offers an interesting insight into the impact of SIDIT's activities and provides a basis for ongoing evaluation.

As a starting point, over the period 2009 to 2016 the Southern Interior Development Initiative Trust provided a total of 6,639 grants to students through five post-secondary institutions including: College of the Rockies, Selkirk College, Okanagan College, University of British Columbia Okanagan and Thompson Rivers University. In aggregate \$5.4 million has been provided to students by way of grants since 2009. SIDIT educational grants have ranged in size from \$500 to \$2,500, though funding levels have recently been reduced².

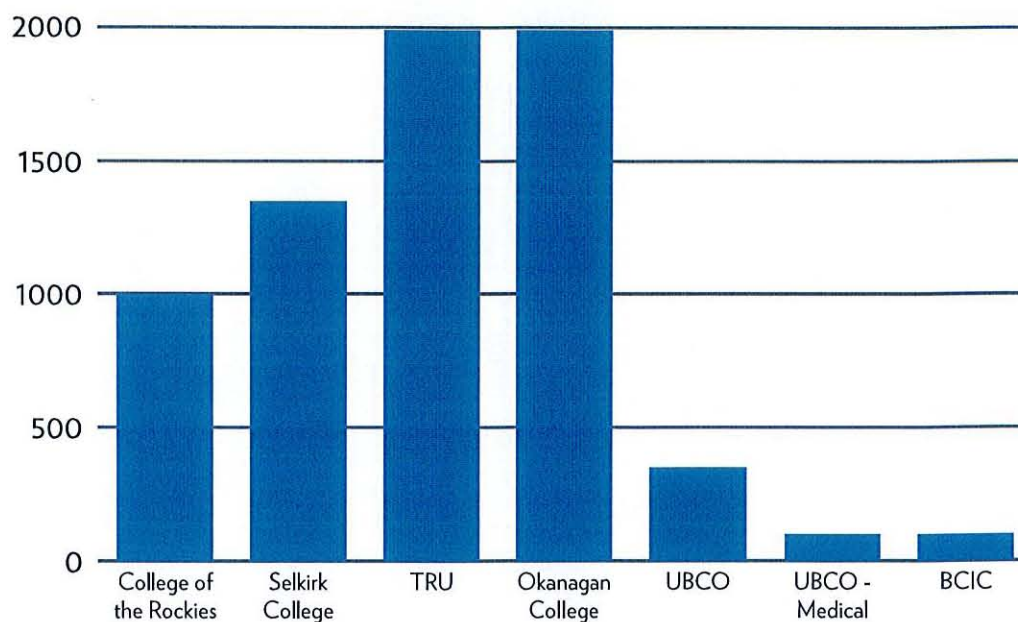
The following chart details granting activity by year and by institution. In terms of the regional dispersion of funding, students within the Thompson Okanagan sub-region received in aggregate \$3,837,250 (70.5% in allocations and \$7.49/capita) while those students within the Columbia Kootenay sub-region received in aggregate \$1,601,00 (29.5% in allocations and \$9.96/capita).

Numbers of Students Funded By the Southern Interior Development Initiative Trust									
	2009	2010	2011	2012	2013	2014	2015	2016	Total
College of the Rockies	142	183	187	107	106	100	123	84	1032
Selkirk College	284	362	450	74	58	44	38	36	1346
TRU	493	558	590	58	65	58	62	81	1965
Okanagan College	582	593	468	102	50	50	50	75	1970

² While individual funding levels were not examined in terms of the implications of changes to impact, this matter was raised on several occasions as adversely affecting overall impact.

Numbers of Students Funded By the Southern Interior Development Initiative Trust									
	2009	2010	2011	2012	2013	2014	2015	2016	Total
UBCO	0	0	0	29	50	50	40	65	234
UBCO - Medical	0	0	0	10	10	10	5	5	40
BCIC	0	6	9	11	10	10	5	1	52
	1501	1702	1704	391	349	322	323	347	6639

DISBURSEMENT OF SIDIT EDUCATIONAL GRANTS BY INSTITUTION



In respect to assessing the importance, validity and impact of educational grants to students, the following points bear noting:

- There is a substantive body of research to confirm that funding per student is positively correlated with improved or higher student and community outcomes. By way of example bachelor's degree recipients typically earn \$500,000 more in present value over their lifetime compared to high school graduates and a skilled labour force returns to a community economic benefits many times over than one lacking skilled resources.³
- Most students finance their postsecondary education in different ways. However, importantly

³ The Role of Student Loans and Grants in College Access. Sandy Baum, Ph.D., Professor of Economics. 2003

funding by way of grants appears to matter more for some students than for others.⁴

- Recent economic times have proven difficult for many families and students. It is clear that financial aid that reduces the cost and future burden of education on individual students is an essential investment for any region interested in achieving some level of desirable and sustainable economic prosperity.
- Over the past twenty years, student debt has risen rapidly and is the second largest category of consumer debt. With the rise in student debt, and the deep recession, defaults and delinquencies have also increased sharply. This is not a platform from which sustainable national, provincial nor community development can be premised.
- The high levels of student debt are also serving to perpetuate and even worsen economic inequality, undercutting the opportunity and social mobility that higher education has long promised.

“Any student would prefer to receive grant aid, rather than have to borrow to finance college education. For some potential students, particularly those from low-income and underrepresented groups, the prospect of borrowing likely discourages enrollment.”

From a strictly aggregate investment perspective the Southern Interior Development Initiative Trust is making a difference to young students by supporting their efforts to pursue post-secondary education. That said in terms of impact the following should be noted:

- There is logic to support the contention that there is a direct correlation between the availability of grants/loans and a student's post-secondary attendance. That said there is uncertainty as to how significant that correlation is, considering the size and terms of financial assistance and the status of individual students in terms of need, i.e. just because a grant is made available does not necessarily imply the grant represents the difference between a “go” or “no go” decision. Clearly size, terms and timing play an important role. Further it is unclear if the purpose of the grant is to “make things easier” or to “make things possible”. From the information we have available we are unable to say specifically whether the numbers or size or terms or dispersion were adequately enabling. For that we are obliged to consider the inputs of grantors (Colleges/Universities) and grant recipients (students).
- As evidenced by absolute numbers, SIDIT's educational grants were exceeding popular between 2009 and 2011. However while aggregate funding remained consistent the number of authorized educational grants fell off sharply in 2012 – 2016. While economic conditions were highly volatile, skills (talent) shortages remained problematic throughout that time frame. Typically we would expect this to be an

⁴ “Given the limited availability of grant aid, students whose families are not in a position to finance their educations are forced to choose among alternatives, all of which involve considerable amounts of sacrifice and compromise. The only way to diminish their reliance on loans is to enroll less than full-time and/or to work long hours while in school.” IBID

occasion when more people go back to school and thus the drop off in numbers (especially at Selkirk College, TRU and OUC) seems inconsistent. That said in terms of aggregate investment by the Southern Interior Development Initiative Trust in this important initiative, funding remained similar year over year and thus we would expect the decline in numbers reflected more funding terms and amounts than interest.

Pursuant to the survey undertaken with selected educational institutions and a number of student beneficiaries, the following were noted/quoted:

SYNOPSIS OF THE SURVEY RESULTS: Most institutions advised that they were extremely grateful for the SIDIT grants; the administration and timing of the grants are considered very good and the impact of the grants are high for all institutions, their students, and their communities.... The grants help each institution by, in some cases, incentivising a student who may be on the fence to attend school there.

SELECTED QUOTES:

“These grants demonstrate leadership in the region. They show people are supporting the students, which “acts as a catalyst for other donors to help students in these times,” (UBCO).

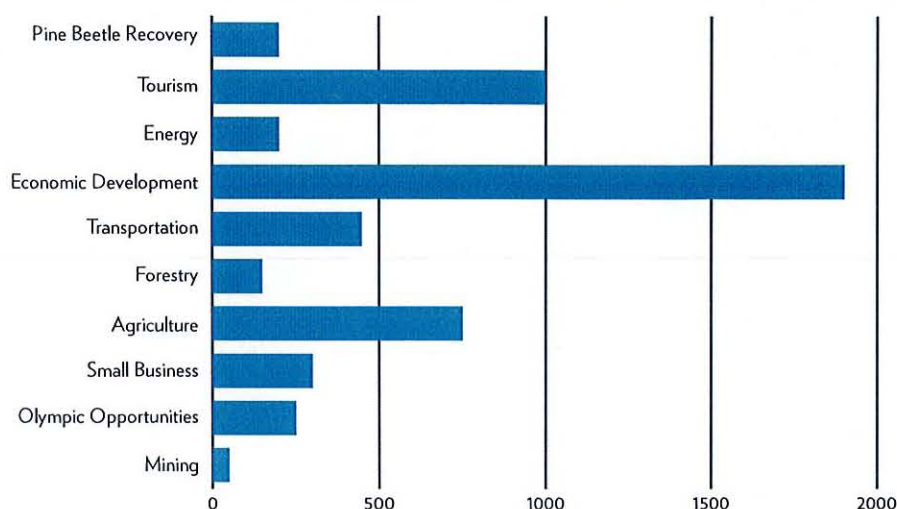
SIDIT grants “target students who otherwise would not be able to attend,” (Selkirk).

“I would not have been able to attend school without SIDIT’s generous support.”

4.1.2 IMPACTS ARISING FROM SIDIT’S FUNDING OF COMMUNITY GRANTS

According to the most recent (2016) operational summary of the Southern Interior Development Initiative Trust, since inception 97 grants have been approved and disbursed representing slightly in excess of \$5.0 million in contributions from SIDIT and \$53.08 million in leveraged amounts from other parties. Importantly it is the dispersion of funds and jobs by sector that is especially noteworthy. See the following:

COMMUNITY GRANTS DISBURSEMENT BY SECTOR

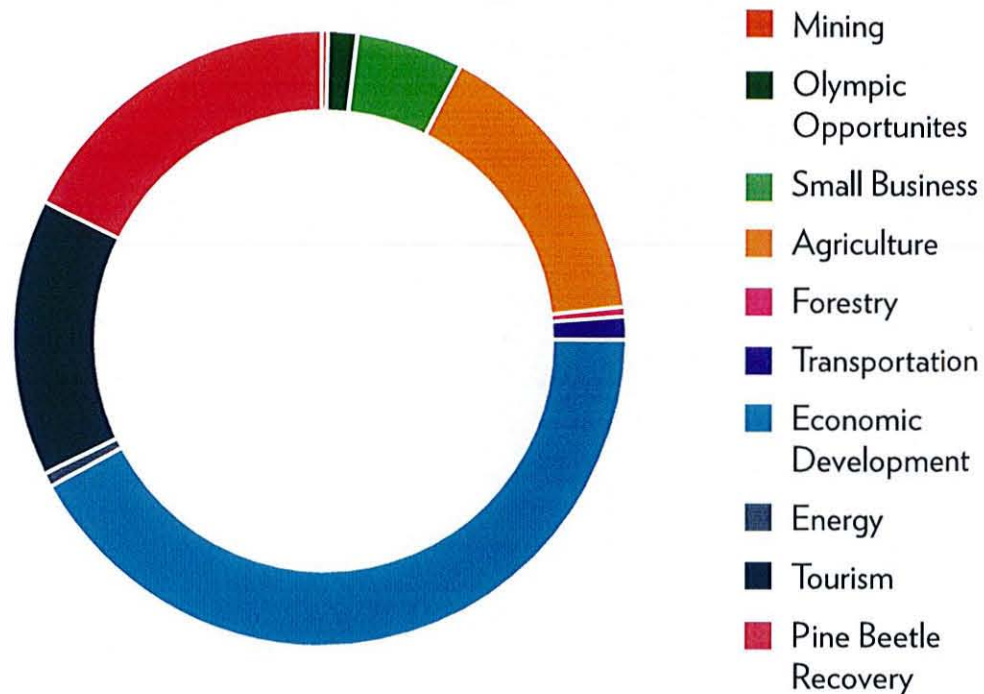


By a significant margin grants issued by the Southern Interior Development Initiative Trust have mostly supported economic development initiatives. The range of these initiatives in terms of focus and scope is quite impressive and diverse: from Christina Lake Ecological Centre for the Arts to Okanagan Research and Innovation Centre; from Kootenay Aboriginal Business Advocacy Services to The Village of Kaslo Fiber Broadband Initiative; from Kootenay Region Association for Community Living to Selkirk College Studio 80 Revitalization; from Sun Peaks Education Society to Lake Country Food Assistance Society and so forth. What particularly stands out, and is mentioned specifically within SIDIT's Annual Reports is the financial support provided to Accelerate Okanagan (AO) / BCIC; Kootenay Rockies Innovation Council (KRIC) / BCIC; Kootenay Association for Science (KAST) / BCIC; and Kamloops Innovation Centre (KIC) / BCIC which have collectively benefitted the region by way of 508 jobs created, attracted \$80.2 million in new private investment, and leveraged approximately \$21 million in other investment. While the magnitude of causality as a consequence of SIDIT financial participation might be up for discussion given the multiple partners within each agency, there is sufficient merit to confirm that the Southern Interior Development Initiative Trust has played an important role in fostering innovation.

In respect to other sectors of contribution the Southern Interior Development Initiative Trust continues to stress the importance of and support for the development of tourism within the region and to support some of the more innovative aspects of local agriculture, e.g. UBCO Biotechnology Resources and TRU Centre for Innovation in Ranching.

Clearly the emphasis of SIDIT's funding of community grants is one that seeks to support by way of investment the building of regional economic foundations premised on the innovative, original and advanced aspects of development. This emphasis on investing for the future also comes with measurable benefits today, e.g. broad sectoral dispersion of new jobs (1,071)

COMMUNITY GRANTS IMPACT - JOBS BY SECTOR



4.2 AN IDENTIFICATION AND REVIEW OF SELECTED INCOME, EMPLOYMENT AND ECONOMIC (QUANTITATIVE) IMPACTS ARISING PURSUANT TO SIDIT ACTIVITIES (2016)

“Ten years later (2016), with 98 grant projects, and 105 loans and investment projects funded, creating 2,609 jobs, a total of \$49.8 million has been disbursed. SIDIT is proud to have sustained its initial funding allocation of \$50 million to support strategic investments in economic development projects This is indeed a good news story for SIDIT” ...

Beyond an assessment of the qualitative impacts arising pursuant to SIDIT programming as presented and discussed above, another important purpose of this investigation, arguably the preeminent purpose, was to consider quantifiable outcomes and outputs, i.e. provide a focus on the program's quantitative results. To this end the following notes delineate specific sectoral, locational, economic, employment and financial impacts as well provide insights into the causality of specific delivery methodologies.

On an ongoing basis the Southern Interior Development Initiative Trust tracks a number of performance and impact metrics. These metrics are reported annually. The more relevant are included, discussed and analyzed below.

The key to the assessment and analyses that follow is the isolation and measurement of incremental activity.

4.2.1 LOCATIONAL AND SECTORAL IMPACTS

The following two tables and accompanying charts lay out some of the details in respect to the breadth and scope of SIDIT's funding⁵ performance since inception with the years 2011 (cumulative) and 2016 (cumulative) set out for comparison purposes. In considering year over year activity in funding and especially lending, despite an emphasis on balancing risk and guarding organizational sustainability, funding performance and results have been exceedingly robust since inception.

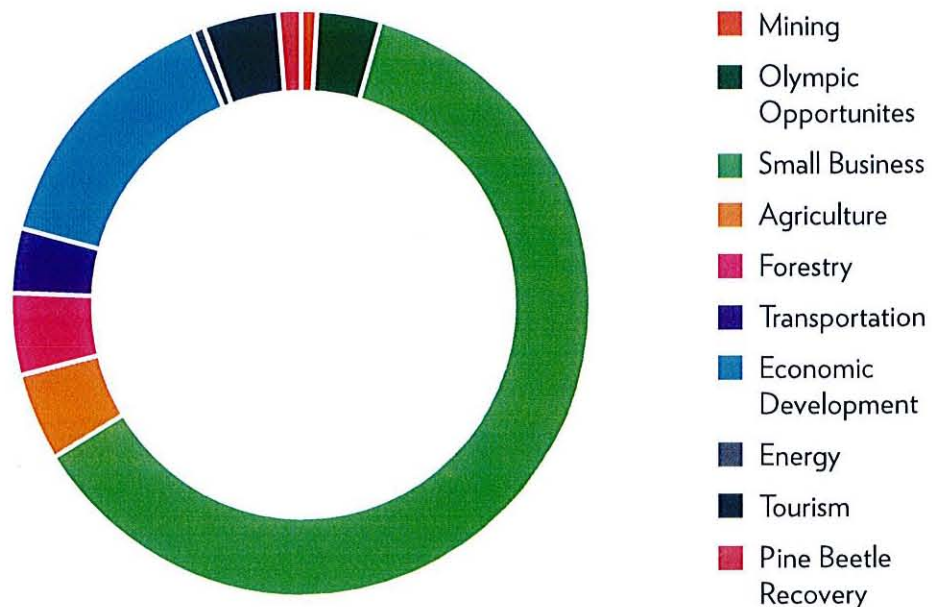
The first table below delineates SIDIT Loan and Grant Funding By Sector. Importantly sectoral classifications refer to sectoral priorities as defined within the Southern Interior Development Initiative Trust Act. These categorizations do not match nor relate to any standard industrial classifications (SIC) and as such it is impossible to make statistically valid cross sector comparisons with common SIC reference points, i.e. whether the sectoral trends in funding are consistent with the province and nationally and/or whether these trends match variously defined or forecasted sectoral growth trends and opportunities⁶. Nonetheless there are a number of observations of note.

5 Some of the statistics collected do not separate out the distributions of loan funding versus loan and grant funding. Total loan funding disbursed to March 31, 2016 was \$ 39,279,648 and total loan and grant funding to March 31, 2016 totalled \$ 49,758,717 a difference of \$ 10,479,069.

6 The value in comparative cross sectoral analyses, especially in respect to funding/lending outside the framework of SIDIT sectoral categorizations, is that it can be used to ascertain or assess the relevance of lending activities to the region's sustainable prosperity agenda or economic realities and comparative advantage by matching lending activities with the community, regional and/or provincial sectoral strengths and priorities as indicated by economic development agencies and authorities; and/or match/assess efforts in respect to the circumstances and prospects of particularly important sectoral characteristics and trends regionally, provincially, nationally and globally. By way of example advanced industries represent a merger between technology and manufacturing. From 1980 to 2013 advanced industries expanded at a rate of 5.4 percent annually—30 percent faster than the economy as a whole. The sector has an output growth rate 2.3 times higher than in the rest of the economy. Advanced services led the post-recession surge, and created 65 percent of the new jobs. Advanced industries also provide extremely high-quality economic opportunities for workers. While we know from discussion that SIDIT has been extremely active in this marketplace the absence of common categorization precludes a full and accurate understanding of exactly how impactful SIDIT is.

SIDIT Loans and Grant Funding By Sector				
Sector	Funding By sector to March 31, 2011 \$	Funding By sector to March 31, 2016 \$	% allocation by sector in 2016	% growth over past 5 yrs
Mining	150,000	447,848	0.90	298.6
Olympic Opportunities	50,000	1,780,000	3.58	3,560.0
Small Business	15,984,677	30,719,819	61.74	192.2
Agriculture	695,439	2,439,316	4.90	350.8
Forestry	2,674,319	2,217,964	4.46	82.9
Transportation	436,000	1,741,000	3.50	399.3
Economic Development	714,233	7,376,741	14.83	1,032.8
Energy	157,380	310,898	0.62	197.5
Tourism	768,877	2,144,196	4.31	278.9
Pine Beetle Recovery	499,676	580,935	1.17	116.3
	22,130,601	49,758,717	100.0	

SIDIT LOANS AND GRANT FUNDING BY SECTOR



Loan and grant funding to enterprises categorized as small business remain the major emphasis of loan funding efforts by the Southern Interior Development Initiative Trust (61.7%), followed by economic development (14.8%) and distantly third, agriculture (4.9%). In aggregate terms small business loans have increased the most significantly since inception and especially so since fiscal year end 2011 (\$14.7 million) though in terms of meaningful relative growth, economic development enterprises have garnered the most attention (1032.8%) since 2011. In terms of sectoral evolution there seems to be a flattening of interest (applications and/or approvals) within the forestry sector though there is substantive growth evident in tourism, economic development, Olympic opportunities, and transportation.

Regional Distribution of SIDIT Funding (Loans and Grants)				
Region	To March 31, 2011 Funding \$	To March 31, 2016 Funding \$	Per capita Funding \$	% Growth in Funding over past 5 yrs
East Kootenay	\$803,625	\$2,915,837	51.44	362.8
Central Kootenay	\$100,000	\$1,478,936	25.31	1,478.9
Kootenay Boundary	\$1,342,964	\$4,844,100	155.57	360.7
Okanagan Similkameen	\$930,674	\$5,256,147	65.10	564.8
Central Okanagan	\$12,886,054	\$24,398,651	135.67	189.3
North Okanagan	\$1,605,589	\$5,493,520	67.62	342.1
Columbia Shuswap Combined	\$754,680			201.6
Columbia Shuswap-K		\$300,176	20.76	
Columbia Shuswap-TO		\$1,221,363	33.87	
Thompson Nicola	\$758,801	\$2,732,734	21.27	360.1
Fraser Valley	0	\$1,117,253	187.18	

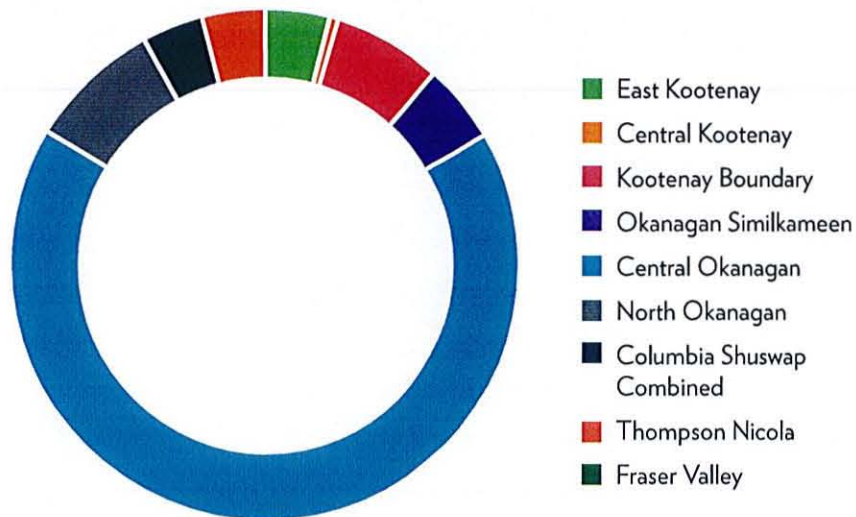
In terms of the locational distribution of funding, as detailed in the table above the aggregate majority of loan funding to 2016 is concentrated in the Central Okanagan (49%) followed by the North Okanagan (11.0%) and Okanagan Similkameen (10.5%) respectively.

On a per capita basis the distribution of funding by location is as expected, given regional populations and prospects. That said, the use of per capita metrics while seemingly representative of some fair offering, is misleading in other ways as it does not take into account opportunity, comparative advantage, need nor context which as discussed previously can vary quite significantly within the broader region – that is it might be equal but not equitable; and it might be equal but not as effective as it might be. Nonetheless a broad dispersion of benefits is consistent with the

mandate and guiding principles of the organization.

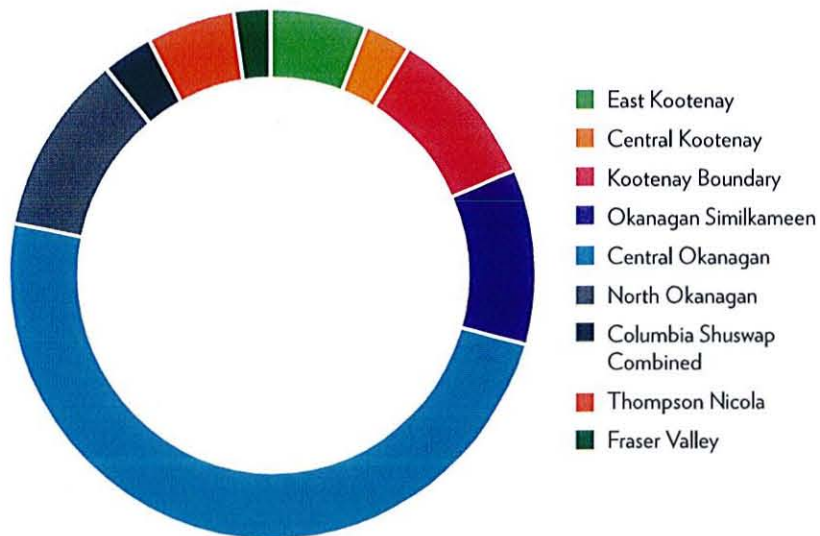
As is evident in the chart below, aggregate activity by the Southern Interior Development Initiative Trust to 2011 was heavily weighted towards the Central Okanagan.

REGIONAL DISTRIBUTION OF SIDIT FUNDING 2011



While the regional distribution of funding didn't change significantly in absolute terms in 2016, the period between 2011 and 2016 indicates a readjustment of sorts with greater proportionate shares being evidenced within the North Okanagan and Okanagan Similkameen. There was also some proportionate/relative growth in funding in Central and East Kootenay regions, albeit in aggregate terms these numbers are modest.

REGIONAL DISTRIBUTION OF SIDIT FUNDING 2016

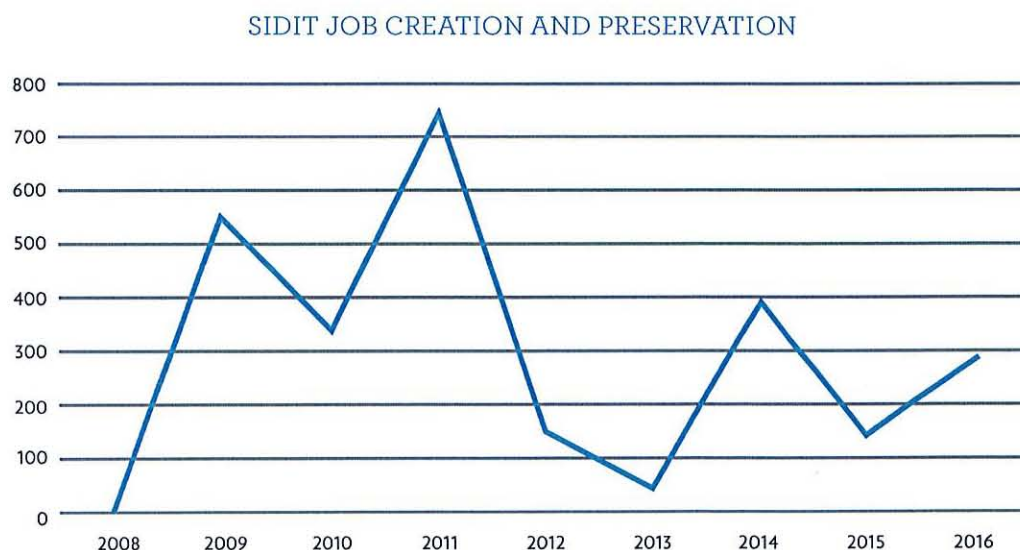


It should be further pointed out that the influence of CBT efforts (Columbia Basin Trust) likely impact the overall level of grant funding support by region (especially amongst those areas within SIDIT's eastern borders) and in so doing distort the evaluation thereof. Nonetheless individual communities gain with the presence of both Trusts though the issues of causality and incrementality are especially difficult to ascertain the more non-traditional players there are in the game.

4.2.2 JOB CREATION AND PRESERVATION

According to the most recent Annual Report of the Southern Interior Development Initiative Trust⁷ since inception the organization through its funding efforts has contributed to the creation and preservation of 2,657 short and long term jobs.

2008	2009	2010	2011	2012	2013	2014	2015	2016
10	542	341	722	151	63	394	147	287



Of note:

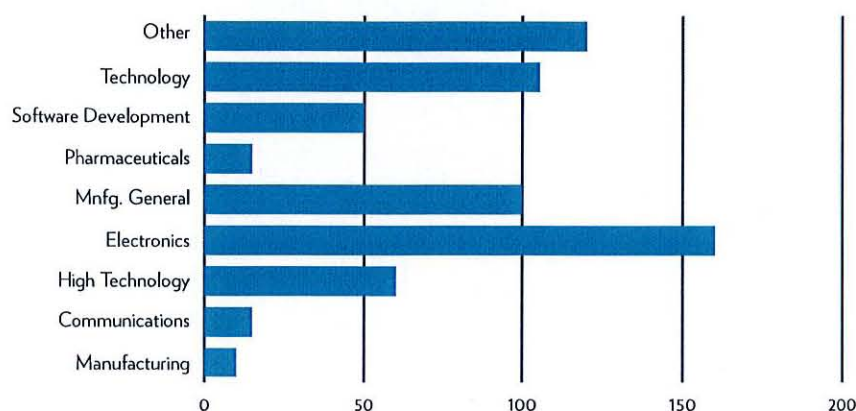
- In terms of granting activities, the most significant job creation return occurred with a \$50,000 grant to the Southern Interior Beetle Action Coalition in June 2010 which was expected to result in 180 jobs (\$278/job);
- In terms of locational dispersion of employment generated through granting efforts since inception there were 4 jobs documented in Central Kootenay; 266 jobs in Central Okanagan; 48.6 jobs in the Columbia Shuswap; 113 in East

⁷ Southern Interior Development Initiative Trust. Annual Report 2016 (Draft)

Kootenay; 1 in the Fraser Valley; 77 in Kootenay Boundary; 16 in the North Okanagan; 143.5 in Okanagan Similkameen; and 86.5 in Thompson Nicola;

- In terms of locational dispersion of employment generated through lending since inception there were 23 jobs documented in Central Kootenay; 799 jobs in Central Okanagan; 14 jobs in the Columbia Shuswap; 135 in East Kootenay; 19 in the Fraser Valley; 176 in Kootenay Boundary; 172 in the North Okanagan; 113 in Okanagan Similkameen; and 86 in Thompson Nicola;
- In terms of sectoral dispersion of employment generated through lending since inception there were 45 in agriculture; 28 in energy; 172 in forestry; 10 in mining; 23 in Olympic opportunities; 10 in pine beetle recovery; 619 in small business (disaggregated in the chart below); 110 in tourism; and 22 in transportation.

DISTRIBUTION OF SIDIT LOANS – SMALL BUSINESS



- In terms of sectoral dispersion of employment generated through grants since inception there were 22 in agriculture; 36.5 in economic development; 2 in energy and 26 in tourism.

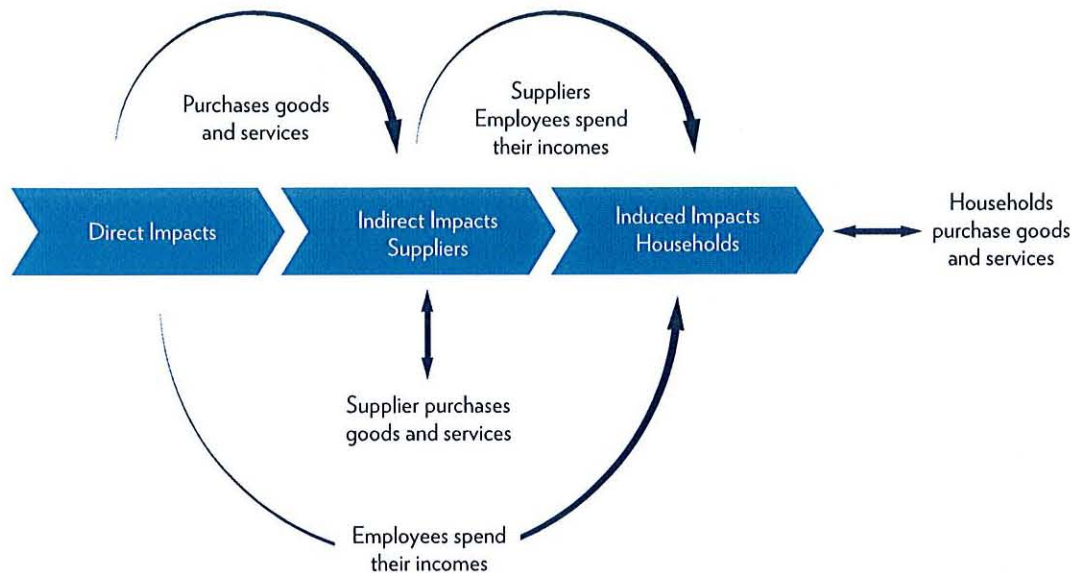
In respect to an analysis of these employment impacts there are several observations of note:

- The majority of job creation/preservation occurred in 2009, 2010 and 2011 (a total of 1,605 or 60.4% of the total). This is not unexpected given the impetus of post 2008 economic growth nor was the disappointing performance in 2013 unexpected as commodity prices tanked. That said the relative stability of 2014 to 2016 is notable given the uncertainty of the times and suggests that SIDIT's role has been especially important in supporting a stable and prosperous economic development climate within the Southern Interior;
- SIDIT's recorded cost per job based on lending activities averaged \$27,985 throughout its tenure to date. While costs to create jobs vary by sector, by position, by role, by company size and so forth estimates by many private sector agencies suggest \$70,000 to \$90,000 is a good rule of thumb for the cost to create one job (entry level). As such SIDIT's contributed performance is especially significant;
- While job creation and preservation is a valuable impact to measure and monitor, in and of itself it lacks a qualitative connotation and thus there is little understanding of the type and quality of jobs that are created or preserved. It is possible based on the focus of funding activities and documented support to innovative initiatives and enterprises (technology, high tech, pharmaceuticals, electronics) and support to the catalysts of

innovation (Accelerate Okanagan, Kootenay Association for Science Kootenay-Rockies innovation Council, Kamloops Innovation Center) that one could presuppose and rightfully expect that SIDIT's contributions to regional employment does directly and indirectly comprise a number of higher quality, higher paid employment positions and in so doing is providing a substantive socially beneficial connotation to its efforts on this regard.

4.2.3 LOAN FUNDING AND LEVERAGED IMPACTS

Total SIDIT loans disbursed since inception (to March 31, 2016) total \$39,279,648 for projects totaling \$145,187,833. In terms of assessing the economic and employment impacts of these activities, as with the effort completed in 2011 we (the Consultant) chose to utilize the methodology of an input-output approach as illustrated in the diagram below.



Wherein:

DIRECT ECONOMIC EFFECTS are the changes in local business activity (output, incomes and jobs) that are directly generated through the business activities of loan/equity recipients.

INDIRECT BUSINESS IMPACTS encompass business growth (output, incomes and jobs) resulting from changes in sales for suppliers to the directly-affected businesses (including trade and services at the retail, wholesale and producer levels).

INDUCED BUSINESS IMPACTS include those further shifts in spending as a consequence of the change in workers and payroll of directly and indirectly affected businesses. This leads to further business growth (output, incomes and jobs) throughout the local economy. These induced impacts most typically occur in retail and other local-serving industry categories such as personal services, education, and health care.

The total impact of any given activity is then calculated by adding direct, indirect and induced impacts.

While there are doubtless an array of methods by which impact might be measured and assessed, and in that regard we have utilized multiple lenses in respect to other obvious impacts such as selected social impacts accruing from educational grant funding, we chose this method of assessing economic, income and employment impacts for a number of key reasons: (1) it is logical, transparent and defensible; (2) it is the most accurate and most relevant for the task at hand; and, (3) it allows for a ready comparative analysis between current performance and that measured in 2011. Of course there are certain shortcomings inherent in utilizing this methodology especially those assumptions in respect to selected proxies and multipliers. However, these matters can be statistically accommodated.

4.2.3.1 SURVEY SAMPLES AND DATA COLLECTION

In order to estimate the economic, employment and income impacts of SIDIT lending efforts, the analysis below used an array of information sources and materials including but not restricted to the following: (1) various studies, reports, and presentations including similar DFI impact reviews, the 2011 Impact Assessment undertaken by Lochaven Management Consultants Ltd and various Annual Reports of the Southern Interior Development Initiative Trust up to and including the Southern Interior Development Initiative Trust Annual Report 2016 (draft); and, (2) information made available to the Consultant from SIDITs Operational and Client files. Collectively this data provided a sufficient platform from which to confidently estimate the relationship between SIDIT's lending efforts and income and employment impacts within the Southern Interior.

In aggregate the Consultant reviewed thirty active files. Four of the thirty did not have full financial statements and further analysis of these files was not possible. In aggregate the loan value of these thirty files totaled \$14,978,856 (32.3%) of the total project value of \$46,348,654. Total SIDIT loans disbursed since inception is \$ 39,279,648 for projects totaling \$ 145,187,833.

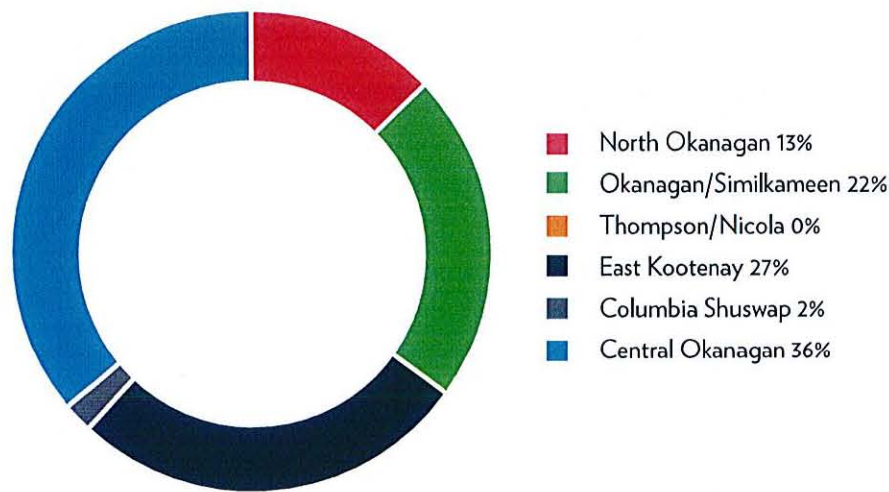
COMPANY	Region	Cost of Total Project	Loan Disbursement	Industry	Cost of Sales	Advertising & Promo	Consulting Fees	Director Fees	Product R&D	Professional Fees	Travel / Enter	
Company #1	Central Okanagan	\$1,659,250	\$700,000	Technology	\$484,766.89					\$126,117.60		
Company #2	East Kootenay	\$300,000	\$150,000	Technology						\$2,787.00		
Company #3	Central Okanagan	\$2,150,000	\$1,041,608	Manufacturing	NO DATA							
Company #4	Central Okanagan	\$500,000	\$100,000	Technology					\$637,020.00			
Company #5	Central Okanagan	\$248,000	\$107,380	Energy	NO DATA							
Company #6	Central Okanagan	\$170,000	\$75,000	Agriculture								
Company #7	East Kootenay	\$4,853,954	\$750,000	Tourism	NO DATA							
Company #8	East Kootenay	\$4,600,000	\$900,000					\$668.00		\$11,842.00		
Company #9	Okanagan Similkameen	\$465,000	\$160,000	Manufacturing	\$4,235.66	\$4,354.01				\$775.00		
Company #10	Fraser Valley	\$1,380,000	\$500,000	Transportation		\$226,565.00				\$187,905.00		
Company #11	Central Okanagan	\$1,095,000	\$545,000	Transportation								
Company #12	Okanagan Similkameen	\$2,000,000	\$900,000	Agriculture								
Company #13	Okanagan Similkameen	\$401,000	\$200,000	Agriculture						\$2,545.00		
Company #14	Central Okanagan	\$290,000	\$150,000	Energy		\$864.09				\$2,120.00	\$249.01	
Company #15	Central Okanagan	\$950,000	\$500,000	Technology		\$4,802.68	\$23,179.58			\$55,593.81		
Company #16	East Kootenay	\$3,025,000	\$764,866	Agriculture	\$527,785.18	\$34,546.36				\$16,700.68		
Company #17	Central Okanagan	\$1,350,250	\$361,015	Transportation					\$114,814.05			
Company #18	Central Okanagan	\$1,350,000	\$310,682							\$23,091.99		
Company #19	Central Okanagan	\$1,935,000	\$931,116	Manufacturing		\$3,497.00						
Company #20	North Okanagan	\$2,750,000	\$1,000,000			\$91,713.00				\$4,173.00		
Company #21	Fraser Valley	\$400,000	\$200,000	Technology		\$1,290.00					\$843.00	
Company #22	East Kootenay	\$249,400	\$126,600		\$48,823.19					\$7,235.68		
Company #23	Okanagan Similkameen	\$6,160,000	\$1,575,000	Olympic Ops.		\$52,521.50	\$322,390.00					
Company #24	Okanagan Similkameen	\$1,100,000	\$500,000	Technology		\$17,487.00	\$350.00					
Company #25	East Kootenay	\$2,095,000	\$1,000,000	Tourism						\$49,175.00		
Company #26	North Okanagan	\$1,637,800	\$855,589	Technology		\$1,398.50						
Company #27	East Kootenay	\$414,000	\$75,000	Technology		\$23,506.00				\$38,365.00		
Company #28	Central Okanagan	\$550,000	\$-	Technology	NO DATA							
Company #29	Columbia Shuswap	\$1,800,000	\$300,000	Forestry		\$689.00					\$2,631.00	
Company #30	Central Okanagan	\$470,000	\$200,000	Technology								
		\$46,348,654	\$14,978,856	\$-	\$1,065,611	\$463,234	\$345,920	\$668	\$751,834	\$528,427	\$3,723	

	General / Admin	Rent	Misc.	Meals	Training	Software	Wages (Salaries) / Benefits	Dues / Fees	Tech Service	Mgt Fees	Marketing / Programs	TOTALS (Salaries/ Wages)	TOTAL (All Other - less salaries)
	\$107,013.86	\$41,873.09	\$1,287.96				\$1,625,408.87	\$95.00				\$1,751,526.47	\$761,354.40
	\$42,935.00	\$790.00										\$2,787.00	\$46,512.00
												\$-	\$-
	\$246,690.00										\$559,111.00	\$-	\$1,442,821.00
												\$-	\$-
	\$35,898.00	\$61,182.00					\$16,542.00	\$2,477.00		\$115,000.00		\$131,542.00	\$214,557.00
												\$-	\$-
	\$421,962.00		\$51,713.00	\$37,145.00			\$2,203,682.00					\$2,216,192.00	\$523,330.00
	\$17,607.28	\$3,809.52					\$1,950.76	\$483.24			\$2,839.06	\$2,725.76	\$34,103.77
	\$669,430.00	\$99,677.00						\$108,382.00		\$191,675.00		\$379,580.00	\$1,483,634.00
												\$-	\$-
	\$36.13											\$-	\$36.13
	\$10,774.00	\$6,000.00					\$16,556.00				\$411.00	\$19,101.00	\$19,730.00
	\$12,420.22	\$3,405.00					\$67,935.22	\$5,617.62			\$350.00	\$70,055.22	\$25,025.94
	\$103,104.51	\$41,315.60	\$35,956.29		\$500.00	\$4,310.42	\$330,664.97	\$576.51			\$1,002.00	\$409,438.36	\$270,341.40
	\$313,890.01	\$46,058.66			\$315.00		\$693,949.82					\$710,650.50	\$939,295.89
	\$64,598.78											\$-	\$179,412.83
	\$74,285.05						\$583,808.97					\$606,900.96	\$97,377.04
	\$471,252.00	\$355,803.00					\$517,554.00	\$22,275.00				\$517,554.00	\$852,827.00
	\$1,236,109.00	\$135,501.00					\$1,012,539.00					\$1,016,712.00	\$1,467,496.00
	\$17,376.00	\$14,705.00				\$1,331.00	\$17,136.00	\$996.00				\$17,136.00	\$36,541.00
	\$50,025.97	\$23,800.03	\$5,382.11				\$100,492.24	\$186.00			\$307.91	\$107,727.92	\$135,760.89
	\$753,514.00	\$781,105.00			\$15,821.25		\$2,417,332.00				\$8,782.00	\$2,739,722.00	\$1,934,133.75
	\$185,427.00	\$122,842.00					\$41,840.00			\$50,000.00		\$92,190.00	\$376,106.00
	\$2,325,046.00	\$22,115.00					\$103,530.00			\$459,209.00		\$611,914.00	\$2,855,545.00
	\$164,073.00	\$55,874.00					\$362,208.00					\$362,208.00	\$221,345.50
	\$111,155.00	\$10,109.00					\$134,750.00	\$1,943.00				\$173,115.00	\$185,078.00
												\$-	\$-
	\$26,844.00											\$-	\$30,164.00
	\$17,460.00	\$10,217.00					\$16,666.00					\$16,666.00	\$27,677.00
	\$7,478,927	\$1,836,182	\$94,339	\$37,145	\$16,636	\$5,641	\$10,264,546	\$143,031	\$-	\$815,884	\$572,803	\$11,955,444.19	\$14,160,006

A notable aspect of SIDIT lending is the focus on the enterprise growth/expansion phase (50% target and 45% allocation); followed by later/mature stages (30% target and 33% allocation); early stage (15% target and 19% allocation); and finally start up phase (5% target and 3% allocation). Understandably this is in part a risk and portfolio balance related decision. Nonetheless this approach confirms the importance and relative weight of potential impacts arising pursuant to those enterprises within the growth/expansion phase.

The following chart presents the geographic distribution of client files (survey sample) reviewed. As is shown the majority of files related to enterprises located within the Central Okanagan and less so but significantly in the Okanagan Similkameen and East Kootenay. Notably there was an absence of active client files representing enterprises located within the Thompson Nicola. While locational information provides a broader perspective to the interpretation of calculated impacts within this part of the report the absence of 100% coverage does not unduly distort the results nor their interpretation.

REGIONAL LENDING IMPACTS 2016



4.2.3.2 INCOME, EMPLOYMENT AND ECONOMIC IMPACTS

Direct, Indirect And Induced Impacts Of The Southern Interior Development Initiative Trust's Lending Activity – Cumulative to 2011 and Cumulative to 2016			
	1st Order Direct Impacts	Indirect And Induced Impacts	Total Impact
Regional GDP 2011 (revised)	\$91.41 million ⁹	\$27.43 million	\$118.85 million
Regional GDP 2016	\$145.18 million	\$53.72 million ¹⁰	\$198.9 million
Regional GDP 2016 (all funding) ⁸	\$193.23 million	\$71.49 million ¹¹	\$264.72 million
Employment 2011 (revised)	963 jobs	297 jobs	1,260 jobs
Employment 2016	1,537 jobs	571 jobs ¹³	2,108 jobs
Employment 2016 (all funding) ¹²	2,609 jobs	965 jobs ¹⁴	3,574 jobs

Looking first at direct impacts the collective information indicates that the Southern Interior Development Initiative Trust's lending activities added (directly and leveraged in terms of additional lending efforts) a total of \$145.18 million to SIDIT's Service Region (Southern Interior). This

8 This includes all grants and is calculated based on an estimate of leveraged amounts as published in the Southern Interior Development Initiative Trust Annual Report 2016 (Draft). Importantly the matter of causality is assumed though this might be a contentious assumption to some regardless that it can be fairly argued that it is rational and reasonable given the array of initiatives supported and the focus of the various proponent organizations. Nonetheless there is likely some overestimation that the reader should be made aware of. On the other side of the coin, in respect to educational grants no leverage is included while arguably some causality might be justified and the full impact is therefore underestimated.

9 IBID

10 There is some disparity between the amounts recorded in the previous impact assessment and the amounts evidenced in SIDIT's Operational Tables to March 31, 2016. These differences are likely a combination of timing issues between approvals and disbursements and may also include files that were adjusted or modified after submission. Because the issue here within the context of this stage of the analysis is less a matter of comparison and more a matter of assessing exact impacts, we have chosen for these calculations to use those numbers specified within the current Operational Tables.

11 Given the size and diversity of the Service Region it is difficult to define an exact income multiplier as in some cases the area is quite rural and thus considerable leakages are expected to accrue while some other areas are relatively urban and more economically sophisticated and thus not likely to experience as much leakage. In this regard we are looking at a measure somewhere between 1.15 and 1.45. Given the preponderance of lending/equity investments within the Central Okanagan in 2011 utilized a measure in the order 1.30. In 2016 there is clearly an increased economic sophistication within the Service Region and thus we are suggesting the measure is more likely in the order of 1.35 to 1.40. Again we expect that this measure likely errs on the side of being overly conservative.

12 IBID

13 We have chosen an average of \$80,000 to \$100,000 cost per job for all sectors as a reasonable proxy for determining the impacts of SIDIT funding on indirect and induced job creation. Employment multipliers are sector specific and assuming an average across multiple sectors is not to imply that there isn't notable differences. That said this approach is reasonable given the character and structure of SIDIT's Service Region economy and the emphasis of SIDIT's lending and funding decisions (quality jobs in growing sectors). At this cost per job (\$94,000) an average employment multiplier of 1.37 is generated.

14 IBID

represented a net increase of \$53.7¹⁵ million since March 31, 2011. This lending/investment activity was recorded as contributing 1,537 jobs up 574 jobs (59.6%) versus the 963¹⁶ recorded for the period ending March 31, 2011. In respect to total funding, SIDIT added (directly and leveraged in terms of additional funding efforts) a total of \$193.23 million to SIDIT's Service Region. This represented a net increase of \$101.82 million since 2011. This total funding activity was recorded as contributing 2,609 jobs up 1,646 jobs from 963 jobs reported for the period ending March 31, 2011.

Taking into consideration those indirect and induced impacts affirms the significant role the Southern Interior Development Initiative Trust has played in the Southern Interior of British Columbia.

Through its lending activities the Southern Interior Development Initiative Trust has contributed a total impact of \$198.9 million to regional GDP and 2,108 jobs. In respect to SIDIT's total funding efforts it has contributed \$264.72 million to regional GDP and 3,574 jobs. These are not inconsequential contributions to a region where economic prosperity takes hard work and considerable effort; and especially so during a time of dynamic economic change and uncertainty.

4.2.4 SUSTAINABILITY OF IMPACTS

Beyond assessing the scope, breadth and magnitude of absolute impact that the Southern Interior Development Initiative Trust has contributed, facilitated and/or leveraged within the region, another important part of the exercise is the matter of sustainability, i.e. the type and magnitude of additional impacts accruing tomorrow as a consequence decisions made today. The importance of sustainability lies in the understanding that while SIDIT's efforts offer immediate or relatively immediate impacts, there is also a stream of ongoing impacts that will continue to benefit the region.

In respect to calculating the magnitude of sustainable impacts we have chosen to focus on SIDIT's active clients (Survey Sample 2016 presented above). The rationale of identification and aggregation holds that because these enterprises once underway will as a consequence of their ongoing operations provide a flow of economic/income returns within the region these ongoing impacts represent the sustainable outcomes arising through SIDIT's initial support. Of course it is near impossible to calculate the actual value of these impacts arising as a direct consequence of SIDIT's interventions, i.e. can causality be confirmed and if so what might be the weight assigned to SIDIT's contributions? Nonetheless they are impacts worth noting and in respect to attribution perhaps the matter is less important than the mere acceptance that SIDIT played a role in fostering those positive results.

The following table is presented to provide some level of insight into the ongoing impacts of SIDIT's 26 selected active client files. The absence of information on other clients (e.g. those that have repaid their loans) makes it impossible to take this matter further.

15 There is a modest difference between this figure and that calculated in 2011 (1,194) which was likely the result of combining the efforts of loans and granting efforts. We have chosen to separate these numbers out for a more accurate comparison.

16 Again there is a modest difference between this figure and that calculated in 2011 (\$86.38 million) which was likely the result of combining the efforts of loans and granting efforts. Moving forward in our comparative analysis we have chosen to use this more accurate number - \$91,419,579.

	1st Order Direct Impacts	Indirect And Induced Impacts	Total Yearly Sustained Impacts
Regional GDP 2016 (ongoing) ¹⁷	\$22,316,847	\$8,257,233	\$30,574,080

Nonetheless as noted, this discussion is to illustrate the point in respect to sustainability not to delineate impacts exactly nor to attempt to ascribe causality exactly, other than to suggest that there is a relationship (SIDIT and the enterprise) the consequences (economic, social, financial) of which have resulted in a stream of benefits accruing to the Southern Interior.

¹⁷ This is based on 26 active client files.



CONCLUDING THOUGHTS AND OBSERVATIONS

The past ten years have been tumultuous and challenging to say the least. Yet on a number of levels it can be affirmed that the Southern Interior Development Initiative Trust has continued to have a positive and significant social, economic and employment impact within the Southern Interior. SIDIT programming has broadened in scope and reach. The organization has matured and stabilized. Operationally, funding programs have resulted in the creation of new enterprises and/or strengthening of others; the creation of new jobs and/or the preservation of others; the facilitation of important and innovative community initiatives; the promotion and support of new graduates and a more highly educated regional workforce, and increased regional growth and prosperity.

The absence of an initial baseline makes these impacts no less substantive or important though the relative weight of the impacts and the role SIDIT has played in the process can not be fully appreciated. Regardless, what we have been able to measure is very real and very positive. These positive impacts serve to emphasize the relevance, credibility and value of SIDIT programming.

For the most part SIDIT has continued to build on its past successes by maintaining a relatively diverse yet balanced sectoral and locational portfolio; promoting and fostering sub-regional inclusion and the benefits that accrue therefrom; seeking out and building on entrepreneurial ingenuity and commitment; leveraging partnerships and funding; facilitating synergistic development applications within the region; and in the midst of this proactive stance remembering to ensure organizational and operational sustainability.

APPENDIX 1: SURVEY INSTRUMENT

GRANTING INSTITUTIONS INTERVIEW FORMAT

Hi my name is _____ and I'm working with Urban Matters to conduct an impact assessment for SIDIT educational grants. We are hoping to gather information today about how the SIDIT grants help both your institution and the students who receive the grants and qualitatively assess the overall impact of these grants. The interview should not take more than half of an hour. It will not be recorded but I will be taking notes. Although we are trying to get an overall, general sense of the grant impacts, is it OK if I quote you for any reason in my report? If not you can remain anonymous...

1. How many years has INSTITUTION been receiving SIDIT grants?
2. Has the granting amount or administration changed in that time? If yes positives/negatives.
3. Is there anything you would like changed about the SIDIT granting (amount, timing, admin, etc)?
4. How have the grants helped the institution (viability, attraction...) the student (education, wages...) the community (lower population outflow...)
5. Do you have data/reports on the students who have received the grants
6. What do you find is the most useful aspect of the SIDIT grants (in comparison to other grants received by INSTITUTION) What do you (as an institution) achieve with those funds?
7. Are the SIDIT grants more or less helpful to your students than other grants they can access? How could they be more impactful?
8. What is the impact of the grants as in would recipient students have gone to INSTITUTION without it? (scale of 1-10/ gather general level of helpfulness)
9. Do you have any other comments you would like to share about the SIDIT education grants specifically?
10. Do you have data/reports on the students who have received the grants that you can share with me?

College of the Rockies	Lois Murray	murray@cotr.bc.ca. 250 489-8264
Okanagan College	Kathy Butler	2507625445 4775 kbutler@okanagan.bc.ca
Selkirk College	Gary Leier	250.365.7292 Ext. 21221
TRU	Christopher Seguin	250-574-0474. cseguin@tru.ca
UBCO	Adrienne Skinner	250.807.9924 adrienne.skinner@ubc.ca

Local Government Program Services

...programs to address provincial-local government shared priorities



Administration provided
by UBCM

Funding provided by
Province of B.C.



**For program
information, visit the
Funding Programs
section at:**

www.ubcm.ca

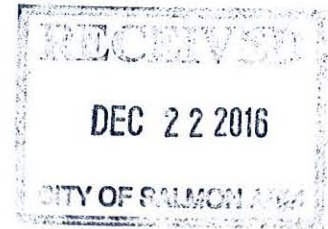
LGPS Secretariat

Local Government House
525 Government Street
Victoria, BC, V8V 0A8

E-mail: lgps@ubcm.ca
Phone: (250) 356-2947

December 19, 2016

Mayor Cooper and Council
City of Salmon Arm
Box 40
Salmon Arm, BC, V1E 4N2



Re: Asset Management Training Subsidy for NAMS Training

Dear Mayor and Council,

Thank you for submitting an application for the 2016 Asset Management Training Subsidy grant program.

Asset Management BC has confirmed that two representatives from your local government attended the Lower Mainland NAMS training event (October 31 to November 2, 2016).

Based on this, a cheque in the amount of \$1,650.00 will follow shortly under separate cover. This cheque is based on 50% of the registration fee (\$1,650.00 per attendee) for two attendees.

The Ministry of Community, Sport & Cultural Development has provided funding for this program. If you have any questions, please contact Local Government Program Services at (250) 356-2947 or by email at lgps@ubcm.ca.

Sincerely,

A handwritten signature in blue ink, appearing to read "Danyta Welch".

Danyta Welch
Policy & Programs Officer

cc: Jenn Wilson, City Engineer, City of Salmon Arm

From: Bohay, Trevor FLNR:EX [<mailto:Trevor.Bohay@gov.bc.ca>]
Sent: December-21-16 2:17 PM
To: Carl Bannister; Nancy Cooper
Cc: Kylo.MLA, Greg LASS:EX
Subject: marina dredging

Good Afternoon Her Worship Mayor Cooper and Mr. Bannister,

Regarding some questions the City had for Minister Thomson at the UBCM and further to the Minister's reply letter dated December 7 addressed to Her Worship, Mayor Cooper, I invite the City to contact me early in 2017 to discuss moving forward with the proposed dredging project/breakwater extension and to discuss the Salmon River bridge. In the case of the dredging project, I find that the approval process is greatly smoothened when the Ministry, the Proponent and their Consultant work together on the proposed solutions.

Looking forward to fruitful discussions in 2017.

All the best this Holiday Season,

Regards,

Trevor Bohay M.Sc., P.Geo.
Section Head – Regional Water Management
Thompson-Okanagan Region
Ministry of Forests, Lands and Natural Resource Operations
1259 Dalhousie Street
Kamloops, BC

Phone: 250 371-6284



From: Bohay, Trevor FLNR:EX
Sent: Wednesday, August 17, 2016 3:26 PM
To: 'Carl Bannister'
Subject: some considerations for dredging

Thanks for speaking with me Carl,

Some of the questions FLNRO might have regarding a proposed dredging project and breakwater upgrade would be:

- Were the breakwater to be lengthened, a wind/wave study may be required

- For a wider breakwater, habitat compensation would be required. Flow-through decking is recommended for these structures to reduce shading
- The local First Nations are also consulted regarding the project and their concerns are considered by FLNRO
- DFO input/approval should be sought
- Dredging must not undermine current works.
- A disposal plan must be in place for the dredgate. The dredgate should be sampled as per guidance documents in the Contaminated Sites Regulation (CSR) of the BC Environmental Management Act for potential contaminants of concern related to marinas. If contaminants exist in concentrations greater than those in Schedule 7 of the CSR, a Contaminated Soil relocation Agreement may be required.
- An Environmental management Plan created by a QEP would be required.

As discussed, our timeline for these Section 11 change Approvals is 140 days. The fisheries work window is mid July-mid Sept, so an application should be submitted no later than January of that year. Applications are made through Front Counter BC and are best made by a Qualified Professional on behalf of the proponent.

Regards,

Trevor

Trevor Bohay M.Sc, P.Geo
 Section Head – Regional Water Management
 Thompson-Okanagan Region
 Ministry of Forests, Lands and Natural Resource Operations
 1259 Dalhousie Street
 Kamloops, BC

Phone: 250 371-6284





MAYORS' CAUCUS

February 22 – 24, 2017

Oak Bay Beach Hotel

Oak Bay, B.C.

DRAFT AGENDA

Wednesday February 22

- Welcome Reception 6:30 – 9:00 pm MLAs invited

Thursday February 23

- Delegate breakfast and networking
- Caucus working session – identifying key local government issues
- Provincial Leaders Panel - with Q & A
- Lunch and networking
- Caucus working session: developing a strategy for the provincial election
- Evening banquet with keynote speaker Bob McDonald from CBC's Quirks & Quarks

Friday February 24:

- Friday morning study session which will include a tour of the Western Canada Emergency Operations Centre at CFB Esquimalt
- Lunch



MAYORS' CAUCUS

February 22nd to 24th, 2017

Oak Bay Beach Hotel

Oak Bay, B.C.

REGISTRATION FORM

Mayor's Surname: _____ First Name: _____

Partner/Guest :

Surname: _____ First Name: _____

Municipality: _____

Hotel where staying: _____
(We have secured special rates at the *Oak Bay Beach Hotel*
Call 1-800-668-7758 and quote 73020 see attachment for
more details)

Email address of delegate: _____

For Oak Bay Use	
Cheque #	
Date:	
Amount:	

Food Allergies/Intolerances: _____

Delegate	Partner
_____	_____

REGISTRATION FEES

	Postmarked by Jan. 10 th , 2017	Postmarked after Jan. 10 th , 2017	Amount Enclosed
<input type="checkbox"/> Caucus Participation Fee	\$200	\$250	_____
<input type="checkbox"/> Delegate Welcome Reception (Wednesday evening)	Incl.	Incl.	<u>Incl</u>
<input type="checkbox"/> Delegate Networking Breakfast (Thursday morning)	Incl.	Incl.	<u>Incl</u>
<input type="checkbox"/> Delegate Lunch (Thursday)	Incl.	Incl.	<u>Incl</u>
<input type="checkbox"/> Delegate Banquet (Thursday evening – limited seating available)	\$40	\$40	_____
<input type="checkbox"/> Delegate Networking Breakfast (Friday morning)	Incl.	Incl.	<u>Incl</u>
<input type="checkbox"/> Meet the Navy (Morning excursion)	Incl.	Incl.	<u>Incl</u>

Please note: To help us budget for the caucus, if you are not planning on attending breakfasts or lunches please leave unchecked

Partner or Guest:

<input type="checkbox"/> Partner/Guest Welcome Reception (Wednesday evening)	\$25	\$35	_____
<input type="checkbox"/> Partner/Guest Banquet (Thursday evening – subject to availability)	\$60	\$60	_____

Registration Fee Sub-Total _____

Add 5% GST (#121414809RT0001) _____

TOTAL FEES ENCLOSED

(Payment must accompany registration)

CANCELLATION POLICY

Full Refund of fees if cancellation received by February 1st, 2017

No Refund: after February 1st, 2017.

Please notify hazel.braithwaite@shaw.ca of any changes to registration or if you are unable to attend.

PLEASE RETURN FORM AND MAKE CHEQUE PAYABLE TO:

DISTRICT OF OAK BAY

2167 Oak Bay Ave.

Victoria, BC V8R 1G2

For program, registration and other information, please email hazel.braithwaite@shaw.ca or call 250-598-3311

Mayor's Caucus 2017



As participants of the 2017 Mayor's Caucus we are pleased to offer special rates for your upcoming visit to Oak Bay.

All room rates include complimentary wireless internet, parking, use of our seaside mineral pools and steam room.

We look forward to being your home away from home!

Call 1-800-668-7758 to book and quote 73020

** Rates are valid February 19th – 26th 2017. Subject to availability.*

ROOM DESCRIPTION	VIEW	RATE
Guest Room	Residential	\$169
Boutique suite		\$189
One Bedroom Suite		\$209
Guest Room	Partial Ocean	\$189
Boutique Suite		\$209
One Bedroom Suite		\$229
Guest Room	Ocean	\$249
Boutique Suite		\$319



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BEACH HOTEL

FIND YOURSELF AT OAK BAY BEACH HOTEL

On the shores of the Pacific Ocean, nestled amongst stately mansions on Victoria's 'Golden Mile', find yourself amongst friends, rich tradition and hospitality of a bygone era.

Find a timelessly elegant English manor house upon arrival, be welcomed in our Grand Lobby with roaring fire and sweeping ocean views. Experience 5-star accommodation and service from those committed to providing you with nothing but the best.

Make time to connect with the past, as you discover new traditions within the luxurious offerings and location of Victoria's historic icon. Find the Oak Bay Beach Hotel, a boutique seaside resort and spa carefully designed for one thing in mind... your personal wellness.

Our Best. Always.

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COLUMBIA SHUSWAP REGIONAL DISTRICT

PO Box 978, 555 Harbourfront Drive NE, Salmon Arm, BC V1E 4P1
T: 250.832.8194 | F: 250.832.3375 | TF: 1.888.248.2773 | www.csrdd.bc.ca

December 21, 2016

6140 60 31

RE: REFUSE DISPOSAL TIPPING FEE CHANGES COMING - JUNE 2017

The CSRD recently completed a financial review of its Solid Waste Management program. The review identified that the current tipping fee structure is not sustainable over the long term in order to meet the ongoing requirements for phased landfill closure and post closure monitoring. The review provided opportunities for the CSRD to balance its ongoing operation and maintenance costs with the long term capital cost, by developing a comprehensive tipping fee structure that increases disposal fees for some material types and decreases fees for others.

Please be advised that effective June 1, 2017, a new Solid Waste Management Refuse Disposal fee structure will be implemented as follows:

<u>Material</u> <u>(Scaled Facilities)</u>	<u>Existing</u> <u>Fee</u>	<u>New</u> <u>Fee</u>	<u>Minimum</u> <u>Fee</u>
Bagged Garbage	\$2 per bag	\$2 per bag	\$5
Refuse	\$70 / tonne	\$80 / tonne	\$5
Mixed Load	\$140 / tonne	\$160 / tonne	\$10
Asphalt Shingles	\$140 / tonne	\$100 / tonne	\$5
Drywall	\$140 / tonne	\$100 / tonne	\$5

<u>Material</u> <u>(Unscaled Facilities)</u>	<u>Existing</u> <u>Fee</u>	<u>New</u> <u>Fee</u>	<u>Minimum</u> <u>Fee</u>
Bagged Garbage	\$2 per bag	\$2 per bag	\$5
Refuse Rate (Unscaled)	\$10 / m3	\$12 / m3	\$5
Mixed Load	\$20 / m3	\$25 / m3	\$10
Asphalt Shingles	\$20 / m3	\$15 / m3	\$5
Drywall	\$20 / m3	\$15 / m3	\$5

In addition to the new tipping fee structure, the review recommended the CSRD implement a district-wide organic (food waste) diversion program and further enforce the Mixed Load fee by increasing the monitoring of incoming loads. The CSRD will strive to advance these key elements in 2017 by moving forward with a commercial food waste ban in late 2017 and by dedicating more resources to ensure incoming loads are properly inspected and the Mixed Load fee is charged when applicable.

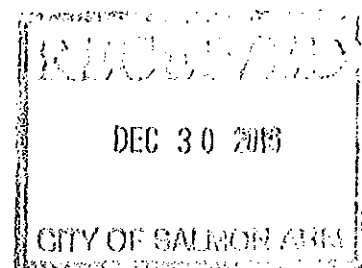
Please take the opportunity to inform your clients of these important changes to the Solid Waste Management program. If you have any questions or concerns please do not hesitate to contact the undersigned at 250 833 5940.

Yours truly

COLUMBIA SHUSWAP REGIONAL DISTRICT

Per:

Ben Van Nostrand, Team Leader
Environmental Health Services



ELECTORAL AREAS

A GOLDEN-COLUMBIA
B REVELSTOKE-COLUMBIA

C SOUTH SHUSWAP
D FALKLAND-SALMON VALLEY

E SICAMOUS-MALAKWA
F NORTH SHUSWAP-SEYMOUR ARM

MUNICIPALITIES

GOLDEN
REVELSTOKE

SALMON ARM
SICAMOUS

From: hskrzp [hskrzp@hako.com] on behalf of hskrzp [rolandsolarpower@yeah.net]
Sent: Thursday, December 08, 2016 11:54 PM
To: Betty Turko
Subject: Solar street light to cityhall

Dear Sirs,

Our solar street light 20/30/40watt can be worked 10-12hours at night and 2-3 raniy days,

160lm/w Efficiency ,5 min installation ,25 years lifetime for free,warranty 5 years.

These products will be competitive in your market if we cooperation.

Please share with me if you interested.



**Roland Huang, Sales Manager,
E-able Power Technology Co.,Ltd**

Add: No.568 Jiangnan Road ,Jiangdong District ,Ningbo ,Zhejiang ,China.

Tel: +86-18823389565/ 86-0574-873327890

Email: roland@e-ablepower.com; rolandpower@yeah.net

Skype: rolandhmy ; WhatsApp: +86-18823389565

www.e-ablepower.com

中国气象报记者张妍报道

12月7日，天津市气象局召开强化气象防灾减灾工作专题研讨会，重点围绕深入推进基层气象灾害防御体系建设和推进气象灾害风险预警服务在区级落地等工作开展研讨，找准着力点，研究确立切。

..2016/12/9 15:53 包岂拖玲县导夫

From: VI & Coast Conservation Society [viccs@shaw.ca]
Sent: Friday, December 09, 2016 2:15 PM
To: VI & Coast Conservation Society
Subject: Request re. 2017 & 'A Day For Our Common Future'
Attachments: Media Release - BC Proclaims A Day For Our Common Future, VICCS, d9'15.pdf;
Proclamation, A Day For Our Common Future, VICCS, Dec 11 2016.docx

'A Day For Our Common Future'

...a request of Canada's governments on the 30th Anniversary

December 9th 2016

Season's Greetings,

After five years and some 15% of Canada's population supporting the declaration of December 11th as a 'A Day For Our Common Future', we're inviting something a little different.

Please consider, for this very special 30th anniversary, a New Year's resolution for sustainable development. Something local, with the global in mind.

The World Commission on Environment and Development did much to unite economic and environmental goals in 1986. And Canada prominently supported the Brundtland Commission's inspiring work, which remains especially relevant in light of last year's Paris summit ...as Canadians celebrate our 150th anniversary of Confederation. This year then, to honour the 30th and 150th anniversary of 'Our Common Future', we're requesting your consideration for a New Year's resolution that furthers prosperity, and sustainability. We're sure you'll know what's appropriate, what opportunities there may be, and what serves your community and country best.

And since we're asking, perhaps you'd also like to consider supporting our New Year's resolution? ...we'd like the Government of Canada to nationally declare December 11th 2017 'A Day For Our Common Future', to let the whole world know what we stand for as we celebrate our 150th year of Confederation. Should you agree we've attached a copy of the 2016 declaration, offered as a first draft which could no doubt be improved by adding your local priorities for sustainable development! We've also attached a copy of last year's media release, to give a sense of the growing support and momentum. Over the years we have very much appreciated the encouragement and interest received from provincial and local governments.

In this respect we have come to you again. We'd be very pleased if you were to write to the Prime Minister, noting your efforts to further sustainable community development ...perhaps adding a sentence or two of support for December 11th 2017 being declared 'A Day For Our Common Future'? We firmly believe that local efforts for sustainability, with our nation's heritage in mind, will renew our country's future and revitalize our economy and environment ...a significant legacy our children will thank us for.

Thank you for your time and hard work, and all the best for 2017!

Sincerely,

*Laurie Gourlay
President, VICCS*

Vancouver Island & Coast Conservation Society, Box 333, Cedar, B.C., V9X 1W1
250.722.3444, (viccs@shaw.ca) www.viccs.vcn.bc.ca

40

**Press Release
FOR IMMEDIATE RELEASE**

December 9, 2015

**The Province of British Columbia, Towns, Cities and Regions
Proclaim December 11th, 'A Day For Our Common Future'
...With Paris and Climate Change in Mind**

CEDAR – "The Province of British Columbia has again proclaimed December 11th as 'A Day For Our Common Future', states the sponsor of the Proclamation, Laurie Gourlay, President of the Vancouver Island and Coast Society. "And over the past two years we've seen two dozen BC towns, cities and regional districts similarly Proclaim this anniversary of the Brundtland Commission's report to the UN."*

December 11th also happens to be the last day of the UN COP21 Conference in Paris this year. The non-profit society believes the need for action on climate change, and the public's wish to find solutions which serve the environment and the economy, have underlined sustainability options which mitigate carbon emission problems.

"Every year we see an increasing interest, and recognition of the achievements for sustainable development which the World Commission on Environment and Development first advanced with publication of the book 'Our Common Future', said Gourlay.

This is the second year a senior level of government has Proclaimed the initiative, and the non-profit society is pleased with the many additional expressions of support and encouragement from Premiers and Provincial representatives, as well as local Councils. This is the first year that VICCS has reached out across the country.

"We see local governments and communities working hard to implement the pragmatic application of sustainable development," Gourlay notes, "with senior governments integrating policies and programs."

The Proclamation notes key goals and achievements which the Brundtland report helped to identify and to champion in its efforts to find a practical and principled balance between the environment and economy.

"December 11th offers a chance to consider, and to act for, Our Common Future", said Gourlay. "How we'll work together to find the solutions will be the defining legacy of our generation."

Copies of the Proclamation, background and a sampling of signatories, can be found on the VICCS website.

- 30 -

For more information:
Laurie Gourlay, President
VICCS, (250 722-3444)



***Proclaiming 'A Day For Our Common Future', 2014 - 15**

BC's Local & Senior Government Support for December 11th

Province of British Columbia

City of Duncan	District of Highlands	City of Port Moody	City of Port Alberni	City of Richmond
District of Oak Bay	Town of Ladysmith	Town of Ucluelet	City of Vancouver	District of Mission
City of Vernon	City of Powell River	Town of Sidney	Village of Anmore	City of Penticton
City of Parksville	City of Nanaimo	City of Surrey	City of Burnaby	
District of Central Saanich	City of Campbell River	City of New Westminster	City of North Vancouver	
Squamish- Lillooet Regional District				

‘A DAY FOR OUR COMMON FUTURE’

DECEMBER 11TH, 2016

PROCLAMATION



WHEREAS: *our long-term economic, social, ecological and cultural goals form the four pillars of sustainable development,*

WHEREAS: *the UN General Assembly formally adopted the tenets of sustainable development on December 11th 1987 when Norwegian Prime Minister Gro Harlem Brundtland presented the report, ‘Our Common Future’, on behalf of the World Commission on Environment and Development,*

WHEREAS: *sustainable development is defined as, "Development that meets the needs of the present without compromising the ability of future generations to meet their own needs",*

WHEREAS: *Canada played a critical role in fostering and writing Our Common Future,*

WHEREAS: *recent reports warn that adverse effects of climate change are likely to undermine sustainable, and all development efforts and goals - recommending increased support for adaptation, mitigation, inclusive green growth and climate-smart development,*

WHEREAS: *communities are most able to meet their needs by practicing sustainable development which incorporates a resilient resource base with a secure, long-term food and water supply,*

WHEREAS: *efforts to protect our lands and waters include measures for conservation, biodiversity, habitat and watershed protection that integrate renewable resource, climate-adaptive and sustainable development initiatives,*

WHEREAS: *a healthy approach to sustainable development will find ways to bring a balanced growth that meets economic, social, environmental and cultural goals for everyone's benefit,*

& WHEREAS: *residents, businesses, governments and communities have opportunity to implement recommendations that balance our society's needs, and nature's needs, while furthering global goals for sustainable development.*

NOW THEREFORE,, *hereby proclaims December 11th 2016, to be known as:*

“A DAY FOR OUR COMMON FUTURE”

Dated

From: Janis Hoffmann [iknowjanis@gmail.com]
Sent: Wednesday, December 14, 2016 12:00 PM
Subject: Is there a Telus Micro-Cell Transmitter in front of your home?

Telus Micro-cell transmitters are popping up on utility poles across the province without our informed consent and we should be concerned about the radiation emitting from these wireless transmitters. **This service is for TELUS CUSTOMERS ONLY and yet we are all being exposed.** Everyone knows the Fiber Optic Cable is the latest in technology and with a hard-wired connection is fast, secure and safe. But Telus is misleading the public by failing to inform us of the proven health risks from the radiation emitting from these Micro-cells on the telephone poles and the wireless boxes connecting the cable to our homes.

BC Locations: http://emrabc.ca/?page_id=8807

Check your neighbourhood: https://www.ertyu.org/steven_nikkel/cancellsites.html



Micro-cell transmitters on utility poles concern Langford residents

"The fibre optic is a benign cable," said Scott, who lives on Fairway Avenue. "These are not benign, they're sending out signals ... The cable doesn't pose a threat, the cell phone transmitter does."



<http://www.goldstreamgazette.com/news/397685081.html>

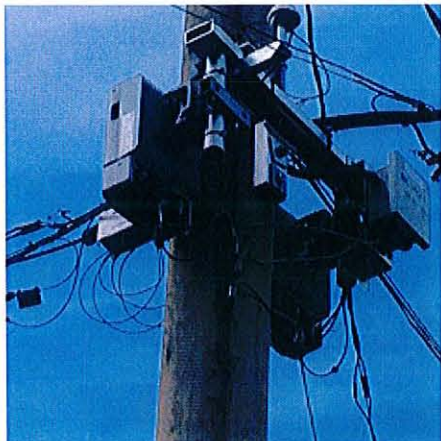
Langford residents still at odds with telecommunication giant

"My bottom line is they're not being forthcoming ... I value customer service and honesty," she said. "I understand the technology moves along and I support that ... but why aren't they telling us when it's outside our bedroom window?"



<http://www.goldstreamgazette.com/news/405052116.html>

What are Micro-cell Transmitters?



Huawei and TELUS to create 5G “Living Lab” in Downtown Vancouver

BC Premier Christy Clark visits Huawei headquarters in China to witness deal to help bring the world’s most advanced telecommunications technology to Vancouver



http://emrabc.ca/?page_id=8814

Please sign petition: Unite Against Microcell Transmitters

We demand that Telus be required to report, with full disclosure, to all affected residents *prior* to installation of Microcell transmitters on telephone poles in residential neighbourhoods.

https://secure.avaaz.org/en/petition/Citizens_Unite_Against_Microcell_Transmitters/?cYtrdab

From: Salish Sea Trust [salishseatrust@shaw.ca]
Sent: Thursday, December 22, 2016 10:14 AM
To: SalishSeaTrust@shaw.ca
Subject: Mayor & Council - For 2017, A Gift To The World and a Gift to All Salish Sea Enthusiasts!

Season's Greetings!

We wanted you to know of our good news story ...the opportunity and support for a Salish Sea World Heritage Site as 2017 begins.

We invite your support, and welcome any questions you may have. Please contact us if you require further information.

Laurie Gourlay
Interim Director

--

Salish Sea Trust, Box 333, Cedar, B.C., V9X 1W1
250.722.3444, <salishseatrust@shaw.ca> (www.salishseatrust.ca)

Press Release

FOR IMMEDIATE RELEASE

December 21, 2016

~A Gift To The World, and a Gift to All Salish Sea Enthusiasts! ~

Good News As Salish Sea World Heritage Site Proposal Takes Shape!

CEDAR, By The Salish Sea – As UNESCO celebrates its 10th anniversary of Marine World Heritage Sites the proposal for the Salish Sea to be recognized as a new World Heritage Marine Site is gaining momentum and supporters!

"Protecting the 'outstanding universal value' will be a gift to the world if our application succeeds in 2017," states Laurie Gourlay, the interim director of the Salish Sea Trust.

"And with Christmas just around the corner we thought we should do our part and spread the cheer around, with a little gift to all Salish Sea enthusiasts," Gourlay adds. "A small token of our appreciation for the support and encouragement we've been receiving from all sectors and interests."

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The Salish Sea Trust has just published a 40-page Booklet featuring the world-class photographs of Cristina Mittermeier and Cheryl Alexander. The 'Peoples & Places of the Salish Sea' is expected to be sold in stores throughout the Salish Sea when it's published, but the non-profit organization has decided to release it for free over the Christmas holidays.

"The Salish Sea is seen by many to be the marine equivalent of the Great Bear Rainforest, which our Premier and Prime Minister, First Nations and the Queen and Royal family formally recognized just last month," Gourlay notes. "And the Salish Sea's 3000 species and outstanding universal values deserve just as much protection - as a World Heritage Site."

The Salish Sea Trust opened its doors on September 1st, shortly after the Prime Minister invited Canadians to nominate World Heritage Sites. The organizers had been working on various studies and issues particular to protective measures, looking for ways to restore the health and biodiversity of the Salish Sea, "and we realized this was too good a chance to miss," Gourlay states.

"Here we were on the shores of a unique inner ocean, beside the spectacular coastal waters of British Columbia," Gourlay adds. "Waters which world famous ocean explorer Jacques Cousteau proclaimed in 1970 as 'the best temperate water diving in the world and second only to the Red Sea'".

"There was just no way we could not step up to the plate and do our civic duty," Gourlay says. "This was the chance we'd been waiting for, a way to protect the breath-taking marine life and astounding beauty which the whole world admires and wants to see."

The Salish Sea Trust sees 2017 as a legacy moment for Canada. In particular the Directors believe it's a time when Canadians will want to protect the country's significant cultural and natural heritage.

"Here on the west coast we share the lands and waters of the First Peoples of the Salish Sea, who's culture and traditions extend back to the ice age," Gourlay adds. "And then there's the wildlife, birds of the Pacific Flyway, marine species galore and ancient, and teeming mudflats, rocky outcrops and shimmering beaches of sand."

Gourlay holds up a black and white photocopy of the booklet the Salish Sea Trust will be publishing. "Canadians are some of the luckiest people on earth," he says. "And that's why we're inviting everyone to go on-line and download a free copy of our booklet, to see the spectacular beauty and magnificent marine life of the Salish Sea for themselves."

The Salish Sea Trust has just posted the booklet on their website, and released it for viewing via an on-line publisher, <<https://issuu.com/salishseatrust/docs/salishsea>>

"Take a look," Gourlay urges, "and then you'll know for sure why we want the Salish Sea protected as a World Heritage Site ...and why there's none luckier in this whole wide world than us west coasters. Merry Christmas one and all!"

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For more information:

- The Salish Sea Trust will be posting a Christmas eve newsletter on the World Heritage Site campaign, available on their website. The "People & Places of the Salish Sea" booklet is also available, <<http://salishseatrust.ca/booklet/>>

- A 30-minute Shaw cable program on the Salish Sea World Heritage campaign, with Directors of the Salish Sea Trust and Sea Legacy, has just been posted on YouTube,

< <https://www.youtube.com/watch?v=N48-babVCaI&list=PLRSwDpSQ92L1KDxYo0RpuU9d5RlOXiNGh&index=2>>

- A discussion page has also been made available for anyone to share their stories and post photographs of the Salish Sea, <<https://www.facebook.com/groups/SalishSeaVoices/>>

Contact:

Laurie Gourlay

interim Director, Salish Sea Trust

(250 722-3444)

Salish Sea Trust, Box 333, Cedar, B.C., V9X 1W1

250.722.3444, <SalishSeaTrust@shaw.ca> (www.salishseatrust.ca)

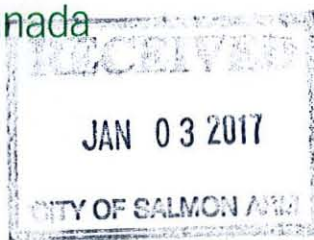
TreeCanada



ArbresCanada

December 21, 2016

City of Salmon Arm
500 2 Avenue NE Box 40
Salmon Arm, BC
V1E 4N2



Attention: Jason Chernoff, Project Coordinator

Dear Mr. Chernoff,

SUBJECT: BC Hydro Project # BC Hydro 16-27

Thank you for your participation in the *Community Greening* planting project :
(BC Hydro 16-27) - enclosed is our contribution to your program. On behalf of Tree Canada and BC Hydro Power Smart, sponsors of this project, we appreciate your cooperation.

At this point, we are asking you to consider three important actions which we deem to be crucial for the continuation of programs offered by Tree Canada:

1. **Please feel free to write at Tree Canada or to email us at info@treecanada.ca** to thank us for you being one of the recipients for 2015 and for allowing us to improve your environment with healthy trees for a healthy forest
2. **Please consider writing to BC Hydro** thanking them for the support, and urge them to continue to support our programs. The letter can be sent to:
 - Mr. Duncan Isberg at: duncan.isberg@bchydro.com
- 2 **Please link treecanada.ca to your website and LIKE US and share on Facebook and Twitter.**

Once again, congratulations on a job well done - please do not hesitate to contact our office should you have any questions.

Yours truly,

Michael Rosen, R.P.F.
President

c.c. Mayor Nancy Cooper
c.c. Christian Walli, Community Adviser

Growing better places to live
Des environnements plus sains prennent racine

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Animal policy

Updates from The British Columbia Society for the Prevention of Cruelty to Animals (BC SPCA) on animal welfare programs, policies, & legislation.

in B.C.

Issue #7 (Fall/ Winter 2016)

BC SPCA unveils its designs for new Community Animal Centre in Kamloops

On November 25th, 100 BC SPCA supporters, provincial government representatives Hon. Terry Lake and Hon. Todd Stone, Kamloops Mayor, Peter Milobar, media and other special guests gathered at the Kamloops Art Gallery for the official unveiling of plans for a new Community Animal Centre and Spay/Neuter Clinic in Kamloops.

The 9,700 square foot facility will be funded by the generosity of the Government of British Columbia and BC SPCA donors. In addition to housing seized and adoptable animals, the building will have space for our regional animal cruelty investigators to prepare court evidence, a 2,200 square foot spay/neuter clinic to aid with cat overpopulation issues in the region and a multi-purpose education room for community use.

"Pets give to us unconditionally. This centre goes a long way to return the favour and ensure that our furry companions are receiving the care that they need." Hon. Todd Stone's words were warmly welcomed and speak to the anticipation all of us feel towards this new project in Kamloops. The BC SPCA expects to break ground in Summer of 2017.

This facility is part of The BC SPCA's Facilities Development and Services Plan, an eight-year strategy totaling \$53.9 million to replace or renovate aging BC SPCA infrastructure in 12 communities across British Columbia.



BC Health Minister, Hon. Terry Lake, Transportation and Infrastructure Minister, Hon. Todd Stone with BC SPCA CEO Craig Daniell.

Want more regular updates about the BC SPCA? Join our monthly Anim@ls e-newsletter at: www.sPCA.bc.ca/subscribe



Subscribe today!

BCSPCA
SPEAKING FOR ANIMALS

About the BC SPCA

Last year the BC SPCA conducted 10,205 new animal cruelty investigations and provided care and services to assist 43,249 animals in need through our 43 locations across British Columbia. Our goal is to prevent cruelty and to promote the welfare of animals through services including animal cruelty law enforcement, emergency rescue and rehabilitation, sheltering and adoption of homeless and abused animals, humane education, advocacy, a farm animal welfare certification program, spay/neuter programs and wildlife rescue and rehabilitation.

Effective Animal-related Bylaws Impact Lives

"Dog bites [are] down by 20% in the last year since we changed our bylaw and removed BSL [Breed Specific Legislation]."

-Senior Animal Services Officer, City of New Westminster

While the majority of laws related to animal cruelty and neglect are held at a provincial or federal level, municipal bylaws can also have a big impact on public safety and animal welfare.

The City of New Westminster incorporated significant changes to their Animal Care and Control Bylaw regarding dangerous dogs by removing breed specific legislation. Since introducing a graduated dangerous dog policy there has been a significant reduction in the number of dog bites annually.

With the help of the BC SPCA, the City of Dawson Creek adopted new bylaw provisions this year that will increase the speed and frequency that cats are returned home. They will also help reduce unwanted litters through incentives for owners to spay and neuter their animals, helping to prevent roaming and subsequent neighbour nuisance complaints.

Bylaws incorporating animal care standards and pro-active education and enforcement create safer communities. Promoting responsible animal guardianship reduces long-term community conflicts that end up costing the municipality and its citizens.

The BC SPCA has made it simple for municipalities to modernize their bylaws. Our **Model Animal Responsibility Bylaw** provides law makers with sample requirements that can easily be adapted for each unique community in BC.

For more information please contact bylaws@spca.bc.ca.

Animal Cruelty Update: Major Stories in the Media

Large seizure of 88 animals in Langley

On September 19th, the BC SPCA removed 88 animals from a property in Langley. This included 45 dogs, 18 cats, 24 farm animals and one turtle, all seized during a warrant executed by BC SPCA constables. Three dead animals were also found on the property.

While these animals were not part of a puppy/cat mill or a breeding operation, they were seized due to concerns relating to emaciation, malnourishment, severe periodontal disease, housing situations and other medical issues.

The BC SPCA has recommended charges but the matter is currently before the BC Farm Industry Review Board where a ruling is expected by the end of the year. In the meantime, they are all being cared for at our facilities across the province.



Hon. Terry Lake and MLA Jane Thornthwaite with Animal Protection Officer Lyndsay Bailey enjoying the Puppy Break!

BC SPCA at UBCM Conference

The BC SPCA promoted animal welfare at the annual gathering of British Columbian municipalities with some extra "woofs". We co-presented a session with the BC Government on dog and cat breeding regulations, which was well received with thoughtful feedback from delegates. An update on new breeding regulations is anticipated to be released in spring.

The incredibly popular outdoor "Puppy Break" event showcased the fun side of the work we do! Hundreds of delegates came on their lunch hour to play with adoptable puppies in the fall sunshine, enjoying the stress reducing benefits of having animals in their lives.



MLA Linda Reimer and Geoff Urton, BC SPCA Senior Manager of Stakeholder Relations get some puppy time!

MLA Lana Popham with BC SPCA CEO Craig Daniell and Chief Prevention & Enforcement Officer Marcie Moriarty sharing a puppy cuddle!



Animal Issues in the News

Animal stories are always in the media, from amazing tales of animal rescue to undercover investigations and animal cruelty cases. Get behind the headlines and understand the policy issues at play.

Pet Friendly Housing- More than just a buzz word

The problem of finding affordable housing is a challenge for many British Columbians, especially those who live in Vancouver or other densely populated areas. Finding housing you can afford when you have pets can sometimes be impossible. At the BC SPCA, we deal with the unfortunate outcome of this issue as animals are given up by their guardians, regardless of their strong bond.

Currently, British Columbia legislation permits landlords or stratas to screen renters with pets. Other provinces, such as Ontario, have implemented legislation that ensures pet ownership does not prevent a person from accessing housing. Laws like these are based on scientific evidence of the societal benefits of the human-animal bond. Many British Columbians have echoed the desire to see similar legislation here. While strategies are being decided upon, our shelters are filling up with surrendered animals; "housing issues" is consistently listed as one of the main reasons that people surrender their animal in urban areas. Do you have thoughts about improving legislation and strata bylaws to be more pet friendly? Send us your policy ideas to advocacy@sPCA.bc.ca!



In Federal Headlines...

Bill C-246 Sees a Defeat in Canadian Parliament

Member of Parliament Nathaniel Erskine-Smith's Bill C-246, the *Modernizing Animal Protections Act*, did not make it past second reading in the House of Commons. While we are disappointed by the outcome, we were pleased with the amount of discussion generated online and in the media about the need to improve our animal cruelty laws. The bill proposed changes to the Criminal Code that would have helped the BC SPCA and other animal welfare societies across Canada bring justice to those who abuse companion, farm and wild animals.

Bringing Canada into the 21st Century for Animal Transportation Regulations

The BC SPCA is looking for support in changing federal transportation laws- if you are or your constituents might be interested, learn more at sPCA.bc.ca/animaltransport.



Photo credit: Jo-Anne McArthur/WeAnimals

Thank you! Big Support for Paws for Cause 2016

Thank you so much to all the MLA's, mayors and city councillors who were able to come out for Paws for a Cause this past September. Every year dozens of communities show their support for animals and raise hundreds of thousands of dollars to help abandoned and abused animals. We appreciate the ongoing support from our elected representatives who came, and those who were with us in spirit!

If you have photos of Paws for a Cause that you wouldn't mind sharing with us, we would love to see them! Please email mmennie@sPCA.bc.ca.



MLA's Leonard Krog and Hon. Stephanie Cadieux at Paws for a Cause in Nanaimo & Surrey.

Visit your local BC SPCA



The BC SPCA operates community animal centres across the province, offering services including sheltering and care for homeless, injured and abused animals, pet adoptions, cruelty investigations, spay/neuter programs, veterinary care, humane education, wildlife rehabilitation and farm animal welfare.

100 Mile House (volunteer branch - no physical location)	Kamloops Spay/Neuter Clinic 391A Tranquille Road	Powell River & District 7558 Duncan Street, Powell River	Squamish Valley Government Road (Municipal Works Yard)
Abbotsford 34312 Industrial Way	Kelowna 3785 Casoro Road	Prince George Spay/Neuter Clinic 1909 Queensway	Sunshine Coast 4376 Solar Rd., Sechelt
Alberni-Clayoquot 4936 Broughton Street, Port Alberni	Maple Ridge 10235 Jackson Road	Prince Rupert 1740 Prince Rupert Boulevard	Surrey Education & Adoption Centre 16748 50 th Avenue
Burnaby 3202 Norland Avenue	Nanaimo 154 Westwood Road	Quesnel & District 1000 Carson Pit Road	Trail 7700 Highway 3B
Campbell River Education & Adoption Centre 891 13 th Avenue, Campbell River	Nelson 520-C Falls Street	Richmond Education & Adoption Centre 7791 Steveston Highway	Vancouver Branch and Animal Hospital 1205 East 7 th Avenue
Chilliwack 6797 Hopedale Road	North Cariboo District 4011 Lansdowne Road, Prince George	Salt Spring Island 540 Lower Ganges Road, Ganges	Vernon 4800 Haney Road
Comox Valley & District 1668 Ryan Road East, Comox	North Peace 9311-81 st Avenue, Fort St. John	Shuswap 5850 Auto Rd. SE, Salmon Arm	Victoria 3150 Napier Lane
Cowichan & District 7550 Bell McKinnon Road, Duncan	Parksville-Qualicum Beach & District 1565 Alberni Highway, Parksville	South Okanagan 2200 Dartmouth Drive, Penticton	West Vancouver 1020 Marine Drive
East Kootenay 3339 Highway 3 & 95, Cranbrook	Penticton Veterinary Hospital 15 E. Duncan Ave, Penticton	South Peace 637 114 th Avenue, Dawson Creek	Williams Lake & District 709 Bond Lake Rd., Williams Lake
Haida Gwaii (volunteer branch - no physical location)	Port Coquitlam Education & Adoption Centre 104-3278 Westwood Street		Wild Animal Rehabilitation Centre (Wild ARC) 1020 Malloch Road, Victoria
Kamloops & District branch 1211 8 th Street			

BCSPCA
SPEAKING FOR ANIMALS

Contact us

For questions or to arrange a tour at one of our locations, please contact:
Melinda Mennie, Stakeholder Relations Officer
Phone: 1.800.665.1868 (extension 1321)
Email: mmennie@spca.bc.ca

www.spca.bc.ca

Report animal cruelty to our toll-free hotline: 1-855-6-BCSPCA (1-855-622-7722)